

# ANNUAL REPORT 2023/24





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**FC BARCELONA**



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# BOARD OF DIRECTORS



**Joan Laporta i Estruch**  
President



**Rafael Yuste i Abel**  
First vice president. Sporting Area



**Elena Fort i Cisneros**  
Vice President.  
Institutional Area



**\* Eduard Romeu i Barceló**  
Vice president.  
Economic Area



**Antonio Escudero i Martínez**  
Vice president.  
Social Area



**Juli Guiu i Marquina**  
Vice president.  
Marketing Area



**Josep Cubells i Ribé**  
Secretary. Director responsible  
for basketball



**Ferran Olivé i Cànovas**  
Treasurer



**Josep Maria Albert i Turcó**  
Board Member. Director assistant to the  
Delegate Counsellor



**Xavier Barbany i Canaleta**  
Board Member. Director  
responsible for hockey



**Miquel Camps i Font**  
Board Member. Deputy Spokesperson  
for the Board of Directors



**Alfons Castro i Sousa**  
Board Member. Director responsible  
for Security



**Josep Ignasi Macià i Gou**  
Board Member. Director responsible  
for the Social Area



**Aureli Mas i Raldiris**  
Board Member. Director responsible  
for futsal



**Xavier Puig i Hernández**  
Board Member. Director responsible  
for women's football



**Àngel Riudalbas i Codina**  
Director responsible for Barça Innovaion  
Hub (Bihub) and assigned  
to Super League project



**Joan Solé i Sust**  
Board Member. Director responsible  
for handball



**Joan Soler i Ferré**  
Board Member. Director responsible  
for youth football

\* Eduard Romeu i Barceló was Vice President of the Economic Area  
until March 14, 2024.

## GREETINGS FROM THE PRESIDENT

Dear members,

As I take stock of the 2023/24 season, I would first like to give, on behalf of the Board of Directors that I have the honour of chairing, a big thank you to all the members of FC Barcelona for your commitment to the Club. When it is debated whether it is the team that gives strength to the institution or the institution that supports the team, my opinion is that you, the members, are the ones who have always supported the Club, because Barça is yours, because you love it and you are the ones who best understand when it is necessary to give more support and stability to the institution, especially in times of utmost difficulty.

Today we can assure people that the sporting, economic, social and institutional health of the Club is good. We are cleaning up Barça's finances in the shortest possible time without jeopardising its model of associative ownership. As long as I am President of FC Barcelona I can assure you that Barça will always be a club owned by its members, a key element that defines us as being 'more than a club'. All our governing actions are solely and exclusively geared towards this objective: Barça will always be yours.

Three and a half years ago, when we gained your trust at the ballot box, we made a commitment to revive the Club's economy, to recover institutional order, to recover La Masia and to build a new stadium worthy of the 125 years of Barça's history. And that is precisely what we are doing, bringing our organisation up to date, a challenge that we have already explained would not be easy, but we are aware of the difficulties we would encounter on this long road. We have not fallen into the trap of listening to apocalyptic predictions, which are neither here nor to be expected. I feel stronger, more convinced and more determined than ever to complete the recovery of the Club in all its areas together with the members of the Board of Directors over which I preside. In order to achieve this, having you by our side has been during this time has been essential in the face of all kinds of unfounded attacks that the club has received with the sole intention of destabilising us. They have not succeeded, nor will they ever succeed if we remain determined and united in the defence of our coat of arms.

Thanks to your trust and the knowledge, efforts and also a high degree of bravery and courage by the Club's executives and directors, Barça is now financially stable. Despite the fact of having to play at the Lluís Companys Olympic Stadium, which has led to a fall in ordinary income of more than €100 million per year, the ordinary result for the 2023/24 financial year has been positive. This means that the wounds of the 2017/18 season have been healed and the financial years with recurring losses have come to an end. That is now history.

In order to achieve this goal, a clear reduction in the sporting wage bill has been made, which places us within the UEFA recommended ratios, while maintaining the competitive level, rejuvenating a team that has much more market value than three years ago and structuring the squad with market-based salaries. We have also achieved a new historical record of sponsorship revenue, which will continue to increase in the foreseeable future. We are very pleased to achieve a new record in sales turnover thanks to our subsidiary BLM. With regard to the Club's digital business, all experts point out that it is a solvent business, but it requires a slower maturation process and will end up yielding good returns for the organisation in line with the forecasts of the business plan developed by professionals in the sector.

In order to achieve the stability that comes with having a positive ordinary result, over the last two seasons it has been necessary to activate -with your consent- a series of extraordinary operations. These so-called 'levers' have allowed us to optimise our resources and enhance the value of the Club's assets in order to have the capacity to strengthen our team and repay part of the debt. In other words, the levers were a driving force to keep the Club from going into bankruptcy and, most importantly, without the fragile economic situation having to be assumed by the Club's members, by all of you. In short, to ensure that Barça is and always will be yours.

In the sporting sphere, I fully understand the disappointment of the Barcelona fans with the first team's results last season. This summer, therefore, the Board of Directors and the Sports Management, with Deco at the helm, believe that we need to give a new impetus to the sports project. With a core group of players from La Masia, the backbone of the sporting project, who will be decisive in writing pages of history in the coming years, together with players who have accumulated talent and experience and under the guidance of our coach, Hansi Flick, we are convinced that sporting success is bound to come.

Still on sports, we are very proud of the women's team and the handball team's perfect season, becoming European champions in brilliant style. We are the best sporting entity in the world, we have lifted 48 European Cups among all the professional teams and we are sure there will be more to come. It is not always possible to win everything, but we are proud that our teams fought to the end while remaining faithful to the competitive spirit of Barça.

Barça is at the forefront of the world and, most importantly, without losing our identity as a Catalan club which is open to the world, with unrenounceable values linked to democracy, freedom, our language and our culture, in other words, to our founding essence and our associative model.

To end the 2023/24 season with positive ordinary results and to present a budget for the 2024/25 season that will continue this trend is extraordinary news that comes on the eve of the 125th anniversary of the Club and the return to Spotify Camp Nou, the collective dream of all Barcelona fans.

Members, I invite you to live these moments with the utmost emotion and pride, because it is you who are writing this story of success, perseverance and love for our colours.

Thank you very much.

Visca el Barça i visca Catalunya!

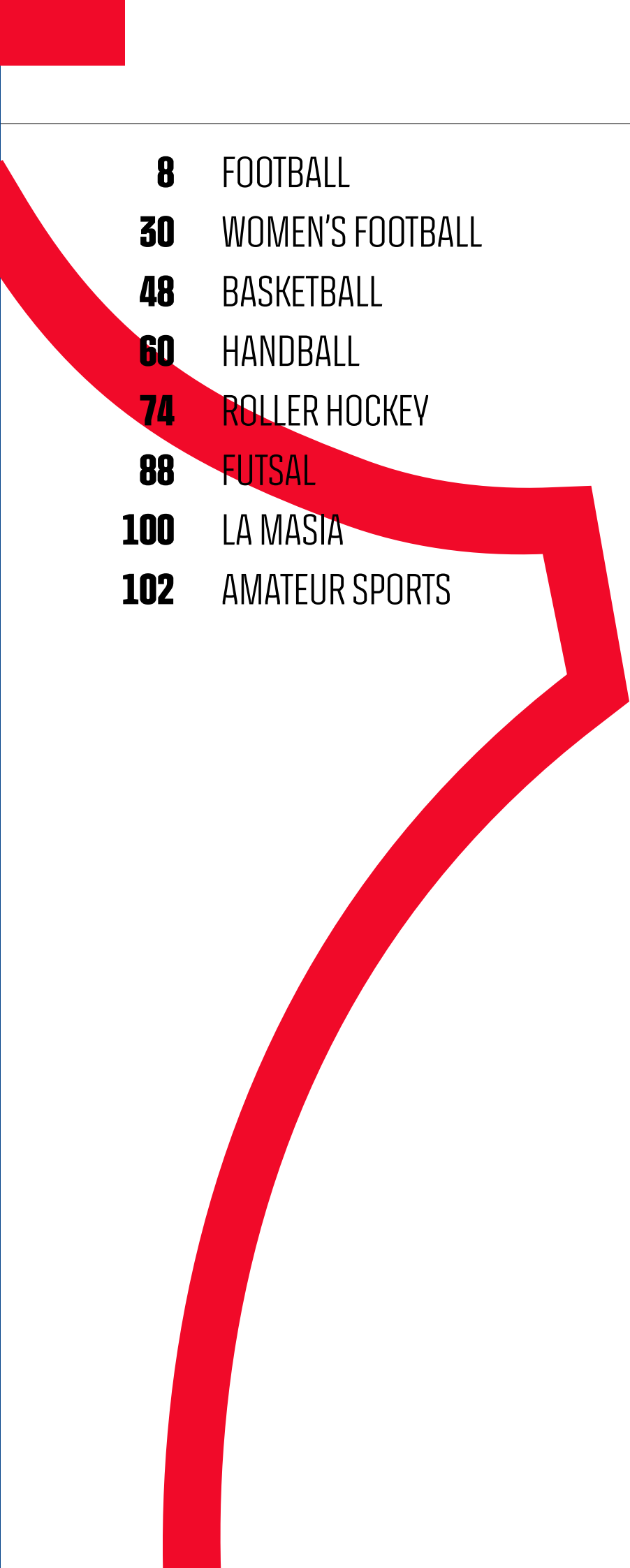


**Joan Laporta  
i Estruch**

PRESIDENT  
OF FC BARCELONA







<b>8</b>	FOOTBALL
<b>30</b>	WOMEN'S FOOTBALL
<b>48</b>	BASKETBALL
<b>60</b>	HANDBALL
<b>74</b>	ROLLER HOCKEY
<b>88</b>	FUTSAL
<b>100</b>	LA MASIA
<b>102</b>	AMATEUR SPORTS

# SPORTS AREA

# FIRST TEAM



XAVI

## COACH

Xavi Hernández  
25/01/1980  
Terrassa  
(Barcelona)

## COACHING TEAM

### Assistant coaches

Òscar Hernández  
Sergio Alegre

### Goalkeeping coaches

José Ramón de la Fuente

### Fitness coaches

Iván Torres  
Andrés Martín  
Edu Pons

David Pozos  
Milos Mallol  
**Analysts**  
Toni Lobo  
David Prats  
Sergio Garcia  
Eloiy Jordan  
Joan Barbarà

## MEDICAL TEAM

### Doctors

Ricard Pruna  
Xavier Valle

### Physiotherapists

Jaume Munill  
Carlos Nogueira  
Xavi López  
Yon Álvarez  
Juan Carlos Pérez  
Isaac Serrano  
Pablo Merino  
Edu Martínez

### Nutritionists

Sílvia Tremoleda

## ASSISTANTS

### Delegates

Carlos Naval  
Toni Alonso

### Material

Gabri Galán  
Jordi Duran  
Rubén Álvarez  
**Player support**  
Joel González  
Marc Garrell

## ↑ SIGNINGS

### Oriol Romeu

Girona  
**İlkay Gündogan**  
Manchester City

### İñigo Martínez

Athletic Club  
**João Cancelo**  
Manchester City\*

### João Félix

Atlético de Madrid\*

### Vitor Roque

Athletico  
Paranaense

## ↓ DEPARTURES

### Ousmane

### Dembélé

PSG

### Franck Kessie

Al-Ahli

### Nico González

Porto

### Sergio

### Busquets

Inter Miami

### Jordi Alba

Inter Miami

### Samuel Umtiti

LOSC Lille

### Álex Collado

Real Betis

### Sergio Dest

PSV\*

### Julián Araujo

Las Palmas\*

### Pablo Torre

Girona\*

### Clément Lenglet

Aston Villa\*

### Ansu Fati

Brighton & Hove

Albion\*

### Francisco

### Trincão

Sporting Clube

Portugal

### Eric Garcia

Girona\*

### Abde

Real Betis

\*On loan



1 TER STEGEN

## GOALKEEPER

Marc-André ter Stegen  
30/04/92  
Mönchengladbach  
(Germany)



13 IÑAKI PEÑA

## GOALKEEPER

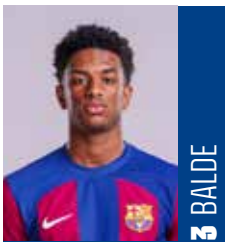
Ignacio Peña  
02/03/1999  
Alicante  
(Alicante)



2 CANCELO

## DEFENDER

João Cancelo  
27/05/1994  
Barreiro  
(Portugal)



3 BALDE

## DEFENDER

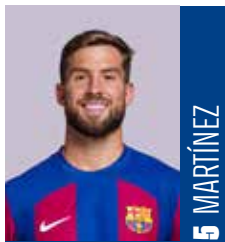
Alejandro Balde  
18/10/2003  
Barcelona  
(Barcelona)



4 ARAUJO

## DEFENDER

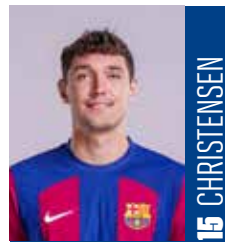
Ronald Araujo  
07/03/1999  
Rivera  
(Uruguay)



5 MARTÍNEZ

## DEFENDER

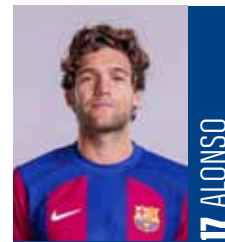
İñigo Martínez  
17/05/1991  
Ondarroa  
(Biscay)



15 CHRISTENSEN

## DEFENDER

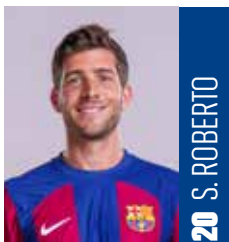
Andreas Christensen  
10/04/1996  
Lillerød  
(Denmark)



17 ALONSO

## DEFENDER

Marcos Alonso  
28/12/1990  
Madrid  
(Madrid)



20 S. ROBERTO

## MIDFIELDER

Sergi Roberto  
07/02/1992  
Reus  
(Tarragona)



21 DE JONG

## MIDFIELDER

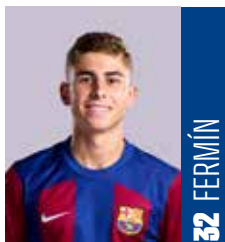
Frenkie de Jong  
12/05/1997  
Arkel  
(Netherlands)



22 GÜNDOGAN

## MIDFIELDER

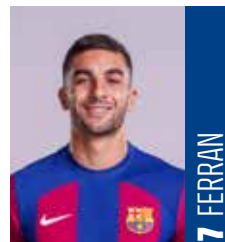
İlkay Gündogan  
24/10/1990  
Gelsenkirchen  
(Alemania)



32 FERMÍN

## MIDFIELDER

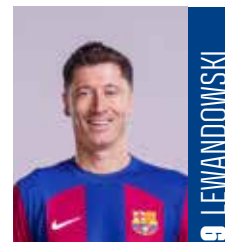
Fermín López  
11/05/2003  
El Campillo  
(Huelva)



7 FERRAN

## FORWARD

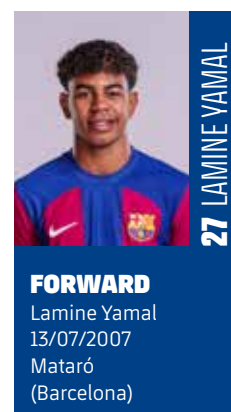
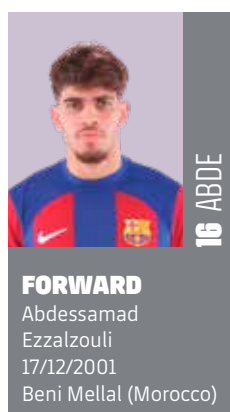
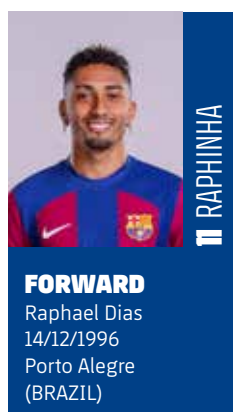
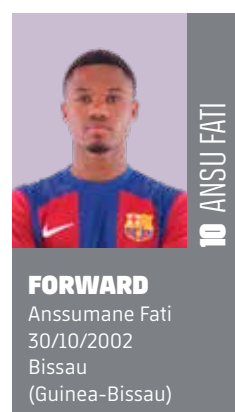
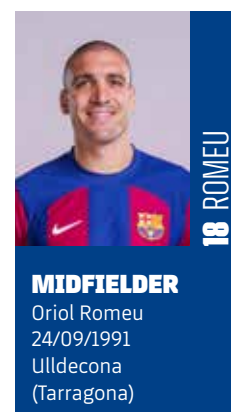
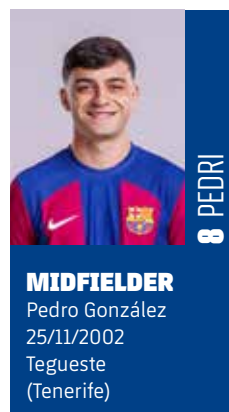
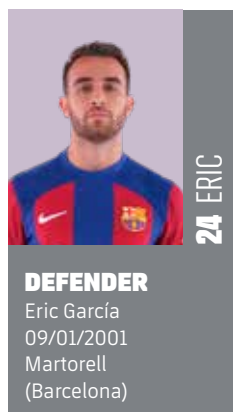
Ferran Torres  
29/02/2000  
Foios  
(Valencia)



9 LEWANDOWSKI

## FORWARD

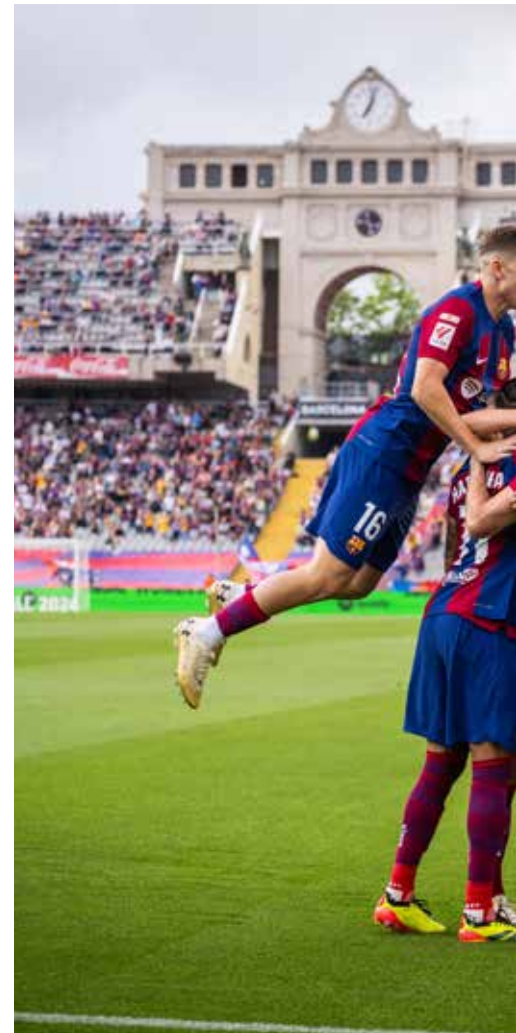
Robert Lewandowski  
21/08/1988  
Warsaw  
(Poland)



## SECOND IN THE LEAGUE WITH UPS AND DOWNS

FC Barcelona was unable to defend the league title won in the 2022/23 season and in the end was the runner-up. This season was an inconsistent one. After a draw on the first matchday, Xavi's team went on to win five consecutive games. Then, two away draws with Mallorca and Granada and, most importantly, defeats at Montjuïc against Real Madrid and Girona served to distance the Barça team from the top positions occupied by Real Madrid and Girona.

In the second round, good results such as a deserved victory at the Metropolitano against At. Madrid by 0-3 were combined with unexpected defeats at home against Villarreal and Granada. Matchday 32 arrived with the hope that a victory against Real Madrid at the Bernabéu stadium would allow them to stay in the race for the title, but a 3-2 defeat there left Barça out of the running. On the penultimate matchday, FC Barcelona secured second place and thus a spot in the Spanish Super Cup. Robert Lewandowski finished another season as Barcelona's top scorer. The Polish forward, who was the top goalscorer in 2022/23, scored 19 goals.





## RESULTS

MATCHDAY	DATE	MATCH	RESULT	GOALSCORERS
1	13/08/2023	Getafe – FC Barcelona	0-0	-
2	20/08/2023	FC Barcelona – Cádiz	2-0	Pedri, Ferran Torres
3	27/08/2023	Villareal – FC Barcelona	3-4	Gavi, De Jong, Ferran Torres, Lewandowski
4	03/09/2023	Osasuna – FC Barcelona	1-2	Koude, Lewandowski
5	16/09/2023	FC Barcelona – Real Betis	5-0	João Felix, Lewandowski, Ferran Torres, Raphinha, Cancelo
6	23/09/2023	FC Barcelona – Celta de Vigo	3-2	Lewandowski (2), Cancelo
7	26/09/2023	RCD Mallorca – FC Barcelona	2-2	Raphinha, Fermín
8	29/09/2023	FC Barcelona – Seville	1-0	Sergio Ramos (pp)
9	08/10/2023	Granada CF – FC Barcelona	2-2	Lamine Yamal, Sergi Roberto
10	22/10/2023	FC Barcelona – Athletic Club	1-0	Marc Guiu
11	28/10/2023	FC Barcelona – Real Madrid	1-2	Gündogan
12	04/11/2023	Real Sociedad – FC Barcelona	0-1	Araujo
13	12/11/2023	FC Barcelona – Alavés	2-1	Lewandowski (2)
14	25/11/2023	Rayo Vallecano – FC Barcelona	1-1	Lejeune (o.g.)
15	03/12/2023	FC Barcelona – Atletico de Madrid	1-0	João Félix
16	10/12/2023	FC Barcelona – Girona	2-4	Lewandowski, Gündogan
17	16/12/2023	Valencia CF – FC Barcelona	1-1	João Félix
18	20/12/2023	FC Barcelona – Almeria	3-2	Raphinha, Sergi Roberto (2)
19	04/01/2024	Las Palmas – FC Barcelona	1-2	Ferran Torres, Gündogan (p.)
20	31/01/2024	FC Barcelona – CD Osasuna	1-0	Vitor Roque
21	21/01/2024	Real Betis – FC Barcelona	2-4	Ferran Torres (3), João Félix
22	27/01/2024	FC Barcelona – Villareal	3-5	Gündogan, Pedri, Bailly (o.g.)
23	03/02/2024	Alavés – FC Barcelona	1-3	Lewandowski, Gündogan, Vitor Roque
24	11/02/2024	FC Barcelona – Granada CF	3-3	Lamine Yamal (2), Lewandowski
25	17/02/2024	Celta de Vigo – FC Barcelona	1-2	Lewandowski, Lewandowski (p.)
26	24/02/2024	FC Barcelona – Getafe	4-0	Raphinha, João Félix, Frenkie de Jong, Fermín
27	03/03/2024	Athletic Club – FC Barcelona	0-0	
28	08/03/2024	FC Barcelona – RCD Mallorca	1-0	Lamine Yamal
29	17/03/2024	Atlético de Madrid – FC Barcelona	0-3	João Félix, Lewandowski, Fermín
30	30/03/2024	FC Barcelona – UD Las Palmas	1-0	RAPHINHA
31	13/04/2024	Cádiz – FC Barcelona	0-1	João Félix
32	21/04/2024	Real Madrid – FC Barcelona	3-2	Christensen, Fermín
33	29/04/2024	FC Barcelona – Valencia CF	4-2	Fermín, Lewandowski (3)
34	04/05/2024	Girona FC – FC Barcelona	4-2	Christensen, Lewandowski
35	13/05/2024	FC Barcelona – Real Sociedad	2-0	Lamine Yamal, Raphinha (p.)
36	16/05/2024	UD Almeria – FC Barcelona	0-2	Fermín (2)
37	19/05/2024	FC Barcelona – Rayo Vallecano	3-0	Lewandowski, Pedri (2)
38	26/05/2024	Seville FC – FC Barcelona	1-2	Lewandowski, Fermín

### GOALSCORERS

19	LEWANDOWSKI	6	Raphinha	3	Sergi Roberto
8	Fermín	5	Gündogan, Lamine Yamal	2	Joao Cancelo, Vitor Roque, Christensen, Frenkie de Jong
7	Ferran Torres, Joao Félix	4	Pedri	1	Koude, Marc Guiu, Gavi, Araujo



## OUT OF THE CHAMPIONS LEAGUE

Barça failed to make it past the quarter-finals, where they were knocked out by PSG. In the group stage, the Barça team got off to a good start with a consecutive victories in the first three rounds, including a memorable win in Porto. After an unexpected defeat against Xakhtar in Hamburg, the leadership of the group was decided on matchday five against Porto. The 2-1 final result meant reaching the round of 16 after an absence of three years.

In the round of 16, the opponent was the Italian champion, Naples. After the 1-1 draw in the first leg in Italy, Barça secured a place in the quarter-finals with a magnificent 3-1 victory at the Lluís Companys Olympic Stadium. The opponent in the quarter-finals was Luis Enrique's Paris Saint-Germain. Xavi's team played a great match in which they came back from 2-1 down thanks to goals from Raphinha and Christensen. The away match once again started with a goal by Raphinha, but then the harsh sending off of Ronald Araujo set the tone for the rest of the match. Before the break, ex-Blaugrana Dembélé equalised, while in the second half the Parisians went ahead with a goal from Vitorino and another from the penalty spot by Mbappé. In the closing minutes of the match and with Barça focused on forcing extra time, PSG scored the goal that put the end of Barça's European season beyond doubt.





## RESULTS

MATCHDAY	DATE	MATCH	RESULT	GOALSCORERS
Group stage. 1	19/09/2023	FC Barcelona – Royal Antwerp	5-0	João Félix (2), Lewandowski, Bataille (o.g.), Gavi
Group stage. 2	04/10/2023	FC Porto – FC Barcelona	0-1	Ferran Torres
Group stage. 3	25/10/2023	FC Barcelona – Shakhtar Donetsk	2-1	Ferran Torres, Fermín López
Group stage. 4	07/11/2023	Shakhtar Donetsk – FC Barcelona	1-0	
Group stage. 5	28/11/2023	FC Barcelona – FC Porto	2-1	João Cancelo, João Félix
Group stage. 6	13/12/2023	Royal Antwerp – FC Barcelona	3-2	Ferran Torres, Marc Guiu
Round of 16 First leg	21/02/2024	SSC Napoli – FC Barcelona	1-1	Lewandowski
Round of 16 Second leg	12/03/2024	FC Barcelona – SSC Napoli	3-1	Fermín, João Cancelo, Lewandowski
Quarter-finals. First leg	10/04/2024	PSG – FC Barcelona	2-3	Raphinha (2), Christensen
Quarter-finals. Second leg	16/04/2024	FC Barcelona – PSG	1-4	Raphinha

### GOALSCORERS

3 ⚽ João Félix, Lewandowski, Raphinha, Ferran Torres

2 ⚽ Fermín López, João Cancelo

1 ⚽ Marc Guiu, Christensen, Gavi



## CRUEL ELIMINATION IN EXTRA TIME IN THE COPA DEL REY

FC Barcelona was eliminated in the quarter-finals of the Copa del Rey by Athletic Club, the eventual winners of the competition. The first knockout round against UD Barbastre ended in a narrow 2-3 victory, with goals from Fermín, Raphinha and Lewandowski. In the round of 16, Unionistas de Salamanca took the lead, although Ferran managed to equalise before the break. In the second half, Barça sealed the match with two goals from Kounde and Balde in just 4 minutes. The rival in the quarter finals was Athletic Club in a match played at San Mamés. The Basque players took

an early lead, but Lewandowski equalised in the 26th minute. Shortly afterwards Lamine Yamal would go down in history by scoring a great goal after an individual run that made him the Club's youngest goal scorer in this tournament. However, Athletic Club managed to equalise in the second half to take the game to extra time. Even though Lamine had two chances to make it 2-3, he was unable to put them away. In extra time, a goal scored at the end of each half made the score 4-2 and the Barça players were eliminated.

### RESULTS

MATCHDAY	DATE	MATCH	RESULT	GOALSCORERS
Round of 32	07/01/2024	UD Barbastre - FC Barcelona	2-3	Fermín, Raphinha, Lewandowski
Round of 16	18/01/2024	Unionistas de Salamanca – FC Barcelona	1-3	Ferran, Kounde, Balde
Quarter-finals	24/01/2024	Athletic Club - FC Barcelona	4-2	Lewandowski, Lamine Yamal

#### GOALSCORERS

2 ⚽ Lewandowski

1 ⚽ Fermín, Raphinha, Ferran, Kounde, Balde, Lamine Yamal



# THE SUPER CUP SLIPS AWAY

FC Barcelona were unable to retain the Spanish Super Cup in the 2022/23 season. In the semi-final, Osasuna put up a fight until well into the second half. Lewandowski scored the opening goal on the hour mark after a great pass between the lines from Gündogan, while Lamine Yamal put the match beyond doubt with a shot on the hour mark after a great individual move by João Félix.

The final got off to a bad start with two goals from Vinicius Jr in the first 10 minutes of the match. However, Lewandowski closed the gap on the half-hour mark with a great shot from outside the area, which gave Barça renewed hope. But soon after, a harsh penalty given away by Ronald Araujo made the game very tricky and the score was 3-1 at half-time. In the second half, despite their best efforts, Barça were unable to get back into the game and Madrid's Rodrygo added another to leave the final score at 4-1.

## RESULTS

MATCHDAY	DATE	MATCH	RESULT	GOALSCORERS
Semi-finals	11/01/2024	FC Barcelona – Osasuna	2-0	Lewandowski, Lamine Yamal
Final	14/01/2024	Real Madrid – FC Barcelona	4-1	Lewandowski

### GOALSCORERS

2  Lewandowski

1  Lamine Yamal





## THE BARÇA TEAM FORGES A COMEBACK TO WIN THE GAMPER IN THEIR FIRST MATCH AT MONTJUÏC

The 58th Joan Gamper Trophy match was played for the third time at the Lluís Companys Olympic Stadium, as a result of the works being done at the Spotify Camp Nou. It was a match that moved quickly in Barça's favour, with a goal from Lewandowski right at the start. Tottenham reacted forcefully, taking the lead with a brace by Skipp before the half-time break. Despite Barça's clear dominance, they were unable to score. Then, in the 82nd minute, Ferran Torres finally scored the equaliser. With a great performance by Lamine Yamal, Barça managed to press on to win the match, with goals from Ansu Fati and Abde in the dying minutes of the game. It was a great debut at Montjuïc, which was enjoyed by more than 35,000 spectators.

### RESULT

DATE	MATCH	RESULT	GOALSCORERS
08/08/2023	FC Barcelona – Tottenham Hotspur	4-2	Lewandowski, Ferran Torres, Ansu Fati and Abde



## PRE-SEASON TOUR IN THE UNITED STATES

Barça put the finishing touches to their preparations for the 2023/24 season with another tour of the United States, in which they played a total of three games against opponents of the highest calibre. However, things did not start well for Barça, as an outbreak of viral gastroenteritis affected most of the players and made it impossible for Xavi Hernández's team to play the first match against Juventus. However, a few days later the FC Barcelona players were able to play against Arsenal, in a very hard fought match. Their much more settled opponent won 5-3, in a match that saw the debuts of Gündoğan and Fermín López. It was precisely the young Barça player who was the star of the "Clasico" against Real Madrid, with a goal and an assist that led to an impressive 3-0 victory. In the last friendly of the tour, against Milan, Barça won again with a goal by Ansu Fati.

### RESULTS

DATE	MATCH	RESULT	GOALSCORERS
27/07/2023	Arsenal – FC Barcelona	5-3	Lewandowski, Raphinha, Ferran Torres
29/07/2023	FC Barcelona – Real Madrid	3-0	Dembélé, Fermín López, Ferran Torres
02/08/2023	Milan – FC Barcelona	0-1	Ansu Fati



## DEFEAT IN DALLAS AGAINST CLUB AMERICA

FC Barcelona put the finishing touch to 2023 by playing a friendly match in Dallas against Club America, which was the last match by the Barcelona team before the season break for the Christmas holidays. Xavi's team, with a combination of players from the first team and youth squad players, took

a two-goal lead but ended up losing 3-2 in a match that also had a solidarity aspect, as part of the money raised in the morning was for the benefit of those affected by Hurricane Otis, which devastated the city of Acapulco at the beginning of November.

### RESULT

DATE	MATCH	RESULT	GOALSCORERS
22/12/2023	FC Barcelona - Club America	2-3	Lamine Yamal, Marc Guiu

# GRÀCIES

# SERGI



AMBILIGHT tv



## SERGI ROBERTO SAYS GOODBYE

After 373 games, 25 titles and an unforgettable goal, Sergi Roberto said goodbye to FC Barcelona after the 2023/24 season. The footballer from Reus, who arrived at La Masia when he was 14, has lived more than half of his life wearing Barça and has closed this stage as the first Barça captain.

Since his debut, on November 10, 2010, Sergi Roberto has lived unforgettable moments as a Barça footballer. The most remembered thing for all the culés, without a doubt, is the shot with the toe in the small area that culminated the historic comeback against PSG, on the night of the 6-1 victory. In his emotional farewell, the number 20 player assured that the years he spent at La Masia were the best he has ever experienced and he was "eternally grateful" to the culé fans.





## THE JEWELS OF THE YOUTH TEAM

Coach Xavi Hernández continued to place his trust in the Barça youth team and gave four more players their debuts this season: Fermín López, Pau Cubarsí, Héctor Fort and Marc Guiu. The case of Lamine Yamal deserves a separate chapter. The young Barça player, who made his debut with Xavi in the 2022/23 season at just 15 years of age, has been a key contributor and one of FC Barcelona's most outstanding players. Even at such a young age, his figures this season have been

magnificent: 50 games played, second only to Gündogan, 7 goals and 6 assists. Fermín López was one of the team's rising stars and finished with 42 games and 11 goals, second only to Lewandowski. Cubarsí was the other rising star, gaining a lot of prominence in the second half of the season and playing a total of 24 games, while Héctor Fort played 10 games and Marc Guiu played 7 games and scored 2 goals, the first on the day of his debut against Athletic Club.



## BARÇA ATLÈTIC

**Goalkeepers:** Ander Astralaga, Marc Vidal, Diego Kochen

**Defenders:** Álvaro Pérez, 'Trilli', Gerard Martín, Mbacke, Sergi Domínguez, Mikayil Faye, Edu Sánchez, Pelayo Fernández, Pau Cubarsí, Héctor Fort

**Midfielders:** Marc Casadó, Moha M, Aleix Garrido, Unai Hernández, Noah Darvich, Biel Vicens

**Forwards:** Ángel Alarcón, Diego Percan, Iker Goujon, Jaume Cuéllar, Lucas Román, 'Pocho', Pau Víctor, Naim García

**Coach:** Rafa Márquez

**Assistant coach:** Albert Sánchez

## EXCELLENT SEASON

Barça Atlètic started the season with a renewed squad, which became the youngest in the category with an average age of just over 19. Despite injuries and the promotion of players to the first team, Rafa Márquez's reserve team was able to find consistency, a good level of play and the results started to flow. The team finished the league in third place, remaining in the running for direct promotion right until the end. In the first Play-off elimination, with the home advantage, Barça Atlètic overcame UD Ibiza after winning the first leg 1-2 and sealed the play-off at the Johan Cruyff with a spectacular 5-3 win. In the final for promotion, the reserve team faced Cordoba. The away leg ended in a 1-1 draw and on the return leg, at the Nuevo Arcángel, Barça ended up losing 2-1. The result does not in any diminish an excellent season, in which the growth and development of the players was exceptional.



## RESULTS

MATCHDAY	DATE	MATCH	RESULT	GOALSCORERS
1	27/08/2023	SD Logronyès - Barça At.	1-0	-
2	03/09/2023	Barça At. - Real Unión	2-1	Pau Víctor, Unai Hernández
3	10/09/2023	Gimnàstic de Tarragona - Barça At.	1-0	-
4	16/09/2023	Barça At. - Fuenlabrada	2-2	Aleix Garrido, Pau Víctor
5	24/09/2023	Tarazona - Barça At.	0-2	Pau Víctor
6	01/10/2023	Barça At. - Celta de Vigo B	1-1	Héctor Fort
7	08/10/2023	Reial Societat B - Barça At.	1-0	-
8	15/10/2023	Barça At. - Teruel	1-0	Diego Percan
9	22/10/2023	Sestao - Barça At.	1-3	Marc Bernal (2), Pau Víctor
10	29/10/2023	Barça At. - Osasuna Promesas	2-1	Pau Víctor, Marc Guiu
11	04/11/2023	Rayo Majadahonda - Barça At.	1-2	Diego Percan, Iker Goujon
12	11/11/2023	Barça At. - Sabadell	4-1	Mbacke, Pau Víctor, Unai Hernández (2)
13	19/11/2023	Cultural Leonesa - Barça At.	3-1	Pau Víctor
14	26/11/2023	Cornellà - Barça At.	0-2	Moha, Pau Víctor
15	03/12/2023	Barça At. - Deportivo de la Corunya	1-2	Pau Víctor
16	10/12/2023	Lugo - Barça At.	1-1	Pau Víctor
17	17/12/2023	Barça At. - Ponferradina	1-1	Alarcón
18	03/01/2024	Barça At. - Unionistas Salamanca	0-2	-
19	13/01/2024	Arenteiro - Barça At.	2-0	
20	21/01/2024	Barça At. - Real Sociedad B	2-1	Diego Percan, Cuéllar
21	27/01/2024	Fuenlabrada - Barça At.	1-2	Unai Hernández, Ale Galindo [o.g.]
22	04/02/2024	Barça At. - SD Logroñés	1-1	Pau Víctor
23	11/02/2024	Sabadell - Barça At.	0-1	Unai Hernández
24	18/02/2024	Barça At. - Rayo Majadahonda	3-1	Mika Faye, Naim, Marc Guiu
25	25/02/2024	Barça At. - Cultural Leonesa	4-0	Mika Faye, Marc Guiu, Pau Víctor (2)
26	03/03/2024	Real Unión - Barça At.	0-0	
27	09/03/2024	Barça At. - Sestao	2-1	Mika Faye, Pau Víctor
28	16/03/2024	Terol - Barça At.	2-4	Naim (2), Mbacke, Noah Darvich
29	24/03/2024	Barça At. - Cornellà	1-0	Diego Percan
30	31/03/2024	Osasuna Promesas - Barça At.	2-3	Pau Víctor, Stamatakis [o.g.], Mika Faye
31	07/04/2024	Barça At. - Arenteiro	1-1	Olmedo
32	14/04/2024	Unionistas Salamanca - Barça At.	4-1	Diego Percan
33	21/04/2024	Barça At. - Lugo	1-0	Castrín [o.g.]
34	27/04/2024	Ponferradina - Barça At.	1-3	Pau Víctor, Marc Guiu, Moha
35	04/05/2024	Barça At. - Tarazona	2-1	Naim, Unai
36	12/05/2024	Deportivo de la Corunya - Barça At.	1-0	
37	18/05/2024	Barça At. - Gimnàstic de Tarragona	1-2	Alarcón
38	25/05/2024	Celta de Vigo B - Barça At.	1-2	Pau Víctor, Unai Hernández

PLAYOFFS	DATE	MATCH	RESULT	GOALSCORERS
Semi-finals	02/06/2024	UD Eivissa - Barça At.	1-2	Pau Víctor, Marc Guiu
Semi-finals	08/06/2024	Barça At. - UD Ibiza	5-3	Marc Guiu, Pau Víctor, Unai Hernández (3)
Final first leg	16/06/2024	Barça At. - Cordoba CF	1-1	Pocho
Final second leg	23/06/2024	Còrdova CF - Barça At.	2-1	Héctor Fort



## GOALSCORERS

20	Pau Víctor	4	Mika Faye, Naim
10	Unai Hernández	2	Moha, Héctor Fort, Marc Bernal, Mbacke, Alarcón
6	Marc Guiu	1	Iker Goujon, Aleix Garrido, Noah Darvich, Olmedo, Cuéllar, Pocho
5	Diego Percan		

## U19 A

**Goalkeeper:** Aron Yaakobishvili, Aaron Alonso

**Defender:** Joan Anaya, Álvaro Cortés, Andrés Cuenca, Jan Molina, Albert Navarro, Alexis Olmedo, Eman Kospo, Niko Takahashi

**Midfielder:** Brian Fariñas, Cristóbal Muñoz, Pau Prim, Quim Junyent

**Forward:** Nil Calderó, Marc Guiu, João Mendes de Assís, Arnau Pradas Algabà, Juan Hernández Torres, Daniel Rodríguez Crespo, Hugo Alba Silveira

**Coach:** Óscar López

**Assistant coach:** Gerard Sarrà

## CLASSIFICATION

3rd place in the Catalan Division of Honour

UEFA Youth League - Round of 32

Copa del Rey - Round of 16

Runners-up in the Catalan Championship





## U19 B

**Goalkeepers:** Eder Aller González, Max Bonfill Coll

**Defenders:** Xavi Espart Font, Landry Cephas Farré Miró, Alexander Walton Valle, Andrea Natali, Hector Rangel Boté, Leonard Saca, Jofre Torrents Salvat, Guillem Víctor Delgado

**Midfielders:** Daniel Ávila Mármol, Wesley Dual Da Rocha, Carlos de Miguel Llave, Guillermo Fernández Casino, Adrian Simon Gill

**Forwards:** Jorge Javier Espinal Díaz, Óscar Gistau Ferreño, Shane Patrick Kluivert, Adrià Muñoz Batlle, Antonio Fernández Casino, Antonio Martín Reina, Manuel Vila Cabezas

**Coach:** Pol Planas

**Assistant coach:** Eric Campos

## CLASSIFICATION

3rd place National Youth League



## U16 A

**Goalkeepers:** Íker Rodríguez Medina, Gerard Sala Aires

**Defenders:** Adam Argemí Sánchez, Pol Bernabéu Herranz, Alex Campos Camí, Raúl Chirveches Sánchez, Juan Pablo Galbarro Castillo, Antonio Gómez Amador, Nicolás Marcipar Idelsohn, Madou Murcia Martori

**Midfielders:** Jaume Gabriel Aghayedo Font, Pedro Fernández Sarmiento, Lorenzo Johan Oertli Ortiz, Pedro Rodríguez Iglesias, Sidney José So Delgado Pinto, Nil Teixidor Anglada

**Forwards:** Pedro Villar Leyenda, Nil Vicens Ponsatí, Adrián Guerrero Gilavert, Samakou Nomoko Touré, Roberto Tomás Castell

**Coach:** Arnau Blanco

**Assistant coach:** Cesc Bosch



### CLASSIFICATION

U16 Division of Honour League Champion  
Runners-up in the U16 Catalan Championship



## U16 B

**Goalkeepers:** Pau Espi López, Juan Carlos Melgar Arteaga, Gerard Valls Queralt

**Defenders:** Pau Bergés Garcia, Adrián Cuadrado Sal, Raúl Expósito Martínez, Joan Inglés Martínez, Baba Kourouma, Sergi Mayans Mayol, Fran Orduña Espinosa, Jordi Pesquer Barraquer

**Midfielders:** Michal Zuk Jedrzejewska, Genís Clua Oya, Eloi Gómez Saus, Orián Goren, Ebrima Tunkara Yataberreh

**Forwards:** Adrià Bravo Poate, Alieu Drammeh, David Obinna Ejiofor John, Morifing Siriki Kone Sangare, Iu Martínez Juncadella, Alejandro Pastor Laserna, Ismael Ziani López

**Coach:** David Sánchez

**Assistant coach:** Joan Pons



### CLASSIFICATION

Champions of the U16 Preferential League



## U14 A

**Goalkeepers:** Elyott Andreas Daussy, Pablo Peña López

**Defenders:** Milosz Zuk Jedrzejewska, Jose Alfredo Rodríguez, Barahona, Erik Rodríguez Garcia

**Midfielders:** Ignasi Bassas Martí, Juan Cruz Bautista Bejarano, Daniel Gallego Navarro, Hugo Garcés Lagunas, Roc Martínez Pérez, Guillem Molina Terol, Gerard Mullol Roqué, Luca Pérez Carrasco, Pol Puigmal Blanco, Guifré Valdivia Miranda

**Forwards:** Marc Armada Mañá, Noah Garcia Merino, Pau Miguel Mateos Ruido, Ruslan Mba Hernando, Alejandro Oviedo Porta, Artem Rybak, Guiu Xuclà

**Martínez Coach:** Pere Olivé

**Assistant coach:** Enric Daví



### CLASSIFICATION

U14 Division of Honour League Champion  
Quarter-finals of the Catalan Championship



## U14 B

**Goalkeepers:** Alexander Rafael Cimoskov, Arnau Ribes Charles, Aitor Rivera Leal

**Defenders:** Jose Basagaña Osorio, Lucas Bernal Espinar, Unax Hernández Lorenzo, Aritz Lairado Martínez, Víctor Lao Garcia, Iker Nsang Chaves, Jan Rizos Torres, Joan Segura Cáliz, William Ferdinand Cvek, Darwin Guillermo Zamora Ronquillo

**Midfielders:** Dragos Bivol, Quim Cárcel Vidal, Piero Ferrari Liarte, Jan Giral Rodríguez, Johann Oriol Leiva Leiva

**Forwards:** Héctor Néstor Asumu Oyana, Marvin Chukwubunkem Duru, Divine Ikenna Ejiofor John, Mamadou Keita, Adrián Sánchez Molina

**Coach:** Jordi Poma

**Assistant coach:** Cristian López



### CLASSIFICATION

Second place in the U14 Preferential League



## U12 A

**Goalkeepers:** Yeray Gutiérrez Muñoz, Ander Pérez Martín

**Defenders:** John Ovie Adams Silva, Alan Guerra Garcia, Agus Marcet Huete, Alex Pliego Faus, Derek Puig López, Hugo Tomás Vendrell

**Midfielders:** Antonio Amaya Duieb, Gerard Mateo Gil, David Moreno Rovira

**Forward:** Fode Diallo Conde

**Coach:** Juanan Gil

**Assistant coach:** Adrià Monrà



### CLASSIFICATION

U12 Preferential League Champions (Group 2)

U12 Catalan Championship semi-finalists



## U12 B

**Goalkeepers:** Biel Chacón Hurtado, Enmanuel Zapata Carrillo

**Defenders:** Juan Fernández Casino, Yibraham García Bazurto, Pol Jou Bertolín, Izan Márquez Alarcón, Pol Porta Casals, Guerau Villegas Torras

**Midfielders:** Kevin Dragomir, Eric Marin Salvador, Adam Qaroual Bibi

**Forwards:** Mohamed Akhomach Chakkour, Gerard Majoral Esparrica

**Coach:** Iban Tey

**Assistant coach:** Sergi Borrallo



### CLASSIFICATION

U12 First Division Champions (Group 1)



## U11 A

**Goalkeepers:** Nil Abellán Galilea, Roc Baeza Utrera  
**Defenders:** Jaume Casanovas Ibars, Pep Farrés Garcia, Izan Ruiz Rosillo, Enric Vilaró Basian  
**Midfielders:** Guillem Balcells Garcia, Mario Franco de la Fuente, Roger Moreno Martínez  
**Forwards:** Daniel Hernández López, Denys Sokolovskyi  
**Coach:** Jordi Pérez  
**Assistant coach:** Albert Moratalla



## CLASSIFICATION

U11 Preferential League Champions (Group 2)  
 U11 Catalan Cup Champions



## U11 B

**Goalkeepers:** Eric Coyo Cordero, Diego Hurtado Cater  
**Defenders:** Issa Niakate Semaka, Jonatan Martín Brillas, Leo Martínez Gómez, Jesús Ruescas Cruz  
**Midfielders:** Ilyas El Azouzi Algarib, Julen Gallardo Camero, Jan More Blade, Franck Dídac Ruescas Cruz  
**Forwards:** Oussouby Diakhaby Fofana, Abdoulatif Djitte  
**Coach:** Dani Segovia  
**Assistant coach:** Eladi Gallego

## CLASSIFICATION

U11 First Division Champions (Group 1)



## U10 A

**Goalkeepers:** Mauro Artigot Garcia, Teo Rodríguez Lozano

**Defenders:** Arnau Casas Sánchez, Biel Chaves Jaldo, Héctor Alessandro Mejía García, Marco Mollica Poves, Denzel Winter Santoro

**Midfielders:** Pedro Juárez Monti, Marc Ribera Martínez, Unai Rodríguez Cano

**Forward:** Destiny Kosiso Ejiofor John

**Coach:** Pol Combellé

**Assistant coach:** Enric Monros

### CLASSIFICATION

U10 Preferential League Champions (Group 2)

U10 Catalan Cup Champions



## U10 B

**Goalkeepers:** Biel Casadevall Codina, Martí Picó Revelles

**Defenders:** Fidae El Allouchi El Harrak, Nil Ferrando García, Issam Laantit Castro, Jan Veganzones Iglesias, Aitor Rodríguez García

**Midfielders:** Santiago Almandoz Lorenzo, David Quintela García, Joel Cabanes Bonfill

**Forwards:** Arç Martínez Pérez, Ousmane Cylla Cissé

**Coach:** Mario Jordano

**Assistant coach:** Albert Batalla

### CLASSIFICATION

U10 First Division Champions (Group 2)



## U9 A

**Goalkeepers:** Cesc Coll Trias

**Defenders:** Joel Cabrera Guerrero, Leo Jiménez Ibáñez, Aran Puig García, Henry Yeboah

**Midfielders:** Martí Fernández Hernández, Alder Jiménez Castellblanque, Idan Scutari Bivol

**Forwards:** Amidou Badji Sané, Ivan Cortes Diaz

**Coach:** Albert Ametller

**Assistant coach:** Miquel Llorens

### CLASSIFICATION

S9 Preferential League Champions (Group 2)

S9 Catalan Cup Champions



## U9 B

**Goalkeepers:** Jose Enrique Esteve Vázquez, Marc Moreira Llavina

**Defenders:** Nico Garrido Wimmer, Max Moreno Martín, Daniel Ribera Martín

**Midfielders:** Unai Garcia Villacampa, Bruno Olmos Felipe, Gio Sánchez Sánchez, Alexandre Sentis Muxi

**Forward:** Issa Fofana Toure

**Coach:** Àlex Fernández

**Assistant coach:** Alexandre Miguel

### CLASSIFICATION

S9 First Division Champions Benjamin (Group 2)



## U8

**Goalkeepers:** Julen Gorriz Escudero, Yago Villavicencio Saborido

**Defenders:** Edwar Encarnación Acosta, Martí Giral Rodríguez, Daniel Makuochukwu Igwe Ikwuagwu, Martí Prat Mercadé

**Midfielders:** Rachid El Aydouni Ros El Yamani, Youssef El Mir Maaroufi, Gerard Pérez Pujols, Izan Rodríguez Esteban

**Forward:** Abraham García Cárdenas

**Coach:** Paco Revert

**Assistant coach:** Pol Castellà

### CLASSIFICATION

4th place in the U9 First Division (Group 1)



# FIRST TEAM



**GIRÁLDEZ**

**COACH**  
Jonatan Giráldez  
27/11/1991  
Vigo  
(Pontevedra)

## COACHING TEAM

### Assistant coaches

Rafel Navarro  
Pere Romeu

### Goalkeeper coach

Oriol Casares

### Fitness coaches

Berta Carles  
Andrés González

Lucas del Campo

### Physiotherapists

Roger Gironés  
Roger Ollé  
Laia Martínez  
**Reconditioning  
Coach**

Dani Benito  
Lorenzo Petroni

### Doctor

Xavier Yanguas

### Psychologist

Marc Sellarès

### Delegate

Marçal Pera

### Analysts

Toni Gordo

Jorge GÓMEZ

### Materials Manager

Rubén Jiménez

## ↑ SIGNINGS

### Esmee Brugts

PSV Eindhoven

### Ona Batlle

Manchester United

## ↓ DEPARTURES

### Ana Crnogorčević

Atletico de Madrid

### Núria Rábano

Wolfsburg

### Emma Ramírez

Real Sociedad

### Geyse Ferreira

Manchester United

### Laia Codina

Arsenal

### Asisat Oshoala

Bay FC (Winter Market)



**1 PAÑOS**

**GOALKEEPER**  
Sandra Paños  
04/11/1992  
Alicante  
(Alicante)




**13 CATA COLL**

**GOALKEEPER**  
Cata Coll  
23/04/2001  
Pòrtol  
(Mallorca)



**25 GEMMA**

**GOALKEEPER**  
Gemma Font  
23/10/1999  
Tagamanent  
(Barcelona)




**2 PAREDES**

**DEFENDER**  
Irene Paredes  
04/07/1991  
Legazpi  
(Gipuzkoa)




**4 MARÍA LEÓN**

**DEFENDER**  
María León  
13/06/1995  
Zaragoza  
(Aragon)




**5 JANA**

**DEFENDER**  
Jana Fernández  
18/02/2002  
Sant Esteve Ses Rovires  
(Baix Llobregat)




**8 MARTA**

**DEFENDER**  
Marta Torrejón  
27/02/1990  
Mataró  
(Barcelona)




**15 BRONZE**

**DEFENDER**  
Lucy Bronze  
28/10/1991  
Berwick-upon-Tweed  
(England)



**22 O. BATLLE**

**DEFENDER**  
Ona Batlle  
10/06/1999  
Vilassar de Mar  
(Barcelona)



**21 WALSH**

**MIDFIELDER**  
Keira Walsh  
08/04/1997  
Rochdale  
(England)




**24 BRUGTS**

**MIDFIELDER**  
Esmee Brugts  
28/07/2003  
Heinenoord  
(Netherlands)



**26 DRAGONI**

**MIDFIELDER**  
Giulia Dragoni  
07/11/2006  
Milan  
(Italy)



**30 VICKY**

**MIDFIELDER**  
Vicky López  
27/07/2006  
Madrid  
(Madrid)



**6 PINA**

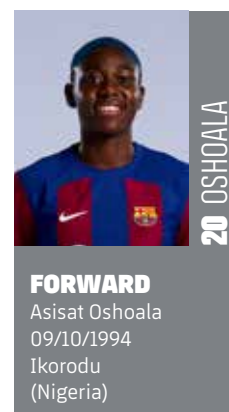
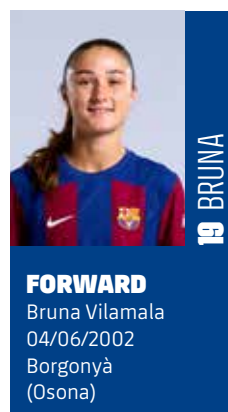
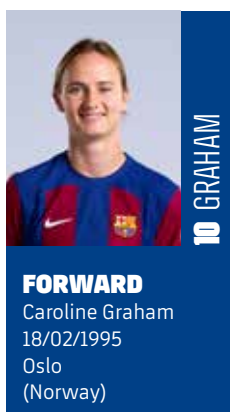
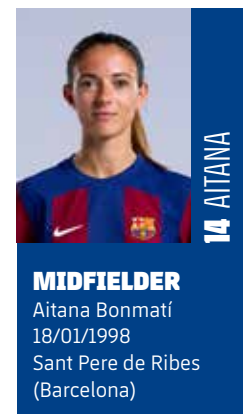
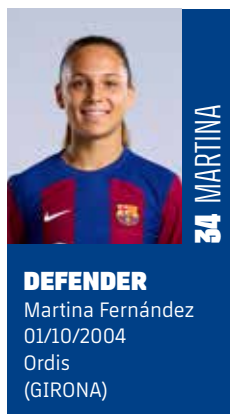
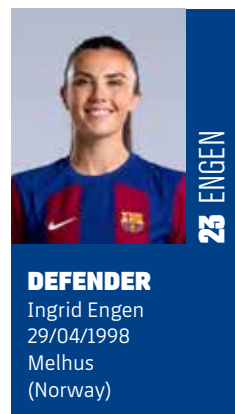
**FORWARD**  
Claudia Pina  
12/08/2001  
Montcada i Reixac  
(Barcelona)



**7 PARALLUELO**

**FORWARD**  
Salma Paralluelo  
13/01/2003  
Zaragoza  
(Aragon)







## A HISTORIC FIVE YEARS OF SUCCESS IN THE LEAGUE

Barça won yet another league that they dominated with absolute authority. The title was won on matchday 26, with four matches still to go until the end of the championship. The victory at the Nou Los Cármenes by 1-4, with two goals by Fridolina Rolfö, one by Lucy Bronze and another by Graham Hansen, was the ninth title in the team's history and its fifth in a row. This is the first time in the history of Spanish women's football that a team has won five consecutive league titles, beating

the record of four in a row set by FC Barcelona from 2011 to 2015.

The balance of this record-breaking season was magnificent, with a total of 29 wins and only one draw in the 30 games played. The 2023/24 campaign also saw the debut of the Women's team at Montjuïc with a spectacular 5-0 win over Real Madrid in front of 38,707 spectators. Caroline Graham was the top scorer of the Women's League with a total of 21 goals.





## RESULTS

MATCHDAY	DATE	MATCH	RESULT	GOALSCORERS
1	05/10/2023	FC Barcelona – Valencia CF	6-0	Florentino (pp) (2), Aitana, Graham, Mapi, Alexia, Torrejón
2	16/09/2023	Madrid CFF – FC Barcelona	0-2	Graham, Oshoala
3	01/10/2023	Sporting de Huelva – FC Barcelona	1-2	Pina, Ana Carol (pp)
4	08/10/2023	FC Barcelona – Real Sociedad	3-0	Graham (2), Alexia
5	15/10/2023	Atlético de Madrid – FC Barcelona	0-1	Alexia
6	21/10/2023	FC Barcelona – Granada CF	6-1	Patri Guijarro, Ona Battle, Paralluelo, Mariona, Oshoala (2)
7	05/11/2023	FC Barcelona – Sevilla FC	8-0	Paralluelo (4), Mariona (2), Graham, Torrejón
8	11/11/2023	Villarreal CF – FC Barcelona	0-6	Aitana (2), Oshoala (2), Paralluelo, Graham
9	19/11/2023	FC Barcelona – Real Madrid	5-0	Aitana, Graham, Mariona, Pina, Vicky
10	26/11/2023	Athletic Club – FC Barcelona	0-4	Torrejón, Graham, Patri, Aitana
11	09/12/2023	FC Barcelona – SD Eibar	5-0	Graham, Brugts (3), Ari Arias
12	17/12/2023	UDG Tenerife – FC Barcelona	0-2	Graham, Walsh
13	06/01/2024	FC Barcelona – Llevant Les Planes	9-1	Paralluelo, Mariona, Aitana, Graham, Pina, Patri (2), Vicky, Oshoala
14	14/02/2024	FC Barcelona – Levante UD	1-1	Paralluelo
15	28/01/2024	Real Betis – FC Barcelona	0-6	Bruna, Brugts, Graham (2), Vicky, Aitana
16	04/02/2024	FC Barcelona – Sporting de Huelva	4-0	Pina (2), Graham, Brugts
17	10/02/2024	Seville FC – FC Barcelona	0-3	Pina, Graham, Mariona
18	18/02/2024	FC Barcelona – Atletico de Madrid	2-0	Paralluelo, Vicky
19	10/03/2024	Real Sociedad – FC Barcelona	1-7	Vicky, Paralluelo (4), Graham, Alexia
20	17/03/2024	FC Barcelona – UDG Tenerife	7-0	Rolfö, Pina (2), Graham, Alexia, Torrejón, Monday (p.p)
21	24/03/2024	Real Madrid – FC Barcelona	0-3	Rolfö, Aitana, Graham
22	31/03/2024	Levante UD – FC Barcelona	0-5	Bruna (2), Paralluelo (2), Martina
23	13/04/2024	FC Barcelona – Villarreal CF	5-1	Pina, Rolfö, Alexia, Paralluelo (2)
24	24/04/2024	Llevant Les Planes – FC Barcelona	2-4	Pina (2), Torrejón, Bruna
25	01/05/2024	FC Barcelona – Madrid CFF	8-0	Alexia, Mariona, Pina, Vicky, Brugts, Torrejón (2), Ona Battle
26	04/05/2024	Granada CF – FC Barcelona	1-4	Rolfö (2), Bronze, Graham
27	10/05/2024	FC Barcelona – Athletic Club	7-0	Mariona (2), Bruna, Vicky (2), Brugts, Ona Battle
28	14/05/2024	SD Eibar – FC Barcelona	0-4	Paralluelo, Torrejón, Graham, Alexia
29	09/06/2024	FC Barcelona – Real Betis	5-1	Pina, Mariona (p), Graham, Paralluelo (2)
30	16/06/2024	Valencia CF – FC Barcelona	0-3	Vicky López, Patri, Graham

### GOALSCORERS

21	Graham	9	Vicky	3	Ona Battle, Bruna
20	Paralluelo	8	Aitana, Alexia, Torrejón, Brugts	1	Ari Arias, Walsh, Bronze, Mapi
13	Pina	5	Rolfö, Patri		
10	Mariona	4	Oshoala		

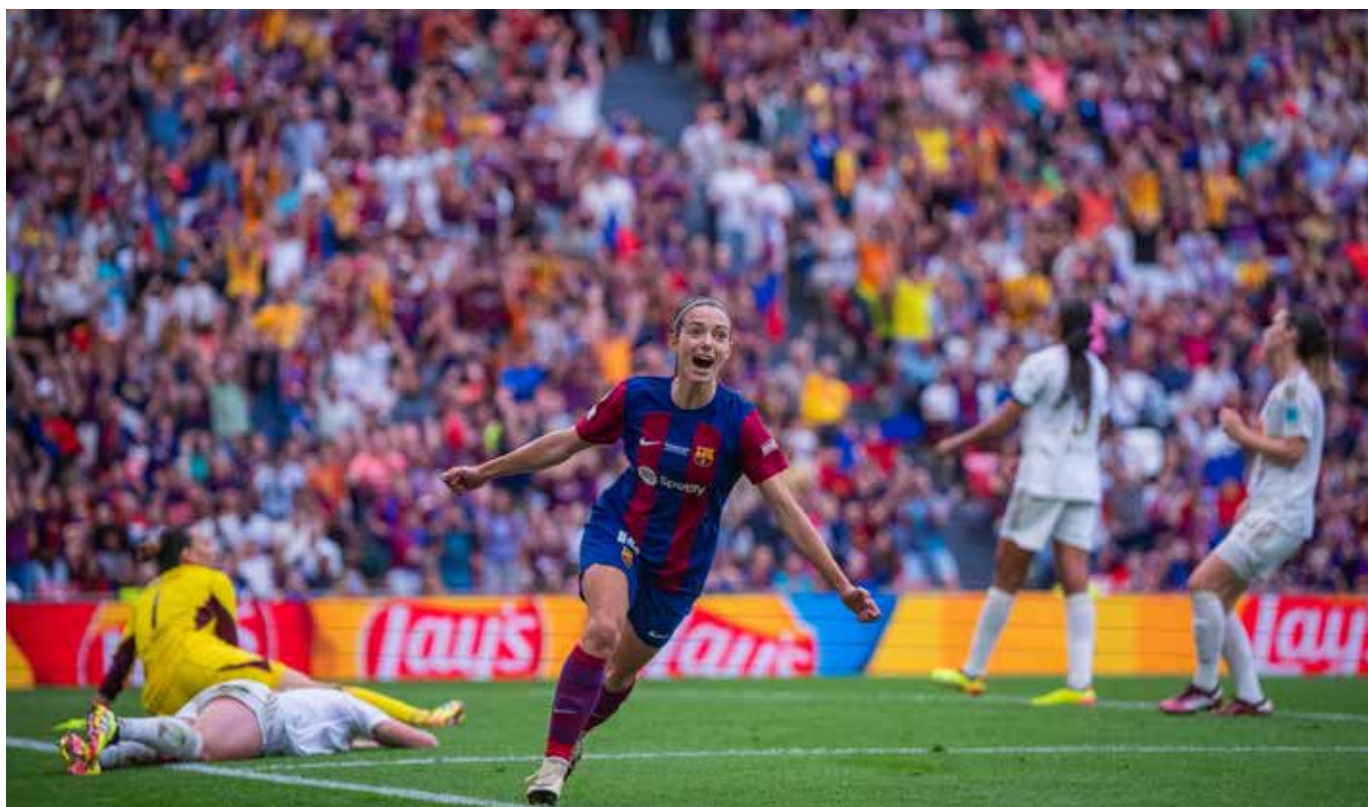


## THREE-TIMES EUROPEAN CHAMPIONS!

The Barça Women's team continued to make history and won their third Champions League title in Bilbao, their second in a row. The first phase of the competition ended with a splendid record of five wins and only one draw with 27 goals for and 5 against. Brann was the rival awaiting them in the quarter finals. After a narrow win in Norway, Barça sealed their place in the semi-finals at the Johan Cruyff Stadium with another 3-1 triumph. In the first leg of the semi-final at Montjuïc, with more than 36,000 Barça fans in the stands, Barça lost 0-1 to Chelsea. It was time for a comeback at Stamford Bridge and that's exactly what happened. The Barcelona players managed to win the elimination round thanks to a magnificent performance by Aitana Bonmatí and a penalty goal by Rolfó.

The final in Bilbao, with around 40,000 Barça fans packed into the San Mamés stadium, was a sensational event. After a goalless first half, a great individual play by Aitana in the first 15 minutes of the second half made it 1-0. In stoppage time, captain Alexia Putellas scored to put the match beyond doubt with a final score of 2-0. Barça once again reigned in Europe and with this title they won their first ever full set of trophies after domestic triumphs in the League, Cup and Super Cup. The following day, in Plaça Sant Jaume, a well-deserved ceremony was held to pay tribute to the champions at the Palau de la Generalitat de Catalunya and the Barcelona City Council.





## RESULTS

MATCHDAY	DATE	MATCH	RESULT	GOALSCORERS
Group stage. 1	14/11/2023	FC Barcelona – Benfica	5-0	Alexia (2), Aitana (2), Oshoala
Group stage. 2	22/11/2023	Eintracht Frankfurt – FC Barcelona	1-3	Paralluelo (2), Mariona
Group stage. 3	13/12/2023	Rosengård – FC Barcelona	0-6	Wilk (pp), Paralluelo, Patri, Aitana, Mariona, Martina
Group stage. 4	21/12/2023	FC Barcelona – Rosengård	7-0	Walsh, Graham, Paralluelo, Pina, Torrejón, Wilk (pp)
Group stage. 5	25/01/2024	FC Barcelona – Eintracht Frankfurt	2-0	Patri, Graham
Group stage. 6	31/01/2024	Benfica - FC Barcelona	4-4	Graham (2), Patri, Bronze
Quarter-final - first leg	20/03/2024	SK Brann – FC Barcelona	1-2	Graham, Paralluelo
Quarter-final - second leg	28/03/2024	FC Barcelona – SK Brann	3-1	Aitana, Rolfó, Patri
Semi-finals - first leg	20/04/2024	FC Barcelona – Chelsea FC	0-1	
Semi-finals - second leg	27/04/2024	Chelsea FC – FC Barcelona	0-2	Aitana, Rolfó
Final	25/05/2024	FC Barcelona - Olympique Lyonnais	2-0	Aitana, Alexia

### GOALSCORERS

6	Paralluelo, Aitana	3	Alexia
5	Graham	2	Mariona, Rolfó
4	Patri	1	Martina, Walsh, Oshoala, Pina, Torrejón, Bronze









## THE TENTH COPA DE LA REINA

With the Copa de la Reina, the Barça Women’s team lifted the trophy in all domestic competitions, following on from their triumphs in the Spanish Super Cup and the Spanish League.

After convincingly overcoming the elimination rounds of the round of 16 and quarter-finals (0-6 and 8-0 against Fundación Albacete and Seville, respectively), the Barça team faced Athletic Club in the semi-finals in a two-leg tie.

In the first leg, Jonatan Giráldez’s team achieved a prestigious victory in San Mamés by 0-3, while the return to the Johan Cruyff Stadium was to seal their passage to the final with a win by a single goal.

The final, played in Zaragoza, was a blowout. Barça’s domination was absolute from start to finish and at half-time they were already 5-0 up, with braces by Ona Batlle and Graham and a goal by Paralluelo.

In the second half the difference widened to 8-0, with two goals by Mariona and a goal by Pina.



With this triumph Barça won the Copa de la Reina for the fourth time in five years, and Alexia Putellas became the Club player with the most titles, 29, thus surpassing Melanie Serrano’s tally.

### RESULTS

MATCHDAY	DATE	MATCH	RESULT	GOALSCORERS
Round of 16	13/01/2024	CD Alba FF – FC Barcelona	0-6	Dragoni, Martina, Oshoala, Ona Batlle, Pina, Mariona
Quarter-finals	07/02/2024	FC Barcelona – Sevilla FC	8-0	Paralluelo (2), Aitana (2), Mariona (2), Graham, Ari
Semi-finals First leg	07/03/2024	Athletic Club - FC Barcelona	0-3	Aitana (2), Paralluelo
Semi-finals Second leg	14/03/2024	FC Barcelona – Athletic Club	2-1	Mariona, Patri
Final	18/05/2024	FC Barcelona - Real Sociedad	8-0	Ona Batlle (2), Paralluelo, Graham (2), Mariona (2), Pina

GOALSCORERS	
6	Mariona
4	Aitana, Paralluelo
3	Ona Batlle, Graham
2	Pina
1	Dragoni, Martina, Oshoala, Ari, Patri





## THE FIRST TROPHY OF THE SEASON

FC Barcelona has convincingly won its third consecutive Spanish Super Cup, the fourth trophy in this tournament in the last five years. Giráldez's team was far superior to its rivals with a spectacular 11-0 scoreline over the two games played. In the semi-finals, Barça clearly defeated Real Madrid 4-0, in a game that was already decided by half-time after two goals by Mariona and a goal by Salma. In the second half, another goal by Salma made the final score 4-0.

The final against Levante saw a stellar performance by the Barcelona team. With goals from Salma (2), Graham (2) and Batlle, Jonatan Giráldez's team went into the dressing room at half time with a resounding 5-0 lead. To put the icing on the cake, in the second half Graham scored again to reach her hat-trick and be chosen as the MVP of the match, while Aitana put the definitive 7-0 on the scoreboard at Butarque.



## RESULTS

MATCHDAY	DATE	MATCH	RESULT	GOALSCORERS
Semi-finals	17/01/2024	FC Barcelona – Real Madrid	4-0	Paralluelo (2), Mariona (2)
Final	20/01/2024	FC Barcelona – Levante UD	7-0	Paralluelo (2), Graham (3), Batlle, Aitana

### GOALSCORERS

4 Paralluelo

2 Mariona

3 Graham

1 Batlle, Aitana



## THE GAMPER TROPHY AGAIN STAYS AT HOME

Barça started the season in the best possible way: with a thrashing at the Johan Cruyff Stadium. The Barça players faced Juventus, the same rival they played in the Joan Gamper Trophy match in the 2021/22 season. And the result was virtually identical. Goals from Graham Hansen, Lenzini (own goal), Bruna Vilamala and Vicky López, all in the first half, sealed the match. Jonatan Giráldez's substitutions didn't change the course of the game, and Mapi León crowned the Barça celebrations with the definitive 5-0 win. A perfect climax to a spectacular display that 5,845 spectators were able to enjoy.

### RESULT

DATE	MATCH	RESULT	GOALSCORERS
24/08/2023	FC Barcelona – Juventus	5-0	Graham, Lenzini (pp), Bruna, Vicky, Mapi





## TWO FRIENDLIES AND A NEW TOUR IN MEXICO WITH THREE GAMES

The women's first team played two friendly matches during the pre-season, even though they did not have the players who had been called up for the World Cup, against AEM Lleida and Montpellier Féminines. Both games were used to give the team a chance to get some practice, as well as to give quality minutes to the players from the reserve team. A few days later, Barça travelled to Mexico for a new international tour in which they played two games, one against Club América at the mythical Azteca Stadium and the other against Tigres UANL. Both games ended in a victory for the culers, with great performances by Claudia Pina, who scored in both encounters. This Mexican tour not only served to put the finishing touches to the team, but also to enjoy a great welcome from the local fans.

At the end of the season they returned to Mexico to play the third and last duel of the Campeonas Tour, with a 1-4 Barça victory against Chivas Guadalajara.

### RESULTS

DATE	MATCH	RESULT	GOALSCORERS
12/08/2023	FC Barcelona – AEM Lleida	3-0	Pina, Ari Arias, Martine Fenger
19/08/2023	FC Barcelona – Montpellier Women	2-0	Alba Caño, Laia Martret
29/08/2023	Club América - FC Barcelona	0-2	Pina, Judit Pujols
01/09/2023	Tigres UANL - FC Barcelona	0-1	Pina
13/06/2024	Chivas Femenil – FC Barcelona	1-4	Ari Arias, Patri, Pina (2)

## THANK YOU, MARIONA, PAÑOS AND JONATAN!

After 10 seasons in the Barça shirt, Mariona Caldentey decided to leave the Club at the end of the season. Barça's no. 9 said goodbye after 303 official games with Barça and a total of 115 goals. Mariona made her debut with the Barça first team in 2014/15, at the age of 18, and 10 years later she is part of the illustrious history of 'Barça Femení'. The player from Felanitx has won a total of 25 titles: 3 Champions Leagues, 6 Leagues, 6 Copas de la Reina, 4 Spanish Super Cups and 6 Catalan Cups. Sandra Paños also ended her time at Barça on 30 June. The

goalkeeper with the most games and the most titles in the team's history said goodbye to FC Barcelona. Since 2015, the year of her arrival, she played 279 games and won a total of 23 titles. Lastly, Jonatan Giráldez left the Barça bench at the end of the season. Giráldez became the first coach of the Barcelona team in July 2021 after two and a half seasons as assistant coach to Lluís Cortés. In his three seasons in charge of the Barça team, he won 10 titles: 3 Leagues, 2 Champions Leagues, 2 Copas de la Reina and 3 Spanish Super Cups.





## THE YEAR OF AITANA'S EXPLOSION AS THE BEST PLAYER IN THE WORLD

Aitana Bonmatí received the recognition of Alexia Putellas as the best player in the world, receiving several awards at international level. The player from Sant Pere de Ribes played a key role in winning the second Champions League and the World Cup and thanks to her performance she has received numerous awards. The UEFA named her best player of 2023 and later she won the Ballon d'Or 2023, giving her the status of the best player in Europe and in the world respectively. For FIFA it was also Aitana's year and the world's top football body awarded her with The Best award. At the same gala she was included in the FIFA FIFPro 2023 eleven along with her teammates Lucy Bronze and Keira Walsh. To round off a spectacular year, she was awarded the prize for the best female sportswoman at the Laureus Awards, becoming the first female footballer to win this award.





## WOMEN'S B

**Goalkeepers:** Meri Muñoz, Meritxell Font, Rocío Romano

**Defenders:** Martina Fernández, Judit Pujols, Adri Ranera, Emilia Szymczak, Aïcha Camara, Martina Gonzalez, Maria Llorella, Daniela Martinez, Laura Martin, Emma Galvez

**Midfielders:** Emma Martin, Alba Caño, Julia Bartel, Noah Bezis, Nina Pou, Vicky Lopez-Serrano, Giulia Dragoni, Lorena Cubo, Nuria Pon, Raquel Capdevila, Ainoa Gomez, Clara Serrajordi

**Forwards:** Ari Arias, Ona Baradad, Martine Fenger, Celia Segura, Adriana Parada, Laia Martret, Lucia Corrales, Onyeka Gamero, Noa Ortega

**Coach:** Oscar Belis

**Assistant coach:** Pol Grau



## CLASSIFICATION

Primera Federación League Champions



## WOMEN'S C

**Goalkeepers:** Laia Oller Ramos, Clara Raspall, Emeline Katrine

**Defenders:** Maria Llorella Barrera, Maria Torres Rosal, Izarbe Grao, Gisela Cabello, Carla Cortes, Valentina Fernandez, Aina Román Ortega, Lozen Skaidra Ricard

**Midfielders:** Abril Rius, Nuria Pon Asenjo, Marta Fernandez Rodríguez, Txell Martin Tura, Emma Galvez Menendez, Raquel Capdevila Ruiz, Clara Casajuana, Montse Alabart, Júlia Sanchez Dachs, Lara Suarez

**Forwards:** Dana Yazbeck Morell, Claudia Gomez Martinez, Celia Segura, Gadea Blanco, Paula Dominguez

**Coach:** Ivan Molpeceres

**Assistant coach:** Adrián Lamas

### CLASSIFICATION

First Division League Champions (G2)



## U19

**Goalkeepers:** Rocio Romano Sánchez, Ariadna Ayats Pujadas

**Defenders:** Laura Martin Rodríguez, Martina Gonzalez Cano, Daniela Martinez Garcia, Èlia Garrigós Pagés, Cristina Lopez, Carlota Martins, Chloe Arrufat, Júlia Pastor Lázaro, Nayara Nuñez Romero, Noa Jimenez Olivares

**Midfielders:** Lorena Cubo Barroso, Clara Serrajordi Díaz, Ainoa Gomez Luna, Bea Perez Martín, Mariona Señé Corominas, Martina Romero Fabrellas, Nerea Sandoval Hernández, Laia Cabetas

**Forwards:** Noa Ortega Requena, Kautar Azraf, Laia Guerrero Rodríguez, Anna Quer Salvador, Ivet Franch Blanco

**Coach:** Pablo Tramullas

**Assistant coach:** Marc Sayago

### CLASSIFICATION

Preferential Youth League Champions and Catalan Championship Champions



## U14 C

**Goalkeepers:** Martina Palau, Ester Torres

**Defenders:** Ainhoa Ponsa, Charlotta Dagny, Lucia Grau, Paula Gardella, Ariadna Casanovas

**Midfielders:** Jana Muro, Noa Benito, Mariona Garcia, Elena Vizuete, Carla de la Concepcion

**Forwards:** Bruna Quintana, Lidia Gibert, Maria Rius, Paula Jimenez, Aissatou Traoré, Marian Lineth Ruiz Menendez, Laura Monfort

**Coach:** Marc Almirall

**Assistant coach:** Víctor Vilajonosa



### CLASSIFICATION

8th place in U14 First League (G11)

## U14 D

**Goalkeepers:** Gisela Rossell Pruna, Laura Porcar San Pedro, Laia Gurrea Estradé

**Defenders:** Claudia Lozano Yuguero, Lucia Carrillo Román, Chloe Pocull Duran, Tanit Mayora Ballester, Nerea Lopez Motos, Alba Cepeda Tebar, Leyre Leiva Garcia, Carla Garrido Serra

**Midfielders:** Noa Castillo Angulo, Jana Bagur Galán, Xenia Carceller Rodríguez, Claudia Reig Aizpurua, Elena Arrabal Boj, Abril Perez Armero, Irene Mosquera Jiménez

**Forwards:** Carla Bigas Gallerdo, Susana Gomez Alfonso, Sara Muñoz Pérez, Carla Casadevall Amo

**Coach:** Jesús López

**Assistant coach:** Eric Suaña



### CLASSIFICATION

3rd place in U14 Second League (G35)



## U12-C

**Goalkeepers:** Alexia Lopez, Marta Garcia

**Defenders:** Clara Pellicero, Aina Tamayo, Ainhoa Orgaz, Júlia Alcober

**Midfielders:** Lola Llopis, Abril Ruiz, Laia Cendrero, Carlota Fornols

**Forwards:** Arlette Maldonado Castillo, Lucia Cobano de Almeida, Alejandra Jimenez

**Coach:** Pablo Álvarez

**Assistant coach:** Marc Quer

### CLASSIFICATION

3rd place in U12 Second League (G3)



## U11-C

**Goalkeepers:** Júlia Elias Vallvé, Yaiza Albancher Cintar

**Defenders:** Amina Traoré Barberà, Vinyet Ayats Hinojo, Mar Boada Castellví, Paula Meral Frias, Laia Abelarias Olivéz

**Midfielders:** Joana Garcia Hurtado, Júlia Reixach Bartolí, Olivia Parareda Angusto, Daniela Navarro Pérez

**Forwards:** Elna Tomàs Bru, Kloe Rubio Hatero, Piper Hodson Parris\*

**Coach:** Dani Segovia

**Assistant coach:** Eladi Gallego

\* USA

### CLASSIFICATION

Second U12 League Champions (G2)



# FIRST TEAM



GRIMAU

## COACH

Roger Grimau  
14/07/1978  
Barcelona  
(Barcelona)

## TECHNICAL TEAM

### Assistant coaches

Carles Marco  
ÒSCAR ORELLANA  
Victor Sada  
Xavi Beltran  
Rafa Martínez

### Fitness coaches

Jairo Vazquez  
Franc Garcia

### Doctors

Dani Florit  
Jordi Puigdemívol  
Manuel Wong

### Physiotherapists

David Urbano  
Carles Martín  
Agus Morales

### Reconditioning

**Coach** Aitor Piedra

### Material

Dani Vázquez

### Delegate

Xavier Montolio

## ↑ SIGNINGS

### Jabari Parker

Free

### Joel Parra

Joventut Badalona

### Michael Caicedo

Coviran Granada

### Willy Hernangómez

New Orleans Pelicans

### Darío Brizuela

Unicaja

### Ricky Rubio\*

 free

*\*Joined on 2/6/2024*

## ↓ DEPARTURES

### Mike Tobey

Red Star

### Sertaç Sanli

Fenerbahce

### Sergi Martínez\*

Basketball Girona

### Cory Higgins

-

### Kyle Kuric

BC Zenit Saint

Petersburg

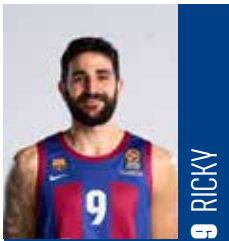
### Nikola Mirotic

Armani Milan

### Michael Caicedo\*

Bàsquet Girona

*\*On loan*



9 RICKY

## POINT GUARD

Ricky Rubio  
21/10/1990  
El Masnou  
(Barcelona)



13 SATORANSKY

## POINT GUARD

TOMAS SATORANSKY  
30/10/1991  
Prague  
(Czech Republic)



20 LAPROVITOLA

## POINT GUARD

Nicolas Laprovittola  
31/01/1990  
Castelar  
(Argentina)



31 JOKUBAITIS

## POINT GUARD

Rokas Jokubaitis  
19/11/2000  
Mažeikiai  
(Lithuania)



3 PAULÍ

## SHOOTING GUARD

Oriol Paulí  
20/05/1994  
Girona  
(Girona)



1 DA SILVA

## POWER FORWARD

Oscar Da Silva  
21/09/1998  
Munich  
(Germany)



22 PARKER

## POWER FORWARD

Jabari Parker  
15/03/1995  
Chicago  
(USA)



6 VESELY

## CENTRE

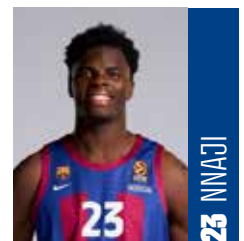
Jan Vesely  
24/04/1990  
Ostrava  
(Czech Republic)



14 HERNANGÓMEZ

## CENTRE

Willy Hernangomez  
27/05/1994  
Madrid  
(Madrid)



23 NNAJI

## CENTRE

James Nnaji  
14/08/2004  
Makurdi  
(Nigeria)




**8 BRIZUELA**

**SHOOTING GUARD**  
 Darío Brizuela  
 08/11/1994  
 Donostia  
 (Basque Country)



**24 CAICEDO**

**SHOOTING GUARD**  
 Michael Caicedo  
 21/06/2003  
 Inca  
 (Balearic Islands)



**10 KALINIC**

**SMALL FORWARD**  
 Nikola Kalinic  
 08/11/1991  
 Subotica  
 (Serbia)



**21 OPEN**

**SMALL FORWARD**  
 Álex Abrines  
 01/08/1993  
 Palma de Mallorca  
 (Balearic Islands)



**44 PARRA**

**SMALL FORWARD**  
 Joel Parra  
 04/04/2000  
 Barcelona  
 (Barcelona)



## ACB LEAGUE : ELIMINATED IN PLAY-OFF SEMI-FINALS

It was not to be and the Barça basketball team was unable to retain the league title for the 2022/23 season after being defeated by Real Madrid in the semi-final play-offs. Roger Grimau's team finished the regular League in third place with a record of 23 wins and 11 losses.

The Barcelona team faced Lenovo Tenerife in the quarter-finals. In the first match played at the Palau Blaugrana, with an outstanding Jabari Parker, who scored 23 points, Barça won 96-86. In Tenerife the duel was very tight and Roger Grimau's team ended up winning 92-97 with Tomas Satoransky leading the play and the scoring (24 points). The semi-finals started with two away defeats on Real Madrid's court. In the third match, now at the Palau Blaugrana, Barça was on the verge of winning and forcing the fourth game of the series, with a splendid performance by Jabari Parker (27 points and a Performance Index Rating of 26). However, Madrid's effectiveness in the last ninety seconds was key in the final outcome and Barça were eliminated.





## RESULTS

MATCHDAY	DATE	MATCH	RESULT
1	24/09/2023	Barça - Joventut Badalona	95-79
2	29/09/2023	Zunder Palencia - Barça	83-84
3	01/10/2023	Real Madrid - Barça	86-79
4	08/10/2023	Barça - MoraBanc Andorra	91-87
5	15/10/2023	Dreamland Gran Canaria - Barça	73-83
6	22/10/2023	Barça - Surne Bilbao Basket	91-82
7	29/10/2023	Valencia Basket - Barça	71-68
8	05/11/2023	Río Breogán - Barça	63-79
9	12/11/2023	Barça - Lenovo Tenerife	94-83
10	19/11/2023	UCAM Murcia - Barça	82-73
11	26/11/2023	Barça - Bàsquet Girona	115-78
12	03/12/2023	Barça - Covirán Granada	80-69
13	10/12/2023	Casademont Zaragoza - Barça	101-99
15	14/12/2023	Barça - BAXI Manresa	82-83
14	17/12/2023	Barça - Baskonia	82-62
16	27/12/2023	Unicaja - Barça	91-71
17	07/01/2024	Barça - Monbus Obradoiro	92-90
18	14/01/2024	Lenovo Tenerife - Barça	80-83
19	21/01/2024	Covirán Granada - Barça	61-94
20	28/01/2024	Barça - Zunder Palencia	102-94
21	04/02/2024	Barça - Valencia Basket	76-79
22	11/02/2024	BAXI Manresa - Barça	77-87
23	03/03/2024	Barça - Casademont Zaragoza	109-61
24	10/03/2024	Baskonia - Barça	103-96
25	17/03/2024	Barça - Río Breogán	85-88
26	24/03/2024	Joventut Badalona - Barça	75-93
27	31/03/2024	Monbus Obradoiro - Barça	84-89
28	07/04/2024	Barça - Real Madrid	85-79
29	14/04/2024	Bàsquet Girona - Barça	75-81
30	20/04/2024	Barça - UCAM Murcia	97-86
31	28/04/2024	MoraBanc Andorra - Barça	108-92
32	05/05/2024	Barça - Dreamland Gran Canaria	95-89
33	09/05/2024	Barça - Unicaja	91-92
34	12/05/2024	Surne Bilbao Basket - Barça	68-72
PLAY-OFFS			
Quarter-finals Match 1	19/05/2024	Barça - Lenovo Tenerife	96-86
Quarter-finals Match 2	23/05/2024	Tenerife Lenovo - Barça	92-97
Semi-finals Match 1	29/05/2024	Real Madrid - Barça	97-78
Semi-finals Match 2	31/05/2024	Real Madrid - Barça	104-98
Semi-finals Match 3	02/06/2024	Barça - Real Madrid	92-95

## THE FOURTH CONSECUTIVE FINAL FOUR JUST OUT OF REACH

Barça were unable to compete in their fourth consecutive Final Four after being eliminated in the quarter-finals by Olympiacos. Roger Grimau's team was always in top positions during the regular season and finished with a record of 22 wins and 12 losses, which gave them fourth place and the home court advantage in their favour. Their opponents in the play-offs were Olympiacos of Greece, the team that won the first match of the series at the Palau. The reaction by the "culers" was swift, coming in the next two matches, including an epic victory in Greece. The team from Piraeus saved the first match-ball and forced the fifth match at the Palau. The last match of the series was dominated by the defenders. The Barça team was always ahead on the scoreboard with a splendid Laprovittola, who scored 17 points. However, the Greeks took the lead for the first time in the last few minutes of the last quarter and maintained their effectiveness without any last-ditch effort from Barcelona being able to turn the score around.





## RESULTS

MATCHDAY	DATE	MATCH	RESULT
1	05/10/2023	Barça - Anadolu Efes Istanbul	91-74
2	13/10/2023	Olympiacos Piraeus - Barça	68-77
3	17/10/2023	Partizan NIS Belgrade - Barça	83-92
4	20/10/2023	Barça - FC Bayern Munich	98-59
5	26/10/2023	Real Madrid - Barça	65-64
6	03/11/2023	Barça - Panathinaikos	80-72
7	10/11/2023	Barça - Red Star	86-81
8	15/11/2023	Baskonia - Barça	94-71
9	17/11/2023	Barça - Valencia Basket	74-70
10	23/11/2023	Maccabi Playtika Tel Aviv - Barça	90-92
11	01/12/2023	Barça - Asvel Villeurbanne	101-92
12	06/12/2023	Virtus Segafredo Bologna - Barça	80-75
13	08/12/2023	Barça - Fenerbahçe	89-81
14	15/12/2023	Barça - EA7 Emporio Armani Milan	86-90
15	19/12/2023	Alba Berlin - Barça	74-70
16	22/12/2023	Zalgiris Kaunas - Barça	80-85
17	29/12/2023	AS Monaco - Barça	91-71
18	03/01/2024	Barça - Real Madrid	83-78
19	05/01/2024	Barça - Baskonia	89-85
20	10/01/2024	Barça - Olympiacos Piraeus	86-78
21	12/01/2024	Barça - Zalgiris Kaunas	91-73
22	18/01/2024	Anadolu Efes Istanbul - Barça	98-74
23	26/01/2024	EA7 Emporio Armani Milan - Barça	74-70
24	31/01/2024	Barça - Virtus Segafredo Bologna	84-57
25	02/02/2024	Red Star - Barça	76-85
26	09/02/2024	Barça - Alba Berlin	93-77
27	01/03/2024	Barça - AS Monaco	67-77
28	07/03/2024	Valencia Basket - Barça	78-88
29	14/03/2024	Barça - Partizan NIS Belgrade	94-76
30	20/03/2024	Fenerbahçe Istanbul - Barça	88-74
31	22/03/2024	Panathinaikos - Barça	89-81
32	28/03/2024	FC Bayern Munich - Barça	79-87
33	04/04/2024	Barça - Maccabi Playtika Tel Aviv	92-89
34	12/04/2024	Asvel Villeurbanne - Barça	76-72
PLAY-OFFS			
1	24/04/2024	Barça - Olympiacos Piraeus	75-77
2	26/04/2024	Barça - Olympiacos Piraeus	77-69
3	30/04/2024	Olympiacos Piraeus - Barça	80-82
4	02/05/2024	Olympiacos Piraeus - Barça	92-58
5	08/05/2024	Barça - Olympiacos Piraeus	59-63



## GREAT PERFORMANCE IN THE KING CUP BUT NO FINAL REWARD

Barça played a magnificent final phase of the Copa del Rey but lost in the final of the competition. The quarter-finals started with a hard-fought victory over BAXI Manresa. The team from Bages stood tall and Roger Grimau's team was unable to settle the match until the last few minutes, when Laprovittola played a key role in the victory (102-91). In the semi-final against Lenovo Tenerife, Barça put on a real show. Thanks to a historic second quarter with two records (highest score in the same period of 40 points and largest lead of 32 points), the Barça team destroyed the team from the Canary Islands and ended up winning by a spectacular 108-76. Despite the good performance and the high level in the final, Barça did not reap the desired rewards. After three evenly matched quarters, with constant changes to the scoreboard, the title slipped away from Grimau's team in the last nail-biting minutes of the match.

## RESULTS

MATCHDAY	DATE	MATCH	RESULT
Quarter-finals	16/02/2024	Barça - Baxi Manresa	102-91
Semi-finals	17/02/2024	Barça - Lenovo Tenerife	108-76
Final	18/02/2024	Real Madrid - Barça	96-85









## THE SUPER CUP GETS AWAY

This year's edition of the Spanish Super Cup featured the first "Clásico" of the 23-24 season, which took place in Murcia. The first quarter was very even, thanks above all to a great Laprovittola, who scored 16 of the team's first 20 points. Barça managed to find themselves 7 points up, but a 0-9 run brought Madrid back on level terms. The third quarter continued with the same dynamic and without a clear leader, although the white team managed to gradually increase its lead, one point at a time, to 8 points. In the last quarter, the Madrid side continued to be more accurate and Barça were unable to make a comeback and ended up losing 80-90.

## RESULT

MATCHDAY	DATE	MATCH	RESULT
Semi-finals	16/09/2023	Barça - Real Madrid	80-90





## TWO GREAT VICTORIES EARN THEM THE CATALAN LEAGUE TITLE

Barça managed to win the first title of the season, the Catalan League, with two great comebacks. The first was in the semi-finals, against Bàsquet Girona. Barça started the match on top, but the team from Girona were able to take the lead before the break. The response from the Barça team came in the third quarter, when they managed to get in front and held the lead until the end of the match. The rival for the first title of the year was BAXI Manresa, who had just beaten Joventut in the semi-finals. The team from Manresa started the match by dominating the first two quarters and went into the break with a 34-47 lead. However, just as in the semi-final, Barça began to close the gap and put in a great third quarter, with a partial score of 32-11. In a very tight final, a basket by Vesely and FC Barcelona's good defence gave Roger Grimau's team its 24th Catalan League title in its history.



## RESULT

MATCHDAY	DATE	MATCH	RESULT
Semi-finals	16/09/2023	Barça - Real Madrid	80-90

## BARÇA ATLÈTIC - U19 A

**Point guards:** Kaspars Jakucionis, Raul Villar i Pol Penya.

**Shooting guards:** Mathieu Grujicic, Lluç Pluvinet i Daniel González.

**Small forwards:** Miquel Gonzalez, Joan Omoaruna, Dame Sarr and Dayan Nessah.

**Power forwards:** Arturas Butajevsas and Alan García.

**Centre:** Abdrahamane Kone, Sayon Keita and Ousamane Sylla.

**Coach:** Carlos Marín

### CLASSIFICATION

EBA League Regular Stage Champion - Group C-B.

Final Stage of the U19 Preferential Catalan Championship - 3rd place

U19 Preferential Catalan Champions

U19 Spanish Championship Champions

ANGT U19 Euroleague Tournament Champions



## U16 A

**Point guards:** Tayshawn Gipson, Marc Puertas and Oriol Filbà.

**Shooting guards:** Bruno Jekabsons and Pablo García.

**Small forwards:** Eloi Nogués and Diego Ferreras.

**Power forwards:** Mohamed Keita and Leo Encina.

**Centre:** Alassane Doucouré, Mohamed Dabone and Mstislav Reinten.

**Coach:** Àlvaro Salinas

### CLASSIFICATION

Final Stage of the U16 Preferential Catalan Championship - Champions

U16 Preferential Catalan Championship Champions

U16 Spanish Championship Champions



## U16 B

**Point guards:** Oriol Julià and Marc Julià.

**Shooting guards:** Eric Montaner, Jakob Siftar, Nikola Kusturica.

**Small forwards:** Adrià Rossell, Diego Ferreras and Hugo Tamayo.

**Power forwards:** Joaquim Boumtje Boumtje, Roger Torras and Marc Muñoz

**Centre:** Emir Karabulut.

**Coach:** Manel Muñoz

### CLASSIFICATION

Final Stage of the U16 Catalan Championship 1st Year - Champions

U16 Catalan Champion 1st Year.



## U14 A

William Deng, Joan Llompart, Jan Cerdán, Justs Jaunzems, Arnau Puig, Izan Pérez, Pau Cruz, Hugo Lloscos, Carlos Rodríguez, Jan Martín, Biel Ruiz and Xavi Cruz

**Coach:** Oriol Barrera

### CLASSIFICATION

Endesa Mini Cup Champions.

Mexico Mini Cup runners-up.

Final Stage of the U14 Catalan Championship - Champions

U14 Preferential Catalan Championship Champions

Spanish Championship U14 Champions



## U14 B

Arnau Andrei, Jose Villar, Marcel Rodríguez, Dennis Stefan Bolun, Jan Fàbrega, Aleix Gironella, Mauro Quiroga, Víctor Patrón, Jan Palomo, Fivos Mateu, Èric Anglada, Biel Mas and Kristians Martinsons

**Coach:** Eduard Perea

### CLASSIFICATION

Final Stage of the U14 Interterritorial Catalan Championship - Champions

U14 Interterritorial Catalan Championship Champions



## MINI

Eric Garcia, Max Romeo, Lukas Jasikevicius, Marc Massana, Guillem Pla, Iker Cruz, Teo Infante, Robert Boumtje Boumtje, Jordi Ruiz, Pol Ramírez, Martí Grau, Drake Modelo, Jan Rigat, Guillem Casajuana and Gerard González.

**Coach:** Aleix Concernau

### CLASSIFICATION

Final Stage of the Mini Level A Catalan Championship - Champions

Mini Level A Catalan Championship Champions.

Mini Spanish Championship Champions.

## FIRST TEAM



**CARLOS ORTEGA**

**COACH**  
Carlos Ortega  
14/07/1971  
Malaga  
(Andalusia)

### TECHNICAL TEAM

#### Assistant coaches

Tomas Svensson  
Konstantin Igropulo

#### Technical assistant

Jordi Rosell

#### Scouting

Toni Rubiella

#### Fitness coach

Kico Pla

#### Delegate

Javier Gutiérrez

#### Doctor

José Antonio Gutiérrez

#### Physiotherapists

Sebastià Salas

Enric Vila

#### Material

Pablo Lescay

### ↑ SIGNINGS

#### Jaime Gallego

Bathco BM Torrelavega

#### Javi Rodríguez

BM Logroño La Rioja

### ↓ DEPARTURES

#### Luka Cindric

Dinamo București

#### Artur Parera

Fertiberia Puerto

Sagunto


#### Ludovic Fabregas

MKB Veszprém

#### Martí Soler

BM Logroño La Rioja\*

\*On loan




**1 GONZALO**

**GOALKEEPER**  
Gonzalo Pérez de Vargas  
10/01/1991  
TOLEDO




**12 NIELSEN**

**GOALKEEPER**  
Emil Nielsen  
10/05/1997  
Aarhus  
(Denmark)




**9 CARLSBOGARD**

**BACK**  
Jonathan Carlsbogard  
19/04/1995  
Gothenburg  
(Sweden)



**10 MEM**

**BACK**  
Dika Mem  
31/08/1997  
Paris  
(France)



**19 N'GUESSAN**

**BACK**  
Timothy N'guessan  
18/09/1992  
Massy  
(France)



**13 ARIÑO**

**WING**  
Aitor Ariño  
05/10/1992  
Penarth  
(Wales)




**15 WANNE**

**WING**  
HAMPUS WANNE  
10/12/1993  
Lundby  
(Sweden)



**18 JANC**

**WING**  
Blaz Janc  
20/11/1996  
Brenzice  
(Slovenia)



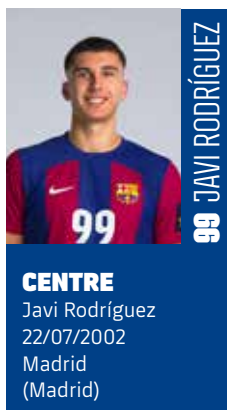
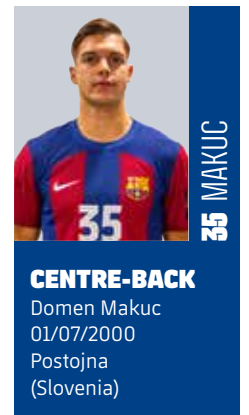
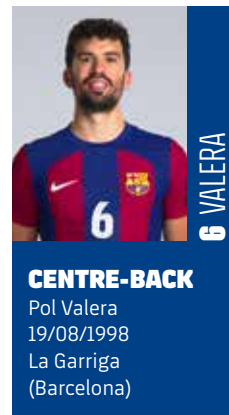
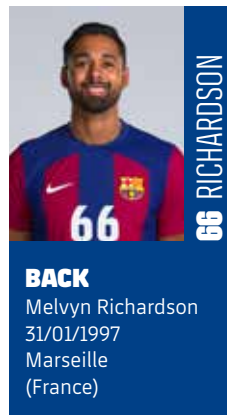
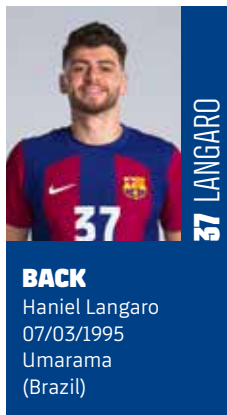
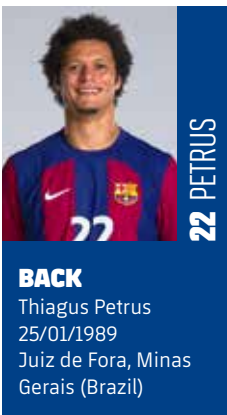
**20 ALEIX**

**WING**  
Aleix Gómez  
07/05/1997  
Sabadell  
(Barcelona)



**11 GALLEGO**

**CENTRE**  
Jaime Gallego  
10/12/2001  
Madrid  
(Madrid)





## THE 31ST ASOBAL LEAGUE!

Barça continued to demonstrate their superiority in the league and won their 31st title in this competition, their 14th in a row. Carlos Ortega's team obtained 59 points out of a possible 60 with a total of 29 wins and 1 draw. It was precisely on the first matchday that the Barcelona team conceded its only point to Bidasoa Irun, the rival that eventually finished second in the standings.

The league was won mathematically with five matchdays remaining until the end of the championship with a 40-37 victory over Granollers. The last matchday against Port Sagunt set a record in goal difference in the history of the Asobal League, with a 31-goal margin. Furthermore, the 51 goals were Barça's best ever away record and also equalled Barça's all-time record set in 2014/15.





## RESULTS

MATCHDAY	DATE	MATCH	RESULT
1	09/09/2023	Bidasoa Irun – Barça	26-26
2	16/09/2023	Barça – REBI Balonmano Conca	46-18
3	23/09/2023	Barça – Bathco BM Torrelavega	41-24
4	01/10/2023	Recoletas Atlético Valladolid – Barça	31-42
5	01/10/2023	Barça – BM Logroño La Rioja	38-29
6	15/10/2023	Ángel Jiménez PG – Barça	28-36
7	21/10/2023	Barça – TM Benidorm	33-30
8	28/10/2023	Viveros Herol BM Nava – Barça	31-37
9	06/09/2023	Barça – Helvetia Anaitasuna	45-26
10	03/10/2023	Fraikin BM Granollers – Barça	23-40
11	18/11/2023	Barça – Blendio Sinfín	44-25
12	26/11/2023	ABANCA Ademar Leon – Barça	25-39
13	02/12/2023	Barça – Frigoríficos Morrazo	38-32
14	10/12/2023	Bada Huesca – Barça	28-46
15	12/12/2023	Barça – Fertiberia Puerto Sagunto	41-24
16	03/02/2024	Barça – Bidasoa Irun	30-23
17	10/02/2024	REBI Balonmano Cuenca – Barça	21-36
18	17/02/2024	Bathco BM Torrelavega – Barça	27-36
19	24/02/2024	Barça – Recoletas Atlético Valladolid	42-27
20	03/03/2024	BM Logroño La Rioja – Barça	24-30
21	09/03/2024	Barça – Ángel Jiménez PG	32-18
22	23/03/2024	TM Benidorm – Barça	28-34
23	08/03/2024	Barça – Viveros Herol BM Nava	36-25
24	06/04/2024	Helvetia Anaitasuna – Barça	24-40
25	13/04/2024	Barça – Fraikin BM Granollers	40-37
26	20/04/2024	Blendio Sinfín – Barça	16-37
27	17/04/2024	Barça – ABANCA Ademar Leon	39-29
28	05/05/2024	Frigoríficos Morrazo – Barça	24-45
29	17/05/2024	Barça – Bada Huesca	41-29
30	25/05/2024	Fertiberia Puerto Sagunto – Barça	20-51



## EUROPEAN CHAMPIONS!

Futbol Club Barcelona continued to expand its legend as the king of European handball. Barça won a twelfth European Cup title and their third in the last four editions. In the first phase of the competition, Ortega's team was very consistent and finished in second place in their group with a record of eleven wins and only three defeats. This second place finish made it possible for them to go straight through to the quarter finals, where they faced PSG. The Barça players went on to seal their victory in Paris with a spectacular match that ended with a lead of eight goals. In the second leg, at the Palau, Barça confirmed their place in the Final Four with another triumph.

The rival in the semi-finals in Cologne was Kiel. Barça overcame the Germans with a superb display from Nielsen in goal and a great all-round performance from the rest of the team. The final against Aalborg was memorable. In a very even match, Barça took a three-goal lead in the last few minutes, which proved decisive. However, in an agonising finale and with time running out, Hansen had the chance to force extra time, but his shot hit the crossbar. Barça was once again king of Europe!





## RESULTS

MATCHDAY	DATE	MATCH	RESULT
1	13/09/2023	Montpellier HB - Barça	25-30
2	21/09/2023	Barça - Magdeburg	32-20
3	28/09/2023	FC Porto - Barça	30-38
4	12/10/2023	Barça - GOG	38-30
5	18/10/2023	Celje Pivovarna Lasko - Barça	31-37
6	26/10/2023	Barça - Telekom Veszprém	36-41
7	16/11/2023	Orlen Wisla Plock - Barça	25-28
8	23/11/2023	Barça - Orlen Wisla Plock	32-25
9	30/11/2023	Telekom Veszprém - Barça	30-31
10	07/12/2023	Barça - Celje Pivovarna Lasko	39-30
11	14/02/2024	GOG - Barça	23-30
12	21/02/2024	Barça - FC Porto	40-33
13	29/02/2024	Magdeburg - Barça	29-28
14	06/03/2024	Barça - Montpellier HB	34-37
MATCHDAY	DATE	MATCH	RESULT
Quarter-finals. First leg	25/04/2024	PSG - Barça	22-30
Quarter-finals. Second leg	02/05/2024	Barça - PSG	32-31
FINAL FOUR	DATE	MATCH	RESULT
Semi-finals	08/06/2024	Barça - Kiel	30-18
Final	09/06/2024	Aalborg - Barça	30-31



## THE ELEVENTH CONSECUTIVE COPA DEL REY!

Jaén was the scene of the section's eleventh consecutive Copa del Rey title and the 28th in its history. In the quarter-finals, Ortega's team disposed of Cangas without any problems, with Djordje Cikusa and Richardson scoring 8 goals apiece to be the top scorers of the match. The semi-final against Bidasoa Irun was a highly-anticipated match. Barça were ahead in the first half and went into the break with a clear 13-20 lead. In the second half the players from Guipuzcoa reacted and came within 2 goals with only 8 minutes to go before the end, but the saves by Pérez de Vargas and the goals by Mem were the key factors in securing the victory. Barça dominated the final from start to finish. The Barcelona team built up a four-goal lead by half-time and widened the gap in the second half to a final score of 23-36. With this victory Barça added another title to the poker of titles won in the 2023/24 season after the triumphs in the League, the Catalan Super Cup, the Iberian Super Cup and the Spanish Cup.



### RESULTS

MATCHDAY	DATE	MATCH	RESULT
Quarter-finals	31/05/2024	Barça - Frigoríficos Morrazo	42-26
Semi-finals	01/06/2024	Bidasoa Irun - Barça	28-32
Final	02/06/2024	BM Torrelavega - Barça	30-38



## ON THE VERGE OF ANOTHER SUPER GLOBE TITLE

Barça's participation in this edition of the Super Globe began with a thrashing against the hosts Al Noor and a prestigious victory against the African champions Al-Ahly.

Füchse Berlin awaited them in the semi-finals in what was a very even match. The first half ended with both teams tied at 16 apiece, after Barça pulled back from 4 goals down. In the second half the Barça team went ahead for the first time and tried to impose a high tempo to increase the gap, but the Germans forced a draw even though Wanne had the chance to win the match with a penalty in the last 10 seconds, but the rival goalkeeper blocked it. In the extra time the match was still level, but Füchse ended up winning 34-35.

In the match for third and fourth place against KS Kielce, Ortega's team won 33-30 and took third place in the tournament.



### RESULTS

MATCHDAY	DATE	MATCH	RESULT
Group stage	08/11/2023	Al Noor - Barça	19-43
Group stage	09/11/2023	Al-Ahly - Barça	26-37
Semi-finals	16/09/2023	Barça - Berlin Füchse	34-35
3rd and 4th place	17/09/2023	Barça - KS Kielce	33-30





## SPANISH CUP: NEW NAME AND THE SAME OLD WINNER

After 18 Asobal Cups won, Barça ended 2023 fighting for a new domestic title in Irun. The competition had a different name, but kept the same format.

In the semi-final, Barça comfortably beat BM Granollers (42-33) in a match in which Dika Mem and Ariño stood out. Carlos Ortega's team was waiting for them in the final against Logroño La Rioja, who were up against Barça after eliminating local team Bidasoa Irun. The match began with the rival team dominating, but the Barcelona team reacted after some defensive adjustments and some stopps by Pérez de Vargas, and reached half-time with a 4-goal lead (17-13). Barça's good momentum continued in the second half taking their lead to 23-16 and although a late reaction from La Rioja brought the score to within a few goals, Barça ended up winning this new title by 31-28, in a match in which Mem was named the MVP of the final.



### RESULTS

MATCHDAY	DATE	MATCH	RESULT
Semi-finals	16/12/2023	FC Barcelona – BM Granollers	42-33
Final	17/12/2023	FC Barcelona - Logroño La Rioja	31-28



## THE IBERIAN SUPER CUP REMAINS IN THE HANDS OF THE BARÇA TEAM

Barça retained the title of Iberian Super Cup champions, after beating the two Portuguese rivals (Sporting and Porto) in the semi-finals and final, respectively.

The match against Sporting CP was not resolved until midway through the second half, when Barça's intensity gave Carlos Ortega's side a four-goal lead. This difference would be definitive in securing a place in the final. The rival was once again Porto, in a repeat of last season's final. Like on that occasion, Barça were superior to the Portuguese team, especially during the second half. A great Blaz Janc, with 9 goals, and Gonzalo Pérez de Vargas at the back were the main stars of the Barcelona triumph, who have now won two Iberian Super Cup titles in the two editions played.

### RESULTS

MATCHDAY	DATE	MATCH	RESULT
Semi-finals	02/09/2023	Barça – Sporting CP	37-32
Final	03/09/2023	Porto - Barça	38-44







## CATALAN SUPER CUP: 50TH CONSECUTIVE NATIONAL TITLE FOR BARÇA

Barça won the first title of the season in Martorell, after beating Fraikin BM Granollers 47-29 in the final of the Catalan Super Cup. Barça defeated Handbol Palautordera in the semi-finals with a great superiority (15-51), and also made their role of favourites worthy against the team from Vallès Oriental. In a match dominated from start to finish, Barça were able to play at their best, as well as giving minutes to the team's younger players. And so, the team coached by Carlos Ortega won the 14th consecutive Catalan Super Cup, which at the same time became the 50th consecutive trophy won at national level.

### RESULTS

MATCHDAY	DATE	MATCH	RESULT
Semi-finals	25/08/2023	Handbol Palautordera – Barça	15-51
Final	29/08/2023	Barça – Fraikin BM Granollers	47-29



## BARÇA ATLÈTIC

**Goalkeeper:** Pol Quiroga, Pau Hernández, Filip Saric

**Centre back:** Manuel Ortega, Petar Cikusa, Joan Blanco

**Right wing:** Oriol Zarzuela, Roger Giner

**Left wing:** Ian Barrufet

**Right back:** Pau Morer, Djordje Cikusa, Pablo Fernández

**Left back:** Ezequiel Conde, Tim Alex, Iker Elola

**Centre:** Òscar Grau, Alexander Cossmann, Josep Ermengol

**Coach:** Ferran Porres

### CLASSIFICATION

Silver Division of Honour - 3rd place



## U18

**Goalkeeper:** Alejandro Fernández, Roc Bertheas

**Centre back:** Quim Rocas, David Anselmo, Erik Eriander

**Right wing:** Jan Blas

**Left wing:** Alex Ugalde, Jaume Espigulé

**Right back:** Aarón Gutiérrez, Miguel Ángel Martín, Marc Navarro

**Left back:** Oriol San Felipe, Xavier Moreno

**Centre:** Guido Bayo, Marc Valtueña, Guillem Pino

**Coach:** David Ibarz

### CLASSIFICATION

Catalan Championship Champions, Spanish Championship Champions and Mini Spanish Cup Champions.



## U16 A

**Goalkeeper:** Biel Soteres, Albert Quesada, Guillem Martínez

**Centre back:** Guim Puntas, Gabriel Vivanco, Alex Fernández

**Right wing:** Daniel Sánchez, Ian Viladiu

**Left wing:** Lucas Espejo, Marc Villarreal

**Right back:** Adrián Sola, Pau Enric Olivera

**Left back:** Víctor Cepero, Álex Pérez, Aniol Montes, Alex Jones

**Centre:** Ìu Carballar, Mario Santiago

**Coach:** Jordi Jodar

### CLASSIFICATION

Catalan Championship Champions, Spanish Championship Champions and Minicopa del Rey Champions.



## U16 B

**Goalkeeper:** Ari Martín, Ìu Blanco  
**Centre back:** Roger Serramià, Pere Martí, Hugo Fortuño  
**Right wing:** Mario Ermalai  
**Left wing:** Pol Piquer, Aleix Marti  
**Right back:** Asier Barco, Dídac Jiménez, Marc Castella  
**Left back:** Jan Segu, Albert Roca, Guillem Buded, Blai Roig  
**Centre:** Cristian Filimonov, Èric Anselmo  
**Coach:** David Aguilar

### CLASSIFICATION

Catalan League - 5th place



## U14 A

**Goalkeeper:** Set Maruny, Biel Montull, Daniel Fernández  
**Centre back:** Pau Piñol, Lluç Meixide, Xavi Carreño, Alex Torres  
**Right wing:** Omar Gharbi, Hugo Ramírez  
**Left wing:** Pol Peral  
**Right back:** Roger Fernandez, Oriol Crespo  
**Left back:** Iker Montull, Joel López, Roc Bungalés  
**Centre:** Antonio David Bieito, Max Sabaté, Aleix Castro  
**Coach:** Àlex Barbeito

### CLASSIFICATION

Catalan Championship Champions and Spanish Championship Champions



## U14 B

**Goalkeeper:** Martín Carril, Llorenç Tomàs  
**Centre back:** Roger Alibés, Biel Izquierdo  
**Right wing:** Mateu Bassas  
**Left wing:** Pol Gràcia Illa, Bernat Puig, Roger Pol  
**Right back:** Eric Vidal, Tomás Navarro  
**Left back:** Ferrán Auladell, Raúl Blasco, Biel Mateos  
**Centre:** Alvaro Cazorla, Jan Aisa, Hugo Alonso  
**Coach:** Xavi Romero

### CLASSIFICATION

Catalan League - 3rd place



## FIRST TEAM



**EDU CASTRO**

**COACH**  
Edu Castro  
25/01/1980  
Terrassa  
(Barcelona)

### TECHNICAL TEAM

#### Second coach

Jordi Roca

#### Physical trainer

Dani Fernández

#### Delegate

Òscar Garcia

#### Doctors

Luis De Sousa

Alícia Martínez

#### Physiotherapist

Vicenç Rizo

#### Materials manager

Israel Gómez

#### Psychologist

Laura Suárez

### ↑ SIGNINGS


#### Xavier Barroso

FC Porto

### ↓ DEPARTURES

#### Helder Nunes

FC Porto




**10 S. FERNÁNDEZ**

**GOALKEEPER**  
Sergi Fernández  
25/02/1985  
Calvià  
(Palma)



**58 C. GRAU**

**GOALKEEPER**  
Carles Grau  
10/03/1990  
Lloret de Mar  
(Girona)




**4 PASCUAL**

**DEFENDER**  
Matias Pascual  
07/12/1989  
San Juan  
(Argentina)



**3 ALABART**

**MIDFIELDER**  
Ignacio Alabart  
09/04/1996  
A Coruña  
(Galicia)




**9 PANADERO**

**MIDFIELDER**  
Sergi Panadero  
26/04/1982  
Vic  
(Barcelona)



**28 GRAU**

**FORWARD**  
Marc Grau  
28/12/1995  
Lloret de Mar  
(Girona)



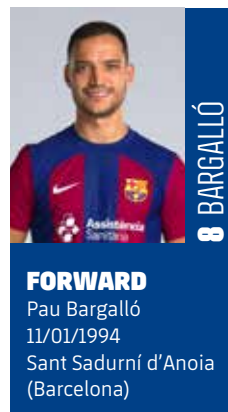
**44 LLORCA**

**FORWARD**  
Sergi Llorca  
08/06/1997  
Caldes De Montbui  
(Barcelona)



**79 RODRIGUES**

**FORWARD**  
João Rodrigues  
15/07/1990  
Oeiras  
(Portugal)





## CHAMPIONS OK LEAGUE AND THE END OF A HISTORIC STREAK

Barça won the 34th league in the history of the section, the second in a row, in the regular phase. Edu Castro's team finished as leaders with a magnificent record of 22 wins, two draws and only two defeats. In fact, the defeat away to Deportivo Liceo on matchday 22 put an end to a record 55-match streak without a loss in domestic competition, the best record in the history of the OK League.

After eliminating Sant Just and Reus Deportiu, in the quarter-final and semi-final, respectively, Barça faced Noia Freixenet in the final. The first two matches at the Palau Blaugrana ended with two Barça victories, while the team from Alt Penedès reacted in the third match and ended the series 2-1. In the fourth match, also played at the Pavelló de l'Ateneu, the Barcelona team took the lead from the start and were already 0-2 up after 3 minutes, with goals from Joao and Alabart. In the second half, Joao scored again and although the home side made it 1-3, another goal by Alabart and the third by the captain, Panadero, made it a well-deserved 5-1 win. This title was certified the absolute domination of the OK Lliga, with the team having won 10 of the last 11 editions.





## RESULTS

MATCHDAY	DATE	MATCH	RESULT
1	02/10/2023	Barça - Reus Sportiu Virgínia	6-3
2	08/10/2023	CP Voltregà Stern Motor - Barça	4-5
3	13/10/2023	Barça - Pas Alcoi	6-0
4	22/10/2023	CE Noia Freixenet - Barça	2-2
5	27/10/2023	Barça - Igualada Rigat HC	8-0
6	09/11/2023	Parlem Calafell - Barça	3-5
7	11/11/2023	Barça - Adiss Hockey Rivas	8-2
8	19/11/2023	HC Sant Just - Barça	1-4
9	25/11/2023	Barça - Deportivo Liceo	6-0
10	03/12/23	Recam Láser CH Caldes - Barça	0-6
11	06/12/2023	Barça - Finques Prats Lleida	3-2
12	09/12/2023	Garatge Plana Girona CH - Barça	0-4
13	07/01/2024	Barça - CH Mataró	7-2
14	14/01/2024	Reus Sportiu Virgínia - Barça	3-6
15	17/01/2024	Barça - CP Voltregà Stern Motor	13-1
16	28/01/2024	Pas Alcoi - Barça	0-4
17	05/02/2024	Barça - CE Noia Freixenet	4-2
18	11/02/2024	Igualada Rigat HC - Barça	2-6
19	18/03/2024	Barça - Parlem Calafell	6-1
20	17/02/2024	Adiss Hockey Rivas - Barça	3-3
21	02/03/2024	Barça - HC Sant Just	4-2
22	24/03/2024	Deportivo Liceo - Barça	3-1
23	06/04/2024	Barça - Recam Láser CH Caldes	11-1
24	21/04/2024	Finques Prats Lleida - Barça	6-5
25	28/04/2024	Barça - Garatge Plana Girona CH	7-4
26	04/05/2024	CH Mataró - Barça	2-5
PLAY-OFF			
Quarter-finals. Match 1	18/05/2024	Barça - HC Sant Just	3-1
Quarter-finals. Match 2	26/05/2024	HC Sant Just - Barça	1-8
Semi-finals. Match 1	31/05/2024	Barça - Reus Sportiu	6-3
Semi-finals. Match 2	02/06/2024	Reus Sportiu - Barça	4-3
Semi-finals. Match 3	07/06/2024	Barça - Reus Sportiu	6-4
Semi-finals. Match 4	09/06/2024	Reus Sportiu - Barça	1-4
Final. Match 1	14/06/2024	Barça - Noia Freixenet	4-0
Final. Match 2	16/06/2024	Barça - Noia Freixenet	3-1
Final. Match 3	21/06/2024	Noia Freixenet - Barça	4-1
Final. Match 4	23/06/2024	Noia Freixenet - Barça	1-5

## EUROPEAN LEAGUE: ELIMINATED IN THE QUARTER-FINALS

The Barça roller hockey team was unable to reach the Final Four and fell in the quarter finals against Sporting CP of Portugal. Edu Castro's team had a magnificent group stage in which they won five matches and drew only once against Barcelos, with an excellent record of 25 goals for and only seven against.

In the first leg of the quarter finals, although Barça were ahead on the scoreboard, Sporting equalised the match before the break and in the second half they took the lead and won 4-1. A comeback was needed at the Palau, which provided one of the best occasions with the best attendance of the 21st century at a roller hockey match with 5,136 spectators. Barça managed to get ahead on the scoreboard twice, but Sporting also responded with two goals. In the second half, two goals by Rodrigues and Bargalló brought the Barça team to within a goal, but first a post and then a goal by the Portuguese further complicated matters. Alabart made it 5-3 with one minute to go, but there was too little time left and a goal from the visitors in the last play of the match into an empty goal put an end to Barça's participation in the European League.







## RESULTS

MATCHDAY	DATE	MATCH	RESULT
Group stage. 1	30/11/2023	Barça - Deportivo Liceo	8-2
Group stage. 2	14/12/2023	Centro Porsche Firenze Versilia H.Forte - Barça	1-3
Group stage. 3	11/01/2024	Barça - OC Barcelos	3-1
Group stage. 4	25/01/2024	OC Barcelos - Barça	1-1
Group stage. 5	08/02/2024	Barça - Centro Porsche Firenze Versilia H.Forte	6-0
Group stage. 6	29/02/2024	Deportivo Liceo - Barça	2-4
Quarter-finals. First leg.	14/03/2024	Sporting CP - Barça	4-1
Quarter-finals. Second leg.	11/04/2024	Barça - Sporting CP	5-4



## INTERCONTINENTAL CUP: WORLD CHAMPIONS!

Barça was proclaimed world champion in Argentina and won the sixth Intercontinental Cup in the history of the section. The hosts of the Unión Vecinal Trinidad were their opponents in the semi-final and Edu Castro's team put the match to bed with a 0-3 lead in the first half. The second half saw Barça's lead continue to increase until the final score was 4-8. Porto, which had been Barça's executioner in the 2022/23 Champions final, were waiting for them the final. The match couldn't have gotten off to a better start for Barça, who took a 3-0 lead with goals from Alabart, Panadero and Bargalló. The Portuguese, however, closed the gap before the break and, in the second half, they tied the match and the title had to be decided in extra time. Edu Castro's team showed that they knew where to strike and in the first part of extra time they responded by scoring three times in 5 minutes, with goals by Grau, Barroso and Bargalló. With this 3-6 score the match ended and Barça won their second title of the season.

### RESULTS

MATCHDAY	DATE	MATCH	RESULT
Semi-finals	18/02/2024	Unión Vecinal de Trinidad - Barça	4-8
Final	24/09/2023	FC Porto - Barça	3-6







## THE 26TH COPA DEL REY!

Barça roller hockey won the third consecutive Copa del Rey, the seventh in the last eight editions and the 26th in the history of the section. In the quarter-final against Reus Deportivo, goals by Panadero in the first half and by Rodrigues and Grau in the second half made the difference, while Reus were only able to get a consolation goal (3-1). In the semi-final, Voltregà Movento Stern put up a great fight to reach the final. Edu Castro's team came up against the post three times before taking the lead thanks to Pau Bargalló at the end of the first half. Rodrigues widened the gap, but the team from Osona made it 2-1 with 10 minutes to go. Shortly afterwards Bargalló seemed to seal the match, but Voltregà made it 3-2, which was the score at the end of the match. In the final against Sant Just, the FC Barcelona team dominated from start to finish. Edu Castro's side were far superior and at half-time they were already 3-0 up, with goals by Rodrigues, Barroso and Cervera. In the second half, Barça added three more goals by Alabart, Bargalló and Barroso, and with a spectacular 6-0 win, a new Cup title was secured.



### RESULTS

MATCHDAY	DATE	MATCH	RESULT
Quarter-finals	08/03/2024	Barça - Reus Deportivo	3-1
Semi-finals	09/03/2024	Barça - Voltregà Movento Stern	3-2
Final	10/03/2024	Senergy Renovables Sant Just - Barça	0-6



## SECOND CONSECUTIVE SPANISH SUPER CUP

The roller hockey team started the 2023/24 season by winning a new edition of the Spanish Super Cup. A comfortable victory in the semi-final against Parlem Calafell (11-2) allowed the Culers to reach the final of the competition. Despite starting from behind on the scoreboard, Barça managed to take control of the match, coming back and taking a 1-3 lead thanks to goals from Grau, Alabart and Bargalló. The second goal from the Galician team came too late in the match and did not throw the Barcelona players off on their way to winning their second consecutive Spanish Super Cup, the 13th in the section's trophy cabinet.

### RESULTS

MATCHDAY	DATE	MATCH	RESULT
Semi-finals	23/09/2023	Barça - Parlem Calafell	11-2
Final	24/09/2023	Deportivo Liceo - Barça	2-3



## ONE STEP SHY OF WINNING ANOTHER CATALAN LEAGUE

Barça was unable to prevail in the Catalan League, the first trophy of the 2023/24 season, after losing to Noia Freixenet in the final. The Barça team came through the group stage with two victories against Recam Làser CH Caldes and CP Voltregà Movento Stern, this last match included a hat-trick by Ignacio Alabart. In the semi-final against Reus Deportiu, Barça took the lead on the scoreboard at the end of the first half and held on to the lead to secure their place in the final. Edu Castro's team started the match very well and took a 2-0 lead, but Noia Freixenet equalised the match and eventually scored the definitive 2-3 in the very last minute of the match.

### RESULTS

MATCHDAY	DATE	MATCH	RESULT
Group stage	26/08/2023	Recam Làser CH Caldes – Barça	2-6
Group stage	08/09/2023	Barça - CP Voltregà Movento Stern	6-0
Semi-finals	16/09/2023	Barça - Reus Deportiu Virginias	2-1
Final	17/09/2023	Barça - Noia Freixenet	2-3



## THE GREAT CAPTAIN MOVES ON

The Barça captain, Sergi Panadero, brought his time as a Barça player to an end on 30 June 2024. Barça's number '9' ended 21 seasons in the Barça jersey posting legendary figures. Panadero, who from the 2024/25 season will be embarking on a new stage in the Club's work structure, arrived here in 2001, spent two years on loan at Voltregà and it was in 2003 when he made his debut in the Barça first team kit. Over the last 21 years, the Barça captain has become the second player with the most seasons played and the second player with the most titles in the history of the section.

Winning the League was his 68th title and he is the fifth player with the most titles in the Club's history. His track record says it all: 18 OK Leagues, 8 European Leagues, 11 Copes del Rey, 5 Intercontinental Cups, 8 Continental Cups, 13 Spanish Super Cups, 4 Catalan Leagues and 1 CERS Cup.



## EDU CASTRO, PAU BARGALLÓ AND JOÃO RODRIGUES ALSO SAY GOODBYE

Coach Edu Castro and players Pau Bargalló and João Rodrigues also left Barça at the end of the season. After 19 years with the Club, Castro has been first coach since the 2017/18 season and has won

a total of 23 titles. Bargalló has worn the Barça jersey for the last eight seasons and has 26 titles to his name, while João, who joined Barça in the summer of 2018, left the team after having won 19 titles.

## BARÇA ATLÈTIC - BARÇA C

**Goalkeepers:** Adrià Galan and Pau Garcia

**Midfielder:** Joan Ruano

**Forwards:** Jan Munné, Guillem Belarte, Gabriel Cairo, Joan Gangonells

**Coaches:** Raül Castillo, Dani Moreno, David Cáceres and Roger Juncosa

### CLASSIFICATION

**BARÇA ATLÈTIC:** OK League Silver South - 7th place

**BARÇA C:** U19 Catalan National League Champions



## JUNIOR

**Goalkeepers:** Eduard Jurado, Eloi Megino

**Defenders:** Oriol Añols, Jan Curtiellas

**Midfielders:** Marc Cáceres, Pablo Rodríguez, Eloi Cervera

**Forwards:** Carles Casas, Àlex Ortigosa, Miquel Escala

**Coach:** Raül Castillo

### CLASSIFICATION

Spanish Championship Champions

Catalan Championship runners-up



## U18

**Goalkeepers:** Adrià Álvarez, Jordi del Amor

**Defenders:** Àlex Vicén, Albert Molera

**Midfielders:** Eduard Mata, Nil Torelló

**Forwards:** Gerard del Amor, Marc Orus, Quim Gabarró

**Coach:** Roger Juncosa

### CLASSIFICATION

Catalan Championship runners-up

Spanish Championship runner-up





## U14

**Goalkeepers:** Joan Garcia, Arnau Álvarez

**Midfielders:** Leo Herrera, Nico Sama, Gerard Pujades, Lluç Martín

**Forwards:** Marc Feixas, Bruno Jurado, Mario Saldes, Daniel Plaza

**Coach:** David Cáceres

### CLASSIFICATION

Catalan Championship Champions

Spanish Championship Champions

Mini Cup Champions

Eurockey Champions



## U12

**Goalkeepers:** Marc Linares, Dídac Pacheco

**Midfielders:** Egoitz Vidal, Nico Garcia, Borja Marín

**Forwards:** Èric Sanchez, Guim Collado, Guillem Xandri, Aleix Gutiérrez

**Coach:** David Cáceres

### CLASSIFICATION

Catalan Championship Champions

Spanish Championship Champions



## FIRST TEAM



JESÚS VELASCO

### COACH

Jesús Velasco  
02/01/1967  
Madrid  
(Madrid)

### TECHNICAL STAFF

#### Second coach

Jordi Illa

#### Physical trainer

Jordi Illa

#### Delegate

Julio Gracia

#### Doctors

Carles Miñarro

Lucas Gómez

#### Physiotherapist

Ramon Giró

#### Reconditioning

**Coach** Hector

Garcia

#### Materials manager

Javier Fernández

### ↑ SIGNINGS

#### Erick Mendonça

Sporting Lisbon

#### Álex Yepes

Sandro Abate

### ↓ DEPARTURES

#### Marcenio

Free

#### Carlos Ortiz

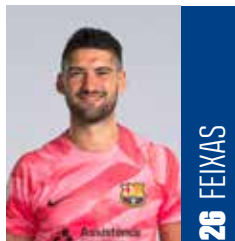
Retired



21 DÍDAC PLANA

### GOALKEEPER

Dídac Plana Oltra  
22/05/1990  
Arenys de Mar  
(Barcelona)



26 FEIXAS

### GOALKEEPER

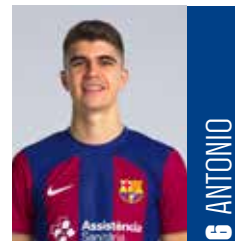
Miquel Feixas de Jesús  
04/09/1997  
Barcelona  
(Barcelona)



4 A. COELHO

### DEFENDER

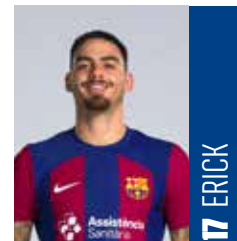
André H. Nunes Coelho  
30/10/1993  
Viseu  
(Portugal)



6 ANTONIO

### DEFENDER

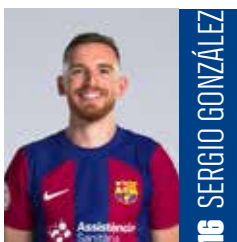
Antonio Pérez  
19/10/2000  
Jaén  
(Spain)



17 ERICK

### DEFENDER

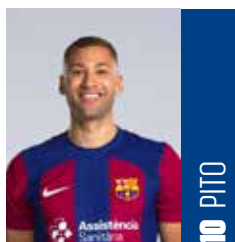
Erick Mendonça  
21/07/1995  
Guadalajara  
(Mexico)



16 SERGIO GONZÁLEZ

### WINGER

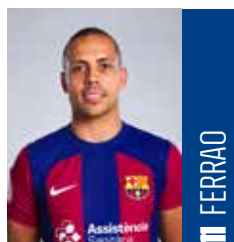
Sergio González  
30/06/1997  
Montcada i Reixac  
(Barcelona)



10 PITO

### PIVOT

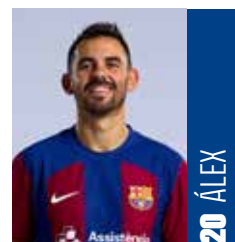
Jean Pierre Guisel  
Costa  
06/11/1991  
Chapeco (Brazil)



11 FERRAO

### PIVOT

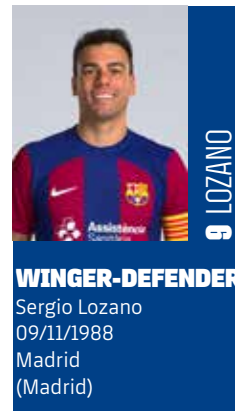
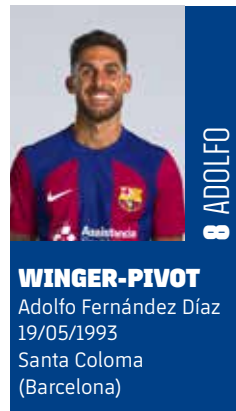
Carlos Vagner  
29/10/1990  
Chapecó  
(Brazil)



20 ÁLEX

### PIVOT

Álex Yepes  
12/03/1989  
Cieza  
(Murcia)



## PLAGUE OF INJURIES HINDER KEEPING THE LEAGUE TITLE

This time it was not meant to be. The Barça team was unable to hold the league title and was eliminated in the semi-final of the play-off for the title against Cartagena. In a very challenging year, Barça had to face the title play-offs with Ferrao, Lozano, Dyego, Sergio González and Álex Yepes on the DL due to injuries, which was decisive in the overall outcome. In regular League play, however, the Barcelona team finished top with 63 points, with a record of 20 wins, three draws and seven defeats.

The rival in the quarter finals was Manzanares. After Barça's victory in the first game and the defeat on the court in Castile-La Mancha, the play-off was decided at the Palau. The match was very even and a goal by Catela from the penalty spot with a few seconds to go secured victory for Jesús Velasco's team. The semi-final against Cartagena got off to a bad start, as Barça lost (2-3) after having plenty of chances to win. In the second match, the Barcelona team fell in extra time and said goodbye to the League title as well as the chance to play in the Champions League 24/25.





## RESULTS

MATCHDAY	DATE	MATCH	RESULT
1	01/09/2023	CA Osasuna Magna - Barça	3-3
2	09/09/2023	Barça - Peníscola FS	3-1
3	23/09/2023	Barça - Viña Albali Valdepeñas	4-3
4	30/09/2023	Noia Portus Apostoli - Barça	5-8
5	14/10/2023	Barça - Alzira	6-1
6	17/10/2023	ElPozo Murcia Costa Cálida - Barça	2-4
7	21/10/2023	Barça - Jaén FS	3-2
8	26/09/2023	Mallorca Palma Futsal - Barça	5-4
9	04/11/2023	Barça - ATP Iluminación Toledano Ribera Navarra FS	2-0
10	10/11/2023	Industrias Santa Coloma - Barça	3-4
11	14/11/2023	Barça - Quesos El Hidalgo Manzanares FS	3-6
12	18/11/2023	Real Betis Futsal - Barça	1-3
13	24/11/2023	Barça - Movistar Inter	2-7
14	07/11/2023	Jimbee Cartagena - Barça	2-3
15	09/12/2023	Barça - Cordoba Patrimonio de la Humanidad	2-1
16	23/12/2023	Barça - CA Osasuna Magna	5-4
17	13/01/2024	Peníscola FS - Barça	3-3
18	14/02/2024	Viña Albali Valdepeñas - Barça	4-2
19	17/02/2024	Barça - Noia Portus Apostoli	3-1
20	24/02/2024	Alzira FS - Barça	1-4
21	02/03/2024	Barça - ElPozo Murcia Costa Cálida	2-3
22	05/03/2024	Jaén FS - Barça	3-2
23	09/03/2024	Barça - Mallorca Palma FS	1-0
24	16/03/2024	ATP Iluminación Toledano Ribera Navarra FS - Barça	2-4
25	31/03/2024	Barça - Industrias Santa Coloma	6-4
26	07/04/2024	Quesos El Hidalgo Manzanares FS - Barça	3-3
27	19/04/2024	Barça - Real Betis Futsal	2-4
28	27/04/2024	Movistar Inter - Barça	2-3
29	23/04/2024	Barça - Jimbee Cartagena	8-6
30	11/05/2024	Cordoba Patrimonio de la Humanidad - Barça	3-4
PLAY-OFF			
Quarter-finals. Match 1	24/05/2024	Barça - Quesos Hidalgo Manzanares	4-3
Quarter-finals. Match 2	27/05/2024	Quesos Hidalgo Manzanares - Barça	5-4
Quarter-finals. Match 3	30/05/2023	Barça - Quesos Hidalgo Manzanares	3-2
Semi-finals Match 1	03/06/2023	Barça - Jimbee Cartagena	2-3
Semi-finals Match 2	06/06/2024	Jimbee Cartagena - Barça	2-1



## THE FIFTH CHAMPIONS LEAGUE WILL HAVE TO WAIT

Barça failed to win their fifth Champions League after losing to Palma in the final. In the Main Round, the Barcelona team achieved a series of victories that cleared the way to the next round.

In the Elite Round, a draw against the Italian champions, Città di Eboli, in the first match forced Barça to win the two remaining games to qualify for the Final Four. A blowout against Étoile Lavalloise and a narrow victory against Riga earned the team a ticket to Yerevan to play in the Final Four once again.

In the semis against Sporting CP, there was a constant back and forth on the scoreboard until a great goal by Matheus nine minutes before the end decided the match for Jesús Velasco's team. In the final against Mallorca Palma, Barça took the lead with a goal by Adolfo. However, the Mallorcan team scored two goals at the end of the first half, and even though Barça had two double penalties, they were unable to make the most of them.

In the second half, the Blaugrana team had several chances to score, but the posts and the opposing goalkeeper kept the ball out. Towards the end of the game and with Barça focused on forcing extra time, Mallorca Palma scored two goals, both by the goalkeeper, which left them with no chance of winning the title.



## RESULTS

MAIN ROUND	DATE	MATCH	RESULT
Matchday 1	25/10/2023	Barça - Luxol St. Andrews Futsal	6-0
Matchday 2	26/10/2023	Sporting Anderlecht Futsal - Barça	1-2
Matchday 3	28/10/2023	KMF Loznica-Grad 2018 - Barça	0-2
ELITE ROUND	DATE	MATCH	RESULT
Matchday 1	29/11/2023	Barça - Città di Eboli	2-2
Matchday 2	30/11/2023	Étoile Lavalloise - Barça	0-7
Matchday 3	02/12/2023	Riga Futsal Club - Barça	2-3
FINAL FOUR	DATE	MATCH	RESULT
Semi-finals	03/05/2024	Barça - Sporting CP	5-4
Final	05/05/2024	Barça - Mallorca Palma	1-5

## CRUEL ELIMINATION IN THE QUARTER FINALS OF THE COPA DEL REY

Barça were unable to hold the Copa del Rey title when they were knocked out in the quarter-finals of the competition. In the round of 16, the Barça team overcame Movistar Inter at home with ease. After a goalless first half, Barça started the second half in spectacular fashion and the young Touré first, followed by Adolfo and Pito, sealed the play-off in the first few minutes with a clear 0-3 lead.

In the quarter-finals, Jesús Velasco's team played Peníscola in a single-leg play-off away from the Palau. Barça took the lead on three occasions, with the home side always staying on the counter-attack. However, with 33 seconds left Peníscola managed to equalise the play-off and finally a goal from the Castellón team three tenths of a second from the end of the match led to the elimination of the Barcelona team, who were on the verge of playing in the Final Four.

### RESULTS

MATCHDAY	DATE	MATCH	RESULT
Round of 16	16/01/2024	Movistar Inter – FC Barcelona	0-3
Quarter-finals	20/02/2024	Peníscola FS - FC Barcelona	4-3





## SPANISH CUP CHAMPIONS WITH STYLE!

Barça won its first title of the season by winning the Spanish Cup after three epic games. In the quarter finals, the Barça team came back from the goal by Xota with a brace by Catela in the second half. The semi-final against Palma was very evenly matched and ended with a 1-1 draw and was decided by penalties, in which Miquel Feixas, MVP of the match, scored a penalty kick and Dídac notched another one. Dyeogo ended up scoring the decisive goal that took the team through to the final against ElPozo. The team from Murcia pulled ahead three times, but Barça never lost hope. With the score level at 2-2, Pito received a controversial red card that left Barça at a disadvantage at the end of the game. With only 19 seconds left ElPozo scored what seemed to be the definitive 2-3, but in the last play a double-penalty scored by Catela, MVP of the final and of the tournament, forced the match into extra time, but the score did not change. In the penalty shoot-out, a great save by Feixas and Catela's definitive goal allowed Barça to win the Spanish Cup for the seventh time in its history.

### RESULTS

MATCHDAY	DATE	MATCH	RESULT
Quarter-finals	21/03/2024	FC Barcelona - CA Osasuna Magna	2-1
Semi-finals	23/03/2024	FC Barcelona - Mallorca Palma	1-1 (4-3)
Final	24/03/2024	FC Barcelona - ElPozo Murcia	3-3 (4-2)







## BARÇA WERE UNABLE TO HOLD ONTO THE SUPER CUP

The Barça team could not defend the Spanish Super Cup, after losing the final against Jimbee Cartagena. In the semi-final against Jaén, Velasco's team had to come back from a goal down against the Andalusian team in the first half. Goals by Sergio González and Pito in the last 10 minutes of the game earned them a place in the competition final. Barça couldn't have got off to a better start, as Pito made it 1-0 in the 2nd minute. However, the Murcian response was immediate when a long-range shot from Motta equalised the final. At the halfway mark of the second half, Cartagena were able to come back and then went ahead on the scoreboard. Barça put all their efforts into forcing the game to a draw, even going as far as to bring up the goalkeeper, but they could not score and failed to keep the champions crown.

### RESULTS

MATCHDAY	DATE	MATCH	RESULT
Semi-finals	06/01/2024	FC Barcelona – Jaén Paraíso Interior	2-1
Final	07/01/2024	FC Barcelona – Jimbee Cartagena	1-2



## CATALAN CUP: THE FIRST TITLE OF THE SEASON SLIPS AWAY

Barça missed out on winning the Catalan Cup, the first trophy of the 2023/24 season, after losing in the final against Industrias Santa Coloma.

The Barça players started the competition with a clear victory against Cerdanyola FS (5-1), in a match that allowed Erick Mendonça to open his goal-scoring tally for Barça. In the final, however, Jesús Velasco's team were unable to overcome the team from Santa Coloma de Gramenet, despite fighting until the last minute. In fact, a goal that made it onto the scoreboard in the

last 10 seconds from the end gave the title to Industrias Santa Coloma, with a final score of 3-2.

### RESULTS

PLAY OFF	DATE	MATCH	RESULT
Semi-finals	25/08/2023	Cerdanyola FS - Barça	1-5
Final	27/08/2023	Industrias Santa Coloma – Barça	3-2



## FERRAO, FAREWELL TO A LEGEND

One of the most charismatic players beloved by all Barça fans left the Palau Blaugrana at the end of the season. Carlos Vagner, *Ferrao*, arrived in the summer of 2014 and said goodbye at the end of the season as a Club legend. He leaves with 23 titles to his name and after scoring more than 300 goals in 10 seasons, becoming the second highest goalscorer in the history of the section behind Lozano.

His splendid list of achievements includes the following: 2 Champions Leagues, 4 Leagues, 4 Spanish Cups, 4 Copas del Rey, 3 Super Cups and 6 Catalan Cups.

In addition to Ferrao, the coach Jesús Velasco and the player André Coelho also left Barça at the end of the season.

Velasco said goodbye after three seasons on the Barcelona bench with a record of one Champions League, 2 Leagues, 2 Spanish Cups, 2 Super Cups, a Copa del Rey and a Catalan Cup.

Coelho played four seasons at Barça and won 2 Champions League titles, 3 Leagues, 2 Spanish Cups, 2 Super Cups, 1 Copa del Rey and 1 Catalan Cup.



Velasco and Coelho also say farewell.

## BARÇA ATLÈTIC

**Goalkeepers:** Pau López, Martí Antolín and Iker Abad.

**Winger-defender:** Albert Ortas, Adrián Tapias, Mamadou Touré and Rubén Rodó.

**Winger-pivot:** Álvaro Muínelo and Pol Cano.

**Defender:** Antoni Cerdà.

**Pivot:** Nicolás Ignacio Marrón.

**Winger:** Quim Gassó, Kokoro Harada, Harrison David Santos, Marc Puigvert, Aniol Vendrell.

**Coach:** Sergi Altisent.

### CLASSIFICATION

10th place in the Second National Division



## U19

**Goalkeeper:** Gerard Álvarez, Iker Abad and Eric Díaz.

**Winger-defender:** Pau Ramos, Héctor Pastor, Rubén Rodó, Izan Vargas, Roger García and Joel Molina.

**Winger-pivot:** Luis Miguel Medina and Jordi Sánchez.

**Defender:** Pol Salas.

**Pivot:** Pol López and Gaizka González.

**Winger:** Roc Molins and Izan Sequero.

**Coach:** Roger Bonet.

### CLASSIFICATION

Semi-finalist in the Spanish Cup

Round of 16 in the Spanish Championship

2nd place National U19 Honours Division

Quarter finals of the Catalan Cup



## U16

**Goalkeeper:** Dennis Casado and Gerard Cano.

**Winger-defender:** Josep Domènech, Pau Moya, Pol Falomí and Roger G. Eiximeno and Roger G. Bernardo.

**Winger-pivot:** Samuel Barragán.

**Pivot:** Sirius Coll.

**Winger:** Manuel Atienza, Marcos Salido, Julen Capdevila and Joan Redondo.

**Coach:** Juan Carlos López.

### CLASSIFICATION

Spanish Championship Champions

Division of Honour League Champions

Catalan Cup Champions

World Futsal Cup runners-up



## U14

**Goalkeeper:** Nil García and Dídac Belmar.

**Winger-defender:** Nacho Melero, Héctor Tapias and Matheo Vergara.

**Winger-pivot:** Arnau Mas, Ariel Clemente, Jan Vergés and Biel Bustamante.

**Defender:** Sergi Jiménez and Eric Martín.

**Winger:** Abel Balderas, Óscar Ibáñez and Joaquim Nebot.

**Coach:** Arnau Vallverdú.

### CLASSIFICATION

Spanish Championship Champions

U14 Division of Honour League Champions

Catalan Cup semi-finalists

World Futsal Cup Champions



## U12

**Goalkeeper:** Marc Venzal, Miguel Jurado and Aritz Roma.

**Winger-defender:** Diego Alonso i Biel Mir.

**Winger-pivot:** Mateu Julià.

**Defender:** Luis Vargas and David Gil.

**Winger:** Marcel Reig, Álex Pizarro, Elihu Galimany and Emir Isai.

**Coach:** Josep Cabré.

### CLASSIFICATION

Spanish Championship Champions

Division of Honour League Champions

Catalan Cup Champions

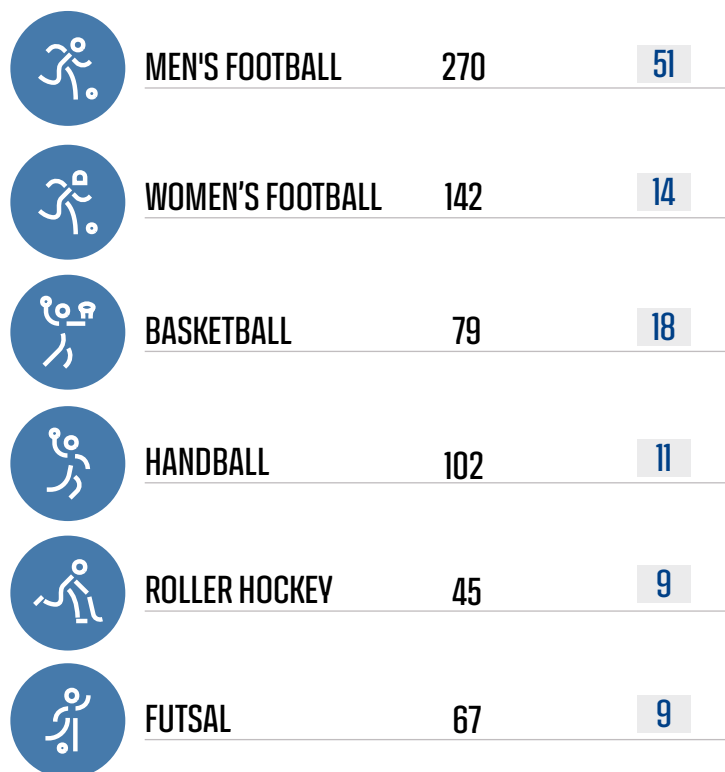
Premier League Champions



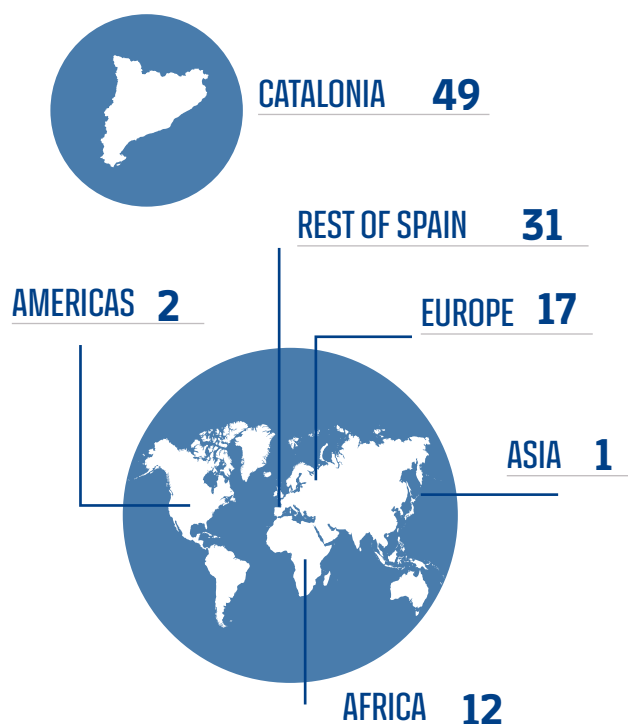
## IN FIGURES

**705**  
SPORTSPEOPLE

**112**  
RESIDENTS



## RESIDENTS • ORIGIN



MEN'S FOOTBALL	TEAM	COUNTRY OF BIRTH
Noah Darvich	2nd Team	Germany
Lamine Yamal Nasraqui	2nd Team	Spain
Eduardo Sánchez	2nd Team	Spain
Antonio Amaya	U12 A	Spain
David Moreno	U12 A	Spain
Àlex Campos	U16 A	Spain
Pedro Fernández	U16 A	Spain
Juan Pablo Galbarro	U16 A	Spain
Adrián Guerrero	U16 A	Spain
Pedro Rodríguez	U16 A	Spain
Iker Rodríguez	U16 A	Spain
Sidney José Só	U16 A	Spain
Nil Vicens	U16 A	Spain
Pedro Villar	U16 A	Spain
Madou Murcia	U16 A	Mali
Morifing Siriki Kone	U16 B	Spain
Ebrima Tunkara	U16 B	The Gambia
Baba Kourouma	U16 B	Guinea
Hugo Garcés	U14 A	Spain
Ruslan Mba	U14 A	Spain
Gerard Mullet	U14 A	Spain
Alejandro Oviedo	U14 A	Spain
Elyott Andreas Daussey	U14 A	France
Héctor Néstor Asumu	U14 B	Spain
Aritz Lairado	U14 B	Spain
Adrián Sánchez	U14 B	Spain
Hugo Alba	U19 A	Spain
Álvaro Cortés	U19 A	Spain
Pau Cubarsí	U19 A	Spain
Andrés Cuenca	U19 A	Spain
Brian Fariñas	U19 A	Spain
Marc Guiu	U19 A	Spain
Alexis Olmedo	U19 A	Spain
Arnau Pradas	U19 A	Spain
Pau Prim	U19 A	Spain
Niko Takahashi	U19 A	Spain
Eman Kospo	U19 A	Switzerland
Landry Cephas Farre	U19 B	Ivory Coast
Eder Aller	U19 B	Spain
Daniel Ávila	U19 B	Spain
Marc Bernal	U19 B	Spain
Max Bonfill	U19 B	Spain
Carlos de Miguel	U19 B	Spain
Wesley Dual	U19 B	Spain
Xavi Espart	U19 B	Spain
Jorge Javier Espinal	U19 B	Spain
Òscar Gistau	U19 B	Spain
Juan Hernández	U19 B	Spain
Quim Junyent	U19 B	Spain
Jofre Torrents	U19 B	Spain
Manuel Vila	U19 B	Spain

WOMEN'S FOOTBALL	TEAM	COUNTRY OF BIRTH
Aicha Camara	Women's B	Spain
Lucía Corrales	Women's B	Spain
Vicky Lopez Serrano	Women's B	Spain
Nina Pou	Women's B	Spain
Judit Pujols	Women's B	Spain
Onyeka Paloma Gamero	Women's B	United States
Giulia Dragoni	Women's B	Italy
Martine Trollsas Fenger	Women's B	Norway
Emilia Urszula Szymczak	Women's B	Poland
Emma Gálvez	Women's C	Spain
Martina González	U19	Spain
Noa Benito	U14 C	Spain
Jana Muro	U14 C	Spain
Bruna Quintana	U14 C	Spain

BASKETBALL	TEAM	COUNTRY OF BIRTH
Mathieu Sacha Grujicic	2nd Team	France
Elhadji Dame Sarr	2nd Team	Italy
Arturas Butajevs	2nd Team	Lithuania
Kasparas Jakucionis	2nd Team	Lithuania
Mohamed Keita	2nd Team	Mali
Abdrahamane Kone	2nd Team	Mali
Alpha Ousmane Sylla	2nd Team	Senegal
Dayan Ombog Nessah	2nd Team	Switzerland
Alassane Doucoure	U16 A	Mali
Sayon K Keita	U16 A	Mali
Tayshawn Gipson	U16 A	Netherlands
Mouhamed Faye	U16 A	Senegal
Jakob Siftar	U16 B	Slovenia
Diego Ferreras	U16 B	Spain
Emir Karabulut	U16 B	Turkey
Joan Llompert	U14 A	Spain
William Deng Maker	U14 A	South Sudan
Mohamed Dabone	U14 B	Burkina Faso

HANDBALL	TEAM	COUNTRY OF BIRTH
Alexander Cossmann	Senior B	Germany
Filip Saric	Senior B	Bosnia
Ezequiel Alcaraz	Senior B	Spain
Djordje Cikusa	Senior B	Spain
Petar Cikusa	Senior B	Spain
Pol Quiroga	Senior B	Spain
Miguel Ángel Martín	U19	Spain
Quim Rocas	U19	Spain
Albert Quesada	U16 A	Spain
Adrián Sola	U16 A	Spain
Ian Viladiu	U16 A	Spain

ROLLER HOCKEY	TEAM	COUNTRY OF BIRTH
Joan Ruano	Senior B	Spain
Marc Cáceres	U19	Spain
Carles Casas	U19	Spain
Eloi Cervera	U19	Spain
Adriá Álvarez	U19	Spain
Joaquim Gabarró	U19	Spain
Arnau Álvarez	U14	Spain
Nico Sama	U14	Spain
Oriol Llenas	IHC Igualada (on loan)	Spain

FUTSAL	TEAM	COUNTRY OF BIRTH
Harrison David Santos	2nd Team	Colombia
Pau López	2nd Team	Spain
Álvaro Muinelo	2nd Team	Spain
Mamadou Toure	2nd Team	France
Kokoro Harada	2nd Team	Japan
Iker Abad	U19	Spain
Pau Ramos	U19	Spain
Rubén Rodó	U19	Spain
Pol Falomí	U16	Spain





## ATHLETICS: A YEAR FULL OF TRIUMPHS

The 2024 season has been full of successes and triumphs for FC Barcelona athletes, who have competed at a very high level. The most outstanding athlete was Jordan Díaz, who was proclaimed European champion in Rome, after setting a new Spanish record with an impressive jump of 18.18m. This was the third best mark in the history of the triple jump.

In the indoor Catalan Clubs Championship, both the men's and women's teams won and the U-20 team also achieved the same success. In the La Liga Esports Cup, the men's team took second place, while the women's team took third place in the Iberdrola Cup. At the Spanish indoor track championships, the Barça athletes stood out by taking several medals. Alba Borrero won the bronze medal in the 60 metres; Mónica Borraz won the silver medal in the shot put; Aleix Pi was runner-up in the pole vault, and Carlos Tobalina won the silver medal in the shot put.

In the Catalan Outdoor Clubs Championship, the men's and women's teams, both in the senior and under-20 categories, won the tournament. Four medals were won at the absolute division Spanish Championship. Jordan Díaz won the gold medal in the triple jump, Carlos Tobalina was proclaimed champion in the shot put, marking his retirement from top competition as the athlete with the most Spanish championship titles. Elda Romeva won the silver medal in the triple jump, and Mónica Clemente won the silver medal in the pole vault.

The negative note of the season was Yulimar Rojas' injury to her Achilles tendon, which prevented her from competing at the Olympic Games in Paris, although she was her country's flag bearer.



TEAM	CATEGORY	CHAMPIONSHIP	POSITION
Absolute Team	Men	Catalan Indoor Track Championships	1st
		"La Liga Esports" Indoor Track Cup	2nd
		Catalan Outdoor Championship	1st
Absolute Team	Men	Catalan Indoor Track Championships	1st
		"Iberdrola" Indoor Track Cup	3rd
		Catalan Outdoor Championship	1st
Under-20s team	Men	Catalan Indoor Track Championships	1st
		Catalan Outdoor Championship	1st
Under-20s team	Women	Catalan Indoor Track Championships	1st
		Catalan Outdoor Championship	1st



## RUGBY: CONSOLIDATION AT THE HIGHEST LEVEL

The commitment to restructure the first team, giving a leading role to players from the lower categories, was a risky feat considering the competitiveness of the Spanish rugby Division of Honour. However, the Barça team, despite injuries to key players, remained in the top tier. It is worth mentioning the performance of Felipe Alegría, who was the top scorer of the DHA League, and Rochedi Mirabet, a player who arrived at Barça as a U19 player six seasons ago. Mirabet has been the captain of the first team, and earned 100 'Caps' in the highest category while wearing the Barça shirt.

The grassroots teams continued to work hard defending the Barça jersey and enjoying this sport. The Rugby School participated in 18 events around Catalonia and enjoyed a wonderful experience in Bilbao. The player Claudia Peña, who has been playing in the junior categories since she was three years old, was named the seventh best player in the world in Rugby Sevens and the best player in Europe.

TEAM/CATEGORY	CHAMPIONSHIP	POSITION
Senior A	Division of Honour - Regular League	11th
	Catalan Super Cup	Runners-up
	Copa del Rey	Group stage
Under-23	Division of Honour - Regular League	3rd place
	Division of Honour - Play-off	Quarter-finals
Senior Blau	Catalan Division of Honour	3rd place
	Catalan Cup	3rd place
Under-18	Catalan Championship	5th place
	Catalan Cup	2nd place
	National Tournament	3rd place
	Catalan Sevens Series	Runners-up
Under-16	Catalan Championship	5th place
	Catalan Silver Cup	Champions
	National Tournament	5th place
	Catalan Sevens Series	4th place
Under-14	Catalan Championship	7th place
	Catalan Gold Cup	Champions
	Silver National Tournament	Champions
	Rugby X	2nd place





## MEN'S VOLLEYBALL: CONTINUITY IN THE LEAGUE ACHIEVED WITH A VERY YOUNG TEAM

The Barça senior team finished the season achieving their goal of staying in the league with a team full of players from the lower categories, such as U19 and U18. These players demonstrated time after time this year that they can play in Super League 2.

As for the grassroots teams, the 2023/2024 season was full of triumphs with the U16, U18 and U19 teams qualifying for the Spanish Championships and the U16 and U19 teams each winning their League. It is also worth highlighting the participation of the U14s and U12s in the Spanish Cup with a great performance by both teams.

TEAM/CATEGORY	CHAMPIONSHIP	POSITION
Senior A	Super League 2 Men	9th place - Group C
U19	Regular phase	2nd place
	Catalonia Championship-Final Phase	1st place
U19	Spanish Championship	9th place
	Regular phase	1st place
U19	Catalonia Championship-Final Phase	1st place
	Spanish Championship	5th place
U16	Regular phase	1st place
	Catalonia Championship-Final Phase	1st place
U16	Spanish Championship	9th place
	Regular phase	5th place
U14	Catalonia Championship-Final Phase	Quarter finals
	Spanish Cup	5th place
U12	Regular phase	3rd place Group A
	Spanish Cup	7th place



# FIELD HOCKEY: PROMOTION OF THE WOMEN'S TEAM AND CONSOLIDATION OF THE MEN'S TEAM

The women's team achieved the much-desired promotion to the Division of Honour, after being on the verge of returning to the Iberdrola League in the 2022/23 season.

Under the new coaching team of Dani Travé and Jordi Massip, a cohesive squad was brought together, succeeding in the different phases of the competition, until the successful play-off for promotion. A more experienced team will now face the challenge of buttressing its place in the top tier in the 2024/25 season.

The men's team finished ninth in the national league, one place lower than the previous season, making its way through a new generation of players joining the squad and the departure of international players to foreign teams. The John McInroe and Miquel Delás pairing combined home-grown players with foreign players, which resulted in a more than satisfactory season.

TEAM/CATEGORY	CHAMPIONSHIP	POSITION
MEN'S DIVISION OF HONOUR	National League	9th position
WOMEN'S DIVISION OF HONOUR B	National League	3rd position Promotion to DHA
1st MEN'S DIVISION	Catalan League	4th position
1st FEMALE DIVISION	Catalan League	8th position
MEN'S UI9	Catalan Championship "League B"	4th position
WOMEN'S UI9	Catalan Championship "League B" Spanish Cup	3rd position Classification Sector
MEN'S UI6	Catalan Championship "League B"	3rd position
WOMEN'S UI6	Catalan Championship "League B"	2nd position
MEN'S UI4	Catalan Championship "League A" Spanish Championship	6th position 5th position
WOMEN'S UI4	Catalan Championship "League B"	7th position
MEN'S UI2	Catalan Championship "League B"	5th position
WOMEN'S UI2	Catalan Championship "League B" Catalan Championship "League B"	2nd position 7th position
UI0	Catalan Championship "League B" Catalan Championship "League C" Catalan Championship "League D"	2nd position 4th position 6th position



## ICE HOCKEY: FIGHTING IN ALL COMPETITIONS

For the second consecutive year, the Barça team played a season without their own facilities, due to the works being carried out at the Espai Barça. Nonetheless, Barça competed all the way to the end in all the tournaments played. Barça started the season playing in the Continental Cup, as they were invited to take part in the European qualifiers.

In the League, the Barcelona team managed to qualify for the play-offs after achieving third place in the regular League and fell to Majadahonda in the semi-finals, in the fourth game of the series.

Their participation in the Copa del Rey also came to an end in the quarter finals against Kosner CH Huarte on penalties.

As for the youth teams, the U20, U19 and U18 categories finished in fourth place in their respective national leagues.



TEAM	CHAMPIONSHIP	POSITION
First Team	Continental CUP	Invited
	Regular League	3rd place
	Play-off	Semi-finals
	Copa del Rey	Quarter-finals
U20	Regular League	4th place
U18	Regular League	4th place
U15	Regular League	4th place



## FIGURE SKATING: FOUR PODIUMS IN THE SPANISH CHAMPIONSHIP

During the 2023/24 season, the figure skating section achieved very good results, despite not having its own ice rink. Four podiums were obtained at the Absolute Spanish Championship: gold in the Senior Dance category, in mixed pairs with Olivia Smart and Tim Dieck, and three third places, in the Novice Advanced, with Elsa Bonet; in the ISU Junior, with Mahery Randrianarivony, and in the Senior, with Euken Alberdi. Special mention must be made of Olivia and Tim, as this Senior Dance pair finished in 18th position in the World Skating Championships.

In the Absolute categories of the Catalan Championship, the section was represented on all podiums. In the Senior A category, Lucía Sánchez earned 1st position; in the Novice Advanced category, Eva Medina followed by Elsa Bonet and Mariona Cairo obtained the first three positions on the podium, respectively. In Junior ISU, the two Catalan champions were Ariadna Gupta and Mahery Randrianarivony, and their teammate Guiu Oliver also won silver. Euken Alberdi also took the top spot on the podium in the Senior ISU category.

In the National League Final, which is where the skaters who reach the highest positions throughout the season compete, six skaters from FC Barcelona qualified and four of them stood on the podium. Gabriel Fernández was third in Basic Novice A; Lucía Sánchez, second in Senior A; Ariadna Gupta, third in ISU Junior and Mahery Randrianarivony, second, also in ISU Junior.



## WHEELCHAIR BASKETBALL: HISTORIC SEASON WITH 4 TITLES

The season began with quite a few changes, in terms of players and technical staff, but with a clear goal: to return to the First Division, after being relegated for financial reasons. The year began with winning the Catalan Super Cup against CB Granollers. In the Catalan League the team won the double confrontation against Bàsquet Girona and CEM l'Hospitalet and won the title, remaining undefeated.

The team approached the 2nd National Division with the challenge of achieving promotion to the 1st National Division. The Barça team was undefeated in the first phase with 10 wins out of 10. In the quarter-finals against Melilla, the play-off was decided in the first leg, as UNES Barça took a 50-point advantage. The return to Sant Feliu de Llobregat was a success, as they also won the match by more than 40 points.

In the Final Four, the semi-final opponent was Coviran Churriana Granada. After a very tough match, UNES Barça won and qualified for the final, pitting them against the local team, CB Villa de Leganés, a team that was also undefeated in the league. Following a very close game, Jaume Vilella's team won by 4 points, becoming champions of the Second National Division and becoming the only undefeated team in the three national leagues.

At the end of the season UNES Barça also won the Catalan Cup, easily defeating CEM l'Hospitalet and Bàsquet Girona, victories that closed out a historic season winning all matches and the four titles in play.





## WOMEN'S BASKETBALL: SECOND SEASON AMONG THE ELITE

Barça CBS has achieved the objective of shoring up its position in the Endesa League, the highest level of women's basketball in Spain. The players coached by Isaac Fernández, who left the bench at the end of the season after six successful campaigns, worked hard in a season marked by injuries and the highs and lows of the game.

The team floundered at the bottom of the table during the season and it was an uphill battle for the Barça team to stay in

the category. The turning point of the season came towards the end of January and the beginning of February. The team strung together four consecutive victories that meant they had to depend on themselves to stay in the league. Salvation came on 14 April at the Palau Blaugrana, where Barça CBS beat Spar Girona 72-70 in a vibrant game of perfect communication between the audience and the team. This match was the defining moment for the team's consolidation in the category.

At the end of the season, CB Santfeliuenc reached an agreement with CB Gran Canaria to exchange places in the Endesa Women's League and the Challenge Women's League. The Barça CBS sports project, in the Challenge League, will guarantee elite women's basketball will remain in Barcelona and its metropolitan area.





## WOMEN'S VOLLEYBALL: THE SUCCESS STORY CONTINUES

After the historic milestone of being the first team to win the League title and the Princess Cup for the second consecutive time, the rest of the Club joined in the great successes, with the second team's promotion to Super League 2 as Group B League champion being especially notable.

The youngest players did not fall behind, with three trips to the Spanish championships with remarkable results. The U19 team finished fifth in the national championship; the U16 team finished third with a magnificent tournament and the U19 team was runner-up in the Spanish championship with an excellent performance throughout the tournament. U19 Blau and U13 Grana won their respective League titles, and 70% of the Club has finished in the top three in their categories.

It is worth highlighting the growth of the section, especially in the volleyball school: the debut in the Super League of players who have been training at the club in the lower levels for some time, and Martina Gonzalo and Anna Busquets, players on the U19 A and U16 A teams respectively, being called up to training sessions with the Spanish U18 national team.



TEAM/CATEGORY	CHAMPIONSHIP	POSITION
SUPER LEAGUE 2	Women's Super League 2 Copa de la Princesa Promotion Phase to Super league 1	1st place 1st place 1st place
1st National	1st NAT. WOMEN'S DIV.	1st Place Group B
U19 A	U19 Spanish Championship U19 Catalan Championship 1st Div.	5th place 2nd place
U19 Blau	U19 Catalan Championship 2nd Div.	1st place
U19 A	U19 Spanish Championship U19 Catalan Championship 1st Div.	2nd place 3rd place
U19 Blau	U19 Catalan Championship 2nd Div.	1st place Promotion B
U19 Grana	U19 Catalan Championship 2nd Div.	4th place Promotion B
U16 A	U16 Spanish Championship U16 Catalan Championship 2nd Div.	2nd place 6th place
U16 Blau U16 Grana U16 Pro U16 Pre	U16 Catalan Championship 2nd Div. U16 Catalan Championship 2nd Div. U16 Preferente Catalan Championship U16 Preferente Catalan Championship	1st place Promotion B 2nd place Promotion B 3rd place Championship B 2nd place Championship A
U14 A	U14 Catalan Championship 1st Div.	4th place
U14 Blau U14 Grana U14 Pro U13 Blau U13 Grana U13 PRO	U14 Catalan Championship 2nd Div. U14 Catalan Championship 2nd Div. U14 Catalan Championship 2nd Div. U14 Catalan Championship 2nd Div. U14 Catalan Championship 2nd Div. U14 Catalan Championship 2nd Div.	3rd place Gold Section 1st place Gold B Classification 7th place Silver Section 5th place Gold Section 1st place Silver section 11th place Silver B Classification
U12 Blau U12 Rosa	U12 Barcelona CEE Championship U12 Barcelona CEE Championship	7th place Silver Cup 7th place Silver Cup
U12 Blau	U14 Barcelona CEE Championship U12 Catalan Championship	3rd place Silver Cup 8th place
U12 Grana	U14 Barcelona CEE Championship U12 Catalan Championship	3rd place Silver Cup 3rd place
U10 Grana	U8 Barcelona CEE Championship	3rd place Silver Cup





## TAKING CARE OF OUR SPORTSPEOPLE

The FC Barcelona Medical Services are a cross-disciplinary department of the Club. In addition to looking after the overall health of our more than 2,500 sportsmen and women, the department has the mission of preventing and treating their injuries in order to maximise their physical and sporting performance and also their availability to train and compete in each of the teams and sections. With more than 50 years of experience, the Medical Services are now internationally recognised for their clinical expertise and care outcomes, as well as for their multidisciplinary work and their capacity for research and innovation.

Made up of more than a hundred professionals, including the medical team, physiotherapy, rehabilitation, nutrition, nursing, psychology, cardiology, radiology and podiatry, in 2013 the department obtained the highest quality accreditation, that of FIFA Excellence for Medical Centres. This accreditation is held by only one other sports medical centre in Spain. Located in the Medical Centre of the Ciutat Esportiva Joan Gamper, the Club's Medical Services are equipped with outpatient clinics, a central physiotherapy room, various rooms for stress tests, a clean room for invasive procedures and the most technologically advanced diagnostic equipment necessary for the practice of sports medicine and rehabilitation. This includes the latest generation of ultrasound scanners, X-ray and densitometry equipment and maximum-definition magnetic resonance imaging.

During the 2023/24 season, a total of 14,048 visits were made to our exam rooms, 1,807 medical check-ups, 962 cardiac ultrasound scans and 871 MRI scans of our sportspeople were carried out. Among other activities, the Medical Services have been responsible for providing medical coverage for the games played at the Olympic Stadium, the Palau Blaugrana, the Johan Cruyff Stadium, and the other fields and pavilions of the Ciutat Esportiva, organising the medical emergency care arrangements for each game.

During the 2023/24 season, the Medical Services consolidated a unified programme of weekly clinical sessions and multidisciplinary working groups. The aim has been to bring decision-making more and more into line with the current way of proceeding in modern medical practice, in which diagnostic and therapeutic strategy is based on the consensus of the group of experts and not on the opinion of a single practitioner, and at all times in accordance with the available published scientific evidence. Furthermore, the Medical Services continued to participate in conceptualising the Centre for Sporting Excellence Project in the medical, physiotherapy and sports rehabilitation and nutrition areas, as well as by increasing the number of young players assessed in the Talents programme led by the Sports Area.



### 2023/24 SEASON DATA

The Medical Services have carried out the following this season:

**14,048** exam room visits

**1,807** medical check-ups

**962** cardiac ultrasounds

**871** MRIs







<b>116</b>	EVENTS
<b>120</b>	AGREEMENTS
<b>121</b>	PRESIDENTIAL BOX
<b>127</b>	AWARDS
<b>129</b>	OBITUARY
<b>130</b>	COMMITTEE MEMBERS

# INSTITUTIONAL



## EVENTS

### PRESENTATION OF THE LALIGA SANTANDER CHAMPION BADGE

On 3 July 2023, the LaLiga Santander champion's badge was presented to the president of FC Barcelona, Joan Laporta, at the 'LaLiga, a new era' gala held at the Madrid Content City, where some of Netflix's sets are located.



Joan Laporta, President of FC Barcelona, and Javier Tebas, President of the Liga de Fútbol Profesional, at Madrid Content City.

### RECOGNITION OF THE CHAMPION CATALAN CLUBS

On 13 July 2023, at the Palau de Pedralbes, a ceremony was held to recognise the Catalan clubs that have achieved the highest level of success in the 2022/2023 season, with the Minister of the Presidency, Laura Vilagrà, and the Right Honourable President of the Government of Catalonia, Pere Aragonès.



The Vice President of FC Barcelona Rafael Yuste and the Directors Xavier Barbany, Miquel Camps, Aureli Mas and Xavier Puig, with the Right Honourable President of the Government of Catalonia Pere Aragonès, the Minister of the Presidency, Laura Vilagrà and Anna Caula, Secretary General for Sport and Physical Activity, with the award-winning Catalan sportsmen and women.

### RECEPTION AT BARCELONA CITY HALL

On 17 July 2023, the Mayor of Barcelona, Jaume Collboni, received a delegation representing FC Barcelona made up of the President, Joan Laporta, and the Vice Presidents, Elena Fort and Juli Guiu, at Barcelona City Hall.



David Escudé, Councillor for Sports of Barcelona City Council; Elena Fort, Institutional Vice President of FC Barcelona; Jaume Collboni, Mayor of Barcelona; Joan Laporta, President of FC Barcelona; Laia Bonet, First Deputy Mayor of Barcelona City Council and Juli Guiu, Vice President of the Marketing Department.

### 'LA DIADA' FLORAL TRIBUTE FOR THE NATIONAL DAY OF CATALONIA

The floral tribute on 11 September 2023, the National Day of Catalonia, was headed by president Joan Laporta, along with Barça women's captain Alexia Putellas and first team player Oriol Romeu. Also present were the First Vice President of the Sports Area, Rafael Yuste, the Institutional Vice President and Spokesperson of the Board of Directors, Elena Fort, the Vice President of the Economic Area, Eduard Romeu, the Deputy Spokesperson of the Board of Directors, Miquel Camps, the Director of the Social Area, Josep Ignasi Macià, the Director of Handball, Joan Solé, and the President of Barça Atlètic, Jordi Casals. In the sporting sphere, the event was attended by the Barça women's coach, Jonatan Giráldez, the basketball team coach, Roger Grimau, and the player Àlex Abrines; the handball team coach, Carlos Ortega, and the player Dika Mem; the futsal team coach, Jesús Velasco, and the player Sergio Lozano; the roller hockey team coach, Edu Castro, and the player Sergi Panadero; as well as coaches and players from the FC Barcelona youth teams and Barça Foundation Genuine teams.



Representation of the Club at the National Day of Catalonia in Barcelona.

### MEDAL OF HONOUR FOR THE WOMEN'S FOOTBALL TEAM

On 13 September 2023, the Parliament of Catalonia awarded the Medal of Honour in the Gold category, the chamber's highest distinction, to the women's football section of Futbol Club Barcelona. The event, presided over by the President of the Parliament, Anna Erra, was held in the Auditori del Parlament and, in addition to the staff and players of the Women's team, was attended by the President of FC Barcelona, Joan Laporta,

as well as a large contingent from the Board of Directors. The President of the Government of Catalonia, Pere Aragonès, as well as the members of the Board of the Parliament, members of various parliamentary groups and of the Government and other institutional representatives also attended the event.



The FC Barcelona women's first team received the Medal of Honour from the Parliament of Catalonia.

### SMART CITY WORLD CONGRESS 2023

The *Smart City Expo World Congress 2023* (SCEWC 23), the most important international event in the field of smart cities, took place on 8 November 2023. The event showed why the Espai Barça is an innovative and far-reaching project that goes beyond the modernisation of the Spotify Camp Nou. It is a comprehensive renovation to boost the Club's growth, generate new sources of revenue and become a driving force behind Barcelona.



President Joan Laporta, members of the Board of Directors, members of the steering committee and executives of the Espai Barça and members of *Smart City Expo World Congress*.

### LA MARATÓ 2023

FC Barcelona participated, as they do every year, in La Marató de TV3. The Institutional Vice President, Elena Fort, took calls on Monday 27 November 2023.



Elena Fort, Institutional Vice President, taking calls for La Marató 2023.

### SIGNING OF THE COMMITMENT TO FIGHT AGAINST DROUGHT

On 10 December 2023, the Presidents of FC Barcelona, Joan Laporta, and Girona FC, Delfí Geli, signed the document of commitment to the fight against drought at a meeting with the Minister of the Presidency of the Government of Catalonia, Laura Vilagrà, and the Minister of Climate Action, Food and Rural Agenda, David Mascort.



Laura Vilagrà, Minister of the Presidency of the Government of Catalonia; Joan Laporta, President of FC Barcelona; Delfí Geli, President of Girona FC; and David Mascort, Minister of Climate Action, Food and Rural Agenda

### CELEBRATION OF THE 100TH ANNIVERSARY OF THE FIELD HOCKEY SECTION

On 20 December 2023, in the presidential box at the Lluís Companys Olympic Stadium, the President of FC Barcelona, Joan Laporta, accompanied by the Director of the Amateur Sections, Miquel Camps, the Vice President of the Sports Area, Rafael Yuste, and the Head of the Amateur Sections, Gaby Cairo, led the event to celebrate the centenary of Barça's field hockey section.

The meeting served to commemorate the best moments of the 100 years of history of the section, before a large contingent of the members who have made it great, from delegates to coaches, captains and historians who have led the Club to admirably conduct itself on field hockey pitches all over the world.



Family photo with all the attendees representing field hockey.

### CHRISTMAS TOAST AT THE CASAL DE L'AVI

On 20 December 2023 the Christmas toast took place at the Casal de l'Avi (Club for retired members). The President of FC Barcelona, Joan Laporta, and the Director of the Social Area, Josep Ignasi Macià, shared the event with the President of the Casal de l'Avi, Joaquim Gabarró.



Josep Ignasi Macià, Joan Laporta and Joaquim Gabarró.

### COPA DE LA REINA FINAL

On 18 May 2024, on the occasion of the Final of the Copa de la Reina that took place at the La Romareda stadium in Zaragoza, the President of FC Barcelona, Joan Laporta, presented a personalised shirt to Her Majesty Queen Letícia.



Queen Letícia and the President Joan Laporta, at the Final of the Copa de la Reina 2024.

### WALK OF STARS IN CASTELLDEFELS

On 22 June 2024, FC Barcelona and Ronaldinho unveiled the new Walk of Stars in Castelldefels. The Club and the Brazilian legend saw their name engraved on the seafront promenade of a town with a long history with FC Barcelona. The event was attended by the Club's President, Joan Laporta, and Manu Reyes, Mayor of Castelldefels.



President Joan Laporta, Ronaldinho and Manu Reyes, Mayor of Castelldefels.

## RELEASES

### 'FC BARCELONA. NEW ERA II'

On 14 September 2023, the premiere of the documentary *FC Barcelona. A New Era II* was held at the Auditori 1899, with the attendance of Xavi Hernández, the coach of the men's first team, and some players from the squad. The President of FC Barcelona, Joan Laporta, and Prime Video's Director of Spain and Portugal, Ricardo Carbonero, presided over the event.



Family photo before the premiere of *FC Barcelona. A New Era II*.

### THE DOCUMENTARY 'BOJAN'

On 2 November 2023, at the Phenomena Experience, the premiere of the documentary *Bojan* took place. In addition to the star of the film, also in attendance were the President of FC Barcelona, Joan Laporta; the Vice President Rafael Yuste; the sports director Anderson de Souza, *Deco*; and the first team coach, Xavi Hernández, with his wife, Núria Cunillera.



An image of the moments before the premiere of the documentary *Bojan*. With Deco, President Joan Laporta, Xavi Hernández, Bojan Krkic, Núria Cunillera and Vice President Rafael Yuste.

## VISITS

### KYRGYZSTAN

Between 28 and 30 August 2023, a delegation from the Club, headed by President Joan Laporta, made a three-day visit to Kyrgyzstan. A Barça Academy was officially opened and the Barça Legends played a match against a Legends of Asia team.





Joan Laporta, President of FC Barcelona; Sadyr Japarov, President of Kyrgyzstan; and Sergi Barjuan, Sports Director of the Barça Academy.

### OFFICIAL DELEGATION FROM THE PROVINCIAL GOVERNMENT OF INHAMBANE

On 16 November 2023 FC Barcelona received an official delegation from the provincial government of Inhambane (Mozambique).



Representatives of the provincial government of Inhambane, the Government of Catalonia and FC Barcelona.

### FWC2030

On 30 May 2024, an official delegation of the bid for the FIFA World Cup 2030 (FWC2030) visited the Spotify Camp Nou. The new sales office welcomed representatives from FIFA, the Spanish Football Federation, the Portuguese Football Federation, the Moroccan Football Federation, the Barcelona City Council and the Supreme Council for Sports.



President Joan Laporta and a group of Club executives received a visit to the new Spotify Camp Nou sales office.

## INSTITUTIONAL MEETINGS

### TURKISH AMBASSADOR AND CONSUL

On 21 September 2023, President Joan Laporta and First Vice President Rafael Yuste met with Nüket Küçükkel and Selen Evcit, the Turkish Ambassador and Consul General in Barcelona. The first team player Ilkay Gündogan attended the meeting.



Institutional meeting with the Turkish Ambassador and Consul.

### PRESIDENT OF THE SUPREME COUNCIL FOR SPORTS

On 23 January 2024, the President of the Supreme Council of Sports, José Manuel Rodríguez Uribes, met with the President Joan Laporta at the Club's offices in an institutional meeting.



Joan Laporta and José Manuel Rodríguez Uribes.

### MAYOR OF MIAMI

On 30 March 2024, at half time during the Barça - Las Palmas match, an institutional meeting took place between the president of FC Barcelona, Joan Laporta, and the Mayor of Miami, Francis Suárez, at the presidential box of the Lluís Companys Olympic Stadium.



Joan Laporta presented a personalised shirt to the Mayor of Miami, Francis Suárez.

## AGREEMENTS

### FUNDACIÓ.CAT

On 10 July 2023, the President of FC Barcelona, Joan Laporta, and the Institutional Vice President, Elena Fort, signed a collaboration agreement with Genís Roca, the President of Fundació.cat. The agreement brings the two entities together to work towards carrying out projects that permit a strategic alliance in promoting and defending Catalan in digital settings.



President Joan Laporta and Genís Roca, President of Fundació.cat.

### GRAN TEATRE DEL LICEU

On 13 July 2023, FC Barcelona and the Gran Teatre del Liceu Foundation signed a new collaboration agreement to last three seasons, which promotes opera-related activities as part of the LiceuAprèn educational project. The agreement was made official at a meeting in the office of the President of FC Barcelona, in the presence of Joan Laporta, as well as Elena Fort, Vice President of FC Barcelona, Salvador Alemany, President of the Liceu, and Valentí Oviedo, Director General of the Liceu.



President Joan Laporta and Salvador Alemany, President of the Liceu.

### MOSSOS D'ESQUADRA FOUNDATION

On 18 December 2023, the FC Barcelona Foundation and the Mossos d'Esquadra Foundation signed a collaboration agreement that will allow both entities to work together on social actions and projects aimed at improving the quality of life and well-being of vulnerable children and young people. The signing ceremony was attended by Dr Marta Segú, Director

General of the FC Barcelona Foundation; Pere Ferrer, President of the Board of Trustees of the Mossos d'Esquadra Foundation; Anna Costa, President of the Executive Committee of that Foundation; and Elena Fort, Vice-President of the Institutional Area of FC Barcelona.



Members of the Mossos d'Esquadra Foundation, Vice President Elena Fort and Dr Marta Segú.

### PIMEC

FC Barcelona and the Confederation of Micro, Small and Medium Enterprises of Catalonia (PIMEC) have signed a collaboration agreement for three seasons, in which they will work together to identify, study and analyse possibilities for action and cooperation between the members of both entities. The agreement was made official on 8 March 2024, with a meeting in the presidential box of the Lluís Companys Olympic Stadium shortly before the match against Mallorca. The signing was attended by Joan Laporta, President of FC Barcelona; Elena Fort, Vice President of FC Barcelona; Miquel Camps, member of the Board of Directors of FC Barcelona and Deputy President of PIMEC, and Antoni Cañete, President of PIMEC.



Representatives of PIMEC with President Joan Laporta and members of the Board of Directors in the Presidential Box of the Lluís Companys Olympic Stadium.

### FUNDACIÓ PRIVADA ORFEÓ CATALÀ

On 29 April 2024, FC Barcelona and the Fundació Orfeó Català - Palau de la Música Catalana renewed their agreement for three seasons to continue promoting culture. The renewal was made official at a meeting in the presidential box at the Lluís Companys Olympic Stadium in the presence of Joan Laporta, President of FC Barcelona; Elena Fort, Vice President of the Institutional Area of FC Barcelona; Joaquim Uriach, President of the Palau de la Música Catalana; and Joan Oller, director general of the Palau de la Música Catalana.



Elena Fort, Joaquim Uriach, Joan Laporta and Joan Oller.

### TEATRE NACIONAL DE CATALUNYA

On 13 May 2024, FC Barcelona and the Teatre Nacional de Catalunya (TNC) renewed their collaboration agreement for three more seasons in order to continue fostering and promoting the performing arts. The renewal was made official at a meeting in the presidential box at the Lluís Companys Olympic Stadium in the presence of Joan Laporta, President of FC Barcelona; Neus Aranda, President of the Board of Directors of the TNC; and Elena Fort, Vice President of the Institutional Area of FC Barcelona.



President Joan Laporta, the President of the Teatre Nacional de Catalunya, Neus Aranda, and the Vice President Elena Fort, in the presidential box at the Lluís Companys Olympic Stadium.

### THE ONCE SOCIAL GROUP

On 23 May 2024, the President of FC Barcelona, Joan Laporta, signed an agreement with the President of the ONCE Social Group, Miguel Carballada, which unites the two entities for the next four years. The aim is to work together to define a general and stable framework of collaboration, in order to develop communicative, physical and technological elements that will make the Spotify Camp Nou a benchmark space in terms of accessibility and equality for all people.



Joan Laporta and Miguel Carballada, President of the ONCE Social Group.

## PRESIDENTIAL BOX

### PRESIDENTIAL BOX LLUÍS COMPANYS OLYMPIC STADIUM

**8 August 2023, FC Barcelona - Tottenham Hotspur (Joan Gamper Trophy)**



Welcome and photograph with the representatives of the Gamper family and presentation of a commemorative gift to Matthew Collecott.

**19 September 2023, FC Barcelona – Royal Antwerp FC**



Welcome on the occasion of the IAA 2023. International Architecture Award. César Azcárate, Diego Rodríguez, Fermín Vázquez, Albert Freixes, Jan Güell and Lluís Moya.



Welcome to the Consul General of Brazil Pedro Henrique Lopes Borio.



Welcome to the members of the band *The Tyets*: Oriol de Ramon and Xavier Coc.

## INSTITUTIONAL

**25 October 2023, FC Barcelona - FC Shakhtar Donetsk**

Exchange of gifts with representatives of FC Shakhtar Donetsk. Serhii Palkin, CEO of FC Shakhtar Donetsk.

**28 October 2023, FC Barcelona – Real Madrid CF**

Photographs with the members of the band *The Rolling Stones*.

**12 November 2023, FC Barcelona – Deportivo Alavés**

Presentation of the 25-year badge to David Mascort, councillor for Climate Action, Food and Rural Agenda.

**4 December 2023, FC Barcelona - Atlético de Madrid**

Welcome to Teresa Rosell.



New recording of the FC Barcelona anthem performed by the Vallès Symphony Orchestra and the Orfeó Català. Welcome to Joaquim Uriach, Jordi Cos and Pedro Javier Hermosilla.



Welcome to Pau Relat, President of Fira Barcelona.

**10 December 2023, FC Barcelona - Girona**

Photograph with the journalists contributing to the book *Relats Solidaris*.



The beneficiary organisation this year is the Loovas Foundation, an organisation that offers intensive and behavioural therapies to families and children with autism spectrum disorder (ASD). Photograph for the call for La Marató de TV3.



Presentation of the shirt to the chefs of the restaurant Disfrutar, which has been awarded its 3rd Michelin Star.



Welcome to Albert Batet, Member of the Parliament of Catalonia.



Welcome to the Roca Brothers, Josep and Jordi.

**20 December 2023, FC Barcelona - Almeria**



Christmas Reception with the FC Barcelona Football Association of Clubs and Supporters' Clubs.



Presentation of the Education and Sport against Racism Award to Sònia Pineda.

**27 January 2024, FC Barcelona - Villarreal CF**



Welcome and presentation of a shirt to Claudio Marenzi, President of Herno.



Welcome to the English national rugby team.

**31 January 2024, FC Barcelona - CA Osasuna**



Photograph with Diana Gómez.

## INSTITUTIONAL

**11 February 2024, FC Barcelona – Granada CF**

Welcome to the representatives of the Peña Blaugrana Dracs Units supporters club to celebrate Chinese New Year, the year of the Dragon.



Presentation of the Gold Badge to Josep Ignasi Macià, member of the Board of Directors.

**24 February 2024, FC Barcelona – Getafe CF**

Welcome to the winners of the XVI Gaudí Awards.



Welcome to the representatives of the Mobile World Congress 2024 delegation (large companies from the Congress).

**8 March 2024, FC Barcelona – RCD Mallorca**

Photograph on the occasion of International Women's Day with the players of the women's team CF Tramontana La Mina.



Photograph on the occasion of International Women's Day with public representatives and distinguished guests.



Photograph on the occasion of International Women's Day with FC Barcelona's amateur sportswomen.



Welcome to the representatives of the American Chamber of Commerce.

### 16 April 2024, FC Barcelona – Paris Saint-Germain



Presentation of the shirt to José Maria Sanz, *Loquillo*.

### 29 April 2024, FC Barcelona - Valencia CF



Welcome to the children members of the group *Masaka Kids Africana*.



Welcome to the actors of the film *Society of the Snow*.

### JOHAN CRUYFF PRESIDENTIAL BOX - WOMEN'S TEAM

#### 24 August 2023, FC Barcelona Women - Juventus Women



Awards ceremony of the 3rd edition of the Joan Gamper Women's Trophy and photograph with the Gamper family.

### PALAU BLAUGRANA PRESIDENTIAL BOX - BASKETBALL

#### 3 March 2024, Barça - Casademont Saragossa



Presentation of the Minicopa Endesa Champions trophy to the fans at the Palau Blaugrana.

#### 7 April 2024, Barça - Real Madrid



Welcome and photograph with Jimena Gómez, *Jim*, singer.

#### 5 May 2024, Barça – Dreamland Gran Canaria



Welcome and photograph with the U19 team as Champions of the Spanish U19 Championship 2024.

#### 2 June 2024, Barça - Real Madrid (third semi-final play-off match)



Presentation of the Champions Cup of the U16 Spanish Championship to the fans.

**5 October 2023, Barça – Anadolu Efes Istanbul**

Welcome and photograph on the occasion of the 10th anniversary of the Serveto sponsorship contract.

**3 November 2023, Barça – Panathinaikos OPAP of Athens**

Manuel Flores, Member of Honour of the Barça basketball team.

**1 December 2023, Barça – LDLC Asvel Villeurbanne**

Welcome and photo with Tony Parker, President of LDLC Asvel Villeurbanne.



Welcome and photograph with Gregor Fucka, former Barça basketball player.

**10 January 2024, Barça – Olympiacos Piraeus**

Welcome to Mark Ríos, *Mr. Dripping*, artist.

**12 January 2024, Barça – Zalgiris Kaunas**

Welcome and photograph with Lluís Mendiola, journalist, on the occasion of his retirement.

**31 January 2024, Barça – Virtus Segafredo de Bologna**

Welcome and photograph with Joan Manel Serrat, singer.

**9 February 2024, Barça – Alba de Berlin**

Welcome to Zhuomim Ma, President of the PB Dracs Units, celebration of the Chinese New Year.





Welcome to Mitch Kupchak, president of the Charlotte Hornets and former NBA player.



Welcome and photograph with Ostoja Mijailovic, President of Partizan Belgrad.



Welcome and photograph with Andrea Motis, singer.

## PALAU BLAUGRANA PRESIDENTIAL BOX - HANDBALL

23 November 2023, Barça – Orlen Wisla Plock



80th Anniversary of the handball section.

## AWARDS

### BALLON D'OR

On 30 October 2023, Joan Laporta, President of FC Barcelona, accompanied Aitana Bonmatí, winner of the trophy for best player, to the Ballon d'Or gala held at the Teatre del Châtelet in Paris. Salma Paralluelo also reached the podium of this award, in third place, ahead of Fridolina Rolfö, while Patri Guijarro was eighth.



Joan Laporta, President of FC Barcelona, and Aitana Bonmatí, with the Ballon d'Or.

### 11th CATALAN FOOTBALL STARS GALA

On 18 December 2023, FC Barcelona was once again the star team at the eleventh Catalan Football Stars Gala held at the Antiga Fàbrica d'Estrella Damm. Six athletes from the Club received awards: Aitana Bonmatí, Oriol Romeu, Alejandro Balde, Sergio González and Bojan Krkic. The winners attended the event together with the President of FC Barcelona, Joan Laporta; the First Vice President of the Sports Area, Rafael Yuste; the Vice President of the Institutional Area, Elena Fort; the Vice President of the Economic Area, Eduard Romeu and the heads of section Xavier Barbany (hockey), Aureli Mas (futsal), Xavier Puig (women's football) and Jordi Casals (Barça Atlètic), as well as Enric Masip, member of the President's Office.



Oriol Romeu, Bojan Krkic, Sergio González, President Joan Laporta, Aitana Bonmatí and Alejandro Balde.

## INSTITUTIONAL

### THE BEST FIFA FOOTBALL AWARDS 2023

Elena Fort, Institutional Vice President, and Xavier Puig, member of the Board of Directors responsible for Women's Football, accompanied Aitana Bonmatí, winner of The Best FIFA Women's Player of 2023 award.



Keira Walsh, Elena Fort, Aitana Bonmatí, Xavier Puig, Lucy Bronze and Cata Coll at The Best Fifa Football Awards 2023.

### GLOBE SOCCER AWARDS & BEST WOMEN'S PLAYER AITANA

FC Barcelona women's football continued to reap the rewards of a bountiful 2023 at the Globe Soccer Awards gala, held on 19 January 2023 in the United Arab Emirates. Aitana Bonmatí was named best women's player and the entire women's team were named best women's team. The Director Xavi Puig collected the awards.



Xavier Puig collecting the award on behalf of Aitana Bonmatí.

### LAUREUS WORLD SPORTS AWARDS

On 22 April 2024, at the 25th Laureus Awards, Aitana Bonmatí was honoured as the best female athlete of the year 2023 at the gala held in Madrid.



Marc Vives, the Barça women's sports director; Aitana Bonmatí, director Xavier Puig and Salma Paralluelo, at the Laureus World Sports Awards gala.

### LALIGA AWARDS & GLOBE SOCCER AWARD

On 28 May 2024, at the LaLiga Awards Gala, held in Sardinia, the Barça Women's team were recognised as the best women's Club; Lamine Yamal, as the best under-23 player, while Ilkay Gündogan, Robert Lewandowsky and Ronald Araujo were part of the team of the season.



Elena Fort, Institutional Vice President; players Robert Lewandowsky and Ilkay Gündogan; and Xavier Puig, member of the board of directors responsible for women's football, at the photocall of the LaLiga Awards Gala held in Sardinia.

### OTHER AWARDS

16/09/2023. III Woman and Sport Award - Woman Sport

21/09/2023. UFEC Women's Sports Festival

02/11/2023. MARCA Women's Sports Awards

06/11/2023. European Women's Football Gala

14/11/2023. VI Sports Values Gala

23/11/2023. Marca Football Awards Gala 2022-2023

22/01/2024. 76th Grand Gala of the World of Sports

06/02/2024. 27th Catalan Sports Festival

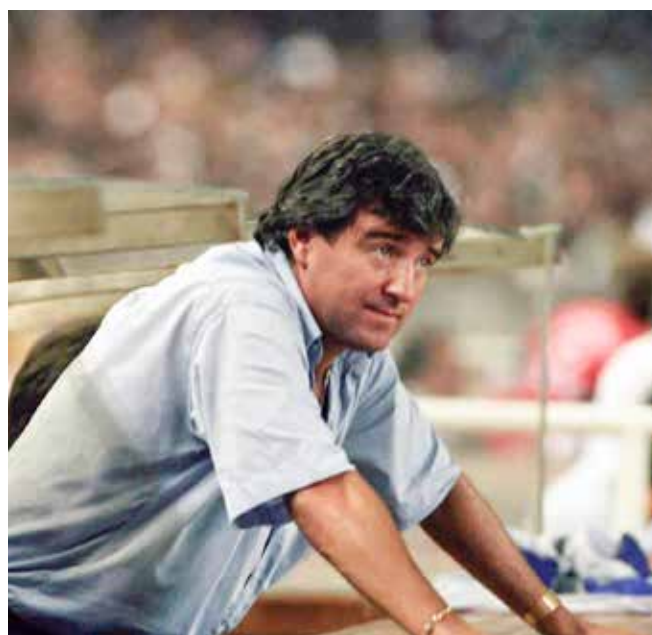
05/06/2024. European Golden Boy



Luis Suárez Miramontes.



César Luis Menotti.



Terry Venables.

## FOREVER IN OUR MEMORY

FC Barcelona wishes to send its condolences to the families and friends of all the members who have passed away, as well as to those of other prominent figures in the world of FC Barcelona. Among those who have recently passed are former football coaches Terry Venables and César Luis Menotti; former football players Luis Suárez Miramontes, Mário Peres Ulibarri, 'Marinho' and Francisco López López; the former delegate of the first football team Rodolf Peris and Joan Casals, known as 'Avi del Barça' (Barça's grandpa).

Mário Peres Ulibarri, *Marinho*.

Francisco López López.



Rodolf Peris.



Joan Casals.

## LIST OF COMMITTEE MEMBERS

### INSTITUTIONAL

#### Chair of FC Barcelona Players' Association

Juan Manuel Asensi i Ripoll  
**Members' Ombudsman**  
 Joan Manuel Trayter i Jiménez  
**Commissioner of the 125th anniversary of Football Club Barcelona**  
 David Carabén van der Meer

### ECONOMIC COMMITTEE

**Director in charge:** Eduard Romeu  
**President:** Joan B. Casas i Onteniente  
 Eduard Romeu i Barceló  
 Jaume Carrasco i Nualart  
 Carme Hortalà i Vallvé  
 Júlia Bosch i Jou  
 Francesc Martí i Palomares

### DISCIPLINARY COMMITTEE

**Director in charge and president:**  
**Josep Cubells**  
 Josep Cubells i Ribé  
 Lluís Bou i Salazar  
 Daniel Pintó i Sala  
 Joan Alsina i Casañas  
 Ramon Estebe i Blanch

### ETHICS AND TRANSPARENCY COMMITTEE

**Director in charge and president:**  
**Maria Elena Fort**  
 Jordi Domingo i Garcia-Milà  
 Anton Maria Espadaler i Poch  
 Ramon Usall i Santa  
 Bernat Dedéu i Pastor

### SPORTS COMMITTEES

#### Basketball

**Director in charge:** Josep Cubells  
 Gabriel Rex i Martín  
 Xavier Sans i Roda  
 Fede Riera Montserrat

#### Handball

**Director in charge:** Joan Solé  
 Emili Sala i Martín  
 Julio Reus Calvo  
 Eugeni Serrano i Gispert  
 Jose Yustos Martín

#### Futsal

**Director in charge:** Aureli Mas  
 Roger Ràfols i Fernández  
 Marc Xavier Martínez i Font  
 Ricard Izquierdo i Rogel  
 Xavier Roselló i Obradors

#### Roller Hockey

**Director in charge:** Xavier Barbany  
 Josep Enric Torner i Corcoy  
 Héctor Venteo Fernández  
 Ricard Otín i Casas  
 Josep Busquets i Gol

#### Amateur Sports

**Director in charge:** Miquel Camps  
 Josep Carrasco i Llovet  
 Francesc Carol i Vidal  
 Josep Maria Cortal i Pedra  
 Manel Jiménez i Serrano  
 Xavier-Albert Canal i Gomara

#### Men's football

**Directors in charge:** Rafael Yuste and Joan Soler  
 Jordi González i Fuentes  
 Eugeni Balsells i Herrero  
 Ramon Tomás i Mir  
 Ernest Llorinós i Oliva

#### Barça Atlètic

**Directors in charge:** Jordi Casals, Rafael Yuste and Joan Soler  
 Daniel Gimeno Cabezas  
 Ramon Estebe i Blanch  
 Àlex Cerdà i Gaos  
 Esteve Fontanet i Marín  
 Víctor García Alonso

#### Men's grassroots teams

**Directors in charge:** Rafael Yuste and Joan Soler

##### U19 A

Josep Castellà i Deu  
 Lluís Corretja i Buyé  
 Susana Puell i Navarro

##### U19 B

Emili Coll i Güixens  
 Josep Milián i Olivé  
 Constantí Muñoz i Bruach

##### U16 A

Joan Font i Fortuny  
 Enric Prats i Solé  
 Manel Serrano i Fuentes

##### U16 B

Joan Fabregà i Viader  
 Jaume González i Gil  
 Antoni Iruela i Segovia

##### U14 A

Jordi Claramunt i García  
 Xavier Orts i Forns  
 Oriol Vilàs i Masó

##### U14 B

Antoni Aymerich i Larrey  
 Àngel Palomo Yudici  
 Josep Manel Pueyo i Arcas

##### U12 A Preferential

Víctor García Mato  
 David Gilabert i Gil

##### U12 B 1st Division

Joaquim Gabarró i Guixé  
 Joan Rueda i Quitllet

##### U11 A Preferential

Eduardo Aragonés i Gómez  
 Ramon Enseñat i Enseñat

##### U11 B 1st Division

Alejandro Cano Moreno  
 Xavier Pitarch Pérez  
 Francisco Javier Rojas Ramírez

##### U10 A Preferential

Miquel Espert i López  
 José Manuel Guijo Giménez

##### U10 B 1st Division

Josep Maria Jovells i Forns  
 Ramon Jovells i Forns

**U9 A Preferential**

Óscar Lausín Castillejo  
Josep Lluís Soria i Romea

**U9 B 1st Division**

Xavier Cusiné i Català  
Javier Carlos Martí i Bonilla

**U8 2nd Division**

Verònica Díaz Álvarez  
Pere Pastor i Fàbregas

**Women's Football**

**Directors in charge and coordinators:**

**Rafael Yuste and Xavier Puig**

Jordi González i Fuentes (coordinator)

Jose Martínez Vivó

Joan Ramon Ramos i Raich

Borja Rovira i Pardo

**Women's B**

**Directors in charge:**

**Rafael Yuste and Xavier Puig**

Xavier Masgrau i González

Xavier Rieiro i Fulquet

Laura Ros i Ferrer

Víctor Márquez Vidondo

**Women's grassroots teams**

**Directors in charge:**

**Rafael Yuste and Xavier Puig**

**Women's C**

Marisa Carnicer i Roca

Albert Hernanz Montero

Ferran Pasanau i Moret

**U19**

Enric Navarro i Pla

Héctor Huete Ferriz

Marc Pelejà i Vicente

Laura Hortelano Valderrama

**U14 C**

Eider Pérez de Caballero Valenzuela

Júlia Gallel i Moragues

Clàudia Petriz i Fisas

**U14 D**

Blas Parra Murillo

Carla Casajuana i Cristòfol

Úrsula Álvarez i Morrerres

Maria Cusiné i Torres

Guillermo Belón Úbeda

**U12 E**

Pol Iglesias i Cerrada

Pere Fuentes i Roca

Oriol Queralta Català

Samuel Gallego Albarracín

**U12 F**

Irina Godó i Badia

Aina Llovera i Espriu

Sofia Gil Becerra

**SOCIAL COMMITTEE**

**Directors in charge:**

**Antoni Escudero and Josep-Ignasi**

**Macià**

Francesc Adell i Martínez

Oriol Andreu i Díaz

Ferran Beltran i Fos

Aleix Bochaca i Bertran

Jordi Brull i Margalef

Gabriel Cid i Soria

Jordi Costa i Argelaguuet

Genís Dalmau i Segarra

Jaume Forés i Llasat

Xavier Galí i Álvarez

Vicky López Nagore

Francesc Llobet i Albareda

Maila Madolell Peláez

Mateu Mas i Massanet

Xavier Meda i Puigpinós

Ignasi Montagut i Sala

Enric Nadeu i Pujol

Josep Maria Nogués i Salvatella

Lluís Pérez i Martí

Rafael Pichardo Pulido

Jesús Pont i Colldecarrera

Josep Maria Pons i Berengueras

Jordi Pueyo i Tremosa

Rosendo Romero Pérez

Sergi Sabaté i Cubel

Jordi Solé i Aleu

Maria Lluïsa Solé Palacín

Àlex Terés i Ulier

Núria Vilajeliu i Vilallonga

Lluís Monràs i Xalapeira

**HISTORICAL MEMORY COMMITTEE**

**Director in charge:**

**Elena Fort**

Maria Elena Fort i Cisneros

Josep Bobé i Raduà

Xavier Garcia Luque

Josep Maria Solé i Sabaté

Carles Viñas i Gràcia

Carles Santacana i Torres

Jordi Creus i Esteve

**BOARD OF TRUSTEES OF THE FCB FOUNDATION**

**Director in charge: Jordi Llauredó**

**President: Joan Laporta i Estruch**

First Vice President:

Xavier Sala i Martí

Second Vice President:

Joan Boix i Sans

Third Vice President:

Jordi Llauredó i Conejero

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Cisneros

Board Member: Rafael Yuste i Abel

Board Member: Jordi Bosch i de Borja

Board Member: Carles Cuní i Llaudet

Board Member: Manel Esteller i

Badosa

Board Member: Antoni Esteve i

Cruella

Board Member: Jesús Majem i

Tarruella

Board Member: Inés Martí i Bertrand

Board Member: Xavier Martínez i

Serra

Board Member: Sergi Montaner i

Ferrer

Board Member: Josep Puigdollers i

Masallera

Board Member: Josep Ramon Subirà

i Caselles

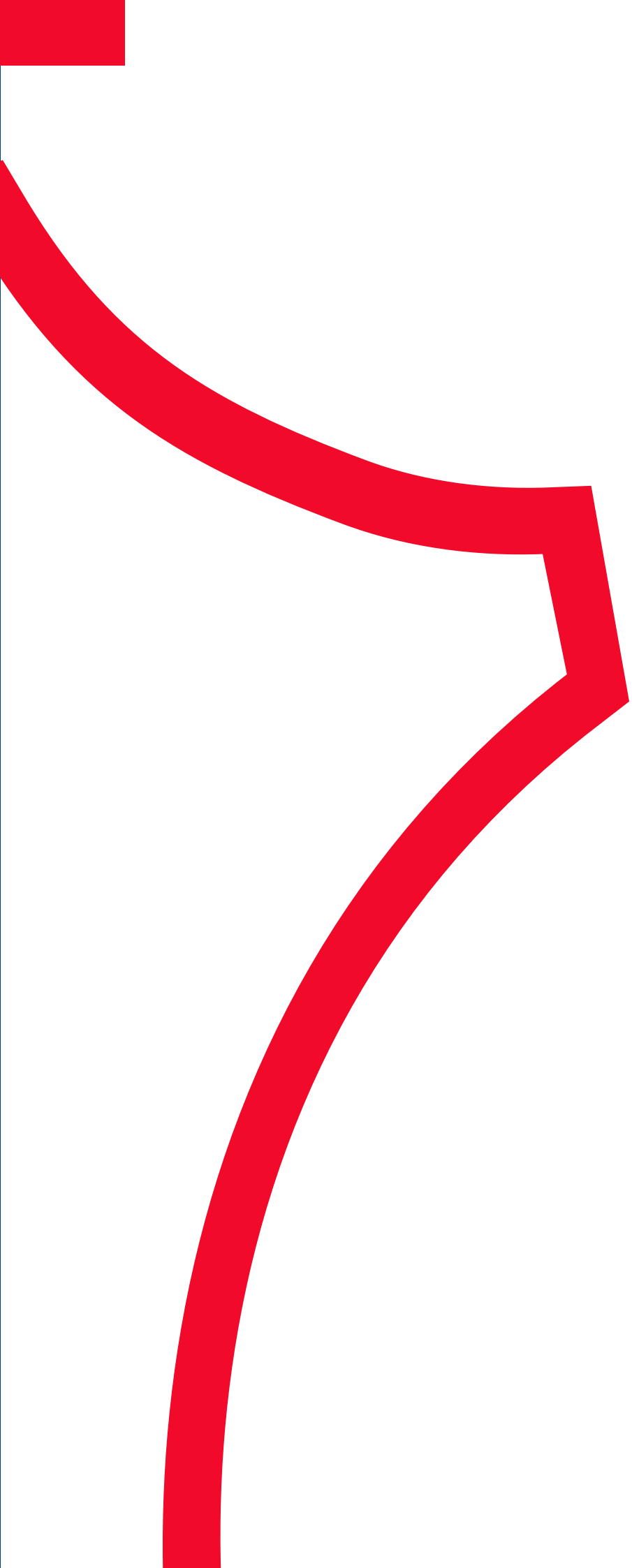
Board Member: Joaquim Triadú i

Vila-Abadal



**NT**  
**NT**

**ESPAI BARÇA**



## ESPAI BARÇA

### MORE THAN 1 YEAR OF WORKS AT SPOTIFY CAMP NOU

On 1 June, one year was marked since the day the construction machines started on the Spotify Camp Nou. Since then, the old stadium has undergone a great transformation, leaving the construction of the architects Francesc Mitjans, José Soteras and Lorenzo García Barbón visible on the inside of the venue. Work on the Espai Barça is continuing and the remodelling of the future Barça stadium is progressing.

During the course of this year, the demolition work and the pouring of the concrete for the foundations of the new third tier structure was finished, and the pillars began to be put in place. At the same time, repairs were carried out on the first and second tiers, and work began on their interior partitions walls.



### THE CRANES FOR THE SPOTIFY CAMP NOU WORKS ARRIVE AT THE PORT OF BARCELONA

The six tower cranes that will be tasked with laying and building the new structure of the third tier arrived recently at the port of Barcelona. The disassembled cranes were transported by sea from Kuwait because of their exceptional characteristics: they rise to a height of about 85 metres from the basement level, and the jibs are also 85 metres long. As far as lifting capacity is concerned, tower cranes usually have a capacity of 10 tonnes, but in this case, those destined for the works at the stadium have 12 times more lifting capacity, for a total of 120 tonnes. These tower cranes, which are already fully operational at the stadium construction site, are the same ones that were used for the Kuwait International Airport project.



### INSTITUTIONAL VISITS OF THE SPOTIFY CAMP NOU WORKS

The President of FC Barcelona, Joan Laporta, has on several occasions headed the group of members of the Board of Directors making site visits to see the stadium, and to be able to monitor first-hand the progress of the work on the Spotify Camp Nou.



### WORKS VISIT WITH THE PRESS

The press visited the works at Spotify Camp Nou to see its progress.



### SPOTIFY CAMP NOU COLUMBARIUM

This project is part of the remodelling of the Spotify Camp Nou, the epicentre of Espai Barça, and consists of the creation of a cinerarium for all those "culers" who wish their mortal remains to rest eternally in the temple of Barça. Located just a few metres away from the pitch and in a space charged with symbolism, fans will be able to forever tie their passion for the Club, for its colours and for all the moments experienced celebrating the successes that are part of Barça's history.

Under the name Memorial FC Barcelona, the Club, together with Eternal Sports Memorial, has designed a unique integral project aimed at paying tribute to the fans, because they are a fundamental part of the great Barça family. The space will not only be destined to house the remains of the most passionate "culers", but it will also have 180 square metres devoted to displaying an exclusive and limited edition of 9,000 commemorative plaques.





## REMODELLING PROJECT OF LA MASIA DE CAN PLANES

For almost 32 years, the old Masia de Can Planes was the home of many generations of young Barcelona players who dreamed of triumphing at the Spotify Camp Nou, a stadium that could be seen from their bedroom windows. Now, with the aim of giving a new life to what is also known as La Masia del Barça, the Club is already working on its refurbishment and, after opening a tendering process, it was finally announced that the project HAD BEEN awarded to the firm ABR Arquitectes Barcelona Rio, which will turn it into the new FC Barcelona headquarters.



## PARTICIPATORY SESSIONS FOR MEMBERS

The Club organised various participatory sessions during the season to discuss the Espai Barça. All members were able there to learn about the progress of the works at Spotify Camp Nou, as well as the latest news about Espai Barça. All of them were attended by the Vice President of FC Barcelona, Elena Fort, as well as other Club executives involved in the day-to-day running of the project.



## MEETINGS WITH LOCAL RESIDENTS

The Club continued with the cycle of meetings with the neighbourhood associations of Les Corts, which had begun in 2017. Taking advantage of the fact that most of the works were being carried out at the stadium, Barça wanted to reinforce communication with the local residents about the impacts of the works and the measures that have been taken to minimise as far as possible any potential inconveniences they might cause.



## OFFICIAL OPENING OF THE SALES OFFICE

To market the most premium spaces of the future Spotify Camp Nou, the Club celebrated the official opening of the new sales office, with a surface area of 1,000 m<sup>2</sup>, which aims to become a new benchmark in the sector.

The opening ceremony was attended by the President of FC Barcelona, Joan Laporta; the First Vice President of FC Barcelona, Rafael Yuste; the Institutional Vice President of FC Barcelona, Elena Fort; the Vice President of Marketing, Juli Guiu; the Vice President of the Social Area of FC Barcelona, Antonio Escudero; the director in charge of the club, Xavier Barbany; the director in charge of the BIHUB, Àngel Riudalbas, and the deputy spokesman of the Board of Directors, Miquel Camps. The event was also attended by Club executives, such as Sergi Ricart, director of the Commercial Area of FC Barcelona, who took part in the event with a joint presentation with Chus Bueno, general manager of Legends.



## INTERNATIONAL ARCHITECTURE AWARD IAA 2023

The design of the future Spotify Camp Nou project, the epicentre of the Espai Barça, was one of the projects to be honoured by the Chicago Athenaeum Museum of Architecture and Design and the European Centre for Architecture, Art, Design and Urban Studies at the twentieth edition of the International Architecture Awards (IAA). The design by IDOM, Nikken Sekkei and b720, for the future Spotify Camp Nou, stood out among the awards presented at the gala event held in Athens.



## ESPAI BARÇA PARTNERS

### EHEIM MÖBEL

FC Barcelona and EHEIM Möbel have signed a sponsorship agreement whereby the leading specialist in fixed seating solutions for public spaces becomes the new Espai Barça seating provider for two seasons, from 1 July 2025 until 30 June 2027. With this new alliance, they will work together to incorporate the EHEIM Möbel seating range into the new stadium, thus guaranteeing maximum comfort and convenience for all fans who experience a match day from the stands.



### FORTINET

FC Barcelona and Fortinet, the world leader in cybersecurity solutions driving the convergence of networks and security, have signed a sponsorship agreement whereby Fortinet becomes the new Official Cybersecurity Partner of Espai Barça for three seasons, until 30 June 2028. As part of the agreement, FC Barcelona will provide a secure digital environment

for the future Spotify Camp Nou by leveraging Fortinet's industry-leading Security Fabric platform, which will serve as a global benchmark for technology innovation in the world of sports and entertainment.



### HPE

FC Barcelona and Hewlett Packard Enterprise (HPE) have signed a sponsorship agreement whereby HPE becomes the new Official Edge-to-Cloud Partner of Espai Barça for the next four seasons, until 30 June 2028. In a strategic alliance aimed at revolutionising the spectator experience in sport, Barça's new facilities will be equipped with a world-class technology environment with HPE Aruba Networking and HPE GreenLake Cloud, which will enable real-time data analysis and the implementation of integrated security solutions.



## PARTICIPATION IN INTERNATIONAL CONGRESSES

### 'SMART CITY EXPO WORLD CONGRESS'

The *Smart City Expo World Congress* was attended by the President of FC Barcelona, Joan Laporta, and the Financial Director of FC Barcelona, Manel del Rio, who presented various topics related to Espai Barça as part of the conference 'Espai Barça: Open to the city, open to the world'. In their respective speeches they set out some of the main pillars that would make the future project a benchmark and the realisation of a joint dream of all Barça fans, as well as the

legacy that it will leave for future generations of Club members and fans.



## MOBILE WORLD CONGRESS

Espai Barça took centre stage at the Mobile World Congress (MWC), the most important technological congress in the world. As part of the *Sports and Entertainment Summit* of the Connected Industries space, Sergi Ricart, Director of FC Barcelona's Commercial Area, presented the revolutionary experience that the future Spotify Camp Nou will have, where new ways of enjoying sport will be experienced, thus turning the Club into a technological benchmark with an innovative project that will go far beyond the remodelling of the stadium.



## 'THE FINANCIAL TIMES'

The financing of Espai Barça was presented as a success story at the *Business of Football Summit*, organised in London by the prestigious British broadsheet, *The Financial Times*.

FC Barcelona's financial director, Manel del Rio, was in charge of explaining the conditions under which the financing of Espai Barça, amounting to €1.45 billion, was to be agreed, fulfilling the criteria approved in the 2014 referendum and the 2022 referendum, with no Club assets as collateral and no mortgage on the stadium. All the details were shared in the panel entitled *Stadiums - Is redevelopment becoming crucial*

*for financial security?*, in which Donna-Maria Cullen, Executive Director of Tottenham Hotspur, and Declan Sharkey, Senior Principal of Populous, also participated.



## ESSMA

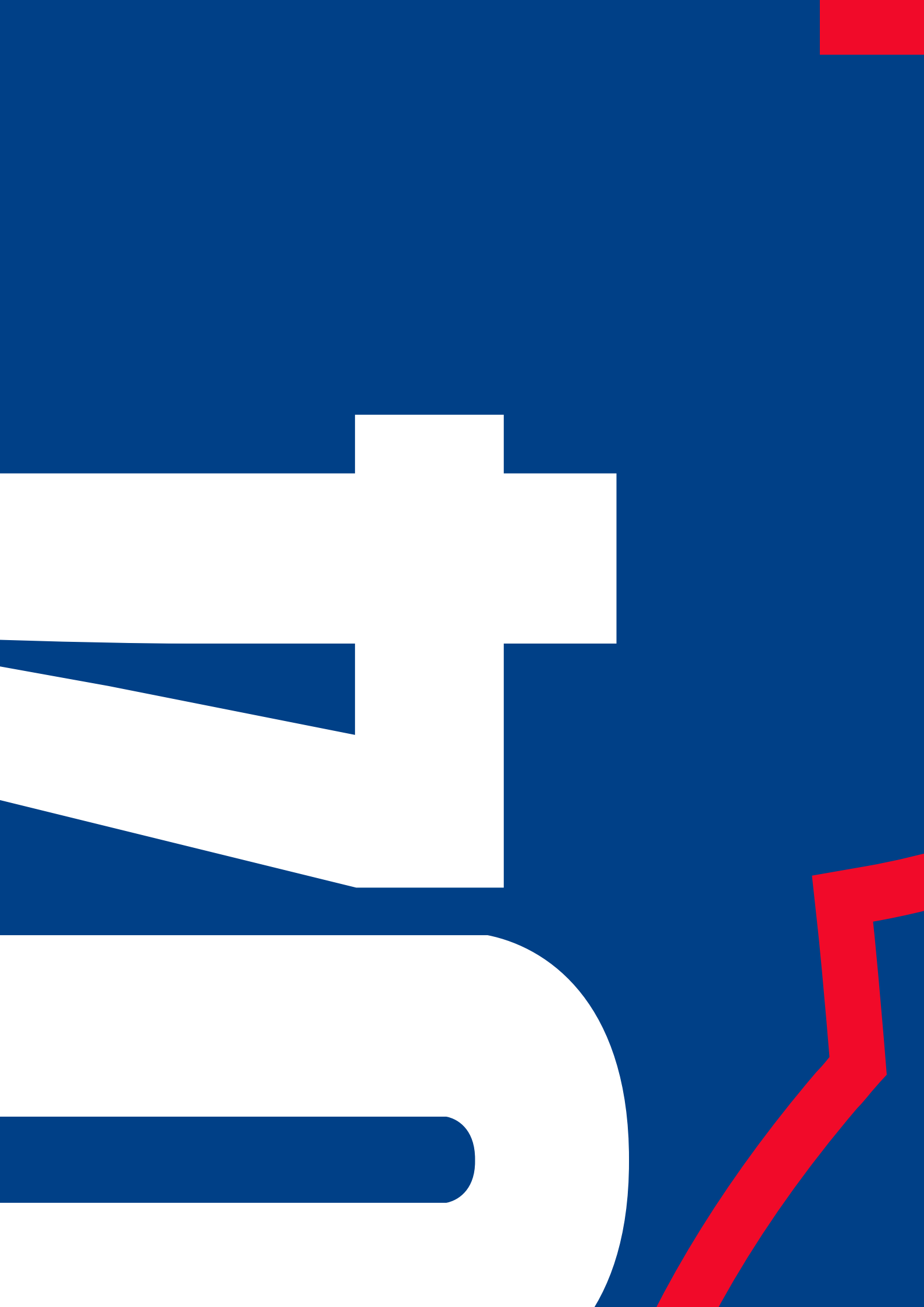
The Espai Barça project was presented at ESSMA, the *European Stadium & Safety Management Association*, held at the Johan Cruyff Arena in Amsterdam. FC Barcelona took part in the international congress and the more technical side of the project was presented during the conference 'Transforming our Club and our city'. The audience learned first-hand what stage the work was at and about some of the main architectural details that will make the future project a benchmark in the sector.



## 'COLISEUM SUMMIT EUROPE'

The future Spotify Camp Nou project, its progress and the main pillars of Espai Barça were presented at the *Coliseum Summit Europe*, organised by the Global Sports Venue Alliance, and held at the Tottenham Hotspur Stadium, London. FC Barcelona took part in the benchmark international congress that presents and analyses the latest trends and opportunities in the construction of stadiums and arenas.

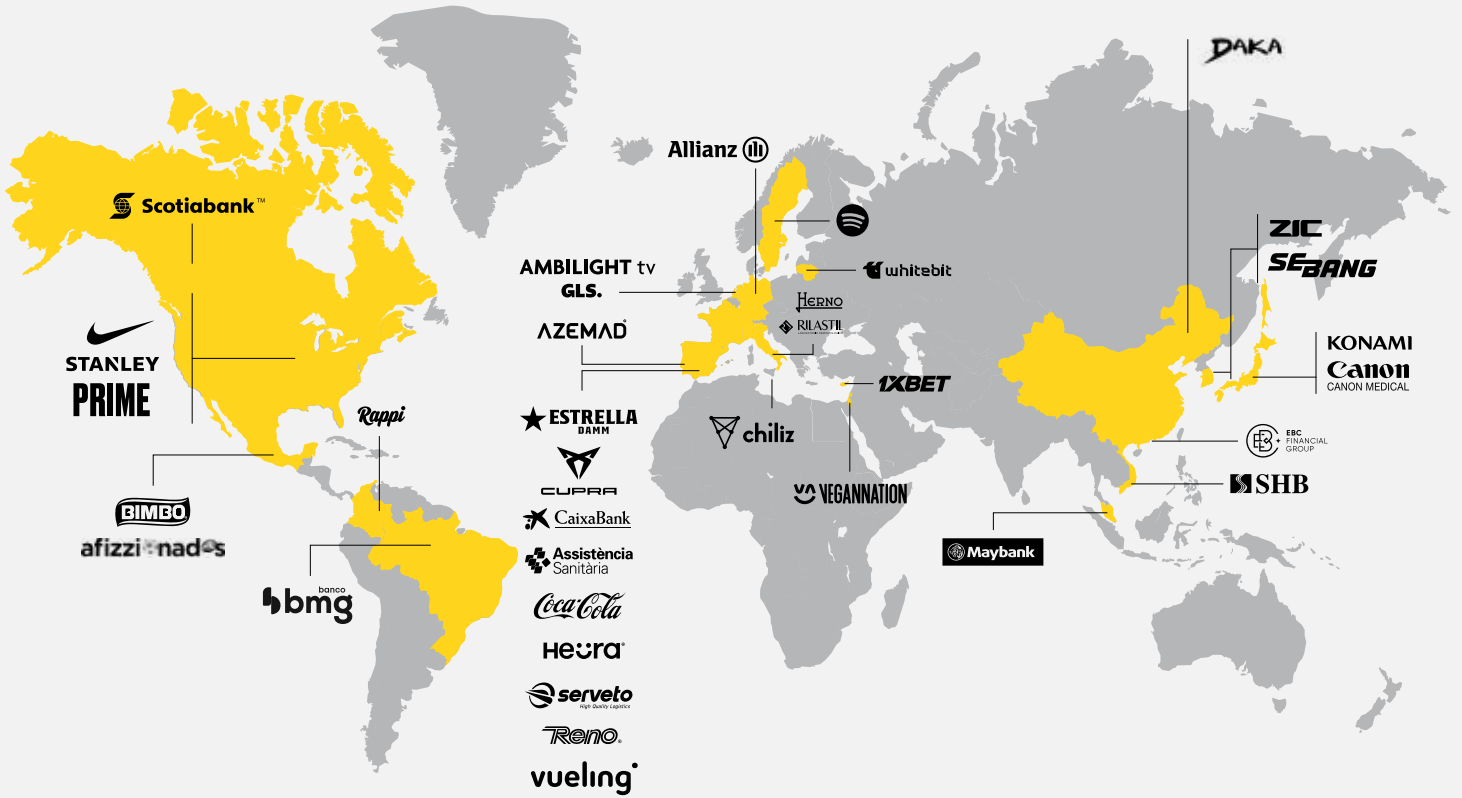




- 
- 140** PARTNERS
  - 142** SPONSORSHIP
  - 152** TICKET SALES
  - 154** LEGENDS
  - 155** BARÇA ACADEMY
  - 158** MUSEUM

# COMMERCIAL

Sponsors' corporate headquarters



Key data

TOTAL PARTNERS

34

19 GLOBAL

15 REGIONAL

FC Barcelona's Partners with their headquarters in:

7 NEW AGREEMENTS  
IN THE 2023/24 SEA-  
SON

20

3 RENEWALS  
IN THE 2023/24 SEA-  
SON

COUNTRIES AROUND THE WORLD



**AMBILIGHT tv**

**1XBET**

**KONAMI**

 **whitebit**



**Allianz** 

**HERNO**

**STANLEY**

**PRIME**

 **VEGANNATION**

 **chiliz**

 **CaixaBank**

**Scotiabank.**



**ZIC**



**SEBANG**

 **Maybank**

*Coca-Cola*

 **banco bmg**

**Heura®**

*Rappi*

**DAKA**

**GLS.**

**afizzi**  **nados** 



**vueling**

**AZEMAD**

## SPONSORSHIP

FC Barcelona had 34 partners during the 2023/24 season, of which seven were new additions. The ecosystem of sponsors is very diverse, with companies from 20 countries around the world.

## New agreements

### AMBILIGHT TV

This was Ambilight TV's first season as Main Partner of FC Barcelona, appearing on the left sleeve of the first football team. During the season, there were also digital activations and contents with players from both the men's and women's teams. TP Vision is the company responsible for the design, manufacture and sale of Philips TV, Philips Sound and AOC Audio products and has joined the Club's ecosystem of sponsors as a new Main Partner for TV, Display and Sound Devices.



### PRESENTATION OF AMBILIGHT TV PRODUCTS

In October, Ambilight TV presented its full range of television and audio products to the players of the men's and women's football team and the men's basketball team. In this demonstration they were able to admire the 'Ambilight effect', a technology exclusive to their televisions, as well as all their sound products, loudspeakers and headphones.

### FAMILY DAY CAMPAIGN

To celebrate International Family Day, three families accepted the challenge of demonstrating that they are the most "culer" family, without knowing that Ter Stegen would be watching them on his Ambilight TV, about to surprise them.

## AZEMAD

Azemad became a new Global Partner of the roller hockey section and will supply, on an exclusive basis, technical material (gloves, kneepads and sticks) to all the teams of the sections until the 2025/26 season.



## PRIME

FC Barcelona signed a sponsorship agreement with the isotonic drinks brand PRIME during the season. The North American company, created by the influencers Logan Paul and KSI, will be the Club's Official Hydration Partner until the 2025/26 season.



## RILASTIL

The dermatological brand Rilastil, which is part of the Italian group Corporate Ganassini, became this season's new Global Partner for the women's football and basketball teams and also became the Club's exclusive Official Skin Care & Sun Protection Partner.

With regard to the women's football team, Rilastil was visible on the LED screens of the Johan Cruyff Stadium at the Joan Gamper Ciutat Esportiva during the matches and, the women's basketball team, Barça CBS, also wore the logo on the front of their playing shirt.



## "SKIN TO WIN"

The Italian brand launched a joint campaign with the women's first football team to promote the importance of taking care of one's skin not only in the summer but throughout the year, highlighting the importance of hydration and sunscreen for healthy skin.



## DELIVERY OF PRODUCTS TO THE FANS

The fans who attended the Johan Cruyff Stadium during the games against Atlético de Madrid and Athletic Club were able to try RILASTIL products. More than 5,000 units of Aqua Intense 72H moisturisers were handed out in February and 4,000 more samples of sunscreen in May.



## "ON THE SKIN OF..."

With pairs formed by Ingrid Engen and Paula Ginzo, Irene Paredes and Kika Rakovic, Patri Guijarro and Lucía Navarro, Mariona Caldentey and Lola Pendande, and Jana Fernández and Anna Cruz, the Italian brand wanted to explain how these women are changing the world and the course of women's sport worldwide. Through content for the social networks we were able to find out what it feels like to be in the shoes of these players and what stories lie behind each one of them, whether their victories or defeats.



## RAPPI

The Club closed this season a new strategic alliance in Latin America with one of the most promising companies in this area, Rappi, a leading company in technology and the home delivery of products.

This new agreement runs until June 2026 and grants the company the status of Official Partner of FC Barcelona in Latin America and, on an exclusive basis, the status of Official Delivery Partner of FC Barcelona for the men's and women's first teams in these countries: Mexico, Colombia, Peru, Argentina, Chile, Costa Rica, Brazil, Uruguay and Ecuador.



## BARÇA KITCHEN

Rappi, together with FC Barcelona, launched Barça Kitchen, a project that makes it possible to purchase a Barça-inspired menu through the Rappi mobile app. Initially operating in Mexico, people who so desire can try meals such as the Tiki Taka Burger, the La Masia chicken sandwich or the 1899 chips.

## EBC FINANCIAL GROUP

FC Barcelona forged a new alliance in the foreign currency sector with EBC Financial Group (EBC). A partnership that will last for three and a half years and which involves the designation of the financial brand as an Official Partner of FC Barcelona in Foreign Divisions, with coverage of regions such as Asia-Pacific, Latin America, the Middle East and Africa.



## VUELING

FC Barcelona and Vueling signed a sponsorship agreement whereby the airline became the Official Sponsor and Official Airline of the Barça Women's team until 30 June 2026.

### THE BARÇA WOMEN'S TEAM PLANE

Vueling branded one of its aircraft with an image of a selection of the players in the squad. This was the first plane dedicated exclusively to the team and the first time that a women's football team in Europe had a regular schedule aeroplane bearing the team's image.

The team used the personalised aeroplane for the Champions League semi-final trip to London and for the final, which took place in Bilbao.

The agreement is in force in Europe, Israel and North Africa (Tunisia, Libya, Morocco, Egypt and Algeria) and includes commercial activations of the company during matches at the Johan Cruyff Stadium, collaborations in the creation of digital content, and dissemination through the platforms of both entities, among other actions.



## Renewals

### CUPRA

Cupra and FC Barcelona officially renewed their sponsorship agreement for the next five years in February. Cupra will continue to be the Official Automotive and Mobility Partner and Official Car of FC Barcelona, and will expand into professional sports to strengthen its international presence.

### EXPONENTIAL EXPERIENCE

During the last Player's Day of the season, Cupra and FC Barcelona designed an experience for players to discover the new Spotify Camp Nou and the Barcelona of the future. The players, wearing virtual reality glasses, were able to drive the CUPRA UrbanRebel Racing at the Ciutat Esportiva venue while putting their driving skills to the test on the adapted digital circuit. Marc-André ter Stegen, Alexia Putellas, Pedri, Ona Batlle, Raphinha, Clàudia Pina, João Félix, Jana, Fermín López, Lucy Bronze, Vitor Roque and Bruna competed accompanied by Jordi Gené as co-driver.



### CAR HANDOVER

With the handover of the cars to the players of the men's and women's first football teams, the brand's link with the Club and the city of Barcelona was reinforced through the generation of content. Through artificial intelligence, a picture of what the city of Barcelona meant to the players appeared while they kicked a ball about in front of the car that had been given to them.



## KONAMI

Barça and Konami have agreed to extend their relationship by signing a new sponsorship agreement until 2027. Thanks to this agreement, the Japanese video game and entertainment multinational will continue to be FC Barcelona's Global Partner and Official Video Gaming Partner.

### E-FOOTBALL 2024

In September, Konami launched the *eFootball 2024* campaign to reinforce some of the main features of the game, which is free and suitable for different devices, including consoles and mobiles. In order to promote the campaign, different digital content was published on the Club's social networks, with a trailer and an activity in which fans won tickets to attend a match.

### CLUB CARD EDITION

In November Konami launched a special edition of *cards in-game* of first team players. This exclusive packet of *cards* was available for purchase for a limited time and granted the buyer exclusive benefits within the game. In order to promote the *cards*, a series of events with the first team players were published, such as an eFootball game between Pedri, Ferran, João Félix and João Cancelo and a draw among fans for *cards* signed by the very same players.



### eFOOTBALL TOURNAMENT

The finals of the eFootball tournament were held in Barcelona in February. The final was broadcast on the Club's social media and the finalists were able to enjoy a unique experience, including a Meet & Greet session with Robert Lewandowski and İlkay Gündogan, with whom they also played a game of eFootball.

## DAMM

FC Barcelona and Estrella Damm announced the renewal of their sponsorship agreement for the next five seasons. Thanks to the new agreement, the beer brand continues to be linked to the Club as a Global Partner, as well as the Official Beer of FC Barcelona.

### GAMPER

Estrella Damm once more gave its name to the Festa del

Gamper, with the friendly match played in August against Tottenham. During the run-up to the match, Estrella Damm offered different entertainment activities for all those attending, as well as a DJ who livened up the day.

### CELEBRATORY ANTHEM WITH THE WOMEN'S TEAM

As was the case last year with the men's first team, the women's team were able to perform the FC Barcelona anthem with the help of Estrella Damm bottles to celebrate their sporting successes with the fans. The piece, along with a *behind the scenes* section, was released once they won the League championship and the stars were Aitana, Alexia, Cata Coll, Ona, Jana and Patri Guijarro. At the same time, and to celebrate the team's triumphs with the fans, Estrella Damm held a draw among the fans of the Barça Women's team for 10 shirts signed by players from the first team.



### FREE DAMM CAMPAIGN

Also featuring the women's first team, Free Damm produced an advertising spot for its *Groenlandia* campaign, starring actors Julio Manrique and Pere Arquillué. In the Barça spot, you can see Aitana, Ona, Rolfo, Cata and Patri Guijarro enjoying a well-deserved rest at the training ground while enjoying a glass of Free Damm.



## PROFESSIONAL SECTIONS

Estrella Damm also wanted to participate in different matches of the professional sections of FC Barcelona. At the Barça-Real Madrid league match on 7 April and the EHF match on 2 May against PSG, fans were able to win shirts signed by the section's players through competitions of skill or knowledge. Two fans were also offered the chance to exchange their seats for two VIP courtside seats during the Basketball "El Clásico" match.



## Activations

### NIKE

#### FIRST KIT

Nike and FC Barcelona presented a kit inspired by the first Barça Women's Supporters' Club, who played the first match in the history of Barça women's football at the Spotify Camp Nou in 1970.

The design incorporated the classic wide stripes and the original Barça colours, but with a sublimated rhombus above the shield, representing the first women's team to play a football match in the stadium.



## SECOND KIT

The second kit for the 2023/24 season featured a striking design that pays homage to Johan Cruyff, the forerunner of Barça's playing style, and which draws its inspiration from the shirt that the team wore as its second kit during the 1970s, with white as the main colour. In addition, the shirt incorporated the shield that the Club used in the 1970s.



## 'CULERS OF THE WORLD', WITH PATTA

Barça, Nike and Patta joined forces to create a streetwear clothing line with the prestigious Dutch urban clothing brand founded in Amsterdam.

The campaign, called *Culers of the World*, appealed to "culer" fan sentiment and expressed that blue and maroon blood beats in the heart of all the Barcelona fans and reaches all around the world. With a striking campaign, Barça and Nike reached a different public with a company like Patta, which is a leader in streetwear fashion and a trend-setter.



## "WIN UNTIL THERE'S NO ONE LEFT TO BEAT"

To mark the final of the Women's Champions League, Nike launched an inspirational campaign based on the concept "We want more".

The campaign culminated with winning the title, which resulted in publications in different media (social networks, advertisements in the conventional press, etc.). The slogan chosen to

celebrate the victory was “Win until there’s no one left to beat. Just do it”.



## SPOTIFY

### THE ROLLING STONES

In October, and coinciding with the “Clásico” match at home, Barça wore the emblematic tongue of the legendary band *The Rolling Stones* on the front of the team shirt. The action had a great international impact and accumulated an audience of more than 128 million.

Through its 360° activation it was possible to enjoy a campaign never seen before in the world of football in which both the men’s and women’s teams were involved.

*The Rolling Stones* members Mick Jagger and Ron Wood, along with their keyboard player Matt Clifford, were present, together with more than 50,000 people who watched the “Clásico” at the Olympic Stadium, where a large commemorative banner was also unfurled.

The action was accompanied by the first streetwear collection to be launched by the Club with a music band. This included shirts, hoodies, scarves, etc., with exclusive designs. What's more, the limited edition Club shirts with the band’s logo quickly sold out, both online and in Barça Stores.



### KAROL G

During the “Clásico” match in the second round of the league, in April, the fourth change of the logo on the match shirt took place. This time, the chosen singer was the Colombian Karol G,

who was in the middle of a tour to launch her album *Mañana será bonito*.

For the first time, the change of logo took place at a women’s team match and several activations were carried out at the Johan Cruyff Stadium during the match between the team and the Villarreal Women’s team.

For this campaign, digital actions such as a launch video and several photo sessions were also promoted; all of these activities with the participation of the players and the artist. A streetwear clothing collection was also launched, along with the limited edition of the Clásico match shirt.



### PLAYLISTS OF THE SPORTSMEN AND WOMEN

Continuing with the content created last season with the playlists of the sportsmen and women, this year the lists created during the 2022/23 season were updated and new ones were added, such as those of Balde, Salma and Lucy Bronze.

Presented by Spotify

## THIS OR THAT

Diferentao Dilsinho	Don't Stop Me Now Queen
Baile no Morro MC Tairon	Chantaje Shakira, Maluma
Ela joga no 7 Tz da Coronel	PROVENZA KAROL G
Banco do Carona Mc Don Juan	Quieres Aitana
Carta Aberta MC Cabelinho	Don't Start Now Dua Lipa

### WRAPPED

As in previous years, one of the most eagerly awaited campaigns by Spotify users was the end-of-year Wrapped, where they can view and share their summary of the year's music consumption.

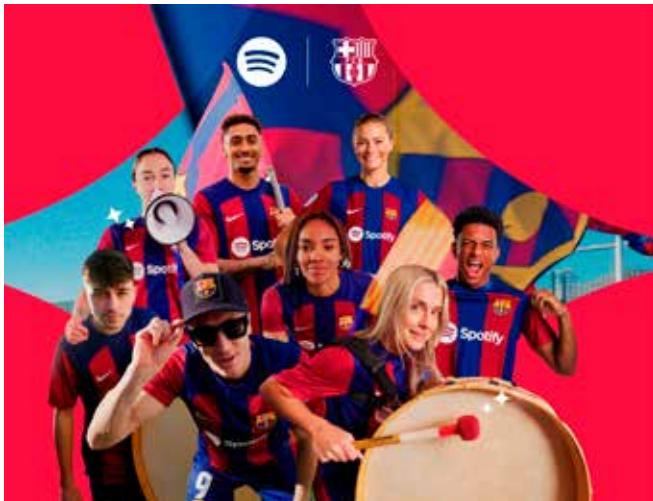
## COMMERCIAL

This year, players such as Alexia, Robert Lewandowski, Pedri, Asisat Oshoala, Balde and Raphinha shared their Spotify Wrapped with fans.



## JAM

Another Spotify feature promoted this year is Jam, which allows you to create a shared playlist, adding the favourite songs of people at the same party or gathering. To publicise this functionality, a video was created with the players of the men's and women's first teams incorporating different Barça songs into their Jams.



## BIMBO

## 'THE BIMBO DREAM' IN BARCELONA

The Bimbo Group and FC Barcelona continued to work together to promote new talents and with a clear commitment to female empowerment with *The Bimbo Dream* project.

The brand brought 55 girls from all over the world to enjoy a Barça experience for almost a week, including the chance to meet the women's first team player Aitana Bonmatí in a very special Meet & Greet. Training sessions at the Ciutat Esportiva, personalised visits to the Museum, workshops with Barça Academy specialists were just some of the activities that these girls aged between 10 and 12 were able to enjoy at our facilities.



## 'THE BIMBO DREAM' IN MEXICO

The Mexican brand and the Club made the dream come true for the Mexican participants who, due to visa and schedule problems, were unable to travel with the group of 55 girls to Barcelona. Taking advantage of the visit of the Barça women's first team to Guadalajara, Bimbo and FC Barcelona took them to meet Jana Fernández, Sandra Paños, Fridolina Rolfo and Patri Guijarro.



## TASTING TAKIS AT THE JOHAN CRUYFF STADIUM

The young and disruptive brand Takis offered 3,500 product bags to the fans attending the Barça-Tenerife match at the Johan Cruyff Stadium.



## BIMBO SUPER CUP

As part of its commitment to empowering women in the world of sport, Bimbo Ibèria created the *Bimbo 3 out of 11 Super Cup* campaign to highlight the very high rate of sports abandonment among girls under 16 years of age. This was a competition with 16 federated women's teams that came from dif-

ferent autonomous communities. The aim of this tournament was to raise awareness of this situation and to reward the clubs on the peninsula that are working to ensure that this does not happen.

## 1XBET

### BLAUGRANA CREW

This season, one of the most important actions carried out by 1XBET has been the *Blaugrana Crew* campaign, where they used their access to players from the men's first team to shoot an advertising spot. The story took place in a comic book shop, where the main actor was looking for a very special and specific edition of the best football team, and the shop workers and the person looking for the comic book were the players themselves: Ronald Araujo, Sergi Roberto, Marcos Alonso, Ilkay Gündogan and João Félix.



### OFFICIAL MERCHANDISE PRIZE DRAWS

Several prize draws were also held on social networks for the official shirts of the men's and women's first team football and basketball teams.

## HERNO

### ITALIAN FASHION FOR TRAVEL

The players of the men's and women's first teams in football and basketball travelled to European competitions and finals during the 2023/24 season wearing Herno. This was the second season for Herno, the Italian fashion company, as the Club's official partner in the formal wear category. Herno's pieces stand out for their comfort and elegance.



## STANLEY

### 'PLAY ON THE PITCH' WITH A SPECIAL PRIZE

Just like every year, the Stanley brand wanted to reward its distributors with the 'Play on the Pitch' experience in Barcelona, which consists of playing a game at the Club's facilities. With participants from all over Europe, the final prize was a surprise: VIP tickets to attend the Champions League match of the FC Barcelona men's first team against the Dutch team Anvers.



### 'BEYOND A MATCH'

Following on from Stanley's main campaign with FC Barcelona, the Club's maintenance workers Carlos Calderón and Florencio Granados starred in the campaign's main advert - accompanied by five players from the men's team and Xavi Hernández - in which they explained their experience after more than five years working in the repair, maintenance and care of the facilities.

### HAMMER CHALLENGE

The players of the men's and women's first team were able to try out the official tools of FC Barcelona for themselves with a very special challenge. They had to drive a nail into a sturdy tree trunk with as few hammer strokes as possible, and using only one hand.



## CAIXABANK

This season, all the Club's U11 Women's team, champions of their league, had the unique opportunity to meet their role models: Salma, Jana, Pina, Cata and Irene. This event was a very special moment for the young players, who were able to exchange questions with their idols, receive valuable advice and be inspired by the experiences of the professional players.

## SCOTIABANK

This season Scotiabank organised a shoot at the Ciutat Esportiva with players from the FC Barcelona men's and women's first teams to produce social media content. Araujo, Christensen, Ter Stegen, Frenkie de Jong, Gavi, Sergi Roberto, Aitana, Mapi, Patri Guijarro, Salma Paralluelo and Sandra Paños were the stars of this shoot.



### CLINICS AT THE CIUTAT ESPORTIVA

Scotiabank has offered different groups of boys and girls the opportunity to come to the city of Barcelona to visit the Museum, the Ciutat Esportiva and the Barça Store. Furthermore, to complete the experience, not only did they attend games at the Olympic Stadium and the Johan Cruyff Stadium, but they were also able to benefit from a clinic with Luis Garcia.

## ASSISTÈNCIA SANITÀRIA

Assistència Sanitària launched publicity campaigns with players from both the first team and the basketball team. Dur-

ing the season, the company was present at the games at the Palau Blaugrana, through on-court activations and it also held a basketball *YouPlay* event at the Palau and a football game at the Johan Cruyff Stadium for its policyholders.



## SEBANG

Coinciding with the match against Valencia on 29 April, and for the second time in a row, the president of Sebang visited Barcelona to watch the match from the presidential box and to have a meeting with the president and the rest of the board of directors.



## HEURA

Heura, sponsor of the women's first football team, created various social media content in the plant-based protein category, where the players Alexia, Patri Guijarro, Mariona, Jana and Salma cooked various Heura recipes with the influencer Inés Hernand.

During the season, Heura was present in the bars of the Johan Cruyff Stadium on match days. Attendees were able to enjoy vegetable-based catering options such as the Heura chicken sandwich menu, the Heura cold cuts menu and the hamburger.





## COCA-COLA

Former footballer Julio Salinas taught an entrepreneurship class aimed at students of Coca-Cola's *Youth Tour* project. The session took place on 21 March in the Ciutat Esportiva press room.

The young people received advice from former player Julio Salinas with the aim of arousing the entrepreneurial spirit among students, passing on their own experiences that will help in applying them to the world of work.



## BMG BANK

BMG Bank and FC Barcelona were celebrating, as the exclusive BMG - Barça card reached the spectacular figure of one million units issued this season. As part of this celebration, BMG organised various activities, one of which was a *watch party* in Sao Paulo with the customers who most use the BMG

- BARÇA card to watch the "Clásico", which was played on 21 April.



## GLS

Throughout the season, a box with the image of GLS and FC Barcelona was used as a central thread for creating organic content on social networks. The box was used to deliver gifts to the fans at the Johan Cruyff Stadium during the Three Kings' Day match on Epiphany, to bring the shirts to the Olympic Stadium the day the Women's team played there, and to deliver a book and a rose through a Find The Host on Saint George's Day.



## SERVETO

In December, Serveto and FC Barcelona celebrated the 10th anniversary of their sponsorship. To mark these 10 years, an event was held in the presidential box of the Palau Blaugrana during half-time of the Euroleague match between Barça and Efes.



## TICKET SALES

A season of transition, due to the works at the Spotify Camp Nou and the move to the Lluís Companys Olympic Stadium, with a direct impact on the areas with the highest turnover in the Facilities Business Department, the Men's first team football team and the Museum. The reduction in capacity, the changes in mobility and the drop in attractiveness caused by not having our stadium, an unprecedented situation for the Club, meant that it was not possible to achieve an ambitious budget. Consequently, there has been an effort to create new products that have opened doors in the coordination with other areas of the Club and have facilitated business opportunities for future seasons. Moreover, the commercial strategy focused on promoting the VIP areas to the professional sections led to a growth with record results overall, both in basketball and in the sections.

### TICKET OFFICE SALES AT THE OLYMPIC STADIUM

The total turnover in ticket sales per match, including the regular and VIP part, was 51.8 million, even with a drop of -80% in the number of passes for members. On the commercial side, the turnover was -39% lower than the previous season. It is worth noting that the league fixtures were not very favourable, with the Clásico and the match against Atlético de Madrid coming in the first round. Moreover, there were no top opponents in the Champions League in the group stage. Nevertheless, the move to the Lluís Companys Olympic Stadium can be considered a success. To a large extent, it was possible to compensate for the lack of interest from the public and the Club's fans with a good volume of tickets sold thanks to the commercial actions, especially those focused on attracting the local public by means of promotions for residents in Catalonia.

In addition, important milestones were achieved in two games in particular: the Clásico set the record in turnover for regular ticket sales in the Club's history and the second highest overall turnover, including VIPs, despite being played in the first half of the season and with little advance notice, and also the all-time record in total turnover in the Champions League in the match against Paris Saint-Germain. Moreover, thanks to the marketing strategy and the technological innovations in e-commerce, some wise decisions were taken, such as the consolidation of the Basic Plus pack, in which products and services are added to the Ticket to round off the experience on a match day, which accounted for 11% of sales, or the creation of new VIP products, with unprecedented experiences such as the Warm Up, a product that allows you to watch the first team's warm-up before the match.

In terms of turnover per competition, it is worth highlighting the significant growth in the Champions League, which recorded a 19% increase in sales compared to the Champions League and Europa League in the 2022/23 season, in which six games were played, one more than in the 2023/24 season.

**Graph of the trend of men's football ticket sales turnover**

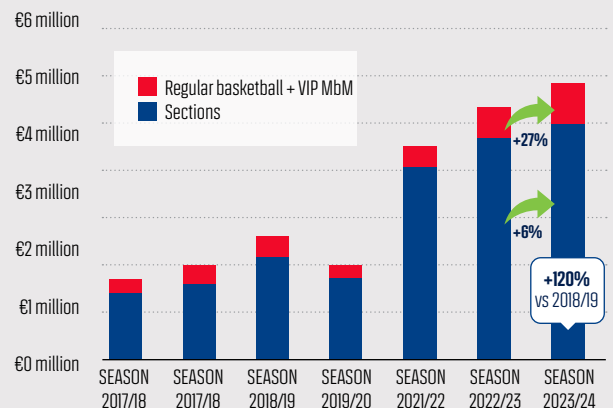


### WOMEN'S TEAM AND SECTIONS TICKET SALES

The Palau closed the year with a total turnover of €5.6 million, an all-time record, including VIP season, VIP match by match and management costs. Turnover was 11% more than in the 2022/23 season and 6% more than the budget. Basketball exceeded the budget by 3% and the other sections of the Palau did so by 27%.

The basketball section has seen strong growth in VIP match by match, up exactly 31% compared to the previous year, and VIP Season, up 24%. With regard to the other sections of the Palau, it is worth mentioning the implementation of the VIP product at the end of the season for handball and futsal.

**Graph of the trend in ticket sales turnover per match at the Palau**



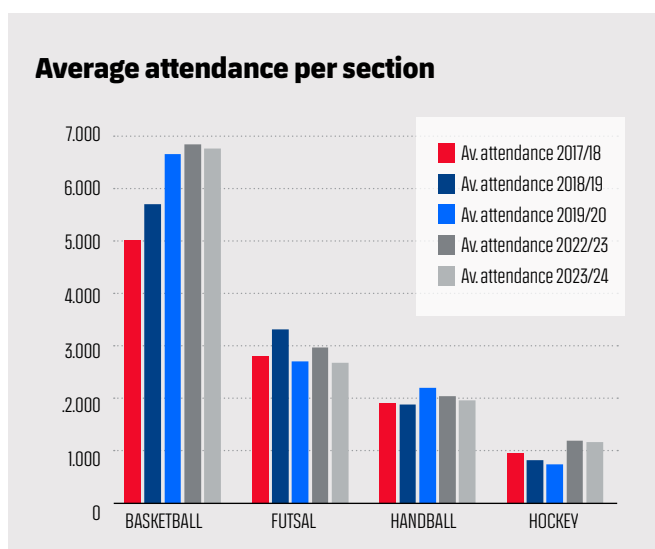
As for the Women's team, their ticket sales were 21% below the budget because they only played two of the eight games scheduled to be played at the Olympic Stadium. In any case, the performance of these two matches exceeded the budget by 31%. This result confirms and consolidates the importance of the women's team. The Club's commitment to the section and the commercial strategy promoting the VIP areas, consolidating the packs and adding value to the product

were decisive. The growth at the Johan Cruyff Stadium was remarkable, with a turnover of €1.37 million, +107% compared to the 2022/23 season. Barça Atlètic, in turn, exceeded the budget by +110%.

## ATTENDANCE AT THE OLYMPIC STADIUM AND THE PALAU

The average attendance at the Olympic Stadium was 40,700 per match, which is 81% of the available capacity. Season ticket holders accounted for 32% of these attendees, while at Spotify Camp Nou they accounted for around 50%. In the 2023/24 season, the number of passes for members was around 18,000, much less than the approximately 80,000 season ticket holders that were there for the 2022/23 season at the Spotify Camp Nou. In the two games played by the Women's team, the average was 36,700 spectators, which represents an increase in attendance at women's football matches at the Olympic Stadium of 2%, from 4,600 last season to 4,700 this season.

Overall attendance at the Palau was slightly down on the previous season: -1% in the case of basketball, with an average attendance of 5,800. The rest of the sections recorded an average drop of 3.8% compared to the 2022/23 season.



## BARÇA HOSPITALITY

At the Lluís Companys Olympic Stadium, the Hospitality area managed to successfully maintain the interest of the company channel. The VIP areas of the Olympic Stadium had to be defined and created from scratch, 78% of the season's VIP clients were renewed and 50 new clients were added. A very high figure considering the uncertainty of the new venue, the services and what it meant for the company clients to go to the Olympic Stadium. The proposed visit to the new VIP areas of the Olympic Stadium before the start of the season, with the participation of the management and the commercial team, was a resounding success.

New contracts were secured during the season thanks to the follow-up of revenue management. Furthermore, match by match maintained its share and the B2B channel continued to represent 20% of the VIP match by match turnover.

Work was carried out on broadening the Barça experience beyond the match, by boosting complementary services at the entrance. VIP experiences continued to be held, such as the STAR PASS, which was very well received and sold out at nearly all the matches. New experiences were also created, such as the WARM UP EXPERIENCE, with very positive results.

As far as basketball and its VIP areas are concerned, growth continued to be satisfactory, 10 points above the season's targets. The VIP product was consolidated and work was carried out on analysing and optimising prices for each match. In addition, for the first time, the renewal and the contracting for the season 2024/25 was brought forward, and was very well received.

Lastly, the contracting of the new seasonal VIP product of the future Spotify Camp Nou began, with very satisfactory results. The VIP product presale strategy segmented by stadium zones was a success.

## FOOD AND BEVERAGE (F&B)

The Food and Beverage (F&B) department had a good season, despite not having matches at the Spotify Camp Nou. In fact, it exceeded the expected budget by 29%. The FC Barcelona Rambla area managed to increase the Museum's visitor conversion rate to 16%, whereas in 2022/23 it was 11%. The expected turnover increased by 30%, which was the department's most important source of revenue, and campaigns were reinforced to boost the sales of products related to museum tickets.

Despite a reduction in the average ticket and the number of items per ticket on the Rambla, the fact that the conversion rate has increased considerably meant that the total turnover exceeded €2.2 million, a fact that has helped to consolidate the cross-selling of products with the Museum.

At the Palau Blaugrana, record figures were reached in terms of expenditure per visitor in all sections, going from a ticket of €1.07 to €1.32 overall, 23% higher than in the 2022/23 season. It is also worth mentioning the launch of the pilot test of the VIP product for futsal and handball, which has been very well received by customers.

At the Johan Cruyff stadium, the total ticket per visitor rose from €1.46 to €1.86 (an increase of 27%) thanks to the €2.00 per visitor for women's matches, which reached a rate of €2.06 per visitor, 30% higher than in the 2022/23 season.

Lastly, Cal Blay, the establishment located next to the Spotify Camp Nou, had a turnover 18% higher than expected, reaching almost €750,000.

## MONITORING AND EVALUATION (M&E)

The Monitoring and Evaluation (M&E) department was able to meet the budget, even with the works being done at the Spotify Camp Nou. 419 events were organised. Of which 296 were internal and 123 commercial. A number of events were organised outside the FC Barcelona stadium, such as the presentation of Araujo's documentary, various board meetings and the Women's Champions League celebration.

The situation allowed the M&E team to find new alternatives and new spaces to continue offering events at the Club's facilities, such as the Job Talent event held at the Palau Blaugrana, which was attended by more than 10,000 people, or the temporary museum, which was used as a space for organising events.

## BARÇA LEGENDS

The project that Barça launched in 2017 to showcase the Barça footballers who have gone down in history continued in earnest in the 2023/24 season. In addition to the five matches they played in four different countries, the Barça Legends players collaborated in 14 actions with the Club's sponsors and business partners.



### LEGENDS OF ASIA – BARÇA LEGENDS (0-3)

The first match of the season took place at the end of August 2023 in Bishkek, the capital of Kyrgyzstan, against a combination of former players from this former Soviet republic. The Barça Legends were clearly superior and the home side lost 0-3, with goals from Rivaldo, Juan Pablo Sorín and Javier Saviola in front of 23,000 spectators. The match had a magnificent finale with the official opening of the Barça Academy in Kyrgyzstan by the President of Barça, Joan Laporta, together with the President of the country, Sadyr Zhaparov.

### MACCABI DE TEL-AVIV – BARÇA LEGENDS (3-5)

A few days after the match in Kyrgyzstan, the team travelled to Israel to play a match against a combination of former Maccabi Tel-Aviv players. The Legends, led by Albert "Chapi" Ferrer, played an excellent match with the participation of Ronaldinho, who was the player most cheered by the Israeli fans. The final score was 3-5 and the fans at Bloomfield Stadium enjoyed a great match. The Barça scorers were Saviola, Rivaldo (penalty), Bojan Krkic, Jofre Mateu and Roger Garcia. This match was Krkic's debut with the Barça Legends.

### MACCABI HAIFA – BARÇA LEGENDS (1-5)

Two days after the match in Tel-Aviv, the rival was the team of former Maccabi Haifa players in front of an audience of 26,000 spectators. Despite conceding the first goal, the Barça Legends racked up another victory with two goals from Saviola, a penalty by Ronaldinho, and goals from Giuly and Bojan. During their five-day stay in Israel, the Barça Legends held events with local "culer" fans, meet and greet sessions with sponsors, personalised interviews and promotional activities for the matches.

### CONGO LEGENDS – BARÇA LEGENDS (1-4)

In November 2023, the Barça Legends headed to the Democratic Republic of Congo. After having played in Mozambique, Morocco and Zambia, this was the fourth time they had visited Africa. The men led by Ferrer took on a combination of former local players and won 1-4, with braces from Saviola and Giovanni, in front of an enthusiastic and engaged crowd.

### BARÇA LEGENDS – IFDA ALL STARS (3-1)

In 2024, the Barça Legends travelled to Chongqing (China) to face a combination of players who had played in the Italian league, such as Totti, Cannavaro, Panucci, Di Biagio and Seedorf, reinforced by ex-Real Madrid player Fernando Morientes, and others. The Italian team took the lead thanks to a goal by Francesco Totti, but a Saviola brace and a third goal by Juan Pablo Sorín gave victory to the Barça Legends.

### 15 ACTIONS DURING THE YEAR

Juan Pablo Sorín, Rafa Márquez, Sergi Barjuan, Albert Ferrer, Juliano Belletti, Luis García, Julio Salinas, Javier Saviola and José Edmilson were the Barça Legends who represented FC Barcelona at events sponsored by the Club, such as Scotia Bank, La Caixa, Allianz, Celebreak, Coca-Cola and Gran Tierra, for the Club's Meetings and Events and Hospitality departments. In addition, they participated in different FC Barcelona Foundation events in order to transmit the values of Barça around the world.



### INSTAGRAM LEGENDS CONTINUES TO GROW

The official Barça Legends Instagram account continues to be a point of reference for this project. It has added more than a million followers in the last year and now has more than three million. It holds fifth place among the Club's accounts, after the first team, Barça Atlètic, La Masia and the Barça Women's team. A photograph of Carles Puyol wearing the captain's armband received almost a million likes on this social network, while a play involving Ronaldinho and Saviola against Maccabi Tel-Aviv received over a one and a half million views.

# BARÇA ACADEMY

The 2023/24 season began with the announcement of the Barça Academies that the Club opened in Switzerland and Morocco in July 2023. Zurich is the home of the Academy in Switzerland, the third Barça Academy to open in Europe, after Hungary and Istanbul. Rabat is the home of the first Barça Academy in the Moroccan capital, as the Club already had an Academy in Casablanca. The growing love of football in the North African country has led to the reopening of a Barça Academy there. Some 400 boys and girls between the ages of seven and fifteen receive football training through the Barça methodology and are taught the Club's values and philosophy.

The third Barça Academy to be opened during the 2023/24 season was in Kyrgyzstan. President Joan Laporta and some of the Club's directors travelled to Jalal Abad for the official opening, which was also attended by the President of the Republic. Meanwhile, the city of Aichi became the sixth city in Japan to host a Barça Academy after Nara, Fukuoka, Hiroshima, Katsushika and Yokohama. The announcement was made in March 2024, when the boys and girls started training. The official opening was held at the beginning of May, with the presence of Benny Megreli, director of the Barça Academy, and Sergi Barjuan.

The latest announcement of a new Barça Academy also took place in Asia, in the Philippines to be precise. The city of Manila welcomed the latest Barça Academy to be launched after the success of the football camps organised in that country, the birthplace of the legendary Paulino Alcántara.

In June 2024, the Club decided to close down the four Barça Academy centres it had in India. Specifically in Delhi, Pune, Ban-





galore and Mumbai. The presence in that country was established in 2010 and thousands of boys and girls have passed through those academies since that time. A change of direction by the local partner was the reason for the decision not to continue working in that country, but Barça considers India as a strategic country and is already working to relaunch this project there in the near future.

## NEW DIRECTOR

In January 2024, Benny Megreli was appointed as the new director of the Barça Academy. Megreli joined the club in March 2021, and since taking up this latest position he has propelled the growth of the Barça Academy and is committed to consolidating the project and strengthening the existing Barça Academies.



## BARÇA ACADEMY WORLD CUP

This was the eleventh edition of the tournament, which Barça organises every Easter. Boys and girls from all the Barça Academies around the world take part, and it was a resounding success. Almost 2,000 boys and girls from 36 delegations took part, including Barça Academies and Camps, representing 22 countries. 638 matches were played and 2,699 goals were scored, with an average of 4.23. The matches were played in three different places, although most of them were played in the Ciutat Esportiva. President Joan Laporta officially kicked off the tournament, in front of the children and their families. Also in attendance were Rafa Yuste, vice president of sports, as well as the ambassador Mariona Caldentey, Benny Megreli, director of the Barça Academy and Sergi Barjuan, sports director.

At the closing ceremony, Pau Cubarsí, the other ambassador of the eleventh edition of the Barça Academy World Cup, was in charge of handing out the medals to the winners of the different categories, joined by Rafa Yuste and Sergi Barjuan.



## INTERACTIONS WITH THE FIRST TEAMS

Some of the most meaningful moments this season have been the meetings of players from the first teams with the boys and girls from the Barça Academies and the campuses that the Club has around the world. Pau Cubarsí and Mariona Caldentey were this year's BAWC ambassadors, while Ilkay Gündogan received the Barça Pro Academies in New York and Miami and the Barça Academy in Jordan. Ronald Araujo went to the camps in Uruguay, Argentina and Chile, while Victor Roque visited the boys and girls from 16 academies around the world who were taking part in the Barça Academy Training Camp. João Cancelo spent time with children from the Barça Academies of Austin, Chicago, Columbus and Charlotte, while Ona Batlle and Lucy Bronze visited the boys and girls of the Barça Academy Pro Miami. Lastly, Iñigo Martínez and Gundogan attended the introduction to the La Masia Summer Camp.



## SUMMER CAMPS

In the summer of 2023, the third edition of La Masia Summer Camp took place, where more than 300 children from 65 different countries enjoyed a unique experience of living together and football. Furthermore, for the first time, an all-girls camp was held, for 30 girls who wanted to learn the Barça style. The management of the camp was totally overseen by Barça, which made the experience unique for the participants. The boys and girls trained and lived together in a 100% Barça experience.

## BARÇA ACADEMY BARCELONA

### BASKETBALL

Since its creation, the Barça Basketball Academy's mission has been for the players and participants to have a comprehensive training of the concepts of the sport and for their development to be constant. Nacho Solozábal and Roberto Dueñas are the public faces of a project where coaches and trainers work to improve 140 boys and girls who compete every two weeks in an internal league, as well as participating in the CEEB, where

they have been champions of the U12 and U10 categories. In addition, they were also champions of the CEEB Cup in those categories, as well as the boys' and girls' categories of the Martorelles Tournament and the Globasket Tournament in the boy's category.

The Barça first team was also present with the youngest players, as players James Njaji and Michael Caicedo visited them during a training session held at the Ciutat Esportiva. There were also various games and meetings with a number of basketball clubs and schools in Barcelona.



### FUTSAL

Last season, the Barça Futsal Academy had 130 players who trained at the INEFC Barcelona facilities twice a week. The teams participated in the CEEB and competed against each other every other week. Barça were champions of the CEEB Cup in the U12 and U10 categories, and also of the National Championship in the U10 category. Just like their Barça Basketball Academy teammates, the Barça teams played games and matches with futsal clubs and schools in the province of Barcelona. They also enjoyed two international experiences: in Rome, to play the Ladislao 5 International Futsal Cup, where they finished in third place, and in Herten (Germany) to play an under-11s international tournament.



## MUSEUM

The FC Barcelona Museum opened its doors to the public on 24 September 1984. At that time no other club on the planet had a museum. Today, four decades later, the Barça Museum has become a benchmark in the cultural museum world and has received 38 million visitors.

The works at Espai Barça meant that the museum, which had been located at the Spotify Camp Nou since its inauguration, was temporarily moved to the building of the former Ice Rink. On 7 June 2023, the doors of the new FC Barcelona Museum, known as the Barça Immersive Tour, were opened. Since then, it has coexisted with the works of the future Spotify Camp Nou and is the main point of reference for fans from Catalonia, and from all over the world, to continue discovering the essence of FC Barcelona. An exhibition full of emotional content, which ends in a large immersive audiovisual space, recreating the sensations that will be experienced in the new stadium and which, as a whole, make Barça 'More than a club'.

## JOHAN CRUYFF'S WHITE SHIRT

Jordi Cruyff gave the FC Barcelona Museum the original white shirt that his father, Barcelona legend Johan Cruyff, wore in the 1974/75 season and which served as inspiration for the second kit of the 2023/24 season.



## SPECIAL VISITS

On 17 and 24 October, a group of representatives of the Fundació Barça Genuine team hosted the visit to the FC Barcelona Immersive Museum by two groups of people with disabilities, among whom were the winners of the SETBA Awards, an annual event aimed at artists with intellectual disabilities organised by the SETBA Foundation. Furthermore, on 29 April, the children of Masaka Kids Africana, orphans in the care of an

NGO in Uganda, who enchanted the world with their dancing, visited the Museum and enjoyed it all through dance, which is their best therapy.



## NIGHT OF THE MUSEUMS

On 18 May 2024, the FC Barcelona Museum participated in Night of the Museums, the day on which you can visit the cultural facilities of the city of Barcelona free of charge, between seven o'clock in the evening and one o'clock in the morning. This year, 1,846 visitors were received.



## BIOSPHERE CERTIFICATION

For the second consecutive year, the FC Barcelona Museum has achieved, together with the Club as an entity, Biosphere certification, awarded by Turisme de Barcelona, as a sustainable destination. This double certification verifies that both the Club and the Museum develop their goods and services in accordance with a socially and environmentally responsible model. Sustainability is one of the pillars of the 2021-2026 Strategic Plan, which comprises different areas: economic and governance; sports, social and environmental.









- 162** MEMBERS
- 167** SUPPORTERS' CLUBS
- 169** PLAYERS ASSOCIATION

# SOCIAL



# TOTAL NUMBER OF MEMBERS

as of 30 June 2024

# 133,164

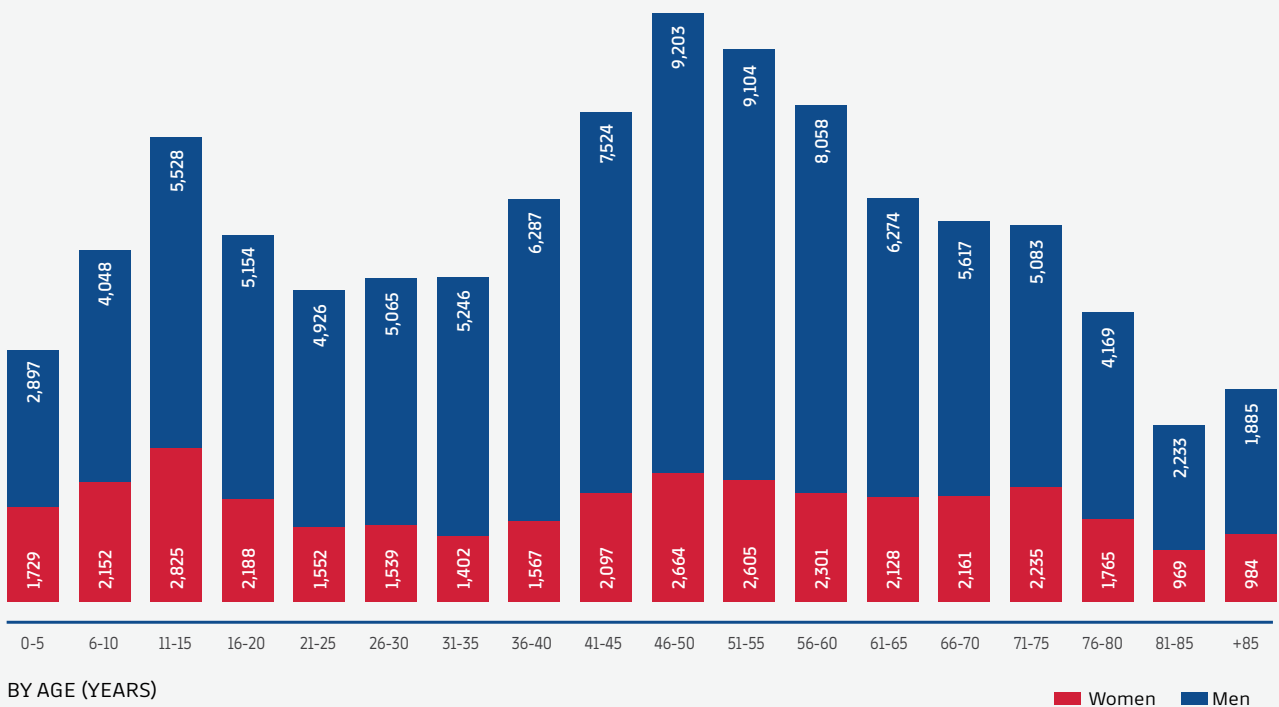
## DISTRIBUTION BY GENDER



## DISTRIBUTION BY LOCATION



## DISTRIBUTION BY AGE



## MEMBERS

### TRANSFER TO THE LLUÍS COMPANYS OLYMPIC STADIUM

In the 2023/24 season, the men's first football team played its home games at the Lluís Companys Olympic Stadium. This facility has 49,472 seats, far fewer than at the Spotify Camp Nou. Accordingly, the seating model had to be adapted. That's why approximately 27,000 season tickets were put on sale for FC Barcelona members, with priority given to Spotify Camp Nou season ticket holders, with around 18,000 being sold.

Moreover, the move to the Lluís Companys Olympic Stadium involved a mobility proposal that was appropriate to the site, given its location in the city of Barcelona, and the Club focused on public transport options. The overall result was highly satisfactory.

The Olympic Stadium season ticket has been put on sale for the 2024/25 season, with priority being given first to members who bought one last year, and then to members with a Spotify Camp Nou season ticket who did not buy one. In any case, while remaining cognizant of the associated difficulties, the outcome of the temporary relocation to the Lluís Companys Olympic Stadium has been very positive.



### COMPLETION OF THE CENSUS

90% of FC Barcelona's membership updated their information in the census that the Club launched in March 2023 and closed in April 2024. Updating the census is key to returning to the Spotify Camp Nou, as it is essential to have the digital profile of each and every member on file for the Club's modernisation efforts and the reorganisation of the new stadium's seating capacity. The updating of the census is also an obligation regulated in article 11.8 of the Club's Statutes, which makes it possible to identify and learn about the Club's membership, and to improve its security, communication and services.

Since FC Barcelona began the process of updating the census in March 2023, it has sent a total of 43 direct notifications to members and extended the deadline twice. Furthermore, after 30 November, the deadline set by the Club for the process to be completed, two definitive and regulated communications were sent out which extended the deadline for participating in the census until 14 March. Even though from that day onwards, the Statutes allowed unregistered members to be removed from the

membership rolls, it was still possible to register up to 15 April. FC Barcelona, in short, made every effort not to leave a single one of its members out, but even so, a total of 14,558 did not update their information.



## Participation

### THE ASSEMBLY

The Ordinary General Assembly of Members of FC Barcelona, which was held online on Saturday 21 October 2023, approved the settlement of the financial year corresponding to the 2022/23 season by a majority of 376 votes in favour, 45 against and 20 blank votes. The budget for the 2023/24 season was also approved with 372 votes in favour, 37 against and 12 blank votes, which forecast a revenue of 859 million euros and a profit after tax of 11 million euros. As for the settlement of the previous season, the vice-president of finance Eduard Romeu presented a net profit after taxes of 304 million euros, 30 more than the 274 million euros budgeted. According to Romeu, the most important thing has been to stem the economic losses.

As is required, the Ordinary General Assembly of Members of FC Barcelona began with the president's report. Joan Laporta reviewed the Club's general situation, placing special emphasis on the financial and institutional recovery and the good prospects in the sporting sphere at the midpoint of his term of office. The president was particularly pleased to have overcome the challenging situation he inherited when, in the spring of 2021, he became president for the second time.



## SENATE MEETING

On 13 June 2024, FC Barcelona held the ordinary meeting of the Senate, the Club's statutory collegiate and honorary consultative body, made up of the 1,000 longest-serving members of the Club. The event took place at the Auditori 1899 and was chaired by Joan Laporta. In addition to the President, the Vice-Presidents Rafael Yuste, Elena Fort and Antonio Escudero, the members of the Board of Directors Josep Maria Albert, Xavier Barbany, Miquel Camps, Josep Ignasi Macià, Aureli Mas, Àngel Riudalbas, Joan Solé, Joan Soler and the Secretary of the Board, Josep Cubells, who presided over the event, which was attended by 105 senators, were also present.

In his report, the president stressed that "the Club's health is good" and he announced that work is underway to end the financial year in positive figures. "After many years, a critical situation has been turned around thanks to a great deal of effort, courage and audacity. The Viability Plan is being implemented as planned from day one. We have increased revenue and reduced the sports wage bill by almost 200 million", he assured in the report.



## PARTICIPATORY SESSIONS

During the 2023/24 season, the vice-president Elena Fort, along with representatives of the Espai Barça team, informed the members of the events that were taking place at the Spotify Camp Nou in different participative sessions held in the Auditori 1899. These sessions took place on 6 July 2023, 15 November 2023 and 11 April 2024. The last session was also available via streaming.

Furthermore, on 11 March 2024, the Auditori 1899 also hosted a participative day as part of the International Women's Day celebrations under the slogan *Equality is in our colours. Empowering future generations* brought together members, pioneers of Barcelona women's football and players from the Club's women and girls youth football teams, to discuss the future of women's football through a look at the past and the present. The event was chaired by the FC Barcelona vice-president, Elena Fort.

Furthermore, on Thursday 30 May, 70 members of the Youth Zone, aged between 18 and 30, enjoyed a series of activities at the Sala París and the Nou Immersive Tour. They were also able to express their concerns in an exchange of opinions with the vice-president of the Social Area, Elena Fort; the director in charge of the Social Area, Josep Ignasi Macià, and the director of the Social Area, Anna Aznar.



## Loyalty

### PRESENTATION OF BADGES

A total of 8 badge presentation ceremonies for members were held during the 2023/24 season. Six were to present gold badges and two were to present gold and diamond badges, for members with 50 and 75 years of loyalty to the Club respectively. All of these events, which took place in the Auditori 1899, were attended by the president Joan Laporta, who presented each member with a badge. Furthermore, on 17 September 2023, vice-presidents Rafael Yuste, Elena Fort, Eduard Romeu and Antonio Escudero presided over a ceremony at the Palau Blaugrana to award the silver badge to 859 members with twenty-five years of membership.



### OPEN PRESIDENTIAL BOX

The Club has once again offered its members aged 16 and over the opportunity to enjoy a match of one of its professional teams from the Presidential Box at the Lluís Companys Olympic Stadium, the Johan Cruyff Stadium and the Palau Blaugrana. Those interested in participating registered on the Club's website and were entered into a draw held before a notary. In

the end, the lucky six were able to watch Barça, with a guest, from some of the best seats in the house. Especially noteworthy was the Open Presidential Box enjoyed by five members of the Youth Zone for the Barça - Valencia match on Matchday 33 of the League.



## OVER 70S SENIOR PROGRAMME

The Board of Directors of FC Barcelona, fully aware of the digital difficulties of some older members, launched the Over 70s Senior programme on 1 January 2024. The aim of the programme is to make it easier for these members to manage their affairs and to meet their needs during their interactions with the Club in a more user-friendly way. The Club offers them the possibility of being attended by the Barcelona Member's Office walk-in service, from Monday to Friday between 9:00 and 10:30 a.m. Moreover, with regard to the annual renewal of the 2024 membership card, members in the over-70 age group will have their physical membership card as before, and they will receive it at their home address. On another note, monthly guided visits to the Ciutat Esportiva have been scheduled, which leave by coach from the Spotify Camp Nou.



## FOOTBALL AND BASKETBALL TOURNAMENTS

On Sunday 30 June the FC Barcelona Football Tournament for Members took place for the second year at the Johan Cruyff Stadium. The tournament is an intimate event, which has usually been hosted at the Spotify Camp Nou, and allows the Barça club membership to visit and enjoy the Club's facilities.

It was an unforgettable experience for the 250 members who took part, all of them over the age of 13. In addition to playing on the Johan Cruyff pitch, they emerged onto the playing field from the dressing room tunnel, as the *Cant del Barça* played.

The Christmas Basketball Tournament for members was held for the fifth time at the Palau Blaugrana on the afternoon of 22 December. In addition to club members, members of the Amateur Sports and Basketball School, born between 2012 and 2015, were able to participate. The tournament was, as always, a unique opportunity to enjoy a 3x3 basketball tournament at the Palau Blaugrana.



## PHOTO WITH THE FIRST TEAMS

Around 2,700 children between the ages of 4 and 12 (men's and women's football) and between 4 and 15 (from the Palau sections) were invited to the Olympic Stadium, the Johan Cruyff and the Palau Blaugrana to have their pre-match photographs taken with their idols. Some 1,400 child members and their families had their photograph taken with the men's first football team. Despite the change of stadium, demand and attendance continued to be very high.







## SUPPORTERS' CLUBS

### REGISTER OF SUPPORTERS

The 2023/2024 season was the season of consolidating the supporters' register. At the end of the year there were precisely 43,641 official supporters of FC Barcelona around the world. This season, however, the benefits of properly identifying oneself as a supporter increased considerably. In addition to discounts on tickets for the FC Barcelona professional teams and official products, supporters under the age of 12 were eligible to have their photograph taken with the Club's professional teams.

Furthermore, the new regulations on trips and the finals only allowed supporters who were properly registered to be eligible for the tickets offered by the Club. Likewise, the renewal of the 2024 Supporters' Card was exclusively digital in order to continue with the sustainability-oriented actions, initiatives and policies.

### ONLINE PARTICIPATORY SESSIONS

In mid-November 2023, FC Barcelona, with the aim of encouraging direct contact between the Club and its Supporters' Clubs, launched a series of meetings with the Supporters' Club Register as the central focus. During the 2023/2024 season, 10 sessions were held covering all the divisions of the Supporters' Club map and, therefore, all the official Supporters' Clubs had the option of attending one of the scheduled meetings.

The participative online sessions, chaired by Josep-Ignasi Macià, member of the FC Barcelona Board of Directors, allowed Supporters' Clubs to make queries and exchange opinions directly with the Club. These meetings were also attended by the top executive representatives, the director of the Members Area, Anna Aznar, and the head of the Supporters' Clubs Department, Enric Bosch, who answered the questions put to them.



### DELEGATE TO ZONE 30

As a result of the transfer of Alberto Caloggero Cortés, who was the delegate of the Zone 30 Advisory Council, the official Supporters' Clubs of the World Zone had to choose a new delegate to represent them before FC Barcelona. Thus, in February 2024, a vote was held to fill the vacancy of managing delegate. This person will carry out the functions of the representative of Zone 30 until new elections are held in 2026. The International Supporters' Clubs elected Oriol Umbert Rosa, president of the Penya Barcelonista Casal Català de Caracas, as the new delegate of the Advisory Council.

### PRE-SEASON TOUR

Supporters' Clubs in the United States once again supported FC Barcelona's men's first team during the 2023 pre-season tour. During the last days of July 2023 and the first days of August, the American Supporters' Clubs organised five events, including meetings and receptions, which served to demonstrate the strength of the supporters' club movement in this country. The events were attended by Elena Fort and Antonio Escudero, vice-presidents of FC Barcelona, and FC Barcelona board members Josep-Ignasi Macià, Aureli Mas and Joan Solé.

The Peña Blaugrana Los Angeles, The Los Angeles FC Barcelona Soccer Foundation, the Peña Barcelonista San Francisco, the Peña Blaugrana Houston - AICS, the Peña Blaugrana Austin and the Peña Blaugrana Las Vegas, were the organisers of these receptions and meetings, which brought together more than 250 people. The biggest event was the one held in Dallas on 28 July. In addition, the women's first team was also accompanied by the Peña Rincón del Barça in Mexico during their visit to that country, where they played a friendly match on 29 August 2023. Xavier Puig, member of the Board of Directors and head of Women's Football, and vice-president Elena Fort spent some time with the Mexican supporters. In June 2024, the Supporters' Clubs once again met Barça representatives during the Women's team's latest visit to Mexico.



## SUPPORT FOR THE WOMEN'S FINALS

The growth of the women's first football team has also been reflected in a significant increase in the support from the Supporters' Clubs. This season, thousands of supporters from all over the world travelled to the finals of the Copa de la Reina, held in Zaragoza, and to the finals of the UEFA Women's Champions League, held in Bilbao. In the capital of Biscay, the Peña Barcelonista Bizkabarça was the host of the day, opening its premises in the lead-up to the UEFA final to welcome many of the Supporters' Clubs that had travelled there.

The Supporters' Clubs also organised screenings of the Champions' Cup final all over the world: from the giant screens of Supporters' Clubs such as Mollet and Cerdanyola del Vallès, to meetings in various parts of the rest of Catalonia and Spain, such as Palafrugell (Girona county), Vic (Barcelona county), Tortosa (Tarragona county), Felanitx (Mallorca), and Almussafes (Valencia). Supporters' Clubs' meetings were also held in London and even in the Americas, in New York, Austin, Houston, Toronto and Panama, to support the Women's team from afar. In Washington DC, the delegation of the Government of Catalonia, together with the Barça supporters' club in that US city, organised a party to watch the final.



## MORE THAN 500 EVENTS

The Barcelona Supporters' Clubs organised a total of 534 events during the 2023/2024 season, 171 of which were officially attended by FC Barcelona representatives. Among these events, it is worth highlighting the celebration of the 50th anniversary of the following Supporters' Clubs:

<b>Penya Barcelonista Montserrat-Monistrol</b>	Montserrat de M., Barcelona
<b>Penya Barcelonista Plana de Vic</b>	Vic, Barcelona
<b>Penya Barcelonista d'Olot i Comarca</b>	Olot, Girona
<b>Peña Barcelonista de Don Benito y Comarca</b>	Don Benito, Badajoz
<b>Penya Blaugrana de Torelló</b>	Torelló, Barcelona

President Joan Laporta attended the anniversaries of the PB Montserrat-Monistrol, the PB Plana de Vic and the PB Olot i Comarca, accompanied by vice-president Antonio Escudero and Josep-Ignasi Macià, member of the FC Barcelona Board of Directors. Vice-president Escudero also attended the anniversaries of the Supporters' Clubs of Don Benito and Torelló.

Laporta also joined the supporters' clubs of Castile-La Mancha for their annual meeting, which was held in Daimiel in July 2023, and made the traditional Christmas toast with the FC Barcelona Supporters' Clubs' Association.



## NEW SUPPORTERS' CLUBS FOR THE 2023/2024 SEASON

<b>Penya Tsunami Blaugrana</b>	Barcelona
<b>Penya Blaugrana de Karbala</b>	Karbala, Iraq
<b>Penya Blaugrana de Kirkuk</b>	Kirkuk, Iraq
<b>Penya Blaugrana Shanghai</b>	Shanghai, China
<b>Penya Gent Barcelonista de Bogotá</b>	Bogota, Colombia
<b>Penya Barcelonista de Santiago de Chile</b>	Santiago De Chile, Chile
<b>Penya Barça Sal Cabo Verde</b>	Sal, Cape Verde

## PLAYERS ASSOCIATION

### AT THE SERVICE OF THE CLUB'S FORMER FOOTBALL PLAYERS

The Club's Players' Association focuses its efforts on supporting and assisting former Barça players, as well as on promoting 'Barcelonismo' (Barça's footballing spirit). The agreement signed between the Club and the Association's board, chaired by Juan Manuel Asensi, renews the commitment of professional football (players and coaches) to contribute 0.5% of their salary to funding the Association. In 2023, a large part of this contribution was dedicated to aid for former Club players in vulnerable situations.

With the aim of being the meeting point for ex-Barça footballers, the Association undertakes different initiatives to offer them sporting, social and educational activities. More than 200 former players take part in the training sessions of the men's and women's teams or in the matches of the Association's teams. The most important games of the 2023/24 season were played in Albania, Madrid, Puertollano and La Línea de la Concepción. The vast majority of matches played by the Association are for charitable or institutional support purposes.

The activities for members were attended by more than 800 people over the course of the 2023/24 activity year, with the Annual Dinner - attended by the president of FC Barcelona, Joan Laporta - and the Folgues for former players over 65 years of age being the most popular events. As part of this block of services for members it is also worth mentioning the training that the Association offers, especially in the field of sport and English, as well as the study grants, the professional guidance service and the new legal advice service, which was launched at the end of 2023.



### COMMUNICATION

The "Legends of Barça on the Microphone" podcast is the main project of the Association's board for the 2023/24 season. It is a forum for conversation between former Barça footballers which saw 20 episodes broadcast and a total of 60 guests. The commitment to the digital world was complemented by the opening of a profile on TikTok. Also in the area of communication, at the beginning of 2024, the expansion of the FC Barcelona Players website was launched. The site now includes all the players and matches of the FC Barcelona Women's team

since the 2004/05 season. In total, more than 150 former players of the first women's team now have their sports data on this portal.

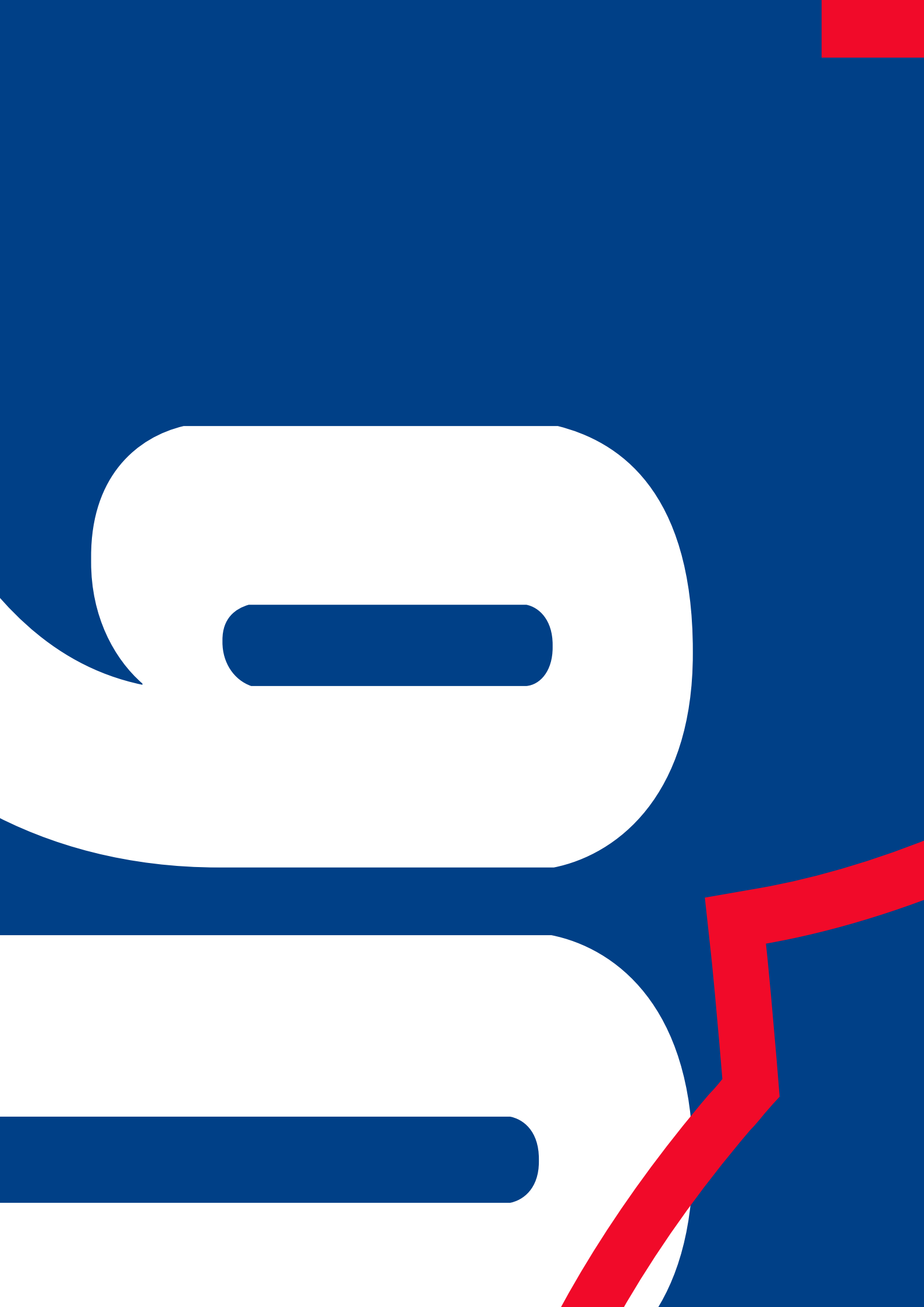


### PROMOTING BARCELONISMO

The Association organised a new edition of the Barça Players Award, which recognised the fair play of Marc-André ter Stegen and Aitana Bonmatí. The Club's former players took part in 69 Barcelona Supporters' Clubs' events throughout the season and the Association was present at the Club's main events, such as the start of work on the Spotify Camp Nou site. Regarding women's football, the Association organised a trip for former women's team players to the Champions League final in Bilbao and collaborated with the Barça Foundation in a programme for women refugees.

And lastly, with regard to external activities, the Association continued with the projects *Coach Values*, aimed at companies, and *Let's remember with Barça*, aimed at both social and health care homes and day centres for the elderly. It also organised different sessions of the Tribuna Barça, with the visit of ex-players of the Club to different hospitals to watch first team games with hospitalised children.





- 172** NEWS MEDIA
- 174** PROJECTS
- 176** PUBLICATIONS
- 177** DOCUMENTATION CENTRE



# COMMUNICATION



## NEWS MEDIA

The development of the works at Espai Barça and the transfer of the sporting activity to Montjuïc has significantly altered the task of the FC Barcelona Communications Department in terms of continuing to review and organise all the processes of attending to the media in an attempt to offer the best possible service in terms of accreditations and the generation of content on the Club's day-to-day activity.

The limited capacity of the Lluís Companys Stadium, which was adapted for a temporary stay (from 200 seats at Spotify Camp Nou to 70), reduced the figures recorded last season, even at Spotify Camp Nou. While in 2022/23 more than 12,000 accreditations were managed, in 2023/24 the figure was reduced to 7,800.

As has been said, the remodelling of the stadium also affected the organisation of major events at Barça facilities. Nevertheless, the Auditori 1899 and the Immersive Museum were the venues for a number of important institutional events, such as the major presentation of the Club's 125th Anniversary Commission and Manifesto. On the sporting front, once again, the LaLiga "Clásico" against Real Madrid was the match that aroused the most interest in the media around the world, narrowly beating the match against Paris Saint-Germain in the return leg of the Champions League quarter-finals. Against Real Madrid, in Montjuïc, 701 professionals - 9% more than in the previous year's "Clásico" - from 38 different countries followed the match. As for player presentations, this time the most crowded one was that of Ilkay Gündogan, with around seventy accredited journalists.

On the other hand, the media expectation for the women's first football team was very high, especially the two times they played at the Lluís Companys Olympic Stadium, against Real Madrid, in La Liga, and against Chelsea, in the semi-final of the

Champions League. Indeed, it was against the English team that the record number of journalists attending a women's football match at the "culer" stadium was broken, with 190 authorised professionals.





## PROJECTS

In addition to the competitive activity of the professional teams and amateur sports, FC Barcelona is also defined by its intense and varied corporate activity with the implementation of projects in different areas (social, commercial, heritage) that add value to the Club.

The social initiatives of the Barça Foundation, the sponsorship agreements with global brands, the major heritage project of Espai Barça and the commitment to women's football and to equality and diversity are just some examples of how the Club is revaluing itself beyond the playing field and positioning itself as a leading, innovative institution committed to society.

The Projects Area of the Communications Department promotes corporate visibility campaigns and one of the objectives is that these projects are reflected in both national and international reference media. The aim is to seek a presence that is not only quantitative (maximum diffusion), but also qualitative, which contributes to increasing the value of the Barça brand both economically and in terms of reputation.

We have had several examples of this impact this season. The successes of the Barça Women's team have not gone unnoticed by the major international media and thus a prestigious publication such as the New York Times dedicated an extensive report in both its print and digital editions to explain how the triumphs of the Barça team have turned Barcelona and Catalonia into the nerve centre of women's football at a global level.

Another leading economic newspaper, Forbes, focused on the exponential growth of BLM, the Club's company that markets Barça licences and merchandise, not only due to the sale of team shirts, but also to the exploitation of its own merchandise, ranging from the creation of lifestyle fashion lines to the sale of memorabilia from the old Spotify Camp Nou.

It was precisely the association of FC Barcelona's shirt with music legends, such as The Rolling Stones, as a result of the sponsorship agreement with Spotify, that generated a great impact in the media, to the point that a newspaper such as La Vanguardia dedicated its main front-page story to the deal.

Espai Barça, the Club's major heritage project, has also been prominently featured in the media. The remodelling of the Spotify Camp Nou and its surroundings will turn the Club's facilities into the largest and most innovative sports and entertainment centre in the centre of a large city, and the size and complexity generated by this work has also been prominently featured in many media outlets in the economic sector, such as Expansión.

Other key pillars that define the spirit of Más que un Club, such as the Barça Foundation, with its involvement in the fight against bullying and the Barça Genuine Foundation team, made up of people with intellectual disabilities, have also garnered plenty of media attention as a result of this drive to project FC Barcelona through its corporate projects.





Forbes Staff  
octubre 27, 2023 @ 8:37 am

Portada / Negocios /

**BLM, empresa del Barça, brilla al ritmo de los Rolling Stones por su nueva colaboración**

La asociación entre los Stones y el Barça permitió a BLM abrir una nueva línea comercial con un impacto en su estrategia de crecimiento.

Los miembros de los Rolling Stones, Mick Jagger (izq.), Keith Richards (centro) y Ronnie Wood (der.), posan con el primer equipo de fútbol que se usará en el partido de Liga el próximo sábado 28 de octubre en el Estadio Olímpico de Barcelona.



Fotografía facilitada por el FC Barcelona de los miembros de los Rolling Stones: Mick Jagger (izq.), Keith Richards (centro) y Ronnie Wood (der.), posando con el primer equipo de fútbol que se usará en el partido de Liga el próximo sábado 28 de octubre en el Estadio Olímpico de Barcelona.

**MUNDO DEPORTIVO**

**"La capacidad pueda con un sueño"**  
 Barça de la Liga Genuine, un ejemplo para los más jóvenes



dar es claro: "La inclusión es posible pero todo el mundo tendría que sumarse y apostar por ello". Y para los niños y niñas con alguna discapacidad también tiene algo que decirles: "Que si tienen un sueño o algo que quieren conseguir no lo dejen pasar porque la gente se reía con ellos."

**"Nos ayuda sentir que somos una parte más del club, que no somos un anexo"**

que habrán hasta que lo consigas". A Gullens, que posee travesero en el vestuario contando chistes, le chifla la hieloseta. "Me gusta mucho, sobre todo la Segunda Guerra Mundial, me chifla. La parte de la estrategia. De lo del genocidio estoy un poco

**el Periódico**



Una nena practica en una escola una activitat de la Fundació del FC Barcelona.

**Més esport**  
**El Barça s'implica en la lluita contra el 'bullying'**

A través de dos programes, la fundació del club blaugrana pretén donar als menors recursos per identificar situacions de violència. Més de 100.000 nens i 7.700 professors han participat en les activitats

de Lala Borals

El club de futbol blaugrana, a través de la seva fundació, s'implica en la lluita contra el bullying. A través de dos programes, la fundació del club blaugrana pretén donar als menors recursos per identificar situacions de violència. Més de 100.000 nens i 7.700 professors han participat en les activitats.

**LA VANGUARDIA**.cat

DIÀRIE, 18 D'OCTUBRE DEL 2023, NUMEROS 81.016

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**UN CLÀSSIC A RITME DE ROCK**  
 REPORTAJE / P. 32 A 34 CULTURA / P. 42

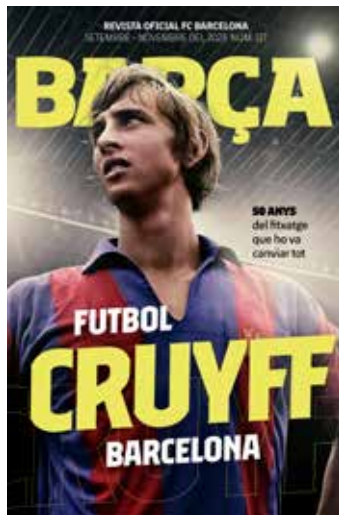
**Israel redobla els atacs i anuncia una ampliació**  
 SERVEIS

# PUBLICATIONS

The BARÇA MAGAZINE continued to reach members in digital format, every three months. In addition, the Communications Department provided support to other areas with the production of different publications.

## BARÇA MAGAZINE

Coinciding with the December 2023 issue, the BARÇA MAGAZINE launched a clearer and more user-friendly design. The publication was distributed through the *Infosocis* newsletter and was available on the Club's website. Four issues were published between September 2023 and June 2024, and the contents, as always, took into account the diversity of information generated by FC Barcelona. The aim of the BARÇA



# GUIDES, DOSSIERS, INFOGRAPHICS AND REPORTS

In June 2024, a special issue of BARÇA MAGAZINE was prepared to accompany the summer tour of the United States and was published in hard copy. The 2023/24 season also saw the publication of the Barça Genuine Foundation team dossiers, the Centre for Excellence and the Barça Academy, as well as the Foundation's annual report and the Club's annual report.



## DOCUMENTATION CENTRE

During the 2023/24 season, the FC Barcelona Documentation and Study Centre reaffirmed its hybrid, on-site and online service model. In terms of queries, 1,867 requests for information were answered, which represents an increase of 6.7% on the previous season. 80% of these requests came from the Club's various departments and the rest from external users. As for documentary processing, 6,294 items were catalogued, including books, journals and archive documents, and 140,934 photographs were described.

With regard to the acquisition of new documentary holdings, the Centre has initiated a proactive strategy to complete some of the voids in its collection. 20 official FC Barcelona newsletters from the years 1928 to 1980 were acquired to form a complete series of this key publication to study the history of FC Barcelona. Furthermore, the transfer of internal documentation made up 63 linear metres that were installed in the archive of the Documentation Centre, pending documentary processing.

The preservation and conservation actions carried out during the 2023/24 season focused on the digitalisation of the aforementioned collection of official newsletters and part of the graphic collection of posters, including the J.A. Samaranch collection. In the area of dissemination and research, the creation of a regular section in the BARÇA MAGAZINE led to the research and publication of articles on FC Barcelona's history, such as the research carried out in the archives of the National Archive of Catalonia, with the discovery of unpublished documentation that helps to demonstrate FC Barcelona's civic commitment to Catalonia.

With regard to relations with other institutions, it is worth highlighting the contacts and collaboration initiatives with the Barcelona Photographic Archive, the Historical Archive of the City



of Barcelona, the General Archive of the Provincial Council and the Consortium of University Services of Catalonia. These external contacts, as well as the coordination with the FC Barcelona Historical Memory Committee, are focused on the celebration of the 125th anniversary of the Club during the 2024/25 season. Collaborations and consultations were also carried out with other sports clubs and entities, such as Villarreal CF and FC Zurich.

In terms of production, the Centre participated in the production of different national and international audiovisual projects, through the licensing of images from its archive. Highlights are the documentaries *Núñez*, *The Signing* and *Pep Guardiola: Chasing Perfection*. Along the same lines, it also actively collaborated with Editorial Planeta in the publication of various books of the Barça Books series. One of these books, *El Clásico. Stories and Anecdotes of an Eternal Rivalry*, was put together by the Documentation Centre itself. In addition, we collaborated in the Reminiscence Days organised by the Barça Players' Association at the Ballesol Almogàvers and Ballesol de Barberà del Vallès retirement homes, where a group of elderly people took part in fun activities based on their memories related to the history of FC Barcelona.

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**Nous documents demostren el compromís del Barça amb Catalunya i amb l'entesa entre pobles**





<b>180</b>	CAMPAIGNS
<b>183</b>	FAN ENGAGEMENT
<b>185</b>	WEBSITE
<b>186</b>	SOCIAL MEDIA

# BARÇA IDENTITY

## BRAND CAMPAIGNS 2023/24

### HERE TO LEAD THE WAY

#### LAUNCH OF THE NEW KIT FOR THE 2023-24 SEASON

*Here to lead the way* was the slogan of the campaign to present the new kit for the 2023/24 season. This slogan shows what makes Barça a unique institution around the world: to be leaders in everything we do.

This new kit includes a overlaid rhombus logo on the shield that represents the first Barça women's team in history to play a football match at the Stadium. It honours Barça's pioneering spirit, forever a leader both on the sporting side, with a successful history, and on the more social side. Just as they have done in the past, the Barça sportsmen and women, the young players of FC Barcelona continue to be leaders and are the chosen ones to lead the way for the Club in the coming years.

To reflect this pioneering spirit, first team players such as Aitana, Alexia, Mapi, Pedri, Gavi and Lewandowski wore this team shirt in different areas of the Spotify Camp Nou, the home of great pioneers, before the start of the current refurbishment.

We also worked with Nike to make the launch of this team shirt a reality, and we had local artists such as Bad Gyal, Mushkaa, Julieta, Leiti and La Manso who were all key figures in their respective fields, along with our players.

The campaign was presented with a unified, dynamic, fresh and pop image. The characteristic element of the graphic line is the rhombus, which is the distinguishing feature of the team shirt.



The campaign and the new kit were very well received on social media with 31.5 million engagements; users interacted 200% more than with the regular seasonal content. More than 347 million impressions were generated, with an average of 1.3 million users, 47% more than the average for the season.

*Here to lead the way* was maintained for the launch of the three kits. In the case of the second kit, special mention is made of Barça's style of play, represented by a kit with a striking design that pays homage to Johan Cruyff.

Using the team shirt that the Barça team wore as its second kit in the 1970s as a reference, white is the main theme, while keeping the stripes with the Barça colours, and incorporating them in the trim of the sleeves. Following this line, and just as the first one refers to the spirit of the first Barça Women's team that played the first match of its history at the Camp Nou Spotify in 1970, in this second kit it was the pioneering figure of Cruyff who inspired the new launch.

As for the third team, the youngest players will once again take centre stage, especially La Masia and its role within the Club. It is reflected in this kit with a neon colour as the main element, reflecting the spirit and energy of the Club's youngest sportsmen and women. It also has a background weave that creates a blue and garnet motif, evoking FC Barcelona's DNA.

## THE SHIRT WITH THE LONGEST HISTORY

#### CHRISTMAS CAMPAIGN 2023/24

Plaça Universitat, the Port of Barcelona, New York and Tokyo were the venues chosen for the campaign to commemorate the 75th anniversary of the Universal Declaration of Human Rights, to coincide with the Christmas festivities, as a showcase for the organisation's social commitment, and especially for the actions carried out through the Foundation. This campaign highlighted the social and humanitarian aspect of the club and explained why Barça is 'More than a Club'.

The campaign with the slogan '*The shirt with the longest history*' told a powerful story about an FC Barcelona team shirt, the same one with which many migrants leave their homes in search of a better life, due to war, persecution or poverty. This team shirt is a symbol of the stories of millions of people who struggle every day to have a dignified life.



The campaign began with the exhibition of a profile of a Barça team shirt inside a methacrylate box in Plaça de la Universitat in

Barcelona. This structure had a QR with access to the campaign video and the Foundation's website to find out more about its work. The video told the story of these millions of people who are looking for a better future and how many of them do it wearing a Barça team shirt. A collective story that was personified in Mamadou Dia, a Senegalese man who left his country on a raft and arrived on European shores in 2006. He is currently a writer and activist and has created an organisation in Senegal called Hahatay, which collaborates with the Barça Foundation.

**The video was shown on screens in New York City and Tokyo, in emblematic locations such as Times Square and the iconic Shinjuku district respectively, with the aim of increasing its global impact and raising awareness of FC Barcelona's commitment to humanitarian initiatives around the world.**

The campaign culminated on 8 January with a major event at the port of Barcelona, which was attended by the Vice President Rafa Yuste, the Director General of the Foundation, Dr. Marta Segú, Mamadou Dia and Joules Kounde as representatives of the Club's players. The event was decorated with various displays explaining the story of Mamadou Dia, as well as the testimonies of various young people who have arrived in Catalonia and who participate in the FC Barcelona Foundation's inclusion programmes.

## EMPOWERING FUTURE GENERATIONS

### INTERNATIONAL WOMEN'S DAY

*Equality is in our colours* is the slogan that arrived in the 2022/23 season to stay, the result of the fusion between the Club's original colours of blue and maroon, and materialised in the colour *Barça Lilac*. A colour that now forms part of the FC Barcelona DNA as a symbol of equality and one that continues to be the inspiration for the International Women's Day campaign, which this season is aimed especially at future generations; with a slogan that has evolved into **'Equality is in our colours. Empowering future generations'**.

With a view to reaching out to the younger generation to raise awareness of equality, **the Club collaborated with the renowned Catalan designer María Escoté and created the concept 'Equality is in our colours. Empowering future generations'** in an exclusive and unisex design team shirt.



This team shirt played a leading role in the key initiatives that took place during the month of March, both at the Lluís Companys Olympic Stadium and the Johan Cruyff Stadium, as well as at the

Palau Blaugrana, in various matches throughout March. And also at the open day for Club members and at the presentation event of the team shirt at the Olympic Stadium itself, with the presence of influencers to amplify the message.

This campaign also had a social aspect through the FC Barcelona Foundation. The players and directors of CF Tramontana La Mina were presented with the commemorative team shirt for 8 March. In addition to the presentation of the team shirt, all the profits from the tote bag designed by María Escoté will go entirely to the CF Tramontana La Mina, to continue promoting the participation of girls in sports activities in the neighbourhood.

The results of this campaign were highly positive in terms of branding. **In terms of media value, it reached a value of €2.9m; 91 posts were generated with 815,248 impressions per post, 19% more than the previous season during the month of March.** The tote bag was a resounding success, it was sold out on the e-commerce site within the first 24 hours and in the shop within a week. The media echoed the campaign with a total of 207 publications, even reaching non-sports media, which was the campaign's objective in order to expand the audience.

## DIADA DE SANT JORDI/SAINT GEORGE'S DAY

### SAINT GEORGE'S DAY 2023

FC Barcelona celebrated Sant Jordi in a very special fashion, bringing the Club to the street with a stand in the centre of the city. By participating in such a special day, Barça amplifies one of its Club's pillars, the Catalan identity, through its physical presence in the city's streets and its direct link with the country's culture.

The space generated a great deal of interest among the people of Barcelona. There were books with the Barça Books seal and charity roses, personalised with the Barça colours and messages from the Club's players. This brought the Barça brand closer to our local fans, with whom it is a priority to reach out more closely.

**The proceeds from the charity roses were donated to the Barça Foundation's Joves Futur + Project** as part of the programmes to promote the use of Catalan among these young people.



## BARÇA IDENTITY

Throughout the day the Vice President of the Institutional Area of the Club, Elena Fort, Àlex Yepes, player of the futsal team, Ignacio Alabart, of the roller hockey team, and Marc Casadó and Moha Moukhliiss of Barça Atlètic made a stop at the stand. As well as handing out roses, they took photos with the fans who stopped by the stand.

This day was also accompanied by a commercial aspect with discounts for residents of Catalonia of up to 25% on men's and women's first team matches, along with basketball, handball, futsal and hockey.

## LET'S MOVE THE WORLD

### UWCL CAMPAIGN

The **'Let's Move the World' campaign (Movem el Món)** was conceived with the aim of promoting the Barça Women's brand as a movement that goes beyond sport. It is a force that emotionally embraces and unites people from different generations, extending beyond the team itself. A move that became a call to the fans to support the team during the semi-finals and the final of the UWCL 2023/24.

**More than 40,000 Barça fans travelled to the final in Bilbao on 25 May, making it the second largest away crowd in Barça history, second only to the men's Cup Final in Seville in 1986.** The match was attended by 50,827 people at San Mamés stadium, a record attendance for a Women's Champions League final.



The Club displayed its first ever "tifo", or human mosaic, in a Women's Champions League final under the slogan *Let's Move the World* in gratitude to the fans for their support throughout the season.

The 2023/24 season that was to end up being unforgettable. Winning the Women's Champions League was Barça Women's third UWCL and a historic haul of all four titles in the same year. Never before has any women's football team achieved this sporting milestone.

**The campaign accumulated more than 201 million impressions and 21 million interactions on social media.**

## WE GOT BACK THERE

### EUROLEAGUE CAMPAIGN

During the last 3 seasons, despite not having been able to win the European title, the Club's first basketball team was on the verge of victory, reaching the Final Four and, in the case of the 20/21 season, even the final.

During the 2023/24 season the team had another chance to **get back there (to the Final Four)**. Being there means more than simply reaching any stage, being there means experiencing it from the Palau, and that is what we wanted to transmit in this campaign. **A common attitude, between the team and the fans, and a commitment to walking the road to Berlin together.** Moreover, the verb 'to return', in all its conjugations, took on a special meaning because of the warm returns to the first team of Roger Grimau, Víctor Sada and Ricky Rubio; together with Juan Carlos Navarro and the rest of the team, they irremediably awakened the hope, 14 years later, of becoming European Champions once again.

The campaign was developed with a video to appeal to the fans to support the team at the Palau and, not only at the Palau, but also to create a **sense of belonging and unity with the team**. Furthermore, in addition to the digital part, **the Palau was also decorated with scarves with the clear objective of creating branding and revenue.** This activation increased the category of the 1st Euroleague Playoff match with an average price increase of +€6.85 per zone. Of the final net turnover of €127,505, a total of €26,542 related to the activation of the scarf.





## FAN ENGAGEMENT

This year has been marked by the new possibilities for fan interaction brought about by the move to the Lluís Companys Olympic Stadium and the launch of the Club's new app. This has expanded the digital resources and modernised the presentation of the proposed contents. Activity based on 4 key pillars: digital activations, digital products, growth campaigns and activations around the matches.

### DIGITAL ACTIVATIONS

Record number of views with more than 600 million views of the 97 branded content campaigns with our sponsors. We highlight three campaigns as a case study of the 2023/24 season.

#### ROLLING STONES X SPOTIFY FOR THE "CLASICO"



##### RESULTS:

**114M**

VIEWS  
ON INSTAGRAM  
(9 REELS)

**10.7M**

INTERACTIONS  
ON INSTAGRAM  
(11 POSTS)

**32M**

VIEWS  
ON TIKTOK  
(9 TIKTOKS)

#### MEN'S FIRST TEAM - KONAMI EFOOTBALLPRO



##### RESULTS:

**48M**

VIEWS  
ON INSTAGRAM  
(9 REELS)

**24M**

VIEWS  
ON TIKTOK  
(3 TIKTOKS)

**3.8M**

VIEWS  
ON YOUTUBE  
(1 LONG FORM)

#### RENEWAL OF CONTRACT WITH CUPRA



##### RESULTS:

**12M**

VIEWS  
ON INSTAGRAM  
(1 REEL)

**1.6M**

VIEWS  
ON TIKTOK  
(1 TIKTOK)

**1.8M**

INTERACTIONS  
ON INSTAGRAM  
(2 POSTS)

### DIGITAL PRODUCT

New version of the app for mobiles with a new vertical content experience and a redefinition of the structure. New visual proposal and sections with the aim of improving its navigability and making it more intuitive, increasing the consumption time, the user experience and making it easier for users to share content and encourage it to go viral. These actions have also been promoted on the Club's website, where the visual aspects have been simplified in order to facilitate consumption.

##### RESULTS:

**+70%**

OF TRAFFIC TO  
THE BUSINESS UNITS  
with the consequent  
increase in revenue from the  
app and the website.

**+43%**

IMPRESSIONS

### ACTIVATIONS AROUND THE MATCHES

The move to the Lluís Companys Olympic Stadium during the 2023/24 season was to reimagine the match day experience along the lines followed in previous seasons. The Fan Engagement Department promoted new cheering habits at the Barça facilities. The successes of the Women's team were also accompanied by actions aimed at maximising the experiences of the fans of FC Barcelona.

#### MATCH DAY

PRE-ANTHEM HYPE  
LINE-UPS WITH THE STANDS  
GOAL CELEBRATIONS  
FAN CAMS



The Rolling Stones Mosaic by Spotify



Women's League Celebration



Performances by guest artists

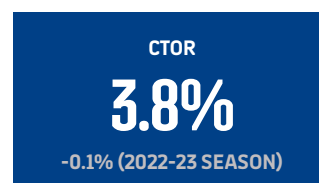
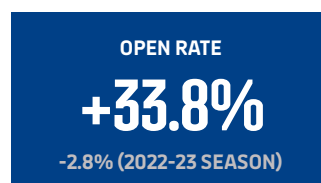


UWCL activations at final in Bilbao

## GROWTH

New personalised registration funnels with a 30% increase in conversions and a +147% increase in new registrations compared to the previous season and the integration of members into the new loyalty programmes. This increase in new reg-

istrations has led to a record turnover for the Email Emarketing channel of more than €190 million and a reduction in the number of queries received by the Club from users about the products on offer.



## WEBSITE

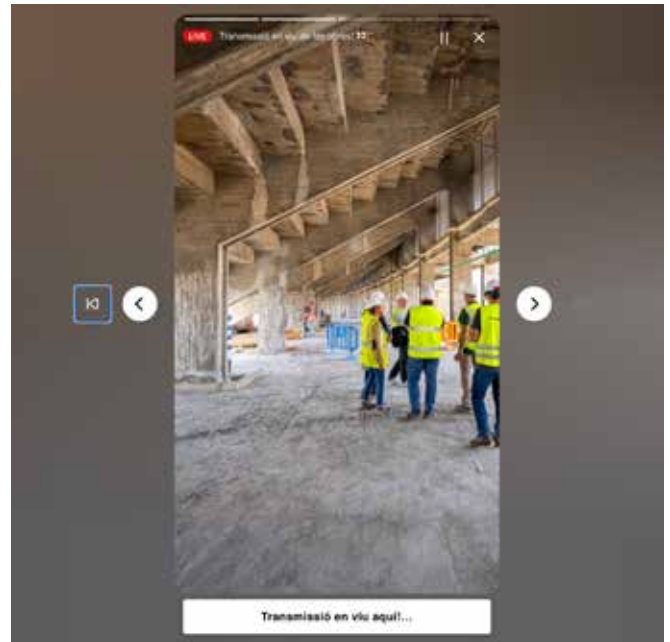
The 2023/24 season will be remembered for the introduction of vertical content on the FC Barcelona website and official applications.

## 'BARÇA STORIES'

During the month of April 2024 the Club will launch a feature that improves the user experience for fans from all over the world who regularly visit the Club's platforms. The incorporation of these *Barça Stories*, which behave very much like Instagram, has allowed FC Barcelona to become the first football club in the world to offer an experience of this kind on its own channels. It is a format that allows the user to be permanently connected to everything that happens at Can Barça through recurring stories that are quick to consume.

## VERTICAL VIDEOS

In addition, and only available on the official app (not on the website version), a space has been created for vertical videos in the form of Clips that allow users to enjoy the daily content of the men's and women's first teams, as well as the Club's sections, or to remember the great moments and matches of the Club's history through these short videos that can be consumed quickly. The redesign of the application offers a sleeker mobile experience with easier access to key functions, such as news and fixtures, so that fans have all the information they need at their fingertips. Furthermore, the app allows you to test your knowledge with daily games and quizzes.



## COVERAGE OF MATCH DAYS

The coverage of match days has also undergone significant changes. The user can follow what happens on the playing field more closely because, through *Barça Stories*, you can see the elevens, the minute by minute, the goals, the changes and all the news, analysis and reactions. These changes are a reflection of the Club's commitment to creating entertaining digital experiences, as well as the desire to bring the players closer to all their fans. The new application is the latest, but not the last, in a series of steps to strengthen the *Barça DNA* in its digital channels.

The screenshot displays the FC Barcelona website interface. At the top, there is a navigation bar with the club's crest, menu items like 'PRIMER EQUIP', 'CLUB', 'ESPAI BARÇA', 'SÒCIS', and 'MÉS EQUIPS', and utility links for 'ENTRADES I MUSSEU', 'BOTIGA', and 'BARÇA ONE'. The main content area is divided into two sections:

- BARÇA STORIES:** A horizontal row of ten story thumbnails. The first is a 'LIVE TRANSMISSIÓ EN VÍU' (Live Stream) for June 2024. Other stories include 'Primer entrenament a Annapolis', 'Orlando - Baltimore', 'El debut del Barça - ManCity', 'FCB - MANCITY II', 'Revisió al quart FC Barcelona vs Manchester City', 'Fans i Barça', 'L'entrenament', and 'El debut'.
- PRIMER EQUIP PARTITS:** A section for the first team's fixtures. It shows a current match result of 02:15:14:28. Below this, it lists upcoming matches:
  - 31 DIMECRES JULIOL:** FC Barcelona vs Man City at Camp Nou Stadium, with a score of 2-2.
  - 04 DIUMENGE AGOST:** FC Barcelona vs R. Madrid at Wanda MetLife Stadium, with a kickoff time of 01:00.

## SOCIAL NETWORKS

529,972,741

FOLLOWERS (FIGURES AS OF 30 JUNE 2024)

**149.8M**  
FACEBOOK**164.1M**  
INSTAGRAM**96.2M**  
X**17.3M**  
YOUTUBE**2.5M**  
SNAPCHAT**37.0M**  
TIKTOK**104.0K**  
TWITCH**275.1M**  
LINKEDIN**9M**  
THREADS**74.7K**  
DISCORD**2.2M**  
BROADCAST  
CHANNEL**35.4M**  
WHATSAPP  
CHANNEL**BeReal.****532.0M**  
BEREAL**11.2M**  
WEIBO**264.0K**  
TOUTIAO**3.25M**  
DOUYIN**193.0K**  
BILIBILI**小红书****71.0K**  
XIAOHONGSHU**252.4K**  
WECHAT**46.9K**  
WECHAT  
VIDEO





**190**

SUSTAINABILITY

**192**

DIVERSITY, EQUITY  
AND INCLUSION

# SUSTAINABILITY

## SUSTAINABILITY

### LLUÍS COMPANYS OLYMPIC STADIUM SUSTAINABLE MOBILITY PLAN

FC Barcelona and the Barcelona City Council unveiled the Mobility Plan that they have jointly drawn up in preparation for the move to the Lluís Companys Olympic Stadium. The director of the Club's Sustainability Area, Jordi Portabella, and the manager of the Mobility, Infrastructures and Urban Services Area of the City Council, Xavier Patón, provided the details, committing to a model in which sustainable mobility has been the key factor.



### TRIP BY TRAIN TO MADRID FOR THE MEN'S FIRST TEAM

FC Barcelona once again shows its commitment to sustainability and chose to travel to Madrid by AVE high-speed train for its match against Getafe. This decision represents a significant change in men's elite football. Until now, the professional teams have almost always travelled by plane. The railway infrastructure and competition schedule permitting, this is expected to be a trend that will be progressively incorporated into travel practices. With this measure, Barça will comply with Sustainable Development Goal 7 on clean and affordable energy, while also reducing its carbon footprint by 84%.



### PARTICIPATION IN 'BARCELONA 2030 GLOBAL AND SUSTAINABLE'

Under the title *The challenge of the visitor economy*, the director of FC Barcelona's Sustainability Area participated in *Barcelona 2030 Global and Sustainable* held at the CaixaForum Palau Macaya in Barcelona and organised by the newspaper *Expansión*. The colloquium debate was also attended by Elisa Urrutia, Head of Global Sustainability Meetings & Events at American Express Global Business Travel; Clara López Sanjurjo, Head of Expansion at Eurostars Hotel Company; and Antonio Capella, partner in the Sustainability area of EY Spain. Throughout his remarks, he highlighted all the work that FC Barcelona is doing and how the Espai Barça is a clear example of the Club's commitment to sustainability and everything that this entails.



### PARTICIPATION IN THE 'EUROPEAN SPORTS INTEGRITY SUMMIT'

Sustainability is one of the pillars of FC Barcelona's Strategic Plan 2026 and one of the fundamental principles guiding the development of the Espai Barça project. All the initiatives that the Club will carry out in support of its sustainability mission were presented at the *European Sports Integrity Summit*. The event was held virtually under the title *Shielding the true spirit of sports in ambiguous times*, and organised by Economist Impact, which is part of the prestigious British publication *The Economist*. The international summit was attended by FC Barcelona as part of the Sport Sustainability block.





## SUSTAINABLE AND INCLUSIVE COPA DE LA REINA FINAL

FC Barcelona women's first football team played the final of the Copa de la Reina against Real Sociedad in Zaragoza, for the first time, in a sustainable and inclusive match. Thanks to the joint efforts of the Club, the Royal Spanish Football Federation (RFEF), the Zaragoza City Council and Real Sociedad, it was possible to achieve this objective. The RFEF measured the amount of carbon dioxide, and the Zaragoza City Council provided electric buses that connected the AVE station and other parts of the city with La Romareda. Those involved also called on fans to travel to the match by sustainable transport, in order to avoid the use of private vehicles to the extent possible. A selective collection of the generated waste was also carried out, and it was subsequently recycled.



## BIOSPHERE CERTIFICATION RENEWAL

FC Barcelona obtained the renewal of its Biosphere certification, a recognition that verifies that both the Club and the Museum provide their goods and services in accordance with a socially and environmentally responsible model. The Club continues to work to encourage sustainable development in all its areas of activity in order to increase standards and achieve, or renew, the main benchmark certifications in terms of sustainability.

## WATER SAVING MEASURES IN EMERGENCY PHASE 1 DECREED BY THE CATALAN GOVERNMENT

The Club, in anticipation of the emergency phase 1 due to decreed drought by the Government of the Generalitat of Catalonia, launched saving measures in its facilities and gardening, and made a high investment to incorporate reclaimed water to the irrigation systems. Both measures allowed reduction in the consumption of potable water to practically its own substitution in field irrigation. As it can be increased reclaimed water, we want to achieve practical elimination of water, both ground-water and potable, intended for gardening and fields.



## TREATMENT PLANT ON THE GROUNDS OF THE MINIESTADI

FC Barcelona installed a recycling plant for the waste of reinforced concrete from the demolition of the Spotify Camp Nou on the grounds of the old Miniestadi, which will be in operation until the completion of the work. So far it has hosted more than 55,000 m<sup>3</sup> of material, a worldwide referent. Once completed the demolitions, a reuse process has begun of its components: concrete and steel based on separating the steel and cement of the concrete itself, from which aggregates are obtained of different granulations, in order to reuse them as raw materials both for the construction of the new Stadium as for embankment. In the case of extracted steel, is transported to a company located 20 kilometres from Barcelona specialized in the recycling process, that once the whole process is done, it brings it back to the Spotify Camp Nou. This model allows incorporation of kilometre 0 materials to the new structure, promoting an extraction saving of raw material and protection of virgin spaces, and decreasing the carbon footprint of the Espai Barça works, both for materials, the energy consumed, either in the transport or in the manufacture of new material. It should be noted that recycled and reused concrete and steel account for approx. a 50% decrease in the carbon footprint of the works.



# DIVERSITY, EQUITY AND INCLUSION

Diversity, Equity, and Inclusion seeks to promote a more inclusive and equitable environment within the Club and the 'blaugrana' community. It organizes internal training sessions to raise awareness and understanding of issues and regulations related to equality, diversity, and accessibility, and promotes initiatives and partnerships that provide rigor to the projects. To increase awareness and outreach, it drives actions during the most relevant International Days.

## GENDER

### THIRD MEN AND WOMEN'S EQUALITY PLAN

On 12 March 2024, the Third FC Barcelona Men's and Women's Equality Plan, signed on 6 March by the entire Negotiating Committee, was officially registered. The aim of the Equality Plan is, after a thorough assessment of the Organisation, to achieve equal treatment and equal opportunities between men and women and to eliminate gender discrimination in the company.

### DECLARATION ON THE ELIMINATION OF VIOLENCE AGAINST WOMEN

For the third consecutive year, FC Barcelona signed on to the reading of the Declaration of the World of Sport for the Elimination of Violence against Women, promoted by the General

Secretariat of Sport and Physical Activity of the Government of Catalonia. It was read by different sportsmen and women from La Masia, youth basketball players and Barça CBS players, in a number of games played at home during November 2023.

## DISABILITY / DIVERSITY

### 3D-INTERNATIONAL DAY OF PERSONS WITH DISABILITIES

The 3rd of December 2023 was the International Day of Persons with Disabilities and UNES Barça organised an exhibition during the half time break of the League match between Barça and Covirán Granada. A few days before, a Team Building event was held between the women's and men's first basketball teams and UNES Barça itself. Diversity and disability have also been addressed in other areas, where improvements in accessibility when buying tickets online and in training for workers have been implemented.



## EUROPEAN DIVERSITY MONTH

During European Diversity Month in May 2024, various initiatives were unveiled at the Club's facilities, such as the new locations for wheelchair users at the stadium, the *Calmer Opening-Times* project at the Barça Stores and the Barça Immersive Tour. This is an initiative designed to offer a more relaxed environment and experience for people with autism, sensory sensitivity and intellectual disabilities. The Barça Stores also unveiled inclusive mannequins, an action to reflect the diversity that exists in society, representing the variety of bodies, abilities and disabilities.



## LGTBI

On 7 October 2023, FC Barcelona hosted the biannual meeting of the Iberian LGBTI+ Sports Association (ADI), an initiative in which the Club's Diversity, Equity and Inclusion department took part. Furthermore, in its work to combat homophobia, biphobia and transphobia, and discrimination and to promote gender equality, the Club celebrated the International Day against LGBTI-phobia in Sport during the match that the women's team played on 19 February 2024 at the Johan Cruyff stadium against Atlético de Madrid. On 17 May 2024, FC Barcelona received the award for diversity in sport at an event held on the occasion of the International Day against LGBTI-phobia in Sport, organised by the Love Rights association.

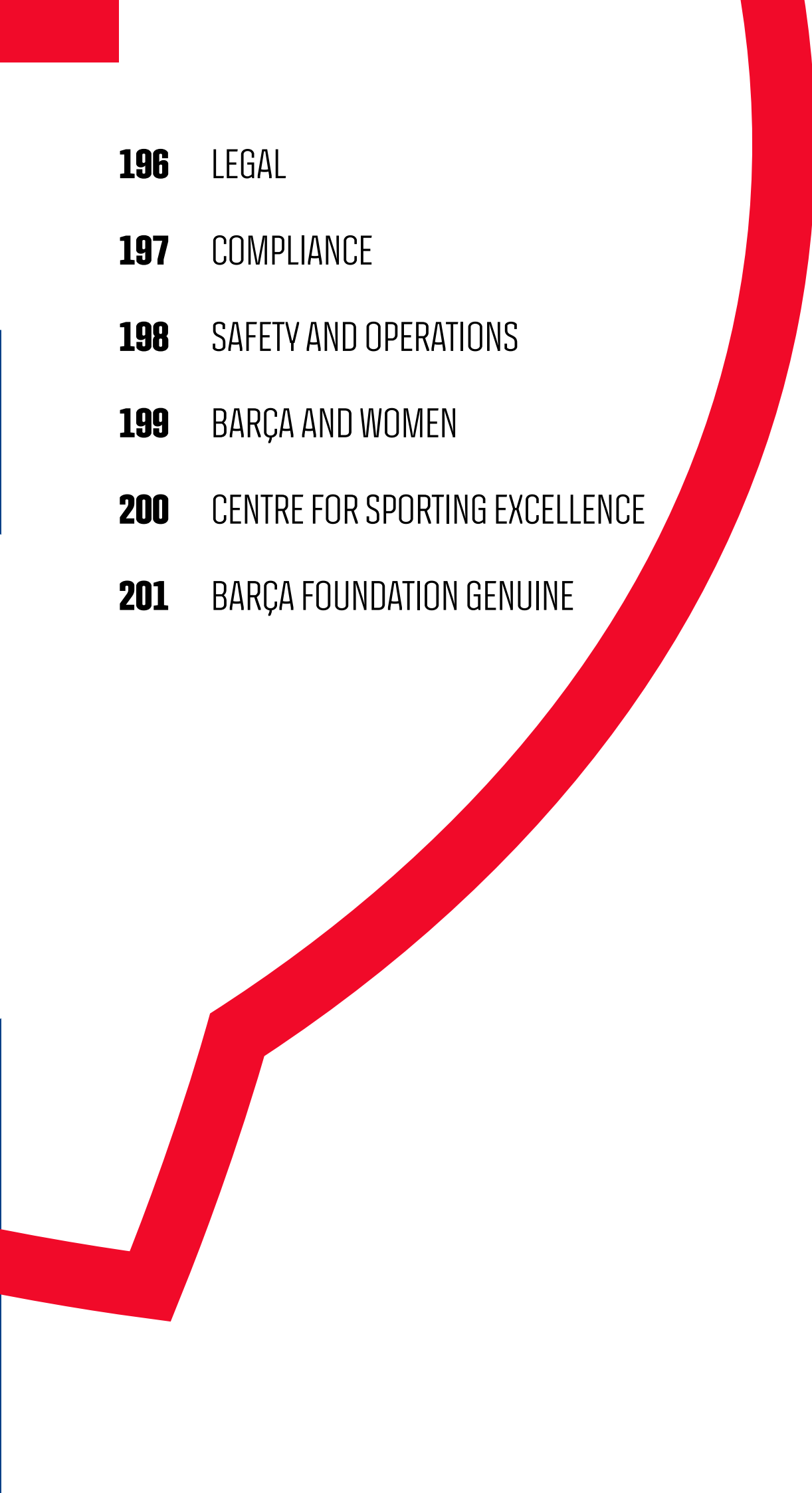


## MANAGING ALLIANCES

On 11 July 2023, FC Barcelona signed an agreement with Fundació.cat, an alliance to preserve the digital presence of Catalan on the internet. On 23 May 2024 it signed an agreement with the ONCE Social Group, which aims to make the future Spotify Camp Nou a benchmark space in terms of accessibility and equality for all people. In addition, during this season the agreements with Panteres Grogues (a non-profit multi-sports association), ACAPPS (an association of families and people with deafness) and Apropa Cultura (an inclusive network that brings culture to vulnerable groups) have been renewed.





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# OTHER AREAS



## LEGAL

During the 2023/24 season, the FC BARCELONA Legal Area continued to work towards contributing to the stability of the Club, ensuring the integrity and rigour of the contractual relations established between the Club and third parties. The policy of containment, prudence and austerity in expenditure continued to define the contractual lines and fostered the search for new lines of business with the expectation of generating more income in better ways.

This more innovative approach led to the establishment of new relationships with different types of contracts and forms of exploitation related to the virtual environment and the exploitation of new digital assets.

The new Spotify Camp Nou Stadium as a major construction challenge of the Espai Barça project involved a major involvement of the legal area in order to regulate all matters relating to the day-to-day running of the project, but it also led to the drafting of the bases for the operation of the future stadium in all its aspects.

Fair play continued to be very present in the day-to-day running of the Club and to a certain extent conditioned some sporting possibilities. However, this also served to focus greater efforts and

expectations on the contractual improvement and adaptation of the Club's young professional sportsmen and women who played key roles in our teams and whose contracts were modified and adapted to the new reality.

As always, the involvement and dedication of the Legal Area was absolute, focusing its efforts on meeting all the Club's needs within the regulations in force and addressing the legal challenges we faced during the last season. There were frequent renegotiations, both on salaries in the sporting area and on prices and fees in the rest of the Club's contracts with third party suppliers providing various services.

There were no significant legal claims other than those initiated in previous seasons and, in any case, the court rulings were mostly in favour of the Club's interests, while those that were not were duly appealed.

From a social perspective, it helped to successfully complete the new census of members, the interaction with members became more agile, immediate and efficient, and all this taking into account the difficulties and distance involved in the location of the Lluís Companys Olympic Stadium.

The end of the 2023/24 season ushered in a new phase of which we should highlight the reconstruction of the team in sporting terms and the return and premiere of the new Spotify Camp Nou, milestones in which the Legal Area continues to provide support to all areas of the Club with a strong team eager to face this new season full of challenges.



## COMPLIANCE

FC Barcelona has a Criminal Compliance Management System that complies with the elements set out in the Spanish Criminal Code, as well as with state and international standards on compliance. The System is led by the Chief Compliance Officer, who is independent and autonomous from the other areas of the Club and reports directly to the Board of Directors.

The main functions of the Criminal Compliance Management System are to prevent and identify risks, implement measures and controls to mitigate them, manage the Ethics Channel and collaborate in promoting a culture of ethics and compliance. This system is under constant monitoring and continuous improvement in line with any legislative changes or new activities that may arise. It is for this reason that the Compliance Area draws up an annual plan defining the actions to be carried out during each season in collaboration with the other areas of the Club and related entities.

During the 2023/2024 season, the main sections of activity of the Compliance Area were as follows:

### INTERNAL REGULATION

The Compliance Area has been at the forefront of updating the *Protocol for the prevention and handling of sexual harassment, on the grounds of sex, sexual orientation, gender identity or gender expression*, and the *Protocol for preventing and addressing workplace harassment*, which are in line with the most pioneering and advanced criteria and standards in these matters. In this regard, one of the most significant novelties within this updating has been the creation of a net-

work of contact people in the *Protocol for the prevention and handling of sexual harassment*. Through external experts in the sector, the employees of FC Barcelona and its related entities have received training in this area.

### THE ESPAI BARÇA PROJECT

In one of the Club's most ambitious projects, the remodelling of Spotify Camp Nou within the context of Espai Barça, the meetings and tasks of the Espai Barça Monitoring and Transparency Body have been attended with the aim of maintaining a vision of transparency and control. This body, of which the Area Compliance is a part, is responsible for supervising the awarding of contracts for Espai Barça, identifying risks and ensuring that the control measures are respected, including those legally established in terms of health and safety.

### CHILD PROTECTION SYSTEM

One of FC Barcelona's priorities is to promote safe and protective spaces for all children and young people. This protection structure is made up of 20 protection delegates, as well as 70 protection officers representing all the groups in which children and adolescents participate. Furthermore, specific training has been provided to professional and collaborating staff who are in direct contact with children and adolescents, and training has begun for professional staff who are in indirect contact with them (cleaning, security). This training has been made possible through the activation of the Action Protocol to address the risk situations identified.

### CRIMINAL RISKS MAP

The Compliance Area has begun updating FC Barcelona's Criminal Risks Map.



# SAFETY AND OPERATIONS

## FIGURES FOR MATCHES AT OUR FACILITIES



OLYMPIC STADIUM

# 27

MATCHES

- 1 Gamper
- 19 LaLiga
- 5 Champions League
- 1 Liga F
- 1 Women's Champions League

**343** Press and TV  
Accreditations

**1,432** Accredited  
staff

During the 2023/24 season, the Facilities Operations Area carried out the production, logistics operations and television production tasks for all the competitions played at the Lluís Companys Olympic Stadium. The stadium hosted a total of 27 games: in addition to the Joan Gamper Trophy, 19 LaLiga games, five Champions League games, one Liga F game and one women's Champions League game. The average number of press and television accreditations was 343, while the average number of accredited staff was 1,432.



PALAU BLAUGRANA

# 102

MATCHES

- 36 Basketball
- 23 Handball
- 18 Futsal
- 23 Roller hockey
- 2 Women's basketball

**42** Press and TV  
Accreditations

**72** Accredited  
staff

The professional sections that play their games at the Palau Blaugrana (basketball, handball, futsal and hockey) played a total of 102 matches in this venue. Two of these was played by Barça CBS, a team in the highest category of women's basketball. The men's basketball team played 36 matches, the handball team 23, the futsal team 18, and the hockey team 23. The average number of press and television accreditations was 42, while the average number of accredited staff was 72.



JOHAN CRUYFF STADIUM

# 47

MATCHES

- 22 Women's A
- 22 Barça Atlètic
- 3 U19

**71** Press and TV  
Accreditations

**117** Accredited  
staff

A total of 47 games were played at the Johan Cruyff Stadium, corresponding to the regular competitions of the women's team, Barça Atlètic and the U19 A team. The women's team played 22 matches, Barça Atlètic 22, and the U19 A 3. In addition, the traditional open-door Christmas training session for the men's first team was held at this facility, as well as the official opening of the Barça Academy international tournament. The average number of press and television accreditations was 71, while the average number of accredited staff was 117.



CIUTAT ESPORTIVA

# 1,411

MATCHES

- 459 Football
- 141 Basketball
- 107 Handball
- 92 Futsal
- 612 Barça Academy matches

The Ciutat Esportiva hosted 421 matches of Barça's youth football teams, 134 for basketball, 86 for handball and 84 for futsal. Furthermore, the Barça Genuine Foundation team played a total of 33 games, five of which were in the DICUP Tournament, in which 20 games were played. At the Barça Academy, the football, basketball and futsal sections played 1,351 games, including 533 in the Barça Academy International Tournament and 221 in Football Improvement.



## BARÇA AND WOMEN

### GOLD MEDAL OF HONOUR OF THE PARLIAMENT OF CATALONIA

On 13 September 2023, the Parliament of Catalonia awarded the Medal of Honour in the Gold category, the chamber's highest distinction, to the women's football section of FC Barcelona. This is the first time a sporting team has received this award, which recognises the work of the sportswomen and the Club for their contribution to growth, recognition and professionalism, as well as the creation of equal opportunities. The recognition also highlighted the contribution in the generation of role models for children and young people, transforming the social perception of the role of women in the world of football and contributing to build a fairer and more equal society in terms of rights and opportunities.



### AITANA BONMATÍ BALLON D'OR MURAL

FC Barcelona will pay tribute to Aitana Bonmatí on 31 October 2023 with a mural that will be painted in her hometown, Sant Pere de Ribes, with a design created by the Catalan artist FERT. ONE. With this gesture, the Club offers a public recognition to the winner of the Ballon d'Or.



## INTERNATIONAL WOMEN'S DAY

To celebrate International Women's Day, on 8 March 2024 FC Barcelona will launch a commemorative shirt created by the renowned designer María Escoté. The design, aimed at future generations, was inspired by the slogan of the Club's campaign *Equality is in our colours. Empowering future generations*, and will use 'Barça Lilac' as the base colour, the result of the fading together of the original colours, blue and maroon.



## MEET & GREET PLAYERS AT THE BARÇA STORE

During the 2023/24 season, Meet & Greets have been part of the agenda of the women's football team. The first was held at the Barça Store in Passeig de Gràcia on 2 November 2023, with Aitana Bonmatí, who showed off her Ballon d'Or. At the same shop, on 19 December 2023, Mariona Caldentey, Salma Paralluelo and Keira Walsh shared the afternoon with the fans in a pre-Christmas gathering.

On 26 March 2024, coinciding with the preview of the return of the final of the UEFA Women's Champions League, Cata Coll, Ingrid Engen and Ona Batlle received the fans at the Barça Store in Canaletes, the very same place where Lucy Bronze, Marta Torrejón and Esmee Brugts received fans on 11 April, on the occasion of the semi-final preview of the competition.



# CENTRE FOR SPORTING EXCELLENCE

A high performance model, which is one of a kind in the world, programmes for sportspeople, families, coaches and staff members and technology applied to the search for continuous improvement are all ingredients of the Centre for Sporting Excellence.

The objective for all the Club's professional sports, with a special focus on the youth teams, is to generate internal talent that reaches our first teams with integrated high performance habits and to accompany our sportspeople with a holistic approach. The work for the 2023/24 season focused on three main areas:

## PERFORMANCE PROGRAMMES

### BARÇA TALENT

The aim is to introduce sportsmen and sportswomen, from the youth stage onwards, to the world of elite sport and familiarise them with the FC Barcelona performance model. The 2023/24 season saw the participation of 180 sportspeo-

ple from the Club's five professional sections (women's futsal, futsal, basketball, roller hockey and handball), to whom the performance monitoring and improvement model and a personalised training plan were applied.

### CULTURE AND VALUES

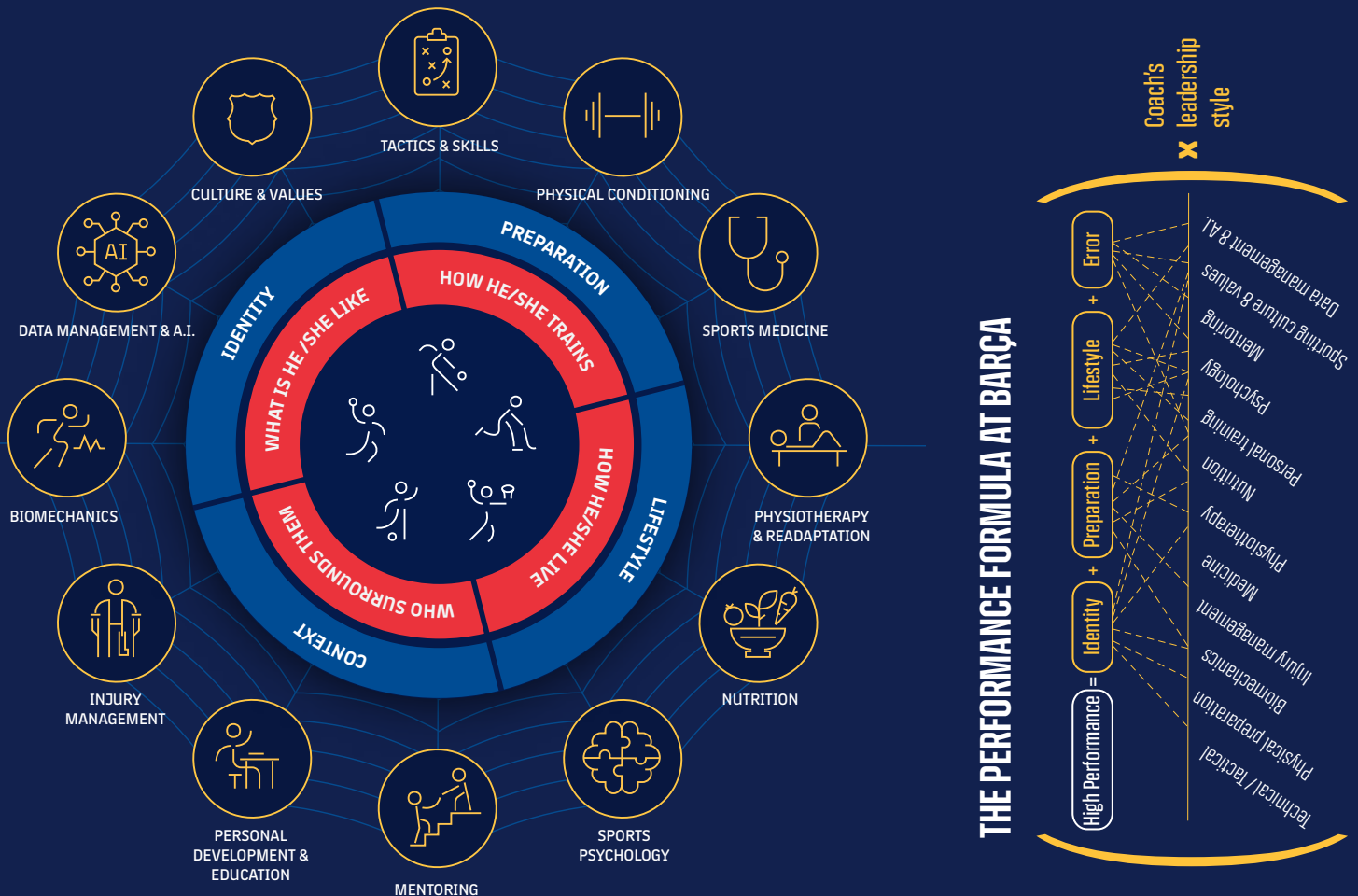
Its aim is to ensure that the values of FC Barcelona are present in day-to-day life. They are worked on through workshops, talks, outings and specific assessment tools.

### LA MASIA FOR COACHES

Throughout the season, various training sessions have been held with the aim of introducing coaches to the Model of Excellence and providing them with the tools to implement it in their teams and to create spaces for sharing and learning among their peers.

### TECHNOLOGY AND THE MODEL OF EXCELLENCE

Spaces, the self-development platform that integrates all the information related to the individual and collective performance of our sportspeople, and with applications also for the Scouting Area, is one of the key projects for the success of the model. It is a task led by the Centre for Sporting Excellence's own Sports Analytics team, in close partnership with the technology area.





## BARÇA FOUNDATION GENUINE

The 2023/24 season of Barça Foundation Genuine, the third season for this team made up of men and women with intellectual disabilities, was on the whole a very positive one. The members of the technical staff - three coaches, a trainer, a goalkeeper trainer, a physiotherapist and three psychologists - once again guided the group, made up this time of 21 male and seven female players, with the idea of being, above all, inclusive and equitable.

The Barça Foundation Genuine team travelled to Poland and Croatia to play, respectively, the No Barriers European Super Cup and the Special Power League. In the LaLiga Genuine, they visited Tarragona, Cadiz, Tenerife and Getafe to take part in each of the four phases of a competition in which they finished in a commendable fourth position, with five wins and only two losses.

On 15 June 2024, the Barça Genuine team ended the year with the Dicup, the third edition of the inclusive football tournament, in which eight teams took part, some of them from places as diverse as Mexico, Aragon and Valencia. And it was Barça Foundation that won again, as in the two previous editions.

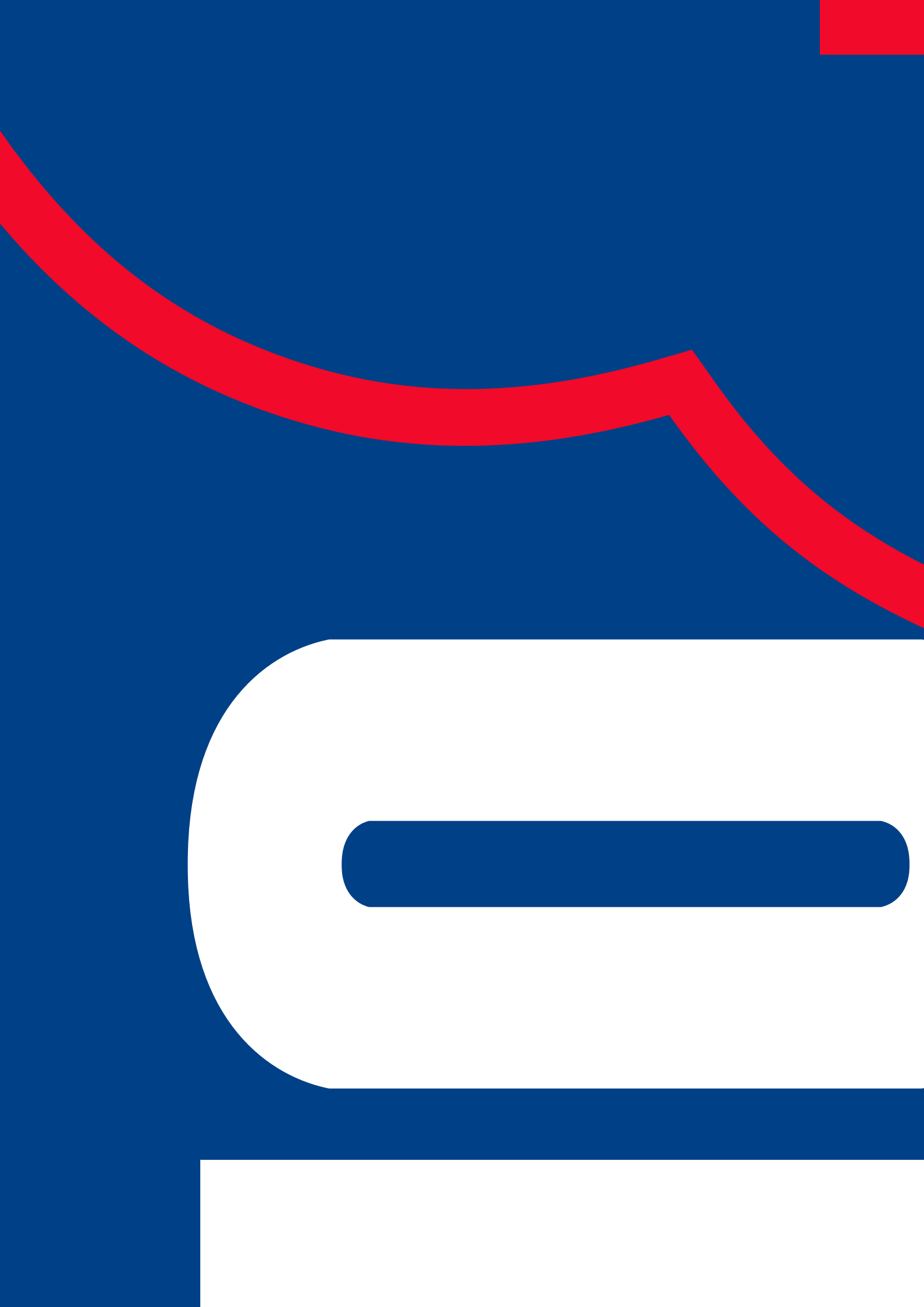
## MAPI AND ARAUJO, AMBASSADORS

Taking over from Aitana Bonmatí, Sergi Roberto, Alexia Putellas and Gerard Piqué, the 2023/24 season saw Ronald Araujo and Mapi León as the Barça Foundation Genuine ambassadors.



## FILM PRESENTATIONS

On 30 November, in a lively event at the Auditori 1899 in which the documentary *Una temporada de reptes* was screened, the third project by Barça Foundation Genuine was presented. On 7 February, it was presented at the Johan Cruyff stadium; on 17 February, at the Palau, and on 27 February, at the Lluís Companys Olympic Stadium.



- 
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# SUBSIDIARIES



## FOUNDATION

### 'JOVES FUTUR +' PROGRAMME

#### SECOND EDITION

The Auditori 1899 of the Spotify Camp Nou hosted the closing ceremony of the second *Joves Futur +* (Youth Future +) programme. At the event, recognition and thanks were given to the organisations, companies and individuals who took part in the project, led by the FC Barcelona Foundation with the support of the La Caixa Foundation. The initiative connected more than 100 young people who had been cared for by the authorities with good jobs.



### 'A STADIUM OF REFUGE'

#### EXHIBITION AT THE MONTJUÏC STADIUM

The FC Barcelona Foundation and United Nations Refugee Agency (UNHCR) presented an exhibition on the displaced people who took refuge in the Montjuïc stadium during the Spanish Civil War. The Institutional Vice President of FC Barcelona, Elena Fort, the First Vice President, Rafael Yuste, the Director of the UNHCR Office for Europe, Philippe Leclerc, and the first team player Ilkay Gündogan, inaugurated the exhibition "Barça 'More than a Club', Montjuïc, 'a stadium of refuge'" in October 2023.



#### EXHIBITION AT CASA NAVÀS IN REUS

The Casa Navàs in Reus hosted the closing ceremony of the exhibition "Barça 'More than a Club', Montjuïc, 'a stadium of refuge'", organised by the FC Barcelona Foundation and the UNHCR. The event was attended by the First Vice President of FC Barcelona, Rafael Yuste, and the Director General of the FC Barcelona Foundation, Dr Marta Segú.



### "THE SHIRT WITH THE LONGEST HISTORY"

Through an FC Barcelona shirt, the focus was placed on the violated rights of millions of people around the world, coinciding with the 75th anniversary of the Declaration of Human Rights. The Port of Barcelona was the chosen venue for the presentation ceremony of this campaign, which was attended by the Vice President Rafael Yuste, the Director General of the Foundation, Dr Marta Segú, the President of the Port of Barcelona, Lluís Salvadó, and the men's first team player Jules Koundé, as well as the social activist Mamadou Dia and representatives of institutions and various social entities.



## SUPPORT FOR REFUGEES

On the occasion of International Refugee Day, on 20 June 2024, players from FC Barcelona's first football teams recorded messages of support for refugees around the world. The football players of the men's first team Pau Cubarsí, Fermín López, João Felix and Aitana Bonmatí and Lucy Bronze of the women's first team talked about the work done by the Foundation.



## INTERNATIONAL CHILDREN'S DAY

The player on FC Barcelona's first women's football team Irene Paredes participated in the FC Barcelona Foundation's annual campaign to mark International Children's Day, which was held on 20 November 2023.



## 'SPORT AND GENDER, AN INTERNATIONAL VISION'

The Foundation and DIPLOCAT jointly organised the conference 'Sport and gender, an international vision'. The event took place at the FC Barcelona Auditori 1899 and was attended by international and Catalan sports experts and professionals. The event was attended by Elena Fort, Vice President of FC Barcelona and member of the Foundation's board.



## CHILD PROTECTION SYSTEM

At the Auditori 1899, Joan Laporta presided over the act of transparency and accountability of FC Barcelona and its Foundation's Child Protection System. This is a pioneering system in Europe that prevents and acts against any form of violence and covers the children and young people who participate in the activities of the Club and its Foundation.



## OPEN DOORS PRACTICE FOR THE COMMUNITY

As is done every year, during the Christmas holidays, the first men's team held a practice that the community could come and see, in an event organised by the FC Barcelona Foundation.



## LEARN ABOUT THE WORK OF THE FOUNDATION

The men's first team players Ilkay Gündogan, Jules Kounde, Fermín López and Oriol Romeu and the women's first team players Alexia Putellas, Irene Paredes, Lucy Bronze and Caroline Graham Hansen starred in the campaign launched by the FC Barcelona Foundation to raise awareness of its work among members, partners, fans and society in general, under the slogan 'Beyond sport with the Barça Foundation'.



## XAVI HERNÁNDEZ AND BRUNO MEET

The FC Barcelona Foundation made it possible to bring together the coach of the men's football first team, Xavi Hernández, and Bruno, the disabled child who became known on the internet during Carnestoltes (Catalonia's carnival) for his original costume of 'Xavi in a press conference'. Bruno, a 12-year-old Barça fan who suffers from a serious illness that means he has to be in an electric wheelchair, visited the Ciutat Esportiva Joan Gamper accompanied by his parents.



## XAVI HERNÁNDEZ, NEW AMBASSADOR

FC Barcelona President Joan Laporta and FC Barcelona Foundation Director General, Dr Marta Segú, took part in the presentation of Xavi Hernández, the men's first team coach, as the Foundation's new ambassador in a ceremony held at the Joan Gamper Ciutat Esportiva. The event was attended by members of the Foundation's Board of Trustees, the Board of Directors and the Management Committee. This appointment is in recognition of Xavi Hernández's more personal and charitable side since he made his debut in the first team, after passing through La Masia, and in his three decades of Barça history.



## TRIBUTE TO THE LEGACY OF JOHAN CRUYFF

The president of FC Barcelona and the FC Barcelona Foundation, Joan Laporta; Johan Cruyff's wife, Danny Cruyff; Dr Marta Segú, Director of the Barça Foundation; and Pati Roura, Director of the Cruyff Foundation, took part in the tribute to Johan Cruyff, which was held at the Escola Especialitzada La Sagrera (specialised school) in Barcelona.



## 'ONE TEAM' SOCIAL PROJECT

In the 2023/24 academic year, the *One Team* social project, organised by the FC Barcelona Foundation and the Euroleague, will have two ambassadors from the first basketball team, the players Oscar da Silva and James Nnaji. Both participated actively in the programme during the season.





## PAEDIATRIC EMOTIONAL WELL-BEING PROGRAMME

### SURPRISE VISIT TO A GIRL WITH CANCER

FC Barcelona first team player Irene Paredes paid a surprise visit to Aina, a 12-year-old girl admitted to the Hospital de Sant Pau in Barcelona with the support of the Enriqueta Villavecchia Children's Oncology Foundation. Aina is a highly passionate culer and especially of the first women's football team and its players. This visit coincided with International Childhood Cancer Day on 15 February.



### CHRISTMAS IN HOSPITALS AND CENTRES FOR MINORS UNDER GUARDIANSHIP

During the Christmas period, the players of the FC Barcelona men's first football team visited various children's hospitals in the Barcelona area as well as a number of children's centres run by the Government of Catalonia.



### BASKETBALL AT SANT JOAN DE DÉU AND VALL D'HEBRON

The players of the men's and women's basketball teams, accompanied by Audie Norris, FC Barcelona ambassador and Barça basketball legend, spent a very special day at the Sant Joan de Déu Hospital in Barcelona visiting children and young people suffering from serious illnesses and who have been hospitalised for long periods of time. Later, another group of players also shared a day with the children hospitalised at the Vall d'Hebron Hospital.



### HOCKEY AT PARC TAULÍ IN SABADELL

The FC Barcelona roller hockey team visited the boys and girls suffering from various illnesses at the Parc Taulí hospital in Sabadell to make for a very special day.



### BARÇA ATLÈTIC VISITS VALL D'HEBRON

As part of the *It's Christmas all year round* project, a group of Barça Atlètic players visited the paediatric ward of the Vall d'Hebron University Hospital, which cares for hospitalised children, some of whom have serious illnesses.



### THE FUTSAL PLAYERS VISIT HM NENS

Once again this season, Barça futsal players were the first of the Club's sportsmen and women to visit hospitals during the Christmas season as part of the *It's Christmas all year round* campaign. Specifically, Sergio Lozano, Ferrao, Sergio González, Feixas and Álex visited the Hospital HM Nens in Barcelona.



## BLM

FC Barcelona is the leader in the UEFA ranking in revenue from kit and merchandising sales. In the 2023/24 season, the Club totalled 179 million, an increase of 50% compared to the previous year, and moved from fifth to first place. The reasons for this growth are the expansion and diversification of this business line, which has allowed Barça members and fans to have the Club and its official products close at hand on match days. On competition days, Barça provided the fans who went to the Lluís Companys Olympic Stadium with new points of sale where they could buy Barça merchandise. These points of sale were strategically placed in and around the stadium, and they clearly made an improvement in turnover on match day.

After practically doubling BLM business in the 2022/23 season compared to the 2021/22 season, this year's increase is due to the growth of e-commerce and the licensing of products with the Barça brand.

## KIT LAUNCH

FC Barcelona placed three new kits on sale for the 2023/24 season. The blaugrana, a unique kit, the Club's first inspired by the women's team that played the first match in its history at the Spotify Camp Nou in 1970. The second, in white, is a tribute to the history of Barça, with reference to the second kit during part of the 1970s. The third, in *light aqua*, evokes inspiration and creativity, highlighting everything that is part of Barça, its history, its style of play and the young talents trained at La Masia, who are an inspiration all over the world.



## MAREMÀGNUM, THE 13TH BARÇA STORE

FC Barcelona opened its thirteenth wholly-owned store in July 2023 in Maremàgnum, one of the most popular and tourist-frequented areas in Barcelona. The Club is making progress in its retail expansion plan by adding this shop to those it already has at the Spotify Camp Nou, Passeig de Gràcia, Canaletes, Centre Comercial Arenas, Poble Espanyol, Barça Store & Exhibition Sagrada Família, Westfield La Maquinista, Parc Central Tarragona, Aeroport T1, Aeroport T2, La Roca Village and in Madrid.

Three of the four franchised Barça Stores, specifically those in Palma, Salou and Platja d'Aro, improved their look and updated their brand image and retail concept in order to achieve desired business objectives.



## STONES / KAROL G

Taking advantage of the partnership with Spotify, Barça once again made history by incorporating the logo of the world famous *The Rolling Stones* on the shirt worn at the first Clásico of the 2023/24 season, which was played at the Lluís Companys Olympic Stadium. It was an iconic garment that attracted attention from all over the world. 1899 Match quality units were put on sale, as was a special edition, the FC Barcelona x The Rolling Stones Signed Limited Edition, with only 22 units. These bore the signatures of the starting players of the two matches, the Clásico and the Lliga F League match. In addition to the match kits, there was a special clothing merchandise line with the logos of the Stones, Spotify and Barça, including a sweater, a cap and a scarf.

For the second leg match played at Santiago Bernabéu Stadium, the artist chosen to appear on the Barça shirt was the Colombian Karol G, the Latin singer with the most plays in the last four years on Spotify globally. In fact, her songs appear in more than 100 million playlists created by Spotify users.



## 'MEMORABILIA' FROM THE SPOTIFY CAMP NOU

FC Barcelona unveiled the 'FULL OF HISTORY. FULL OF FUTURE' collection so that culer fans can keep the memory of the stadium alive and present, thanks to a collection of items from the partially demolished stadium, at a variety of prices that fit all fan budgets. Thus, the Club gave a second life to the Spotify Camp Nou seats in three different and personalised models, the pitch and the goal nets, as well as offering a collection of ethical and sustainable diamonds made from the carbon in the soil under the pitch of the last match of the 22/23 season. In May, members were able to collect the seats they had purchased.



## 'THE CLUB' COLLECTION

Barça launched a collection called *The Club* with the aim of reaching more culers thanks to a wide range of products of proven quality and sophistication. *The Club* offers a range of products, from Indigo shirts made with meticulous attention to detail to watches, toiletry bags, backpacks, wallets and umbrellas made with high-quality materials. With this collection, Barça seeks to fuse its passion for the Club with everyday style, creating a perfect harmony between both expressions. The idea is to allow fans to proudly wear these Barça products in their daily lives.



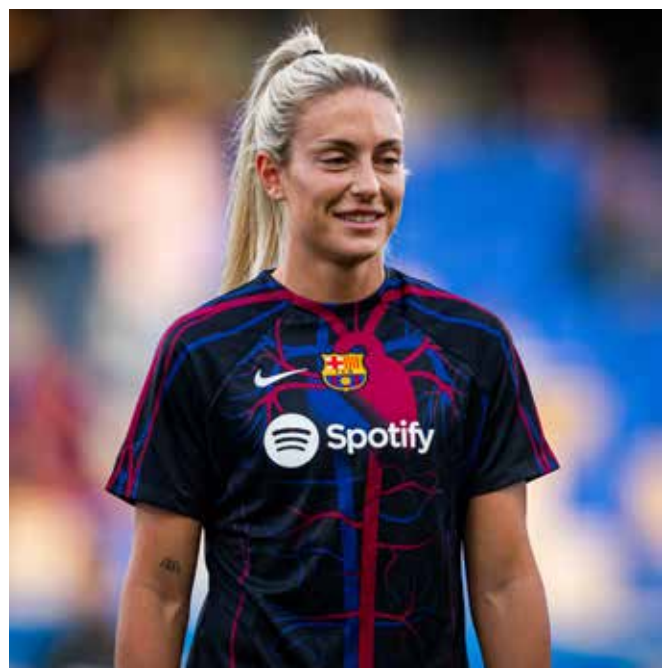
## RETAIL ACTIONS

The Barça women's players met the fans at the Passeig de Gràcia and Canaletes stores. In addition, the main room of the Barça store on La Rambla was used as a stage for the live broadcast of the first Clásico of the year on Esport3's Twitch channel. The programme *Què t'hi jugues*, on Cadena SER, also broadcast the programme leading up to the Clásico from this store. Furthermore, to mark Saint George's Day, some Barça Books authors signed their books at the Barça Stores in Canaletes and Passeig de Gràcia.



## 'BARÇA X PATTA' COLLECTION: SALES SUCCESS

For the first time in history, the Club, Nike and Patta, the prestigious Dutch urban clothing brand founded in Amsterdam, joined forces to create a streetwear clothing line. It was a resounding success because it brought together a collection of urban fashion between two very select brands, resulting in 90% of the products being sold in just 24 hours.



## BLM LICENSE AWARD

Barça Licensing and Merchandising (BLM) was recognised as the Best Sports Licensing Property of 2023 by the trade magazine *Licencias Actualidad* (Interempresas). The recognition was awarded by the professionals in the sector, who decided to honour the work of BLM with an award in recognition of this area's work. A few weeks earlier it was UEFA, in a public report, which highlighted the work done by Barça Licensing & Merchandising in achieving record revenues in the history of football with 179 million euros during the 2022/23 season.



## FESTIVAL COLLECTION 2.0

After last season's success, the Club released another line of streetwear aimed at younger people and launched the second edition of the Festival 2.0 collection. Barça seeks to incorporate the elements of the passion for team colours into everyday fashion and to position the collection as a trend and a fashion option for football enthusiasts. Comfortable pieces and silhouettes that offer a casual and fun look, designed with trendy patterns. In addition, all of them incorporate distinctive FC Barcelona elements.



## MYSTERY SHOPPER

In order to improve the shopper's experience in the different Barça stores in Barcelona and other places, BLM has launched a programme called *Mystery Shopper* through which a shopper makes sure the commercial services (sales staff, cashiers, after-sales service, etc.) are high-quality and running smoothly. The aim of this initiative is to improve the service for all customers and users who visit Barça Stores and to give them the best possible experience.



## INSTAGRAM

In May 2024, the @barcastore account was created to publicise the products that Barça offers its fans around the world. Through this account you can find out about the latest news from the different collections, as well as get behind-the-scenes looks at the filming and photo sessions of the products for sale.





## BARÇA STUDIOS

FC Barcelona's audiovisual division, Barça Studios, underwent significant changes during the 2023/24 season, mainly with the arrival of the streaming content platform Barça One. This is a free proposal with a global mission that serves as a gateway to the company's audiovisual productions.

### BARÇA ONE

4 April 2024 saw the launch of Barça One, the free global streaming platform that brings together the best selection of Barça-themed content on the audiovisual market. The project democratizes the Club's contents by offering them on a global scale, as never seen before. Barça One is a natural and necessary evolution of Barça TV+ that makes good on the Club's commitment to creating a benchmark project

in the entertainment industry. To watch this OTT content you need to download the app on any smart device or Smart TV, or go to the FC Barcelona website. Barça One can currently be viewed in Europe and the Americas, but the intention is to go global in the near future.

The platform has three user levels. A basic free tier with advertisements, which is the most accessible option. Another free tier, with registration, which allows you to personalise the channel, create your own playlists, receive recommendations, view exclusive content and receive programming information, among other functions. And finally, a Premium subscription for 1.99 euros per month, with no ads and with the option to download content to view it whenever and wherever you want. FC Barcelona is thus adapting to the new reality of the streaming market with an open content formula that lightens the economic burden on the user. This represents a change of business model that will be a new way to generate revenue worldwide and an opportunity to promote the Barça brand in the international context.

FC Barcelona members were able to enjoy the Premium version of Barça One free of charge and BarçaTV+ subscribers

## SUBSIDIARIES

were automatically upgraded to the Premium version of Barça One for the same term as their BarçaTV+ contract.

Since its premiere, Barça One has broadcast a wide range of live programmes, including a news programme from Monday to Friday with the latest news about the Club (Barça News), as well as live programmes during the men's first team matches (Barça Live) and broadcasts of youth football matches. The platform will also offer more than 1,500 hours of video, with archive content produced during the Barça TV period. The Club's multi-sport offer and its social distinctiveness (characteristics that make Barça a unique entity in the world) are assets that make it possible to reach different audiences and develop the loyalty of the fans of the future.



## "ORÍGENS ARAUJO"

On 6 March 2024, the presentation of the documentary *Orígens Araujo*, produced by Barça Studios in collaboration with Vanquish Media, was held at the Espai Texas. The film delves into the deepest roots of Ronald Araujo's life in his homeland, Rivera, and can be seen on the Barça One platform. The presentation ceremony was attended by the President of FC Barcelona, Joan Laporta, and a delegation from the Board of Directors; the first team coach, Xavi Hernández; the player Ronald Araujo and his family, and some of his teammates from the first team.





## BARÇA VISION

### EXHIBITION AT THE MOCO MUSEUM

FC Barcelona exhibited its first two NFTs, *In a Way, Immortal* - starring Johan Cruyff - and *Empowerment* - dedicated to Alexia Putellas - at the Moco Museum in Barcelona and Amsterdam, both of which form part of the Masterpiece collection, a project led by Barça Vision, of ten works of art that will be presented piece by piece. In two of its rooms dedicated to digital art, the renowned museum exhibited these audiovisual works, which pay tribute to emblematic Barça moments and figures that enrich the Club's legacy and historical heritage.



### PRESENTATION AT THE MOCO MUSEUM AMSTERDAM

After its launch in Barcelona, the Club and the Moco Museum presented the exhibition *Masterpiece. A digital tribute to Johan Cruyff and Alexia Putellas* in Amsterdam, where the first two

NFTs in the history of the Club were exhibited, *In a Way Immortal* -starring Johan Cruyff- and *Empowerment* -dedicated to Alexia Putellas.



### PARTICIPATION IN 'NFT PARIS 2024'

FC Barcelona was present at the renowned *NFT Paris 2024*, which was held at the Grand Palais Éphémère in Paris. The international congress was attended by the Club's Director of Research, Jordi Mompert, who was a member of the *Web3 in Sports: Invisible Tech, Visible Impact* panel. Throughout his remarks, he detailed some of the projects that Barça has developed using the most innovative emerging technologies.



## BIHUB

FC Barcelona's innovation and knowledge management centre continued to conduct its research, innovation and training projects during the season with the aim of also promoting the culture of excellence in these areas.

### THE BIHUB STRENGTHENS ITS POSITION AS AN INVESTMENT VEHICLE

This season, the BIHUB consolidated its position as FC Barcelona's start-up investment platform, with the aim of fostering entrepreneurial talent in the sports sector and capturing the value of its growth. The first two start-ups to participate in last season's BIHUB, OLIVER and Visualfy, were joined by Onalabs, Celebreak, Fyxbody and Made of Genes. What all these companies have in common is their commitment to innovation, their potential for growth in the sports sector and their market opportunities beyond this sector.

#### ONALABS

A Catalan start-up in the field of medical technology that offers a solution capable of reading, measuring and monitoring key physiological metrics continuously and non-invasively through sweat.



#### CELEBREAK

A Catalan company that, under the slogan *Play whenever and wherever you want*, has developed an app that allows you to play friendly football matches by finding a location and other players.



#### FYXBODY

A start-up that is developing a digital solution for physiotherapy, health and training professionals. It is a tool with several functions that make it easier to plan, organise and monitor personalised exercise programmes.



#### MADE OF GENES

Another Catalan company that uses techniques based on artificial intelligence, data science and systems biology to comprehensively analyse different biological markers such as blood analysis or DNA tests, in order to offer recommendations to improve people's health and well-being.



### SPORTS TOMORROW CONGRESS 2024

On 26 and 27 February, the BIHUB held the seventy-seventh Sports Tomorrow Congress on sports innovation. This year's slogan was *Shape your own game*. Once again, this event was held as part of the Mobile World Congress, at Fira de Barcelona's Gran Via exhibition centre, as a result of the agreement signed between the GSMA and FC Barcelona.

With over 500 people registered, this year's *Sports Tomorrow Congress* discussed the personalisation of sport at all levels and how this transformational trend involves carefully adapting experiences to meet the unique needs and preferences of athletes and fans.

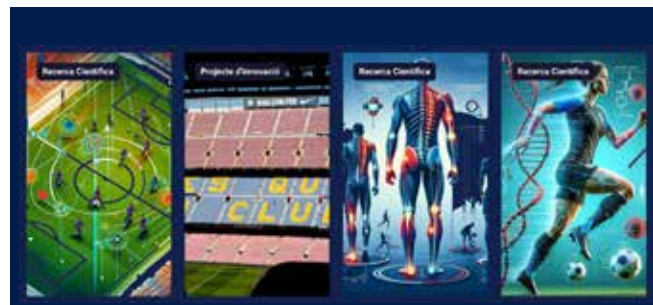




## ALL RESEARCH PROJECTS, NOW AVAILABLE TO EVERYONE

The BIHUB used its website to share all the research projects and scientific publications that the Club has conducted or in which it has participated in recent years. This repository,

which can be found in the LAB section of the website, allows anyone who wants to consult the different papers published in leading scientific journals and discover the most important research projects developed by the Club.



## STUDY ON PREDICTING INJURIES IN WOMEN'S FOOTBALL

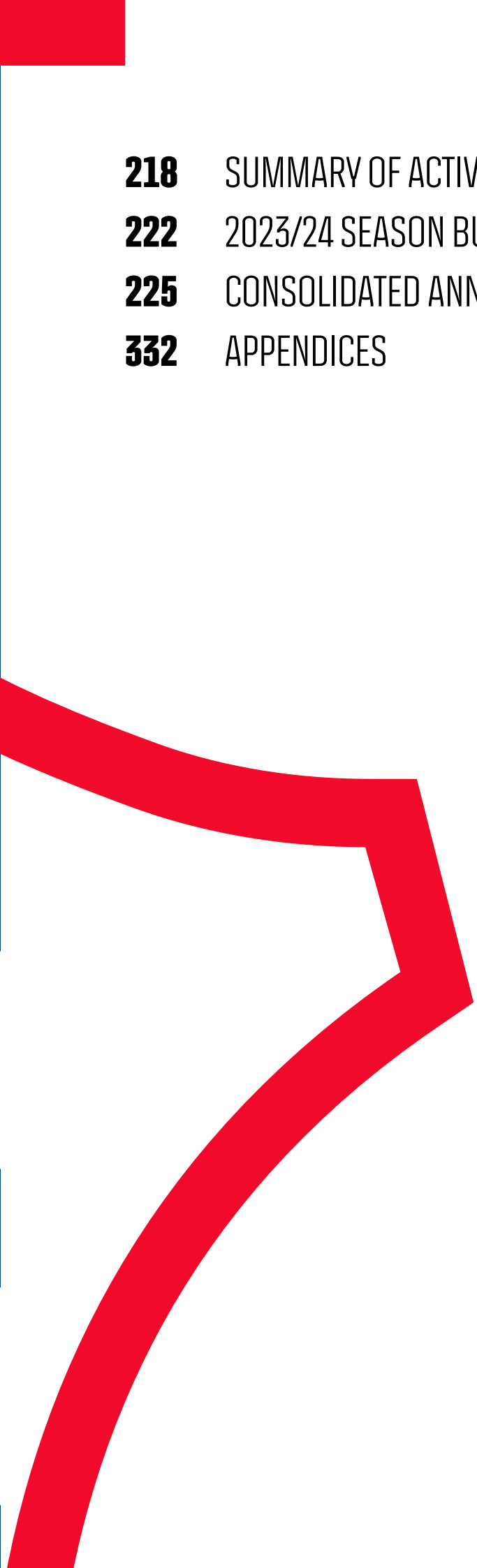
One of these scientific publications is about a study on the ability to predict injuries through GPS data and multiomic data collected by the Club. Injury prevention is a crucial aspect of sport, especially in high-performance environments such as elite women's football. The aim of this study is to develop an injury prediction model that incorporates clinical, GPS and multiomics (genomic and metabolic) data to better understand the factors associated with injury in football players.



## THE BIHUB TRAINING OFFER

In terms of training, more than 8,600 students were trained in online courses during the 2023/24 season and 160 more participated in the face-to-face programmes offered by the BIHUB. Thanks to collaboration agreements with educational centres such as the Johan Cruyff Institute, the INEFC, the University of Barcelona and Blanquerna, FC Barcelona facilitates training in Barça knowledge for the promotion and development of talent in the world of professional sports.





<b>218</b>	SUMMARY OF ACTIVITY
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# ECONOMIC AREA



## ACTIVITY SUMMARY FOR 2023/24

The 2023-24 season involved the transfer of the men's football first team to the Lluís Companys Olympic Stadium, as a result of the works being carried out on the Spotify Camp Nou within the framework of the Espai Barça project. This led to an already anticipated drop in a significant part of the usual ordinary income generated by the stadium's operation, but the aim is to return as soon as possible to the new, renovated Spotify Camp Nou with the best facilities adapted to the 21st century. The 2023-24 season has also been marked by a very significant reduction in the cost of the sporting wage bill that the Club regularly assumes, as a result of the application of a Viability Plan implemented by the Board of Directors with the aim of rebalancing the Club's ordinary results for this season, while also laying the foundations for balanced management in the coming seasons.

### OPERATING REVENUE

This season's revenues amounted to €894 million, a decrease of €365 million compared to the 2022/23 financial year. This decrease is due to two factors. Firstly, the disappearance of the extraordinary revenue derived from the sale of part of the television rights, carried out during the 2022/23 season. Secondly, due to the drop in revenue resulting from the move to the Lluís Companys Olympic Stadium.

In greater detail, the main variations are as follows:

The revenue from season tickets fell by €36 million compared to the previous 2022/23 season, due to the fact that the first football team plays at the Lluís Companys Olympic Stadium, which has a significantly lower capacity than the Spotify Camp Nou.

The decrease in the Ticketing and VIP item was €39 million compared to the previous 2022/23 season, due to having to play at the Lluís Companys Olympic Stadium. The Museum has been relocated in order to be able to carry out the works at Espai Barça, and it is for this reason and due to the decrease in attendance at the Club's facilities that the impact was a fall of €23 million compared to the previous 2022/23 season.

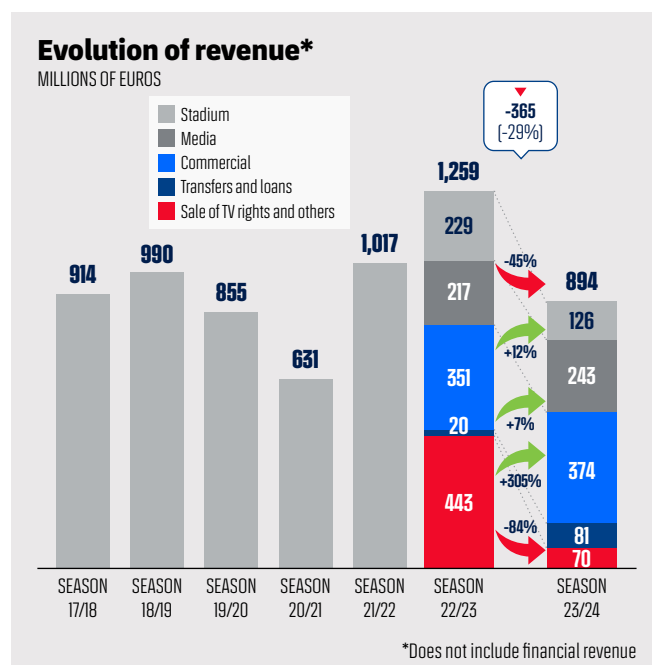
Overall, therefore, the Club has had to contend with a drop of more than €100 million in revenue resulting from the temporary relocation of the men's first team to the Olympic Stadium.

In terms of Media revenues, these have risen by €26 million, thanks to the improvement in the sporting results of the men's first team in European competition, compared to the results of the previous season.

In terms of sponsorship revenue, it increased by more than 6% to €211 million, an all-time record for the Club. A similar situation has been seen in merchandising revenues, channelled through the company Barça Licensing and Merchandising S.L., which recognised an increase to €107 million, an all-time high for the company.

In terms of transfers and loans, the Club has had one of its best years in terms of player sales during the 2023/2024 season, with transfers generating an aggregate profit of €81 million as a result of the transfer of players such as Démbélé, Kessié, Abde and Nico, to name but a few.

The fine work that has been done in areas such as sponsorship and merchandising, with all-time highs, as well as in the area of profits from transfers, has partially offset the significant drop in revenue related to the temporary change in stadium.



### OPERATING EXPENDITURE

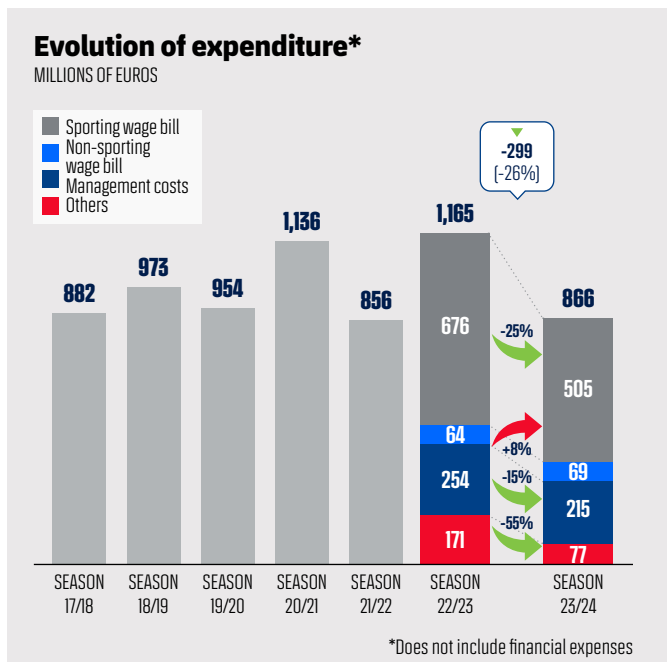
Operating expenditure decreased by -26% over the previous season, going from €1,165 million to €866 million, mainly for the following reasons:

- The wage bill (salaries and amortisations) decreased due to the restructuring of the first men's football team. The efforts made by the Board of Directors to achieve a positive ordinary result have focused to a greater extent on the sporting wage bill, which went from €676 million in the 2022/23 season to €505 million in the 2023/24 season, a reduction of €171 million (-25%). It is therefore a very significant reduction that the Board of Directors wishes to highlight due to its difficulty and added value.
- Non-sports salaries increased by 8% compared to the previous season in order to cover the Club's needs, especially to offset the increase in turnover derived from the new revenue generated by merchandising.

- Management costs decreased by €39 million compared to the previous season due to having to play at the Lluís Companys Olympic Stadium, and to the Viability Plan established by the Board of Directors in order to achieve a positive ordinary result.

The main impacts are not being able to offer Seient Lliure (-€17 million), the savings derived from not having the expense for the production of Barça TV (-€6 million) closed during the 2023/24 financial year and the savings derived from not playing at the Spotify Camp Nou.

- Other expenses decreased by 55% compared to the previous season due to various factors. The main reason for this is that during the 2022/23 season the Club recognised transfer losses due to the transfer of some players such as Griezmann, Trincão and Braithwaite.



## EVOLUTION OF SPORTING COSTS

The ratio of sporting costs to total revenue was 56% (similar to the figure of 54% for the previous season, influenced by the appearance of extraordinary revenues). Only considering the revenues coming from Stadium, Media and Commercial, the ratio is 68% this season (17 points below the previous season, which was 85%), highlighting the good work done in the reduction of the sporting wage bill.

This ratio is currently below 70%, which is the maximum recommended figure indicated by UEFA.

## EXTRAORDINARY RESULT

The Club has proceeded to impair a series of receivables derived from the shares of the company Bridgeburg Invest, S.L. due to non-payment by some of the investment partners involved. In compliance with the Spanish General Chart of Accounts, the Club has to record this potential non-payment as a matter of prudence, without renouncing to collect it in the future and/or to carry out the actions that may be required. The amount recognised as extraordinary expenditure is €141 million before tax. The Club remains confident in the viability and future capabilities of the company, with an established business plan that will allow it to generate recurring revenue in the near future.

## FINANCIAL RESULT AND CONSOLIDATION

Included in the ordinary results, the Club obtained a net financial result of -€15 million.

The financial result includes the usual financial costs arising from the long-term financing in effect at the Club as well as from the different loans and credit lines used.

## NET RESULT

The 2023/24 financial year closed with after-tax loss of €91 million and an EBITDA of €138 million. Without the impact of the extraordinary amounts, the Club would have achieved a positive ordinary result of €12 million, thus meeting the amount approved in the 2023/24 budget.

## Summary of profit and loss account at year-end 2023/24

MILLIONS OF EUROS

	ACTUAL 2023/24
REVENUE	894
EXPENDITURE	-866
FINANCIAL RESULT	-15
ORDINARY RESULT	12
EXTRAORDINARY RESULT	-141
PROFIT BEFORE TAXES	-129
CORPORATE TAX	39
<b>NET RESULT</b>	<b>-91</b>

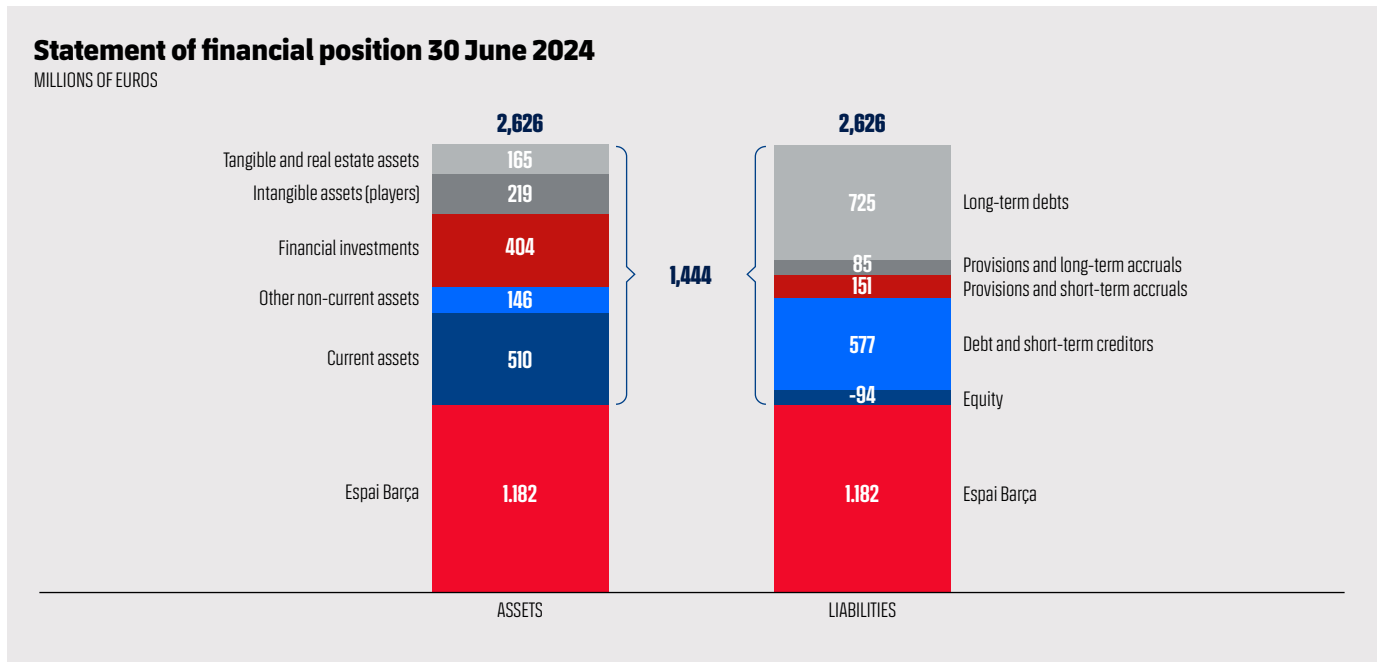
## BALANCE SHEET

- The net debt according to the criteria established by the LFP as of 30 June 2024 is €560 million (€552 million as of 30 June 2023). The Club keeps its net debt in check according to LFP criteria in a year in which ordinary revenue has been significantly affected by the works. The net debt according to LFP criteria does not include the debts assumed within the Securitisation Fund that finances the Espai Barça.

## ECONOMIC AREA

- The net equity as of 30 June 2024 was -€94 million, due to the extraordinary losses mentioned above. The Board of Directors is confident that thanks to the efforts to reduce the wage bill and the new business lines derived from the new Spotify Camp Nou it will be possible to recover the positive net worth in the short term.

- During the 2023/24 season, investments were made in tangible fixed assets and non-sporting intangible assets for €377 million, of which a large part, €361 million, corresponds to investments in the Espai Barça.



This balance sheet shows that the Club's position, excluding the consolidation of the Espai Barça, amounts to €1,444 million, and that the amounts originating from the Securitisation Fund that regulates the financing of the Espai Barça come to €1,182 million.

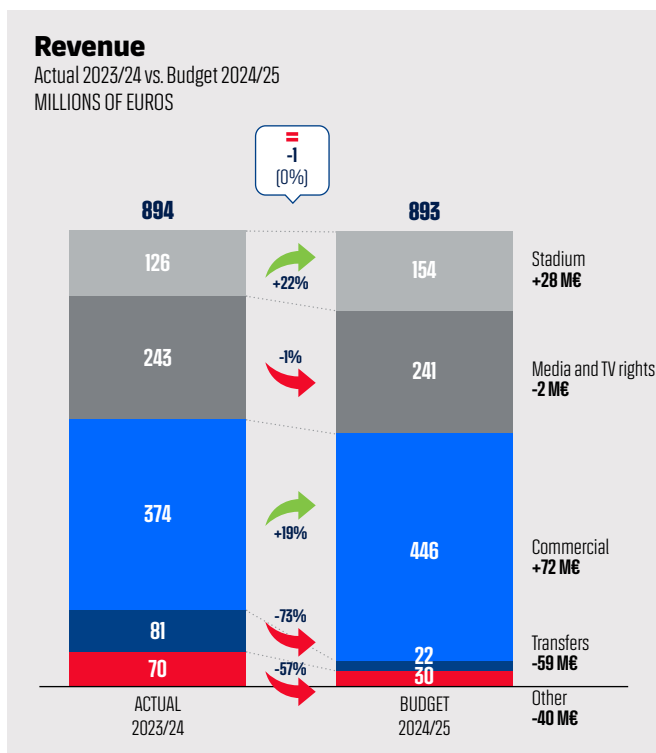
## OBJECTIVES 2024/25

**Summary of income statement for 2024/25 budget**  
MILLIONS OF EUROS

	PPT 2024/25
REVENUE	893
EXPENDITURE	-873
FINANCIAL RESULT	-13
ORDINARY RESULT	7
EXTRAORDINARY RESULT	0
PROFIT BEFORE TAXES	7
CORPORATE TAX	-2
<b>NET RESULT</b>	<b>5</b>

- The Stadium revenue will increase by €28 million, due to the expected return of the men's first football team to the renovated Spotify Camp Nou, scheduled for the beginning of 2025. This return will have a positive impact on the different lines of business, such as the Museum, Ticketing or VIP, thus allowing a gradual recovery of the revenue generated at the Stadium.
- In terms of television rights, it is expected that the team will continue to perform in line with previous seasons, always maintaining the historical hypothesis of participating in the UEFA Champions League until the quarter finals.
- The forecast for commercial revenues is very positive, with an expected increase of €72 million (+19%), mainly due to expected growth in sponsorships. It is also worth highlighting the diversification and expansion of the e-commerce, licensing and merchandising business, which is expected to reach record figures for the third consecutive season.

- Profits from transfers and loans stand at €22 million, significantly lower than the €81 million obtained during the 2023/24 season.
- The Club therefore foresees a 2024/25 season similar to the previous season in terms of the generation of ordinary revenues at an aggregate level, but with an improvement in the more predictable and stable revenues (from the stadium, television rights and commercial areas).



The Club continues to apply the Viability Plan established by the Board of Directors in order to maintain a positive ordinary result. However, the forecast for this season 2024/25 is for an increase in expenditure, mainly due to the return of the men's first football team to Spotify Camp Nou midway through the season.

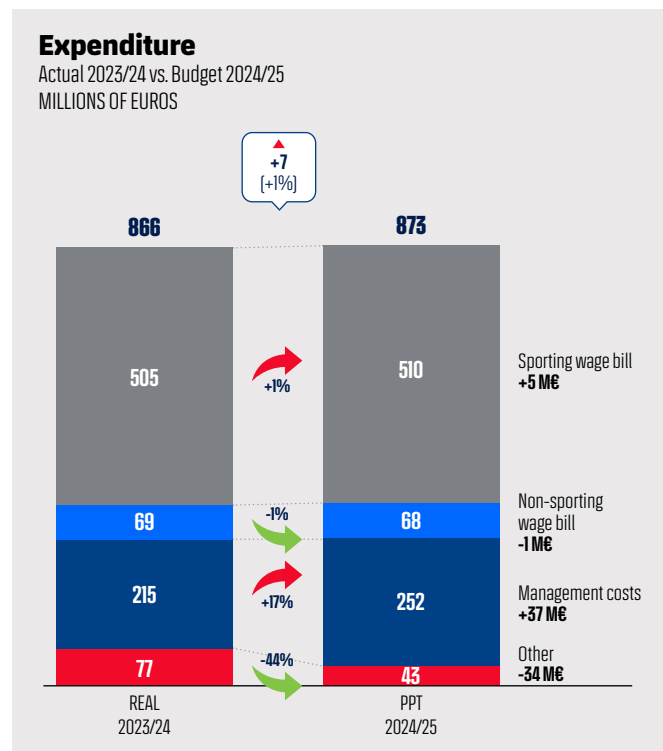
The main variations are as follows:

- The Club has managed to maintain the sporting wage bill after the efforts made in recent seasons to reduce it, while preserving the sporting competitiveness of its professional teams. This is thanks to the application of a strict wage pyramid, restraint in hiring and the gradual disappearance of the higher contracts that the Club had been keeping in place. The increase in the wage bill for this season is 1% (€5 million).
- The reduction of the non-sporting salaries by €1 million is in line with the readjustment defined by the Club within this same Plan to improve the efficiency of its teams and processes.

- Management costs increased by 17% (€37 million) due to two factors. Firstly, the main reason is that the men's first football team will play in two stadiums during the 2024/25 season, the second being the new Spotify Camp Nou, which will entail higher costs than the Lluís Companys Olympic Stadium. Secondly, the increase in BLM's expenses derived from its increase in income is also reflected in these management expenses.
- The heading of other expenses fell by €34 million, mainly due to the impairment and provisions of some items, such as the partial impairment of Can Rigalt, the transfer of Dest or the default of some sponsors.

Overall, the budgeted operating result for the 2024/25 season stands at €20 million, which, including the financial result and taxes, leads to an ordinary result of €7 million before taxes and an expected profit after taxes of €5 million.

The Club therefore remains true to its main road map, based on the achievement of positive ordinary results, while being fully aware of the revenue limitations generated by the works at the Spotify Camp Nou, which allow it to lay the foundations for a more robust and diversified revenue structure in the future.



## 2024/25 SEASON BUDGET

(Expressed in thousands of euros)

	FOOTBALL	YOUTH FOOTBALL TEAMS	FEMALE
<b>Net turnover</b>	<b>574,740</b>	<b>1,277</b>	<b>19,117</b>
Income from competitions	73,940	82	3,754
Income from season-ticket holders and members	26,572	-	-
Income from television transmissions and rights	222,237	273	1,860
Income from marketing and advertising	251,991	922	13,503
Income from rendering services	-	-	-
<b>Work carried out by company for its assets</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Supplies</b>	<b>(3,868)</b>	<b>(891)</b>	<b>(1,703)</b>
Consumption of sports material	(794)	(787)	(656)
Other external consumption and expenses	(3,074)	(104)	(1,046)
Impairment of goods, raw materials and others	-	-	-
<b>Other operating income</b>	<b>6,150</b>	<b>600</b>	<b>320</b>
Operating income and other current management income	6,150	600	-
Operating grants included in year's results	-	-	320
<b>Personnel expenses</b>	<b>(323,440)</b>	<b>(21,255)</b>	<b>(12,689)</b>
Sports personnel wages and salaries	(319,038)	(17,360)	(10,880)
Wages and salaries and related amounts	(3,082)	(1,219)	(631)
Social Security contributions	(1,275)	(2,641)	(1,167)
Reserves	(46)	(35)	(11)
<b>Other operating charges</b>	<b>(89,965)</b>	<b>(5,356)</b>	<b>(4,442)</b>
External service	(54,601)	(2,165)	(1,790)
Tributes	(3,746)	(0)	-
Loss, impairment and variation in reserves for commercial transactions	(1,200)	-	-
Loss for credit impairment for commercial transactions	(1,200)	-	-
Reversal of credit impairment for commercial transactions	-	-	-
Travelling expenses	(4,606)	(1,603)	(771)
Players' acquisition costs	-	(328)	-
Other current management costs	(25,812)	(1,259)	(1,882)
<b>Fixed asset depreciation</b>	<b>(84,486)</b>	<b>(2,883)</b>	<b>(419)</b>
<b>Allocation of grants for non-financial fixed assets and others</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Excess provisions</b>	<b>1,250</b>	<b>-</b>	<b>-</b>
<b>Impairment and result for fixed asset disposals</b>	<b>8,750</b>	<b>11,255</b>	<b>33</b>
Impairment and loss	(0)	-	-
Loss for impairment of sports intangible fixed assets	(10,078)	(458)	-
Loss for impairment of tangible fixed assets	-	-	-
Reversal for impairment of sports intangible fixed assets	10,078	458	-
Results for disposals and others	8,750	11,255	33
Loss from tangible fixed assets	-	-	-
Profit from tangible fixed assets	-	-	-
Loss from intangible fixed assets	-	-	-
Profit from intangible fixed assets	-	-	-
Loss from sports intangible fixed assets	-	(64)	-
Profit from sports intangible fixed assets	8,750	11,319	33
<b>Others</b>	<b>-</b>	<b>-</b>	<b>-</b>
Extraordinary losses	-	-	-
Other extraordinary incomes	-	-	-
<b>OPERATING RESULT</b>	<b>89,131</b>	<b>(17,253)</b>	<b>217</b>
<b>Financial income</b>	<b>492</b>	<b>463</b>	<b>-</b>
<b>From stake in heritage instruments</b>	<b>-</b>	<b>-</b>	<b>-</b>
- In companies in the Group and associated companies	-	-	-
- From third parties	-	-	-
<b>From negotiable instruments and other financial instruments</b>	<b>492</b>	<b>463</b>	<b>-</b>
- In companies in the Group and associated companies	-	-	-
- From third parties	492	463	-
<b>Financial expenses</b>	<b>(1,220)</b>	<b>-</b>	<b>-</b>
With third parties	(1,220)	-	-
<b>Exchange differences</b>	<b>-</b>	<b>-</b>	<b>-</b>
Positive exchange differences	-	-	-
Negative exchange difference	-	-	-
<b>Impairment and result for financial instruments disposals</b>	<b>-</b>	<b>-</b>	<b>-</b>
Profit from stakes in financial assets	-	-	-
Loss from stakes in financial assets	-	-	-
<b>FINANCIAL RESULT</b>	<b>(727)</b>	<b>463</b>	<b>-</b>
<b>PRE-TAX PROFIT</b>	<b>88,404</b>	<b>(16,790)</b>	<b>217</b>
Profit tax	-	-	-
<b>NET PROFIT</b>	<b>88,404</b>	<b>(16,790)</b>	<b>217</b>

The amounts do not provide for the distribution of indirect income and expenses by sections.



## ECONOMIC AREA

BASKETBALL	HANDBALL	ROLLER HOCKEY	FUTSAL	NON-PROF.	BLM AND OTHERS	TOTAL
<b>21,700</b>	<b>2,388</b>	<b>608</b>	<b>1,764</b>	<b>1,150</b>	<b>220,088</b>	<b>842,831</b>
5,910	385	55	373	-	1,750	86,250
867	21	3	10	-	19,992	47,467
4,335	633	-	30	-	10,259	239,627
10,588	1,349	549	1,350	1,150	181,365	462,765
-	-	-	-	-	6,721	6,721
-	-	-	-	-	<b>1,263</b>	<b>1,263</b>
<b>(1,154)</b>	<b>(460)</b>	<b>(328)</b>	<b>(313)</b>	<b>(958)</b>	<b>(57,220)</b>	<b>(66,896)</b>
(609)	(392)	(233)	(259)	(956)	(53,601)	(58,288)
(545)	(68)	(95)	(54)	(2)	(873)	(5,861)
-	-	-	-	-	(2,746)	(2,746)
-	<b>7</b>	-	<b>127</b>	-	<b>9,404</b>	<b>16,608</b>
-	-	-	-	-	9,115	15,865
-	7	-	127	-	289	743
<b>(31,588)</b>	<b>(7,354)</b>	<b>(2,241)</b>	<b>(4,440)</b>	<b>(1,031)</b>	<b>(67,251)</b>	<b>(471,288)</b>
(30,018)	(6,426)	(1,679)	(3,531)	(835)	(6,409)	(396,177)
(721)	(255)	(164)	(305)	(2)	(46,353)	(52,731)
(833)	(669)	(394)	(600)	(194)	(12,961)	(20,733)
(18)	(4)	(3)	(4)	-	(1,527)	(1,647)
<b>(7,992)</b>	<b>(1,966)</b>	<b>(852)</b>	<b>(1,194)</b>	<b>(1,195)</b>	<b>(96,745)</b>	<b>(209,708)</b>
(2,871)	(620)	(297)	(369)	(337)	(83,121)	(146,171)
(6)	(0)	-	(1)	-	(1,384)	(5,137)
-	-	-	-	-	(1,327)	(2,527)
-	-	-	-	-	(1,327)	(2,527)
-	-	-	-	-	-	-
(2,237)	(909)	(291)	(427)	(348)	(1,293)	(12,485)
(32)	(1)	-	-	(260)	-	(620)
(2,846)	(435)	(263)	(398)	(251)	(9,620)	(42,766)
<b>(1,028)</b>	<b>(59)</b>	-	<b>(23)</b>	-	<b>(21,778)</b>	<b>(110,676)</b>
-	-	-	-	-	-	-
-	-	-	-	-	-	<b>1,250</b>
-	<b>10</b>	-	-	-	-	<b>20,048</b>
-	-	-	-	-	-	(0)
-	-	-	-	-	-	(10,536)
-	-	-	-	-	-	-
-	-	-	-	-	-	10,536
-	10	-	-	-	-	20,048
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	(64)
-	10	-	-	-	-	20,112
-	-	-	-	-	<b>(3,430)</b>	<b>(3,430)</b>
-	-	-	-	-	(3,500)	(3,500)
-	-	-	-	-	70	70
<b>(20,063)</b>	<b>(7,433)</b>	<b>(2,813)</b>	<b>(4,080)</b>	<b>(2,034)</b>	<b>(15,669)</b>	<b>20,002</b>
-	-	-	-	-	<b>2,395</b>	<b>3,350</b>
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	<b>2,395</b>	<b>3,350</b>
-	-	-	-	-	-	-
-	-	-	-	-	2,395	3,350
-	-	-	-	-	<b>(25,453)</b>	<b>(26,673)</b>
-	-	-	-	-	(25,453)	(26,673)
-	-	-	-	-	<b>160</b>	<b>160</b>
-	-	-	-	-	960	960
-	-	-	-	-	(800)	(800)
-	-	-	-	-	<b>9,828</b>	<b>9,828</b>
-	-	-	-	-	9,828	9,828
-	-	-	-	-	-	-
-	-	-	-	-	<b>(13,070)</b>	<b>(13,335)</b>
<b>(20,063)</b>	<b>(7,433)</b>	<b>(2,813)</b>	<b>(4,080)</b>	<b>(2,034)</b>	<b>(28,740)</b>	<b>6,667</b>
-	-	-	-	-	(1,667)	(1,667)
<b>(20,063)</b>	<b>(7,433)</b>	<b>(2,813)</b>	<b>(4,080)</b>	<b>(2,034)</b>	<b>(30,406)</b>	<b>5,001</b>



# **FUTBOL CLUB BARCELONA AND SUBSIDIARIES**

Consolidates Annual Accounts for the year ended June 30, 2024 and  
Consolidates Director’s Report

Independent auditor’s report on he consolidated annual accounts, included



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## INDEPENDENT AUDITOR'S REPORT ON THE CONSOLIDATED ANNUAL ACCOUNTS

*(Translation of a report and consolidated annual accounts originally issued in Catalan and prepared in accordance with Spanish accepted accounting principles. In the event of a discrepancy, the Catalan-language version prevails.)*

To the General Assembly of FUTBOL CLUB BARCELONA

### Qualified opinion

We have audited the consolidated annual accounts of FUTBOL CLUB BARCELONA (the Club) and its subsidiaries (the Group), which comprise the consolidated balance sheet as of June 30, 2024, the consolidated income statement, the consolidated statement of changes in equity, the consolidated cash flow statement, and the notes to the consolidated annual accounts for the year then ended.

In our opinion, except for the effects of the matter described in the *Basis for qualified opinion* section of our report, the accompanying consolidated annual accounts present, in all material respects, a true and fair view of the consolidated equity and the consolidated financial position of the Group as of June 30, 2024, and of the consolidated results of its operations and consolidated cash flows for the year then ended, in accordance with the applicable framework of financial reporting standards (which is identified in note 2 to the consolidated annual accounts) and, in particular, in compliance with the accounting principles and criteria contained therein.

### Basis for qualified opinion

As of June 30, 2024, the Group has recorded an investment of 208,907 thousand euros under the heading of non-current investments in group and associated companies, corresponding to its stake in the equity of Bridgeburg Invest, S.L., a multi-group company consolidated using the equity method. Almost all this value, as well as the deferred tax liability associated with it amounting to 52,040 thousand euros, was recorded in the previous year, when the subsidiary Barça Produccions, S.L.U. transferred part of its investment in said company. This valuation was determined in accordance with the business plan available to the Group and based on market similar cases according to the transactions conducted in the previous year, as stated in note 10.3 to the attached consolidated annual accounts. The existence of certain events that occurred during the current year, such as the failure by the shareholders of Bridgeburg Invest, S.L. to comply with the payment schedule agreed in previous sales, for which the Group has recorded impairment losses amounting to 131,435 thousand euros, as well as the decision at the end of the year to suspend the actions planned for a business combination between Bridgeburg Invest, S.L. and Barça Produccions, S.L.U., which were intended to accelerate the generation of income for the Club with the entry of strategic shareholders, and the failure to comply with the planned business plans, leads us to consider that said valuation should not be maintained and, therefore, that the value of the investment recorded at the close should be subject to impairment. Likewise, the Club has not provided us with a new valuation considering the indicated facts. For all these reasons, we consider that there are clear indications of impairment at the date of this report that we have not been able to quantify objectively or, consequently, their effect on the attached consolidated annual accounts.



We conducted our audit in accordance with the current Spanish standards for auditing accounts. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the consolidated annual accounts* section of our report.

We are independent of the Group in accordance with the ethical requirements, including those relating to independence applicable to our audit of the consolidated annual accounts in Spain, as required by the regulations governing the auditing of accounts. In this regard, we have not provided any services different to the audit of accounts and no situations or circumstances have arisen that, based on said regulations, might have affected the required independence in such a way that it could have been compromised.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

### **Most relevant audit aspects**

The most relevant audit aspects of the audit are those that, in our professional judgement, were considered as the most significant material misstatement risks in our audit of the consolidated annual accounts of the current period. These risks were addressed in the context of our audit of the consolidated annual accounts as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these risks.

In addition to the matter described in the *Basis for qualified opinion* section, we have determined that the risks described below are the most significant risks considered in the audit that should be communicated in our report.

#### *Financing of tangible assets in progress corresponding to the "Espai Barça"*

As stated in notes 7 and 14.2 to the attached consolidated annual accounts, on April 5, 2014, the proposal for the "Espai Barça" was approved in a referendum, which entailed the Club's Board of Directors being commissioned to conduct, among other things, the improvement and remodelling works at Camp Nou, as well as the construction of a new multidisciplinary stadium (the "Palau"). In this regard, on April 24, 2023, the securitization fund "Espai Barça, Fons de Titulització" was established, a vehicle through which, through the issue of bonds, these investments will be financed. In accordance with the provisions of article 2 of the Rules for the Preparation of Consolidated Annual Accounts, and as explained in detail in note 1.2 to the attached consolidated annual accounts, from the year ended June 30, 2023, the Club has included this special purpose entity in the Group's consolidated annual accounts.

We have focused our analysis on the financing of the "Espai Barça", because the assessment of the circumstances regarding the presumption of control over the vehicle established for financing requires judgments in the analysis of the risks and benefits of the same, the capacity of the Club to participate in the operating and financial decisions of the entity, its characteristics and complexity as it is a financial entity, as well as the magnitude of the planned financing that will be available to the Club during the construction of said assets, estimated at a maximum amount of 1,500 million euros. As of June 30, 2024, the "Espai Barça, Fons de Titulització" has issued obligations and subscribed loans for a total amount of 884.457 and 224.333 thousand euros, respectively.

In response to this aspect, we have conducted, among others, the following audit procedures:

- Review of the supporting documentation corresponding to the financing of "Espai Barça", to determine its proper registration in the attached consolidated annual accounts, including the reading and understanding of the contractual terms and other relevant documents.
- Assessment of the circumstances regarding the presumption of the Club's control over the securitization fund by the Board of Directors.



- Understanding of the accounting policies applied by the Club described in note 2.1 to the attached consolidated annual accounts regarding the criteria for integration and homogenization of balance sheets for this type of entities.
- Verification that the consolidated annual accounts prepared by the Club's Board of Directors include within the consolidation scope the balances of said entity as of June 30, 2024.
- Assessment of the information revealed in the attached consolidated annual accounts.

#### *Valuation of sports intangible fixed assets*

As shown in note 5 to the attached consolidated annual accounts, as of June 30, 2024, the Club has recorded under the heading "Sports intangible fixed assets" of the attached balance sheet an amount of 218,732 thousand euros corresponding to the net book value of the costs necessary to obtain the federative rights of players from other entities, as well as others of a similar nature, which are subject to depreciation depending on the duration of the contracts signed.

The assessment of sports intangible fixed assets, as well as the identification of signs of impairment and, where applicable, the estimation of their recoverable value, have been considered as one of the most relevant aspects of the audit as they are subject to significant judgments by the Club's Board of Directors and due to the relevance of the amount mentioned above.

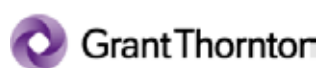
As part of our work, we have conducted, among others, the following audit procedures:

- We have obtained knowledge of the procedures established by the Club for the assessment of the federative rights of players as sports intangible fixed assets, verifying the activation, valuation, and depreciation criteria, as well as the identification of signs of impairment.
- We have reviewed the movements during the year, analysing the main additions and disposals with supporting documentation and the reasonableness of the depreciation provision for the year.
- We have assessed whether the information revealed in the attached consolidated annual accounts is adequate in accordance with the regulatory financial reporting framework applicable to the Club.

#### *Recognition of contingent liabilities*

As stated in notes 13 and 15.7 to the attached consolidated annual accounts, as of June 30, 2024, the Club is involved in several legal and judicial proceedings, as well as in a verification and inspection process by the Tax Agency. The Club's Board of Directors, based on the best information available at the date of preparation of the attached consolidated annual accounts, has assessed and quantified the risks and economic impacts that could arise for the Club, recording a provision in those cases in which the risk has been estimated probable or reporting in the annual accounts on contingent liabilities to the extent that they are not considered remote. In this sense, as mentioned in note 13 to the attached consolidated annual accounts, in relation to the complaint presented by the Prosecuting Attorney of Barcelona against the Club, admitted for processing, and at the beginning of actions to investigate the facts, it has not been possible to assess the risks or the economic impact because these actions are in an initial stage.

We have considered this recognition as one of the most relevant aspects in our audit, given that said assessment and quantification include estimates under conditions of uncertainty that require a high degree of judgment by the Club's Board of Directors.



As part of our work, we have conducted, among others, the following procedures:

- We have obtained knowledge of the processes established by the Club for the assessment, estimation, and recognition of contingent liabilities.
- We have obtained written confirmations from the Club's legal department and its external tax and legal advisors regarding the assessment, classification and quantification of the risks that may arise from said procedures.
- We have involved our specialists in tax, commercial and legal matters, to contrast the conclusions reached by the Club's legal department and its external advisors.
- We have assessed subsequent events that could involve a revision or amendment of the estimates made and the information to be disclosed in the consolidated annual accounts.
- We have assessed whether the information revealed in the attached consolidated annual accounts is adequate in accordance with the regulatory financial reporting framework applicable to the Club.

#### **Emphasis of matter**

We draw attention to note 2.5 to the attached consolidated annual accounts, which states that the consolidated equity as of June 30, 2024, is negative in the amount of 94.340 thousand euros, with the Group presenting, as of that date, a negative consolidated working capital, without considering the current assets and liabilities contributed by the securitization fund that must be entirely used to finance the "Espai Barça", for an amount of 218,219 thousand euros. The Club's Board of Directors has prepared the attached consolidated annual accounts applying the going concern principle by considering the mitigating factors mentioned in said note. Our opinion has not been modified in relation to this matter.

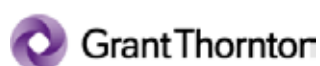
#### **Other information: Consolidated Directors' report**

Other information comprises exclusively the consolidated Directors' report for financial year ended June 30, 2024. The Club's Board of Directors are responsible for preparing this report, which does not form an integral part of the consolidated annual accounts.

Our audit opinion on the consolidated annual accounts does not cover the consolidated Directors' report. In accordance with the regulations governing the auditing of accounts, our responsibility regarding the consolidated Directors' report consists of evaluating and reporting on the consistency of the rest of the information included in the consolidated Director's report with the consolidated annual accounts, based on the knowledge of the Group obtained during audit of those accounts, as well as evaluating and reporting on whether the content and presentation of this part of the consolidated Director's report meet the requirements of the applicable regulations. If, because of our work, we conclude that there are material misstatements, we are required to report that fact.

Based on the work performed, as described above, we have verified that the information contained in the consolidated Directors' report is consistent with that disclosed in the consolidated annual accounts for the year ended June 30, 2024 and its content and presentation meet the requirements of the applicable regulations.

As described in the section *Basis for qualified opinion*, there is a material misstatement in the accompanying consolidated annual accounts in relation to the recoverable value of non-current investments in group and associated companies. We have concluded that this circumstance affects the consolidated Directors' report in the same way and to the same extent.



### **Responsibility of the Club's Board of Directors for the consolidated annual accounts**

The Club's Board of Directors are responsible for the preparation of the accompanying consolidated annual accounts, so that they show a true and fair view of the consolidated equity, the consolidated financial position and the consolidated results of the Group, in accordance with the framework of financial reporting standards applicable to the Group in Spain and for such internal control that they consider necessary to enable the preparation of consolidated annual accounts that are free from material misstatements, whether due to fraud or error.

In preparing the consolidated annual accounts, the Club's Board of Directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Club's Board of Directors either intend to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

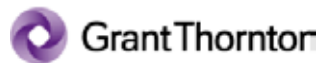
### **Auditor's responsibilities for the audit of the consolidated annual accounts**

Our objectives are to obtain reasonable assurance about whether the consolidated annual accounts as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with the current Spanish regulations for auditing accounts will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or taken together, they could be expected to influence the economic decisions of users taken based on these consolidated annual accounts.

As part of an audit in accordance with current Spanish regulations for auditing accounts, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement in the consolidated annual accounts, whether due to fraud or error, design and perform audit procedures to respond to those risks and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of the accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Club's Board of Directors.
- Conclude on the appropriateness of the Club's Board of Directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention to this in our auditor's report to the related disclosures in the consolidated annual accounts or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure, and content of the consolidated annual accounts, including the disclosures, and whether the consolidated accounts represent the underlying transactions and events in a manner that achieves a true and fair view.





- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated annual accounts. We are responsible for the direction, supervision, and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with the Club's Board of Directors regarding, among other matters, the planned scope and timing of the audit and the significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

From the significant risks communicated to the Club's Board of Directors, we determine those risks that were of most significance in the audit of the consolidated annual accounts of the current period and are, therefore, the risks considered most significant.

We describe these risks in our auditor's report unless law or regulation precludes public disclosure about the matter.

Grant Thornton, S.L.P. Sociedad Unipersonal  
ROAC nº S0231

(Original audit report issued in Catalan and signed by Carlos Capellá Bruguera, registered in the Official Register of Accounts Auditors under No. 2242)

October 1, 2024



# **FUTBOL CLUB BARCELONA AND SUBSIDIARIES**

Consolidates Annual Accounts for the year ended June 30,  
2024 and Consolidates Director's Report

## FUTBOL CLUB BARCELONA AND SUBSIDIARIES

## CONSOLIDATED BALANCE SHEET AS OF JUNE 30, 2024

(Thousands of Euros)

ASSETS	Notes	06/30/2024	06/30/2023 (*)	EQUITY AND LIABILITIES	Notes	06/30/2024	06/30/2023 (*)
<b>NON-CURRENT ASSETS:</b>				<b>EQUITY:</b>			
<b>Intangible assets</b>				<b>SHAREHOLDERS' FUNDS</b>			
Sports intangible assets		237,595	270,414	Social fund	Note 12	(94,938)	(3,683)
Player acquisitions rights	Note 5	218,732	250,479	Social fund		(294,549)	(346,909)
Non-sports intangible assets	Note 6	18,863	19,935	<b>Reserves</b>		290,163	(8,340)
Audiovisual property rights		269	1,707	Other reserves		290,163	(8,340)
Transfer rights		21	26	Result for the year		(90,542)	351,566
Software		15,740	14,301	<b>GRANTS, DONATIONS, AND LEGACIES RECEIVED</b>	Note 12.2	598	1,976
Other intangible assets		14	69	Total equity		(94,340)	(1,707)
Intangible assets in progress and advances		2,819	3,832				
<b>Tangible assets</b>	Note 7	662,392	337,084				
Stadiums and arenas		61,712	59,380				
Other land and buildings		39,787	34,111				
Technical facilities and other tangible assets		8,897	8,013				
Tangible assets in progress and advances		551,996	235,580				
<b>Real estate investments in group and associated companies</b>	Note 8	35,817	41,010	<b>NON-CURRENT LIABILITIES:</b>			
Equity instruments	Note 10.2	209,165	208,245	<b>Non-current provisions</b>	Note 13.1	79,039	101,730
Loans to group companies		-	2	<b>Non-current debts</b>	Note 14.1	1,838,528	1,755,020
Shares in equity accounted companies	Note 20.2	208,907	208,237	Bonds and other marketable securities	Note 1.2	1,412,309	1,411,683
<b>Non-current financial investments</b>	Note 10.3	296,487	557,333	Debits with finance companies	Note 1.2	281,180	170,283
Equity instruments	Note 10.1	162,086	159,500	Debits with sports entities	Note 14.3	102,697	117,711
Other loans		5,956	64,035	Other financial liabilities		41,742	1,629
Loans to sports entities		15,515	9,483	Sports personnel	Note 14.3	600	53,714
Other financial assets	Note 1.2	112,930	324,315	<b>Deferred tax liabilities</b>	Note 15.6	66,511	125,533
<b>Deferred tax assets</b>	Note 15.6	120,601	110,945	<b>Non-current accruals</b>	Note 16	5,944	5,527
<b>Non-current trade receivables</b>	Note 14.3	24,966	32,882	Total non-current liabilities		1,990,022	1,987,810
Total non-current assets		1,587,023	1,557,913				
				<b>CURRENT LIABILITIES:</b>			
				<b>Current provisions</b>	Note 13.2	16,867	31,150
<b>CURRENT ASSETS:</b>				<b>Current debts</b>	Note 14.2	76,344	37,103
<b>Stocks</b>	Note 11	16,626	21,114	Bonds and other marketable securities		30,057	2,489
<b>Trade debtors and other receivables</b>	Note 10.4	280,431	430,930	Debits with finance companies	Note 1.2	43,987	33,675
Debtor sports entities		35,934	49,165	<b>Trade creditors and other payables</b>	Note 14.3	502,736	534,835
Customers, group and associated companies		905	119,545	Suppliers		148,689	140,318
Other debtors	Note 20.2	137,656	190,498	Suppliers, group and associated companies	Note 20.2	2,232	40
Sports personnel	Note 14.3	18,161	16,740	Other creditors		26,934	27,044
Non-sports personnel		272	188	Other creditors, group companies	Note 20.2	5,411	9,083
Current tax assets	Note 15.1	69,401	46,100	Debits with sports entities	Note 14.3	45,090	89,424
Advances to Public Administration	Note 15.1	15,741	8,341	Sports personnel	Note 14.3	158,854	174,001
<b>Current financial investments</b>		227,811	397,121	Non-sports personnel	Note 15.1	6,708	2,925
Other credits with Public Administration		-	3,001	Current tax liabilities	Note 15.1	11,096	3,877
Loans to companies	Note 20.2	463	200	Other debts with Public Administration	Note 15.1	97,555	87,884
Other financial assets	Note 1.2	227,348	383,920	Customer advances		167	229
<b>Current accruals</b>	Note 16	8,265	10,961	Current accruals	Note 16	134,289	139,676
<b>Cash and other equivalent liquid assets</b>		505,763	310,828	Total current liabilities		730,236	742,764
Liquid assets	Note 1.2	505,763	310,828	<b>TOTAL EQUITY AND LIABILITIES</b>		2,625,919	2,728,867
Total current assets		1,038,896	1,170,954				
<b>TOTAL ASSETS</b>		2,625,919	2,728,867				

Notes 1 to 24 to the annual accounts are an integral part of the balance sheet as of June 30, 2024  
 (\*) Restated figures (Note 2.7).

## FUTBOL CLUB BARCELONA AND SUBSIDIARIES

### INCOME STATEMENT FOR THE YEAR

ENDED JUNE 30, 2024

(Thousands of euros)

	Notes	Year 2023/24	Year 2022/23 (*)
<b>CONTINUING OPERATIONS:</b>			
<b>Net turnover</b>	<b>Note 18.1</b>	<b>743,313</b>	<b>795,927</b>
Income from competitions		86,067	123,974
Income from members and subscribers		29,862	65,541
Income from broadcasting and TV rights		242,246	215,882
Marketing and advertising income		373,724	390,135
Income from provision of services		11,414	395
<b>Work carried out by the company and capitalized</b>		<b>1,357</b>	<b>2,059</b>
<b>Supplies</b>		<b>(58,680)</b>	<b>(48,452)</b>
Consumption of sports equipment		(52,262)	(44,514)
Other supplies		(4,178)	(2,745)
Impairment of merchandise, raw materials and other supplies		(2,240)	(1,193)
<b>Other operating income</b>	<b>Note 18.2</b>	<b>17,644</b>	<b>9,729</b>
Ancillary income and other current management income		16,673	8,985
Operating grants recorded in income		971	744
<b>Personnel expenses</b>	<b>Note 18.3</b>	<b>(471,806)</b>	<b>(625,723)</b>
Wages and salaries of sports personnel		(396,258)	(555,605)
Wages and salaries of non-sports personnel		(55,910)	(51,344)
Social Security costs		(18,052)	(17,392)
Provisions		(1,586)	(1,382)
<b>Other operating expenses</b>		<b>(317,984)</b>	<b>(244,503)</b>
External services	<b>Note 18.4</b>	(130,374)	(133,905)
Taxes		(4,394)	(3,045)
Losses, impairment, and change in provisions for trade operations	<b>Note 10.4</b>	(137,984)	(4,165)
<i>Impairment losses on trade receivables</i>		(139,873)	(6,686)
<i>Impairment reversal on trade receivables</i>		1,889	2,521
Journeys		(9,775)	(11,437)
Player acquisition expenses		(614)	(1,008)
Other current management costs		(34,843)	(90,943)
<b>Depreciation of assets</b>		<b>(113,136)</b>	<b>(124,095)</b>
Depreciation of player acquisition rights	<b>Note 5</b>	(81,793)	(88,875)
Other depreciation	<b>Notes 6 and 7</b>	(31,343)	(35,220)
<b>Allocation of grants for non-financial assets and others</b>	<b>Note 12.2</b>	<b>1,836</b>	<b>76</b>
<b>Excess provisions</b>		<b>8,050</b>	<b>11,846</b>
<b>Impairment and result from disposal of intangible assets</b>		<b>68,262</b>	<b>351,726</b>
Impairment and losses	<b>Notes 5, 6, 8 and 13.3</b>	(10,034)	(4,345)
<i>Losses due to impairment of sports intangible assets</i>		(14,946)	(24,341)
<i>Impairment reversal of intangible sports assets</i>		10,233	21,696
<i>Impairment losses of intangible non-sports assets</i>		(128)	(2,043)
<i>Impairment losses of real estate investments</i>	<b>Note 8</b>	(5,193)	-
<i>Impairment reversal of real estate investments</i>	<b>Note 8</b>	-	343
Results from disposals and others	<b>Notes 5, 6 and 7</b>	78,296	356,071
<i>Profit from tangible assets</i>		6	-
<i>Losses from tangible assets</i>		-	(161)
<i>Losses from non-sports intangible assets</i>		(482)	(685)
<i>Profit from non-sports intangible assets</i>	<b>Note 5.1</b>	-	398,947
<i>Losses from sports intangible assets</i>		(166)	(56,596)
<i>Profit from sports intangible assets</i>		78,938	14,566
<b>Endowment and allocation of provisions and others</b>	<b>Note 18.5</b>	<b>15,923</b>	<b>(35,817)</b>
Endowment for provisions and other expenses		(13,431)	(35,942)
Allocation of provisions and other income		29,354	125
<b>Result from loss of control of consolidates stakes</b>		<b>-</b>	<b>208,163</b>
Result due to loss of control of a subsidiary	<b>Note 10.3</b>	-	208,163
<b>OPERATING RESULT</b>		<b>(105,221)</b>	<b>300,936</b>
<b>Financial income</b>		<b>4,397</b>	<b>4,611</b>
Of marketable securities and other financial instruments		4,397	4,611
- From third parties		4,397	4,611
<b>Financial expenses and similar items</b>		<b>(20,100)</b>	<b>(25,669)</b>
- From third parties		(20,100)	(25,669)
<b>Exchange differences</b>		<b>386</b>	<b>(1,618)</b>
Exchange profit		1,071	1,416
Exchange loss		(685)	(3,034)
<b>Impairment and results from disposals of financial instruments</b>		<b>(8,542)</b>	<b>192,470</b>
Profits from participations in financial assets		-	192,939
Impairment reversal of loans to group companies	<b>Note 10.2</b>	1,458	-
Losses due to impairment of loans to group companies	<b>Note 10.2</b>	-	(469)
Losses due to impairment of financial investments in group companies	<b>Note 10.3</b>	(10,000)	-
<b>FINANCIAL RESULTS</b>		<b>(23,859)</b>	<b>169,794</b>
<b>Participation in profits (losses) of companies accounted for by the equity method</b>	<b>Note 19</b>	<b>(178)</b>	<b>74</b>
<b>RESULT BEFORE TAXES</b>		<b>(129,258)</b>	<b>470,804</b>
Corporate tax	<b>Note 15.4</b>	38,716	(119,238)
<b>RESULT FOR THE YEAR</b>		<b>(90,542)</b>	<b>351,566</b>

Notes 1 to 24 to the consolidated annual accounts are an integral part of the consolidated income statement as of June 30, 2024

(\*) Restated figures (Note 2.7).

## FUTBOL CLUB BARCELONA AND SUBSIDIARIES

### CONSOLIDATED STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED JUNE 30, 2024

#### A) CONSOLIDATED STATEMENT OF RECOGNIZED INCOME AND EXPENSES

(Thousands of euros)

	Notes	Year 2023/24	Year 2022/23 (*)
<b>PROFIT (LOSS) FOR THE PERIOD (I)</b>		<b>(90,542)</b>	<b>351,566</b>
Grants, donations, and legacies received	<b>Note 12.2</b>	(1,836)	(76)
Tax effect	<b>Note 15.3</b>	458	20
<b>Total transfers to the income statement (II)</b>		<b>(1,378)</b>	<b>(56)</b>
<b>TOTAL RECOGNIZED INCOME AND EXPENSES (I + II)</b>		<b>(91,920)</b>	<b>351,510</b>

Notes 1 to 24 to the annual accounts are an integral part of the statement of recognized income and expenses as of June 30, 2024

#### B) CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

(Thousands of euros)

	Notes	Social fund	Reserves	Result for the year (*)	Value change adjustments (*)	Grants, donations, and legacies	Total
<b>Balance at June 30, 2022</b>		<b>(444,199)</b>	<b>(8,623)</b>	<b>97,577</b>	-	<b>2,032</b>	<b>(353,213)</b>
Allocation of the result of the financial year 2021/22		97,290	283	(97,577)	-	-	(4)
Total income and expenses recognized		-	-	303,711	49,046	(56)	352,701
<b>Balance as of June 30, 2023</b>		<b>(346,909)</b>	<b>(8,340)</b>	<b>303,711</b>	<b>49,046</b>	<b>1,976</b>	<b>(516)</b>
Adjustments for change of criteria in 2022/23	2.7	-	-	47,855	(49,046)	-	(1,191)
<b>Adjusted balance as of July 1, 2023</b>		<b>(346,909)</b>	<b>(8,340)</b>	<b>351,566</b>	-	<b>1,976</b>	<b>(1,707)</b>
Allocation of the result of the financial year 2022/23		52,360	299,183	(351,566)	-	-	(23)
Total income and expenses recognized		-	-	(90,542)	-	(1,378)	(91,920)
Other movements		-	(690)	-	-	-	(690)
<b>Balance as of June 30, 2024</b>		<b>(294,549)</b>	<b>290,153</b>	<b>(90,542)</b>	-	<b>598</b>	<b>(94,340)</b>

(\*) Restated figures (Note 2.7).

## FUTBOL CLUB BARCELONA AND SUBSIDIARIES

**CONSOLIDATED CASH FLOW STATEMENT FOR THE  
YEAR ENDED JUNE 30, 2024**

(Thousands of euros)

	Notes	Year 2023/24	Year 2022/23 (*)
<b>CASH FLOWS FROM OPERATING ACTIVITIES (I)</b>			
<b>Profit/(loss) for the year before taxes</b>		<b>(129,258)</b>	<b>470,804</b>
<b>Adjustments to results</b>		<b>191,376</b>	<b>(582,946)</b>
- Depreciation of assets	Notes 5, 6, 7	113,136	124,095
- Impairment value corrections		150,258	(7,260)
- Change in provisions	Note 13	(15,923)	41,907
- Allocation of grants		(1,836)	(56)
- Results from disposal of assets		(78,296)	(356,071)
- Results from disposal of financial instruments		8,542	(200,000)
- Financial income		(4,397)	(4,611)
- Financial expenses		20,100	25,669
- Exchange differences		(386)	1,618
- Results from equity accounted companies	Note 10.3	178	(208,237)
- Other income and expenses		-	-
<b>Changes in working capital</b>		<b>(26,728)</b>	<b>(40,119)</b>
- Stocks		2,248	(9,235)
- Debtors and other receivables		20,431	12,246
- Assets accruals		2,696	-
- Other current assets		-	(3,728)
- Creditors and other payables		(23,373)	(31,782)
- Liability accruals		(5,387)	-
- Other current liabilities		(21,117)	(245)
- Other non-current assets and liabilities		(2,226)	(7,375)
<b>Other cash flows from operating activities</b>		<b>(56,122)</b>	<b>(50,632)</b>
- Interest paid		(19,579)	(8,207)
- Interest received		4,397	3,167
- Corporate tax collections (payments)		(40,940)	(45,836)
- Other payments (collections)		-	244
		<b>(20,732)</b>	<b>(202,893)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES (II)</b>			
<b>Investment payments</b>		<b>(399,596)</b>	<b>(963,875)</b>
- Sports intangible assets		(34,330)	(163,913)
- Non-sports intangible assets		(9,388)	(9,429)
- Tangible assets		(354,958)	(86,362)
- Investments in group companies		(250)	-
- Other financial assets		-	(704,171)
- Group and associated companies		(670)	-
<b>Divestment charges</b>		<b>501,073</b>	<b>264,617</b>
- Sports intangible assets		79,459	259,923
- Non-sports intangible assets		-	913
- Tangible assets		-	234
- Other financial assets		421,614	540
- Non-current assets held for sale	Note 5.2	-	3,000
- Investments in group companies		-	7
		<b>101,477</b>	<b>(699,258)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES (III)</b>			
<b>Collections and payments for financial liability instruments</b>		<b>114,190</b>	<b>834,752</b>
<b>Issue</b>		<b>167,603</b>	<b>1,130,194</b>
- Bonds and other marketable securities		28,194	987,053
- Debts with finance companies		139,409	108,333
- Other debts		-	34,808
<b>Repayment and depreciation of other debts</b>		<b>(53,413)</b>	<b>(295,442)</b>
- Obligations and other marketable securities		-	(141,970)
- Debts with finance companies		(18,200)	(152,424)
- Other debts		(35,213)	(1,048)
		<b>114,190</b>	<b>834,752</b>
<b>NET INCREASE/DECREASE IN CASH OR EQUIVALENT LIQUID ASSETS (I+II+III)</b>		<b>194,935</b>	<b>(67,399)</b>
Cash or equivalent liquid assets at the beginning of the year		310,828	378,227
Cash or equivalent liquid assets at the end of the year		505,763	310,828

Notes 1 to 24 to the annual accounts are an integral part of the cash flow statement as of June 30, 2024.

(\*) Restated figures (Note 2.7).

## Futbol Club Barcelona and subsidiaries

Consolidated report for the year ended  
June 30, 2024

### **1.1. Club's business**

Futbol Club Barcelona (hereinafter, the Club) is a private, non-profit association of natural persons, with its own legal personality and capacity to act, established on November 29, 1899. Its registered office and tax address are located at Avenida Aristides Maillol, s/n, Barcelona.

The Club's corporate purposes are, among others, to promote football, mainly, and sport in general, to participate in competitions and to promote physical-sports events aimed at its members and, where appropriate, the general public.

On October 5, 2013, the General Shareholders' Meeting approved the new Club's bylaws, which includes an article that provides that the Board of Directors must ensure the maintenance of the Club's equity.

The Club is the parent company of a corporate group (Note 10.2). In accordance with article 7 of Royal Decree 1159/2010, of September 17, which approves the Standards for the Preparation of Consolidated Annual Accounts, the Club prepared consolidated annual accounts for the first time in the financial year ended on June 30, 2019, due to the relevance of the subsidiary Barça Licensing & Merchandising, S.L.U., a company that began its activity on July 1, 2018, once the exclusive operating contract that Fútbol Club Barcelona Merchandising, S.L.U. (belonging to the Nike group) held had concluded. To that date, the Club did not prepare consolidated annual accounts, as it held a stake in subsidiaries that did not have a significant interest, individually or jointly, in the true and fair view of the assets, financial situation and results of the corporate group headed by the Club.

There are other non-consolidated subsidiaries in these consolidated financial statements, as they are not of significant interest, either individually or as a whole, in the true and fair view of the Group's assets, financial position and results (Note 10.2).

Likewise, as indicated in Note 10.3, the company Bridgeburg Invest, S.L., because of the sale of the shares held by Barça Produccions, S.L.U., has been integrated into the consolidated annual accounts, in accordance with the governance and control model agreed by the shareholders, using the equity method.

On the other hand, as indicated in Note 1.2 to the attached consolidated annual accounts, during April 2023, for the purposes of financing the "Espai Barça" project, the "Espai Barça, Securitization Fund" was established, which was integrated into the consolidated annual accounts using the global integration method.

Finally, considering the characteristics and rights granted by the shares of Locksley Invest, S.L., the investment has been registered as a financial instrument.

Given the activity in which the Group is engaged, it does not have responsibilities, expenses, assets, or provisions and contingent liabilities of an environmental nature that could be significant in relation to the equity, financial situation, and results of the Group. For this reason, specific breakdowns are not included in the explanatory notes regarding information on environmental matters.



## 1.2. Structure of the Group and changes in the consolidation scope

The parent company has its registered office at Avenida Aristides Maillol, s/n, Barcelona. The breakdown of investee companies as of June 30, 2024 are shown in the following tables, classified into the following categories:

- Subsidiaries: those that the Club controls, directly or indirectly, so that it can direct the financial and operating policies, to obtain profit from the investment.
- Associated companies: those in which the Club has significant influence, maintaining a lasting relationship that favors and influences their activity, but with limited representation in the management and control mechanisms.

The information on the subsidiaries, over which the Club has control given their status as single-member companies, with the majority of voting rights, consolidated by the global integration method, is as follows:

Company name	Registered office	Country	Stake
Barça Licensing & Merchandising, S.L.U.	Avinguda Aristides Maillol, s/n 08028, Barcelona	Spain	100%
Barça Produccions, S.L.U.	Avinguda Aristides Maillol, s/n 08028, Barcelona	Spain	100%
Sudburylane, S.L.U.	Travessera de Gràcia, 11,08021, Barcelona	Spain	100%
Barça Innovation Hub, S.L.U.	Avinguda Aristides Maillol, s/n 08028, Barcelona	Spain	100%

The value of previous stakes in the Club is as follows:

Company	% Stake		Book Value	
	Direct	Indirect	2024	2023
Barça Licensing & Merchandising, S.L.U.	100%	-	7.348	7.348
Barça Produccions, S.L.U.	100%	-	6.003	6.003
Sudburylane, S.L.U.	100%	-	3	3
Barça Innovation Hub, S.L.U.	100%	-	500	200

The information of the associated company, consolidated by the equity method, is as follows:

Company	Registered office	Country	Stake	
			06/30/2024	06/30/2023
Bridgeburg Invest, S.L.	Avinguda Aristides Maillol, s/n, 08028, Barcelona	Spain	53%	51%

Bridgeburg Invest, S.L. is indirectly owned by the Club through Barça Produccions, S.L., a company that held 51% of the stake for an amount of 2 thousand euros as of June 30, 2023. On April 2, 2024, Barça Produccions, S.L.U., acquired 2.4% of the share capital of Bridgeburg, S.L. through the signing of a contract for the sale of shares for an amount of 10,000 thousand euros.

ECONOMIC AREA

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There are other unconsolidated subsidiaries in these consolidated financial statements, since they do not have a significant interest, either individually or jointly, for the true and fair view of the Group's equity, financial situation, and results (Note 10.2).

Barça Licensing & Merchandising, S.L.U. was incorporated on March 23, 2018, and its corporate purpose is retail trade, including the promotion, sale, marketing, and distribution in any form allowed by commercial regulations, of toys, sporting goods, and sport and non-sports clothing, within the scope of the operation of the brands owned by FC Barcelona. This subsidiary is not listed on the stock market.

Barça Produccions, S.L.U. was incorporated on September 29, 2021, and its corporate purpose is the creation, production, and operation of all types of audiovisual content, as well as the provision of audiovisual production services of any type. This subsidiary is not listed on a stock market.

Sudburylane, S.L. was incorporated on June 10, 2022, and its corporate purpose is the constitution, participation by itself or indirectly in the management and control of other companies, as well as the acquisition, alignment, ownership, and operation of real estate, the intermediation in commercial, business, and real estate operations, negotiations and operation of patents, trademarks, licenses, know-how and property rights. This subsidiary is not listed on the stock market.

Losksley Invest, S.L. was incorporated on January 11, 2022, and its corporate purpose is the constitution, participation by itself or indirectly in the management and control of other companies, the acquisition, alignment, ownership, and operation of real estate as well as intermediation in commercial, business, and real estate operations, negotiations and operation of patents, trademarks, licenses, know-how and property rights. This company is not listed on a stock market and, considering the characteristics and rights granted by the shares held by the Group, it is registered as a financial instrument.

Bridgeburg Invest, S.L. was incorporated on June 7, 2022, and its corporate purpose was the constitution, participation by itself or indirectly in the management and control of other companies, the acquisition, alienation, ownership, and operation of real estate, among others. On July 27, 2022, the corporate purpose of the Company was changed to the ownership, development, management and operation of digital content and any form of content related to the operation of the metaverse and the business of fungible, utility, and non-fungible tokens of Futbol Club Barcelona. Said activities may be carried out by the Company, totally or partially, indirectly, through stockholding in other companies with an identical, similar, or complementary purpose, or through any type of association or agreement with third parties, with or without legal personality. As of June 30, 2023 and 2024, it has been included in the consolidation scope by the equity method (Note 10.3).

Barça Innovation Hub, S.L.U., was incorporated on February 22, 2023 and its corporate purpose is the study, research, assessment and selection of emerging companies ("startups") whose purpose is the knowledge, development, improvement and/or marketing of products and/or services related to the field of health and/or well-being, sports, entertainment and/or sustainability, as well as participation in their share capital through the timely acquisition of shares; study, research, assessment, selection, execution, publication and/or operation of scientific research, development and innovation projects of the Club, as well as obtaining public and/or private funds for the financing of these projects; development, design and marketing of training programs, in face-to-face and/or online format, whether they have official recognition or not, either individually or in collaboration with different university and non-university partners; organization of events and conferences related to the field of health and/or well-being, sports, entertainment, sustainability and/or any other matter related to the world of sports and performance; offer of advisory and/or consulting services to the entities related to the first point above.

None of the above companies are listed on the stock exchange.

Consolidation of the securitization entity "Espai Barça, Fondo de Titulización":

On April 24, 2023, for the purposes of financing the "Espai Barça" project, the Club, together with the management company Intermoney Titulización S.G.F.T., S.A. and Mount Street Mortgage Servicing Limited, established the "Espai Barça, Fons de Titulització" Securitization Fund, an entity without legal personality regulated by the Spanish Stock Market Commission (CNMV) according to Act 5/2015, EHA Order 3536/05 and the Consolidated Text of the Stock Market Act.

In accordance with the nature of the operation and according to the agreements of constitution of the Fund, all the results obtained from it must be allocated to the financing of "Espai Barça". Consequently, the Club's availability of the Fund's assets as of June 30, 2023 and 2024, is restricted to this purpose.

The financing, mainly, corresponds to a credit policy that will be released progressively until January 2025, with a maturity in June 2028, as well as debentures and other marketable securities obtained through various bond issues, some in dollars, with a maturity ranging from June 2028 to June 2047. with interest rates ranging from 5.94% to 7.22%. The financing contract between the Club and the fund contemplates the possibility of extending the maturity until 2057, a circumstance that, where appropriate, would imply an agreement to re-finance the debt with the different creditors and, consequently, the re-estimation, among others, of the Club's effective interest rate and the maturity of financial liabilities. If this option is chosen, the Club's Board of Directors believes that it would be completed satisfactorily.

The main documents formalized by the Club with the Securitization Fund, within the framework of the financing operation of Espai Barça, are the deed of incorporation and the contract for the assignment of future credits of the Club to the Fund. The financing documents include a series of commitments (*covenants*) relating, among others, to the development of the project, the generation of the ceded income and the debt service coverage ratio (Note 14.4).

According to the assessment by the Club's Board of Directors of its exposure to the financial risks of the operation, the following are highlighted:

- The Club's maximum liability to the Securitization Fund and, therefore, to the bondholders and borrowers will correspond to the amount of the resources necessary to finance the Espai Barça, including the costs of incorporation and financing, until it becomes operational, with a maximum amount of 1,500 million euros.
- The costs of setting up the Fund and the derivatives of the financing operation, as well as the potential income from the financial investments that the Securitization Fund may make, form part of the effective interest rate of the operation, and will be refunded to the bondholders via the return of the principal and interest.
- The risks arising from fluctuations in exchange rates (dollars) and interest rates, contracted by the Securitization Fund through various derivative financial instruments, are not assumed by the Club.
- The return of the financing is guaranteed, mainly, through the cash flows that the Espai Barça is estimated to generate once completed.

In accordance with Article 2 of Chapter I of the Rules for the Preparation of Consolidated Annual Accounts and the previous presentation, the Club has consolidated certain assets and liabilities of the Securitization Fund. Below, the main figures provided (without considering the eliminations between him and the Club) are exposed. In this regard, under the heading of long-term financial investments, the Securitization Fund includes an amount receivable from the Club of 482,109 thousand euros, corresponding to the financing executed to date (207,838 thousand euros as of June 30, 2023). This balance has been eliminated in these consolidated financial statements.

## ECONOMIC AREA

ASSETS	06/30/2024	06/30/2023	EQUITY AND LIABILITIES	06/30/2024	06/30/2023
Other financial assets	581.911	516.525	Bonds and other marketable securities	884.457	940.237
<b>Non-current financial investments</b>	<b>581.911</b>	<b>516.525</b>	Debts with finance companies	224.333	108.333
<b>Total non-current</b>	<b>581.911</b>	<b>516.525</b>	<b>Non-current debts</b>	<b>1.108.791</b>	<b>1.048.570</b>
Other credits	-	2.602	<b>Total non-current</b>	<b>1.108.791</b>	<b>1.048.570</b>
Other financial assets	226.514	393.920			
<b>Current financial investments</b>	<b>226.514</b>	<b>396.522</b>	Other financial liabilities	2.301	929
<b>Cash and liquid assets</b>	<b>302.667</b>	<b>136.452</b>	<b>Current debts</b>	<b>2.301</b>	<b>929</b>
<b>Total Current Assets</b>	<b>529.180</b>	<b>532.974</b>	<b>Total current</b>	<b>2.301</b>	<b>929</b>
<b>Impact on Total Assets</b>	<b>1.111.091</b>	<b>1.049.499</b>	<b>Impact on Total Equity and Liabilities</b>	<b>1.111.091</b>	<b>1.049.499</b>

The results generated by the Securitization Fund since its establishment correspond mainly to the costs of setting up financing, financial expenses and financial income derived from the financial investments made through the resources obtained from bondholders not transferred to the Club. Given the nature of the same as described, they form part of the Club's financing cost, forming part of the effective interest rate of the operation. Consequently, the contribution of the Securitization Fund to these consolidated financial statements corresponds to the assets and liabilities of the fund, and it is estimated, in accordance with the financing conditions, that this will be the case until the completion of the construction and the disposal by the Club of all the financing.

The information relating to the aforementioned magnitudes is detailed in the respective notes.

## **2. Basis for preparation of the consolidated annual accounts**

### ***2.1. Framework on Financial Information applicable to the Group***

These consolidated annual accounts have been prepared by the Group's Board of Directors in accordance with the regulatory framework on financial information applicable to the Group, which is established in:

- a) Commercial Code and other commercial legislation.
- b) General Accounting Plan approved by Royal Decree 1514/2007, of November 16, which since its publication has been subject to several amendments, the last of them by Royal Decree 1/2021, of January 12, and its sectorial adaptations, as well as any provisions that do not contravene the New General Accounting Plan and are established in the General Accounting Plan adapted to Sports Public Limited Companies.
- c) Royal Decree 1159/2010, of September 17, which approves the rules for the preparation of consolidated annual accounts.
- d) The mandatory regulations approved by the Institute of Accounting and Audit of Accounts in development of the General Accounting Plan and its complementary regulations.
- e) All other applicable Spanish accounting regulations.

These consolidated annual accounts also include information required under the Regulations for Economic Control of Sports Clubs and Public Limited Companies affiliated with the Spanish Professional Football League (*Liga Nacional de Fútbol Profesional, LNFP*), as well as all the information required by the Higher Sports Council through a statement dated February 18, 2015.

The assets, liabilities, as well as the income statement of the Club Securitization Fund, indicated in Note 1.2 of the attached consolidated annual accounts, have been prepared from the accounting records that the Fund maintains through its management company in accordance with the regulatory framework of financial information established by Notice 2/2009, of March 25, of the National Securities Market Commission (CNMV).

## **2.2. True and fair view**

The consolidated annual accounts have been prepared from the auxiliary accounting records of the Club and its subsidiary and include the relevant consolidation adjustments and eliminations, having applied the current legal provisions on accounting matters to show a true and fair view of the equity, financial situation, and results of the Group. The consolidated cash flow statement has been prepared to truthfully report on the origin and use of the monetary assets representing cash and other equivalent liquid assets of the Group.

As stated in Note 1, certain subsidiaries have not been consolidated, since they do not have a significant interest, either individually or jointly, for the true and fair view of equity, financial situation, and results of the Group (Note 10.2).

These consolidated annual accounts, which have been prepared by the Club's Board of Directors, will be submitted for approval by the General Shareholders' Meeting, and it is estimated that they will be approved without any amendment. For its part, the consolidated annual accounts for the 2022/23 financial year were approved by the General Shareholders' Meeting on October 21, 2023.

## **2.3. Non-mandatory accounting policies**

Non-mandatory accounting policies have not been applied. Additionally, the Group's Board of Directors has prepared these consolidated annual accounts considering all the mandatory accounting policies and standards that have a significant effect on said consolidated annual accounts. There is no accounting principle that, being mandatory, has ceased to be applied.

## **2.4. Critical aspects of assessment and estimation of uncertainty**

In the preparation of the attached consolidated annual accounts, estimates made by the Group's Board of Directors have been used to value some of the assets, liabilities, income, expenses, and commitments that are recorded therein. These estimates refer to:

- The application of the going concern principle (see Note 2.5).
- The assessment of possible impairment loss on certain assets (see Notes 4.1, 4.2, 4.3, 4.6, 4.7 and 4.8), including the impact on the assets affected by the Espai Barça project (see Note 7).
- The useful life of intangible and tangible assets and real estate investments (see Notes 4.1, 4.2 and 4.3).
- The calculation of provisions (see Note 4.12).
- The analysis of the recoverability of the tax assets recorded in the attached consolidated balance sheet based on the future business plan prepared by the Group's Board of Directors (see Note 4.10).
- The recognition of income from sponsorship contracts and audiovisual rights in the corresponding period (see Note 4.11).
- Fair value of financial investments and, particularly, equity-accounted companies.

Although these estimates have been made based on the best information available at the end of the 2023/24 financial year, given the uncertainty inherent in them, it is possible that events that may take place in the future force them to be amended (upwards or downwards) in the coming years, which would be done, if necessary, prospectively.

## 2.5. Going concern

During the current year, the Group generated a net loss of 90,542 thousand euros (loss of 129,258 thousand euros before tax), which includes losses on non-recurring operations without considering the tax effect for an amount of 141 million euros. This leaves an ordinary profit before tax of around 12 million euros, slightly above the ordinary budget planned at the 2023 Assembly of Delegate Members.

With the generation of this result, the consolidated shareholders' equity at June 30, 2024 is negative in the amount of 94,340 thousand euros. Likewise, the consolidated balance sheet as at June 30, 2024 shows a positive working capital amounting to 308,660 thousand (a positive working capital of 428,190 thousand as of June 30, 2023), (218,219 and 103,855 euros of negative working capital as of June 30, 2024 and 2023, respectively, without considering the contribution of the Fund's assets and liabilities). On the other hand, as a result of the collateral effects of the Espai Barça project, the net amount of consolidated turnover has been reduced during the year, a circumstance that could affect compliance with certain ratios, as well as the proper functioning of the Group. These facts could cast significant doubts about the application of the going concern principle.

In this regard, the Club's Board of Directors has considered the following mitigating factors:

- The Group presents a liquid asset projection for the next 12 months that reflects its ability to meet its payment commitments.

On 21 April 2023, the Club presented a liquid asset projection for the 2022/23, 2023/24 and 2024/25 financial years, which was validated by "La Liga" on 6 June 2023. The treasury plan is based, among other things, on a feasibility plan that includes certain actions to be carried out to improve operating results, based on the generation of new revenue opportunities and the review of all areas of the Club in order to identify actions to improve and reduce sporting and non-sporting costs. In this sense, the Board of Directors is pleased that the application of measures such as those mentioned has made it possible to recover a positive ordinary result for the 2023/24 season, something that had not happened in previous seasons, and plans to maintain this positive ordinary result for the budget for the 2024/25 financial year.

- As stated in Note 7 to the attached consolidated annual accounts, on April 5, 2014, the "Espai Barça" proposal was approved in a referendum, through which the Club's Board of Directors was entrusted with the execution, among others, of the new Camp Nou project. In this sense, during the third quarter of 2023 and after the financing agreements are satisfactorily completed, the construction works of the new stadium are expected to start, which will force the Club to play the entire next 2023/24 season away from Camp Nou. Although the works will not end until 2026, it is estimated that before the start of the 2025 calendar year sports activity can be partly resumed in the new stadium. After its remodeling, according to the estimate made by some external consultants of the Club, it is expected that "Espai Barça" will generate an additional amount of 250 million euros per year in terms of sponsorships, naming rights, ticketing, hospitality, and VIP boxes. Said income, together with a favorable evolution of the Club's sporting results, will have an impact on the increase in its turnover and results for the coming years, allowing, at the same time and given the commitments made to the Securitization Fund with respect to the cash flows of certain committed income, the repayment of the financing.
- As indicated in note 14.1 of the attached report, on 27 June 2024, the Club issued a fifth issue of "Senior Notes" (series F) for an amount of 85.6 million euros. In this regard, on the date of preparation of these consolidated financial statements, the Club may, if necessary, arrange for a new issue of bonds during the 2024 financial year. Likewise, as indicated in the same note, the Club's Board of Directors estimates that the policies will be renewed when they expire.
- On the other hand, in relation to the applicable regulations on financial control, and specifically the new structures of requirements that come into force from this season by bodies such as UEFA or LALIGA, the Club's Board of Directors estimates that it will comply with all the established rules. In this regard, the new UEFA regulations require that at the end of the period ended December 31, 2024, the Group's shareholders' equity be positive or, otherwise, have improved by a percentage

of 10% or more compared to the previous period. In this sense, the Club's Board of Directors assumes the commitment to take the necessary decisions and actions to guarantee regulatory compliance and the effective participation of all its teams in the competitions in which it participates and/or aspires for future seasons.

- Finally, it should be noted that the Group includes short-term accrual liabilities for which, as at June 30, 2024, amounted to 134,289 thousand euros (Note 16). These accruals do not entail future financial obligations for the Group, as they are included in the consolidated balance sheet as they are invoiced in line with the collection terms established in the contracts and are recognized as income based on their accrual.

Consequently, the Club's Board of Directors has prepared these consolidated annual accounts applying the going concern principle.

## 2.6. Comparison of information

In accordance with commercial legislation, for comparative purposes with each of the items in the consolidated balance sheet, the consolidated profit and loss account, the statement of changes in consolidated equity and the consolidated statement of cash flows, in addition to the figures for the year ended June 30, 2024, those corresponding to the previous year that have been re-expressed as indicated in Note 2.7 are presented. Quantitative information from the previous year is also included, except when an accounting standard specifically establishes that it is not necessary.

Likewise, the following amounts corresponding to the year ended June 30, 2023, according to their characteristics and nature, have been restated in these consolidated financial statements, with no impact on the income statement and the cash flow statement.

	Thousands of euros	
	Debit	(Credit)
Change in stocks of finished and ongoing products	10.220	
Supplies		(10.220)

## 2.7. Changes in accounting criteria

The impact recorded in the Statement of changes in shareholders' equity in relation to the heading "adjustments due to change of criteria", amounting to 49 million euros, corresponds to the re-assessment of the exposure to risks of the Espai Barça financing operation" (Note 1.2) compared to those initially considered at the end of June 30, 2023. Likewise, the retroactive application of this accounting criterion has resulted in an adjustment to the consolidated income statement for the year ended June 30, 2023 in the amount of 47.9 million euros, which has resulted in a non-significant adjustment in the Group's shareholders' equity at that date in the amount of 1.2 million euros, according to the following detail (in thousands of euros):

<b>Heading of the profit and loss account at June 30, 2023</b>	<b>Debit / (Credit)</b>
Other operating expenses	(28.044)
Other current management expenses	(8.746)
Financial income	2.128
Financial expenses	(6.453)
Impairment and profit or loss on disposal of financial instruments	(6.740)
<b>Effect of the change in accounting criteria on the "Profit for the year"</b>	<b>(47.855)</b>

<b>Heading of the balance sheet as at June 30, 2023</b>	<b>Debit / (Credit)</b>
Value change adjustments	49.046
<b>Effect of the change in accounting criteria on "Adjustments for change in value"</b>	<b>49.046</b>
Derivative assets	(49.046)
Bonds and other negotiable securities	46.816
Other credits	1.039
<b>Net impact on shareholders' equity as at June 30, 2023</b>	<b>1.191</b>

## **2.8. Grouping of items**

Certain items in the consolidated balance sheet, the consolidated income statement, the consolidated statement of changes in equity and the consolidated cash flow statement are grouped together to facilitate their understanding, although, to the extent that significant, the disaggregated information has been included in the corresponding explanatory notes.

## **2.9. Consolidation standards**

The main recording and valuation rules used for the preparation of consolidated annual accounts are as follows:

### Homogenization for assessment:

The items of assets and liabilities, income and expenses, and other items in the annual accounts of Group companies are valued using uniform methods and in accordance with assessment policies and standards.

If any item of assets or liabilities, income or expenses, or other item of the consolidated annual accounts have been valued according to non-uniform criteria with respect to those applied in the consolidation, said item is valued again and only for the purposes of the consolidation. In accordance with such criteria, the necessary



adjustments will be made, unless the result of the new assessment offers little relevant interest to achieve a true and fair view of the Group.

However, if the Group carries out several activities, so that some are subject to the General Accounting Plan and others to the regulations applicable in Spain to certain companies, or by reason of being an accounting subject, the specific regulations must be respected, explaining in detail the criteria used, notwithstanding that for those criteria that present options, the necessary homogenization of the same must be carried out considering the true and fair view, a circumstance that will motivate homogenizing the operations considering the criterion applied in the annual accounts of the company whose relevance within the Group is greater for said operation.

When the specific regulations do not present options, the criteria applied by said company in its individual accounts must be maintained.

#### Reserves in companies consolidated by global integration and by the equity method

This heading includes the results generated, but not allocated, by group and associated companies, for consolidation purposes, between the date of first consolidation and the beginning of the financial year presented.

#### Transactions between companies included in the consolidation scope

Eliminations of reciprocal credits and debits and expenses, income and results from internal operations have been made based on what is established in this regard in Royal Decree 1159/2010, of September 17.

#### Change in stakes without loss of control

Once control over a subsidiary is obtained, subsequent operations that give rise to a change of the parent company's stake in the subsidiary, without loss of control over it, are considered, in the consolidated annual accounts, as an operation with own equity securities, applying the following rules:

1. The amount of goodwill or negative difference recognized is not changed, nor is the amount of other recognized assets and liabilities;
2. The profit or loss that would have been recognized in the individual accounts is eliminated in the consolidation, with the corresponding adjustment in reserves of the company whose stake is reduced;
3. The amounts of "adjustments for changes in value" and "subsides, donations and legacies" are adjusted to reflect the stake in the share capital of the subsidiary held by the Group companies;
4. The participation of external shareholders in the net assets of the subsidiary will be shown based on the percentage of participation that third parties outside the Group have in the subsidiary, once the operation has been carried out, which includes the percentage of participation in the goodwill recorded in the consolidated annual accounts associated with the change that has occurred;
5. The necessary adjustment resulting from points 1), 2) and 3) above will be recorded in reserves.

#### Loss of control

When control of a dependent company is lost, the following rules are observed:

1. For the purposes of consolidation, the profit or loss recognized in the individual annual accounts is adjusted;
2. If the subsidiary is classified as a multi-group or associated company, the equity method is consolidated and initially applied, considering for the purposes of its initial assessment, the fair value of the stake, retained on that date;

3. The participation in the equity of the subsidiary that is retained after the loss of control and that does not belong to the consolidation scope will be valued in accordance with the criteria applicable to financial assets, considering as the initial assessment the fair value in the date on which it ceases to belong to said scope;

4. An adjustment is recognized in the consolidated income statement to show the participation of the external shareholders in the income and expenses generated by the subsidiary in the year up to the date of loss of control, and in the transfer to the income statement recorded in equity.

### **3. Allocation of result**

The proposal for the distribution of the results for the 2023/24 financial year that will be presented for approval by the General Shareholders' Meeting foresees allocating all the profits detailed in its individual annual accounts amounting to 16,632 million euros to increase the Social Fund. Likewise, the profit of the 2022/23 financial year was entirely used to increase the Social Fund.

### **4. Accounting and assessment standards**

The main accounting and assessment standards used in the preparation of the consolidated annual accounts, in accordance with those established by the General Accounting Plan, have been the following:

#### ***4.1. Intangible assets***

##### *Sports intangible assets:*

The necessary costs for the acquisition of the federative rights of players to other clubs and the amounts paid of a similar nature are activated in intangible assets and are depreciated on a straight-line basis throughout the duration of the first contract with the player, without considering any residual value. The federative rights of players are recognized as intangible assets when all the significant conditions have been met for the transfer of the player to take place, that is, it is effectively unconditional, which means that there must be a legally binding agreement between the two clubs and between the acquiring club and the player. Likewise, in the event of renewal, depreciation is re-estimated to the new term of the contract prospectively.

The contracts for the acquisition of the federative rights of the players usually include variable remuneration that depends on the sporting performance of the Club and the player himself. These variable payments are recorded when the conditions to which they are subject are met and are depreciated from the registration date until the termination of the current employment contract with the player.

In the case of new contracts or their renewal, the amounts that represent a higher remuneration for the player, such as transfer bonuses or signing bonuses, are considered personnel expenses, notwithstanding the fact that, to the extent that they are pending accrual, they are recorded according to their nature for amounts pending accrual in more than one year under the heading "Non-current trade receivables" and for amounts to be accrued in less than one year under the heading "Trade debtors and other receivables - Sports personnel" of the balance sheet. This same criterion is applied to the acquisition of the player's or coach's image rights, which will be recorded in the income statement according to their nature as the economic profit derived from the contract is received. Additionally, in the event of early termination or assignment of players, the provisions of the subsequent sections will be applied, allocating the expense or income in the income statement depending on its nature.

In the case of acquiring preferential options for the acquisition of player federative rights or other similar rights, initially the costs are recorded as assets to the extent that there are no reasonable doubts about the exercise of the preferential right or about its possibility of transmission and this right has an economic value. The costs will be depreciated at the time of the definitive acquisition on a straight-line basis depending on the duration of the contract with the Club. Otherwise, the entire amount would be transferred to results.

In the event of early termination of contracts, the outstanding cost is fully depreciated and, together with the corresponding income, is reflected in the income statement. The sale of a player's federative rights is recognized when it is not effectively subject to conditions and the risks and benefits have been substantially transferred to the new club.

In the event of players being loaned, the Group records the cost of the loan, understood as the proportional part of the depreciation of the loan period, in the income statement.

No training cost for grassroots football players and other sections is activated.

*Non-sports intangible assets:*

As a rule, non-sports intangible assets are initially valued at their acquisition price or production cost. Subsequently, they are valued at its cost less the corresponding accumulated depreciation and, where appropriate, any impairment loss they may have experienced. These assets are depreciated based on their useful life.

In relation to software, the Group records in this account the costs incurred in the acquisition and development of computer programs, including the costs of developing websites. Software maintenance costs are recorded in the income statement for the year in which they are incurred. Software is depreciated using the straight-line method over a period of 5 years.

Regarding audiovisual property rights, the Group records in this account the costs incurred in the acquisition and development of series, documentaries, and exclusive content for digital platforms. Audiovisual property rights are depreciated using the straight-line method during the period of temporary assignment of these rights to third parties.

*Cryptocurrencies:*

The Group defines cryptocurrencies as a digital representation of value not issued by a central bank or public authority, but accepted by natural or legal persons as a medium of exchange and that can be transferred, stored, or traded by electronic means and that does not have the legal consideration of currency or money. In this sense, cryptocurrencies have the following characteristics, which determine their accounting treatment according to the purpose for which they are going to be acquired or for which they are controlled:

- a) Do not meet the definition of a financial asset, because they do not grant the right to receive cash or equivalent asset.
- b) They are not a universally accepted means of payment.
- c) They can be a means used to cancel obligations.
- d) They have or may have a speculative use.

For virtual currencies intended for sale in the ordinary course of its operations, the Group applies Accounting and Assessment Standard (NRV) no. 10 "Stocks" of the General Accounting Plan and, and, otherwise, it records them in accordance with the Accounting and Assessment Standard (NRV) no. 6 "Intangible assets".

*Impairment of value of intangible assets, materials and real estate investments*

Whenever there are indications of loss of value, the Group estimates through the so-called "impairment test" the possible existence of value loss that decrease the recoverable value of said assets to an amount lower than their book value. The effect of interest rate changes as an indication of impairment has not been considered relevant.

The recoverable amount is determined as the higher of the estimated fair value of realization less costs to sell and the value in use.

The value in use of the players is determined considering the entire first team squad as a single cash-generating unit, since each player does not generate independent cash flows, except in the event of sale.

Because of this, at the end of each year, the Group's Directors commissions appraisals of most of its assets registered under the heading "Real estate investments" to an independent appraiser to verify that the recoverable amount of these assets is greater than or equal to their book value. These appraisals are made considering the current uses of the assets included in this heading.

If an impairment loss of an asset must be recognized, the book value is decreased up to the limit of the highest value among the following: its fair value less costs to sell, its value in use and zero.

When an impairment loss is reversed subsequently, the carrying amount of the asset is increased by the revised estimate of its recoverable amount, but in such a way that the increased carrying amount does not exceed the carrying amount that would have been determined if no impairment loss had been recognized in previous years. This impairment loss reversal is recognized as income.

#### **4.2. Tangible assets**

Tangible assets are initially valued at their acquisition price or production cost, which were updated up to 1996 in accordance with what is allowed by current legislation and are subsequently decreased by the corresponding accumulated depreciation and impairment loss, if any, according to the criteria mentioned in Note 4.1.

Additionally, financial expenses accrued during the construction period that are directly attributable to the acquisition or manufacturing of the asset are included, provided that a period greater than one year is required until they are in conditions of use. Indirect taxes levied on tangible assets are only included at the acquisition price or production cost when they are not recoverable directly from the Tax Agency.

The higher value of tangible fixed assets is included as the initial estimate of the present value of the obligations assumed arising from the dismantling or retirement and others associated with the aforementioned asset, such as the costs of renovating the site on which it is based, provided that these obligations give rise to the recording of provisions. The costs of expansion, modernization or improvements that represent an increase in productivity, capacity or efficiency, or an extension of the useful life of the goods, are accounted for as a higher cost. Conservation and maintenance expenses are charged to the profit and loss account for the year in which they are incurred.

The work conducted by the Group for its own assets is reflected based on the cost price of raw materials and other consumables, the costs directly attributable to these assets, as well as a reasonable proportion of indirect costs.

The heading of tangible assets in progress and advances includes all payments on account incurred before their actual delivery or putting them in conditions of use.

The Group depreciates tangible assets following the straight-line method, applying annual depreciation percentages calculated based on the years of estimated useful life of the respective assets, according to the following breakdown:

	Years of estimated useful life
Stadiums, arenas and other constructions	25 to 50
Machinery, facilities and tools	3.3 to 10
Transport equipment	5
Furniture and fixtures	10 to 12.5
Information processing equipment	4 to 5

#### 4.3. Real estate investments

The real estate investment heading of the balance sheet includes the values of land, buildings and other constructions that are held either to be operated on a rental basis, or to obtain a capital gain on their sale because of increases that may occur in the future in their respective market prices.

These assets are valued in accordance with the criteria stated in Note 4.2, relating to tangible assets.

As of June 30, 2024 and 2023, real estate investments correspond to land.

#### 4.4. Exchange of assets

For the items acquired by exchange, the Group analyzes each operation to define whether the exchange is of a commercial nature or not.

When the exchange is of a commercial nature, the asset received is valued at the fair value of the asset delivered plus, if applicable, the monetary considerations delivered in exchange, unless there is clearer evidence of the fair value of the asset received, in which case it is valued by this last value. The assessment differences that arise when derecognizing the item delivered are recorded in the income statement.

When the exchange is not of a commercial nature, or when it has not been possible to obtain a reliable estimate of the fair value of the items involved in the operation, the asset received is valued at the book value of the asset delivered plus, where appropriate, the monetary compensations delivered.

#### 4.5. Leases

Leases are classified as financial leases whenever it can be deduced from the terms of the leases that substantially all the risks and benefits inherent in ownership of the asset subject to the contract are transferred to the lessee. As of June 30, 2024 and 2023, the Group does not have financial lease contracts. All other leases are classified as operating leases.

##### *Operating lease*

##### If the Group acts as a lessor

Income and expenses derived from operating lease agreements are recorded in the consolidated income statement in the year in which it is accrued.

Likewise, the acquisition cost of the leased asset is presented in the consolidated balance sheet according to its nature, increased by the amount of the directly attributable contract costs, which are recognized as an expense during the term of the contract, applying the same criterion used for recognizing rental income.

#### If the Group acts as a lessee

Expenses arising from operating lease agreements are recorded in the consolidated income statement in the year in which they accrue.

Any collection or payment that could be made when contracting an operating lease will be treated as an advance collection or payment that will be recorded in results throughout the lease period, as the benefits of the leased asset are transferred or received.

#### **4.6. Non-current assets held for sale**

The Group classifies under the heading "Non-current assets held for sale" those assets whose book value will be recovered mainly through sale, instead of through continued use, when the following requirements are met:

- Are available in their current condition for immediate sale, subject to the usual and customary terms of sale.
- Its sale is highly probable.

Non-current assets held for sale are valued at the lower of their book value and fair value less costs to sell. These assets are not depreciated and, if necessary, the appropriate value adjustments are made so that the book value does not exceed fair value less costs to sell.

When an asset no longer meets the requirements to be classified as held for sale, it is reclassified in the balance sheet item that corresponds to its nature and is valued at the lower amount, on the date on which the reclassification is appropriate, between its book value prior to its classification as a non-current asset held for sale, adjusted, if applicable, for depreciation and value adjustments that would have been recognized had it not been classified as held for sale, and its recoverable amount, recording any difference in the item of the income statement that corresponds to its nature.

#### **4.7. Financial instruments**

At the time of initial recognition, the Group classifies financial instruments as a financial asset, a financial liability, or an equity instrument, depending on the economic substance of the transaction, and considering the definitions of financial asset, financial liability, and equity instrument according to the financial information framework applicable to it, which has been described in Note 2.1.

The recognition of a financial instrument occurs when the Group becomes an obligated party, either as acquirer, holder, or issuer of the instrument.

#### Financial assets

The Group classifies its financial assets based on the business model applicable to them and the characteristics of the instrument's cash flows.

The business model is determined by the Group's Management and reflects the way in which they jointly manage each group of financial assets to achieve a specific business objective. The business model that the Group applies to each group of financial assets is the way in which it manages them with the objective of obtaining cash flows

When categorizing assets, the Group also considers the characteristics of the cash flows into which they are converted. Specifically, it distinguishes between those financial assets whose contractual conditions give rise, on specified dates, to cash flows that are receipts of principal and interest on the amount of the outstanding principal (hereinafter, assets that meet the UPPI criteria), from rest of financial assets (hereinafter, assets that do not meet the UPPI criteria).

Specifically, the Group's financial assets are classified into the following categories:

#### Financial assets at fair value with changes in the income statement

As a general criterion, the Group classifies its financial assets as financial assets at fair value with changes in the income statement, unless they must be classified in any other heading than those indicated later for them by the applicable financial reporting regulatory framework.

Financial assets held for trading are classified within this heading. The Group considers that a financial asset is held for trading when:

- They are originated or acquired with the purpose of being sold in the short term.
- They are part, at the time of their initial recognition, of a portfolio of financial instruments identified and managed jointly for which there is evidence of recent actions to obtain current profit, or
- It is a derivative financial instrument, if it is not a financial guarantee contract, nor has it been designated as a hedging instrument.

In any case, the Group, at the time of initial recognition, classifies within this heading any financial asset that it has designated as a financial asset at fair value with changes in the income statement, since thereby eliminating or significantly reducing an assessment inconsistency or accounting asymmetry that would arise if it was classified in another of the categories.

They are initially recorded at their fair value, which, unless there is evidence to the contrary, will be the transaction price, which is equivalent to the fair value of the consideration delivered. Transaction costs that are directly attributable to them are recognized as an expense in the income statement.

After initial recognition, the Group records the assets included in this heading at fair value, recording the changes in the income statement.

#### Financial assets at depreciated cost

They correspond to financial assets to which the Group applies a business model whose objective is to receive the cash flows derived from the execution of the contract. The contractual conditions of the financial asset give rise, on specified dates, to cash flows that are solely collections of principal and interest, on the amount of the outstanding principal, even though the asset is admitted to trading on an organized market, so they are assets that meet the UPPI criteria (financial assets whose contractual conditions give rise, on specified dates, to cash flows that are receipts of principal and interest on the outstanding principal amount).

The Group considers that the contractual cash flows of a financial asset are only collections of principal and interest on the amount of the outstanding principal, when these are those of an ordinary or common loan, without prejudice to the fact that the operation is agreed to a zero or below market interest rate. The Group considers that they do not meet this criterion, and, therefore, does not classify within this heading, financial assets convertible into equity instruments of the issuer, loans with inverse variable interest rates (that is, a rate that has an inverse relationship with market interest rates); or those in which the issuer can defer the payment of interest if this payment would affect solvency, without the deferred interest accruing additional interest.

When evaluating whether the business model of collecting contractual cash flows is applicable to a group of financial assets, or, on the contrary, another business model is applicable, the Group considers the timing, frequency and the value of sales that are occurring and that have occurred in the past in this group of financial assets.

Sales in themselves do not determine the business model and, therefore, cannot be considered in isolation. Therefore, the existence of specific sales within the same group of financial assets does not determine the change in the business model for the rest of the financial assets included within this group. To evaluate

whether sales determine a change in the business model, the Group considers existing information on past sales and expected future sales for the same group of financial assets. The Group also considers the conditions that existed at the time of past sales and current conditions when evaluating the business model applicable to a group of financial assets.

In general, credits for commercial operations and credits for non-commercial operations are included within this heading:

- Credits for commercial operations: those financial assets that originate with the sale of goods and the provision of services for transit operations of the Group for deferred collection.
- Credits for non-commercial operations: those financial assets that, not being equity instruments or derivatives, do not have commercial origin and the collections of which are of a determined or determinable amount, coming from loan and credit operations granted by the Group.

They are initially recorded at the fair value of the consideration given plus the transaction costs that are directly attributable. However, credits for commercial operations with a maturity of no more than one year and that do not have a contractual interest rate are initially valued at their nominal value, provided that the effect of not updating the cash flows is not significant, in which case they will continue to be valued subsequently at this amount, unless they have been impaired. After initial recognition, they are valued at depreciated cost. Accrued interest is recorded in the income statement.

At the end of the financial year, the Group makes the appropriate impairment value corrections, whenever there is objective evidence that the value of a financial asset, or a group of financial assets with similar collectively valued risk characteristics, has been impaired as a result of one or more events that occur after initial recognition, which cause a decrease or delay in the collection of estimated future cash flows, which may be caused by the insolvency of the debtor.

Impairment value corrections are recorded based on the difference between their book value and the current value at the end of the year of the future cash flows that are estimated to be generated (including those from the execution of real and/or personal guarantees) discounted at the effective interest rate calculated at the time of initial recognition. For financial assets with variable interest rates, the Group uses the effective interest rate that, in accordance with the contractual conditions of the instrument, should be applied at the year-end date. These corrections are recognized in the income statement.

#### Financial assets at fair value with changes in equity

This heading includes financial assets that, in accordance with the contractual clauses, on specified dates, generate cash flows that correspond only to receipts of principal and interest on the outstanding principal amount, and are not held for trading, nor are they appropriate to classify them in the heading of "financial assets at depreciated cost".

Also included within this heading are equity instruments that are not held for trading, and that cannot be classified as financial assets at cost, for which the Group has exercised the irrevocable option at the time of initial recognition to present the subsequent changes in fair value directly into equity.

They are initially recorded at the fair value of the consideration given plus the transaction costs that are directly attributable (including preferential subscription rights and similar rights, which the Group has had to pay or has agreed to pay to acquire control, if applicable, of the asset).

After initial recognition, these assets are valued at their fair value, without considering the transaction costs that the Group could incur in the event of their disposal. Changes in fair value that occur in the financial asset are recorded as an income or expense directly allocated to equity, until it is derecognized or impaired, at which time the amount recognized in equity is allocated to the income statement.

The financial income (calculated using the effective interest rate method) from the interest accrued by the financial instrument is recorded in income statement. Likewise, the dividends generated by the financial asset



are recorded as income in income statements, if it is undoubtedly allocating results that it has generated since the Group took control. Otherwise, they are recorded as a lower value of the cost of the asset.

At least at the end of the financial year, the Group makes the necessary value adjustments for impairment, whenever there is objective evidence that the value of a financial asset, or group of financial assets classified in this heading, with similar collectively valued risk characteristics, has been impaired because of one or more events that have occurred since its initial recognition, and that have caused:

- In the case of acquired debt instruments, a decrease or delay in the estimated future cash flows, which are motivated by the insolvency of the debtor; either,
- In the case of investments in equity instruments, the non-recoverability of the asset's book value, evidenced by a prolonged or significant decrease in the fair value. In any case, the Group assumes that the asset has suffered impairment when:
  - o There has been a continuous drop in value for a year and a half; either,
  - o Forty percent of its listed value, without the recovery of its value having occurred, without prejudice to recognizing an impairment loss in value before either of these two circumstances occurs.

However, the value corrections and the results arising from exchange differences in financial assets denominated in a functional currency other than that of the Group, are recorded in the income statement.

Impairment value corrections are recognized by the difference between their cost or depreciated cost less, where applicable, any value correction for impairment recognized prior to the income statement, and the fair value, at the time the assessment is made

Accumulated impairment loss recognized in equity due to the decrease in fair value is recognized in the income statement, provided there is objective evidence of impairment.

If the fair value increases in subsequent years, the value correction recognized in previous years will be reverted with a credit to the income statement for the year, unless the increase in fair value corresponds to an equity instrument, and in this case, the value correction recognized in previous years will not be reversed with a credit to the income statement and the increase in fair value will be recorded directly in equity.

In those exceptional cases, in which the fair value of an equity instrument cannot be measured reliably, the expenses and income that have previously been recognized in equity are maintained in equity, until disposal or derecognition of the asset, at which time they are allocated to the income statement, or until one of the following circumstances occurs:

- In the case of prior value adjustments due to revaluations of the asset, the impairment value corrections are recorded in equity up to the amount of the revaluations previously recognized, and the excess, if applicable, is recorded in the income statement. The impairment value correction recorded in equity will not be subject to reversal.
- In the case of prior value adjustments due to value decreases, when the recoverable amount is subsequently higher than the book value of the investments, this is increased, up to the limit of the indicated value decrease, in the heading of equity where the previous value adjustments have been recorded, and from that moment on, the new amount that arises is considered the cost of the investment. However, when there is objective evidence of impairment in the value of the investment, the accumulated loss is recognized in equity in the income statement.

As of June 30, 2024, and 2023, these types of equity instruments do not exist.

Financial assets at cost

The following financial assets are included in this heading:

- Investments in the assets of group, multi-group, and associated companies.
- Remaining investments in equity instruments whose fair value cannot be determined with reference to an active market, or cannot be estimated reliably, and derivatives that have this type of investments as underlying.
- Hybrid financial assets whose fair value cannot be estimated reliably unless they meet the criteria to be classified as a financial asset at depreciated cost.
- Contributions made to joint accounts and similar accounts.
- Participation loans whose interests are contingent, either because a fixed or variable interest rate is agreed conditional on the borrower's achievement of a milestone (due to obtaining profit), or because they are calculated in reference to the evolution of their activity. As of June 30, 2024, and 2023, the Group does not have participation loans.
- Any financial asset, which could initially be classified as a financial asset at fair value with changes in the income statement, when it is not possible to obtain a reliable estimate of the fair value.

They are initially recorded at the fair value of the consideration given plus the transaction costs that are directly attributable. Fees paid to legal advisors or other professionals involved in the acquisition of the asset are recorded as an expense in the income statement

The expenses generated internally in the acquisition of the asset are also not recorded as a higher value of the asset and are recorded in the income statement. In the case of investments made before they are considered investments in the assets of a group, multi-group, or associated company, the book value immediately before the asset can be in this classification will be considered the cost of such investment.

Equity instruments classified in this heading will be valued at their cost, less, where applicable, the accumulated amount of value adjustments for impairment.

Contributions made because of a joint account contract and similar are valued at cost, increased, or decreased by the profit or loss, respectively, that correspond to the Group as a non-managing shareholder, and less, if applicable, the accumulated impairment value corrections.

This same criterion is applied to participation loans whose interests are contingent, either because a fixed or variable interest rate is agreed upon conditional on the achievement of a milestone in the borrowing company, or because they are calculated exclusively based on the evolution of the activity of said company. If, in addition to contingent interest, it includes irrevocable fixed interest, the latter is accounted for as financial income based on accrual. Transaction costs are recorded in the income statement on a straight-line basis over the life of the participation loan.

At least at the end of the financial year, the Group makes the necessary value corrections whenever there is objective evidence that the book value of an investment is not recoverable.

The amount of the value adjustment is calculated as the difference between the book value and the recoverable amount, understood as the greater amount between the fair value less selling costs and the present value of the future cash flows derived from the investment, which in the case of equity instruments is calculated either by estimating what is expected to be received as a consequence of the allocation of dividends made by the subsidiary and the sale or derecognition instead of the investment, or by estimating the participation in the cash flows that are expected to be generated by the subsidiary, coming from both ordinary activities and from the disposal or derecognition in balances.

The recognition of impairment value corrections and, where applicable, their reversal, will be recorded as an expense or income, respectively, in the income statement. The impairment reversal is limited to the book value of the investment that would be recognized on the date of reversal if the impairment had not been recorded.

However, in cases in which an investment has been made in the Group, prior to its classification as a group, multi-group, or associated company, and prior to this classification, and value adjustments have been recorded in equity derived from this investment, these adjustments are maintained after qualification until the disposal or derecognition of the investment, at which time they are recorded in the income statement, or until the following circumstances occur:

- In the case of prior value adjustments due to revaluations of the asset, the impairment value corrections are recorded in equity up to the amount of the revaluations previously recognized, and the excess, if applicable, is recorded in the income statement. The impairment value correction recorded in equity will not be subject to reversal.
- In the case of prior value adjustments due to value decreases, when the recoverable amount is subsequently higher than the book value of the investments, this is increased, up to the limit of said value decrease, in equity where the previous value adjustments have been recorded, and from that moment on, the new amount that arises is considered the cost of the investment. However, when there is objective evidence of impairment in the value of the investment, the accumulated loss recorded directly in equity is recognized in the income statement.

The assessment criteria for investments in the equity of group, multi-group, and associated companies are detailed in the following section:

#### Investments in the equity of group, multi-group, and associated companies

Group companies are considered those linked to the Club by a control relationship and associated companies are those over which the Group exercises significant influence. Additionally, the category of multi-group companies includes those companies over which, by virtue of an agreement, joint control is exercised with one or more shareholders. These investments are initially valued at cost, which is equivalent to the fair value of the consideration given plus the transaction costs that are directly attributable to them.

In those cases, in which the Club has acquired shares in group companies, through a merger, spin-off or through a non-monetary contribution, if these give it control of a business, it values the stake following the criteria established by the regulations for transactions with related parties, established by section 2 of NRV no. 21 'Operations between group companies', by virtue of which, these must be valued by the values contributed to the given annual accounts, prepared under the criteria established by the Commercial Code, of the larger group or subgroup in which the acquired Club is integrated, whose parent company is Spanish.

In the event of not having specific annual accounts, prepared under the principles established by the Commercial Code, in which the parent company is Spanish, they will be integrated by the value contributed by the shares mentioned in the individual annual accounts of the contributing company.

Its subsequent assessment will be carried out at cost, decreased, if applicable, by the accumulated amount of impairment value corrections. These corrections are calculated as the difference between its book value and the recoverable amount, understood as the greater amount between the fair value, less selling costs, and the present value of the expected future cash flows of the investment. Unless there is better evidence of the recoverable amount, and for possible purposes of indications of impairment, the equity of the investee company will be considered, corrected by the tacit capital gains existing at the date of the assessment

If the investee company participates at the same time in another, the equity that emerges from the given annual accounts is considered.

Changes in value due to impairment value corrections and, where applicable, their reversal, are recorded as an expense or income, respectively, in the income statement.

#### Derecognition of financial assets

Financial assets are derecognized from the balance sheet, as established by the Conceptual Accounting Framework, of the General Accounting Plan, approved by Royal Decree 1514/2007, of November 16, considering the economic reality of the transactions and not only to the legal form of the contracts that regulate it. Specifically, the derecognition of a financial asset is recorded, in whole or in part, when the contractual rights to the cash flows of the financial asset have expired or when they are transferred, provided that this transfer substantially transfers the risks and benefits inherent to the ownership of the financial asset.

The Group understands that the risks and benefits inherent to the ownership of the financial asset have been substantially transferred when its exposure to the change in cash flows is no longer significant in relation to the total change in the present value of the net future cash flows associated with the financial asset.

If the Group has not transferred or retained substantially the risks and benefits of the financial asset, it is derecognized when its control is not retained. If the Group holds control of the asset, it continues to recognize it for the amount to which it is exposed due to changes in the value of the transferred asset, that is, for its continued involvement, recognizing the associated liability.

The difference between the consideration received net of attributable transaction costs, considering any new asset obtained less any liability assumed, and the carrying amount of the financial asset transferred, plus any accumulated amount that has been recognized directly in equity, determines the profit or loss arising from derecognizing the financial asset and forms part of the result of the year in which it occurs.

The Group does not derecognize financial assets in transfers in which it retains substantially the risks and benefits inherent to its ownership, such as the discounting of bills, recourse factoring operations, sales of financial assets with a repurchase agreement to a fixed price or the sales price plus interest and totalizations of financial assets in which companies retain subordinated financing or other types of guarantees that absorb substantially all expected loss. In these cases, the Group recognizes a financial liability for an amount equal to the consideration received.

#### Reclassification of financial assets

Club reclassifies a financial asset when the business model applied changes. The Group considers that there is no reclassification and, therefore, does not apply the following policies in the following cases:

- A hedging instrument designated and effective in a cash flow hedge or in a hedge of the net investment in a foreign business that no longer meets the requirements established by the applicable financial reporting regulatory framework for its consideration as such.
- When a financial asset becomes a designated and effective hedging instrument in a cash flow hedge or hedge of the net investment in a foreign business.

The Group records reclassifications prospectively from the reclassification date, in accordance with the following criteria:

#### Reclassification of financial assets at depreciated cost to the heading of financial assets at fair value with changes in the income statement and, vice versa

When the Group reclassifies a financial asset from the heading of assets at depreciated cost to that of fair value with changes in the income statement, it records it at fair value on the date of reclassification.

Any loss or profit arising from the difference between the previous depreciated cost of the financial asset and the fair value is recognized in the income statement.

On the contrary, when the Group reclassifies a financial asset from the heading of assets at fair value through income statement to that of assets at depreciated cost, the fair value on the date of reclassification becomes the new book value.

Reclassification of financial assets at depreciated cost to the heading of financial assets at fair value with changes in equity and, vice versa

When the Group reclassifies a financial asset from the heading of assets at depreciated cost to that of fair value with changes in equity, it records it at fair value on the date of reclassification. Any loss or profit that arises due to the difference between the previous depreciated cost of the financial asset and the fair value is recognized directly in equity. The effective interest rate is not adjusted because of the reclassification.

On the contrary, when the Group reclassifies a financial asset from the heading at fair value with changes in equity to that of depreciated cost, it is recorded at its fair value on this date. Accumulated profit and loss in equity are adjusted in the fair value of the financial asset at the reclassification date. As a result, the financial asset is valued on the reclassification date as if it had been measured at depreciated cost since initial recognition.

Reclassification of financial assets at fair value with changes in the income statement in the heading of financial assets at fair value with changes in equity and, vice versa

When the Group reclassifies a financial asset from fair value through income statement to fair value through equity, the financial asset continues to be recorded at fair value.

On the contrary, when the Group reclassifies a financial asset from the heading of fair value with changes in equity to that of fair value with changes in the income statement, the financial asset continues to be recorded at fair value, but the profit or loss accumulated directly in equity is recorded in the income statement on that date.

Reclassification of investments in equity instruments valued at cost in the heading of financial assets at fair value through the income statement and, vice versa

When an investment in the equity of a group, multi-group, or associated company must no longer be classified as such, the financial investment held in this company is reclassified in the heading of financial assets at fair value with changes in the income statement provided that the fair value of the shares can be estimated reliably, unless the Group chooses at that time to include the investment in the heading of financial assets at fair value through changes in equity.

In this case, its fair value is measured on the date of reclassification, recognizing any profit or loss that arises, due to the difference between the book value of the asset prior to reclassification and the fair value, to the income statement, unless such Company exercises said option, in which case the difference recorded directly in equity. This same criterion is applied to investments in other equity instruments that can be valued reliably.

On the contrary, if the fair value of an equity instrument is no longer reliable, the fair value on the reclassification date becomes the new book value.

Financial liabilities:

A financial liability is recognized on the balance sheet when the Group becomes an obligated party to the contract or legal transaction in accordance with its provisions. Specifically, the financial instruments issued are classified, in whole or in part, as a financial liability, provided that, in accordance with their economic reality, they entail for the Group a contractual obligation, direct or indirect, to deliver cash or another financial asset or of exchanging financial assets or liabilities with third parties under unfavorable conditions.

Any contract that may be settled with the Group's own equity instruments is also classified as a financial liability, provided that:

- It is not a derivative nor does it require or may require the delivery of a variable amount of its own equity instruments.
- If it is a derivative with an unfavorable position for the Group, which can be settled through a form other than the exchange of a fixed amount of cash or another financial asset for a fixed amount of the Group's equity instruments; For these purposes, those that are, in themselves, contracts for the future receipt or delivery of the Group's own equity instruments are not included among the equity instruments.

Additionally, the rights, options or warrants that allow obtaining a fixed number of the Group's own equity instruments are registered as equity instruments, provided that the Group offers these rights, options, or warrants proportionally to all the members of the Group and the same class of equity instruments. However, if the instruments grant the holder the right to settle them in cash or by delivering equity instruments based on their fair value or at a fixed price, these are classified as financial liabilities.

Contributions made because of a joint account contract and similar are valued at cost, increased, or decreased by the profit or loss, respectively, that correspond to the Group as a non-managing shareholder, and less, if applicable, the accumulated impairment value corrections. In this case, when the entire cost of the joint account has been impaired, the additional loss that it generates will be classified as a liability.

Participation loans that accrue contingent interest are recorded in the same way, either because a fixed or variable interest rate is agreed upon conditional on the fulfillment of a milestone for the borrowing company (for example, obtaining profit), or because are calculated exclusively by reference to the evolution of the activity of said company. The financial expenses accrued by the participation loan are recognized in the income statement in accordance with the accrual principle, and the transaction costs will be allocated to the income account in accordance with a financial criterion or, if not applicable, linearly throughout the life of the participation loan.

In those cases, in which the Group does not transfer the risks and benefits inherent to a financial asset, it recognizes a financial liability for an amount equivalent to the consideration received.

The categories of financial liabilities, among which the Group classifies them, are the following:

- Financial liabilities at depreciated cost
- Financial liabilities at fair value with changes in the income statement.

#### Financial liabilities at depreciated cost

In general, the Group classifies the following financial liabilities within this heading:

- Debts from commercial operations: these are financial liabilities that originate from the purchase of goods and services through traffic operations with deferred payment, and
- Debts from non-commercial operations: these are financial liabilities that, despite not being derivative financial instruments, do not have commercial origin, but come from loan or credit operations received by the Group.

Participation loans that have ordinary or common loan characteristics are also classified within this heading.

Additionally, all financial liabilities that do not meet the criteria to be classified as financial liabilities at fair value with changes in the income statement are classified within this heading

Financial liabilities at depreciated cost are initially measured at the fair value of the consideration received, adjusted for directly attributable transaction costs.

However, debts for commercial operations with a maturity of no more than one year and that do not have a contractual interest rate, as well as disbursements required by third parties on participations, the amount of which is expected to be paid in the short term, are initially valued at their nominal, provided that the effect of not discounting cash flows is not significant.

They are subsequently valued at their depreciated cost, using the effective interest rate. Those that, in accordance with what was mentioned in the previous paragraph, are initially valued at their nominal value, continue to be valued at this amount.

In relation to the financing of the Espai Barça (Note 1.2) in accordance with the characteristics of the operation in accordance with Registration and Valuation Standard 9 of the General Accounting Plan, the Club's Board of Directors has determined that the accounting treatment corresponds to that of a financing operation and the liabilities must be recognized, valued and presented in accordance with the amortized cost. The Club's maximum liability to the Securitization Fund and, therefore, to the bondholders and borrowers will correspond to the amount of the resources necessary for the construction of the Espai Barça, including the costs of incorporation and financing, until it becomes operational, with a maximum amount of 1,500 million euros.

#### Financial liabilities at fair value with changes in the income statement

The Group classifies in this heading financial liabilities that meet the following conditions:

- They are financial liabilities held for trading. A financial liability is held for trading when:
  - o It is issued or assumed for the purpose of repurchasing it in the short term.
  - o It is part, at the time of initial recognition, of a portfolio of financial instruments identified and managed jointly for which there is evidence of recent actions to obtain profit in the short term, or
  - o It is a derivative financial instrument, if it is not a financial guarantee contract, nor has it been designated by the Group as a hedging instrument.
- Financial liabilities that the Group has irrevocably designated, upon initial recognition, as financial liabilities at fair value with changes in the income statement, since:
  - o The accounting asymmetry with other instruments at fair value with changes in the income statement is eliminated or significantly decreased; either
  - o The Group manages and evaluates performance based on the fair value of a group of financial liabilities and financial assets and liabilities in accordance with a documented risk management or investment strategy.
  - o Hybrid financial liabilities that the Group irrevocably designates, since:
    - The embedded derivative does not significantly affect the cash flows that the instrument would otherwise have generated; either
    - When first considering the hybrid instrument, be clear that separation of the embedded derivative(s) is not permitted (e.g., a prepayment option embedded in a loan that allows the holder to repay the loan early at approximately depreciated cost).

The Group initially values these financial liabilities at fair value. Transaction costs that are directly attributable to the instrument are recorded in the income statement of the year in which they accrue.

After initial recognition, these financial liabilities are recorded at fair value, recording value changes in the income statement.

#### Derecognition of financial liabilities

The Group derecognizes a financial liability when the obligation has been extinguished. The Group also derecognizes its own financial liabilities that it acquires (even if it is with the intention of selling them in the future).

When an exchange of debt instruments occurs with a lender, provided they have substantially different conditions, the original financial liability is recorded and the new financial liability that arises is recognized. Similarly, a substantial change of the current conditions of a financial liability is recorded.

The difference between the book value of the financial liability, or the part thereof that has been derecognized, and the consideration paid, including attributable transaction costs, and which also includes any transferred asset other than cash or liability assumed, is recognized in the income statement of the year in which it occurs.

When an exchange of debt instruments that do not have substantially different conditions occurs, the original financial liability is not derecognized from the balance sheet and the amount of commissions paid is recorded as an adjustment to the book value. The new depreciated cost of the financial liability is determined by applying the effective interest rate, which is the one that equates the book value of the financial liability at the date of amendment with the cash flows that must be paid under the new conditions.

For these purposes, the conditions of the contracts are considered to be substantially different when the lender is the same as the one that granted the initial loan and the present value of the cash flows of the new financial liability, including net commissions, differs by at least one 10% of the current value of the cash flows pending payment of the original financial liability, both discounted to the effective interest rate of the original liability.

Additionally, the Group, in those cases in which this difference is less than 10%, also considers that the conditions of the new financial instrument are substantially different, when there are other types of substantial changes of a qualitative nature, such as: change from a fixed interest rate to a variable interest or vice versa, the re-expression of the liability in a different currency, an ordinary loan that becomes a participation loan, etc.

The Group accounts for the effects of the approval of a creditors' agreement in the year that is judicially approved if its compliance is rationally foreseen. To this end, the Group registers this approval in two stages:

- First, it analyzes whether there has been a substantial change in the conditions of the debt, therefore it discounts the cash flows of the former and the new using the initial interest rate, and later, if this is the case (if the change is substantial),
- It records the derecognition of the original debt and recognizes the new liability at its fair value (which implies that the interest expense on the new debt is recorded from that moment on applying the market interest rate on that date).

#### Bonds delivered and received

The difference between the fair value of the bonds delivered and received and the amount disbursed or collected is considered an advance payment or collection for the operating lease or the provision of the service, which is recorded in the income statement during the period of the lease or during the period in which the service is provided.

When it comes to current bonds, cash flow discounting is not carried out since its effect is not significant.



#### **4.8. Stocks**

Stocks are valued at acquisition price. The acquisition price includes the amount invoiced by the seller, after deducting any discount, price reduction or other similar items, and all additional expenses incurred until the goods are located for sale, such as transportation, insurance and others directly attributable to the acquisition of stocks.

Given that the Group's stocks do not require a period greater than one year to be ready to be sold, no financial expenses are included in the acquisition price.

The Group uses the weighted average cost to assign the value of stocks.

When the net realizable value of the inventories is lower than their acquisition price, the appropriate value corrections are made, recognizing them as an expense in the consolidated income statement.

#### **4.9. Transactions in foreign currencies**

The functional currency used by the Group is the euro. Consequently, operations in currencies other than the euro are considered denominated in foreign currency and are recorded according to the exchange rates in force on the dates of the operations.

At year-end, monetary assets and liabilities denominated in foreign currency are exchanged by applying the exchange rate at the balance sheet date. The profit or loss revealed are recorded in the income statement of the year in which they occur.

#### **4.10. Corporate tax**

As of the financial year that begins on July 1, 2018, the Club, and the subsidiary Barça Licensing & Merchandising, S.L.U. have paid corporate tax under the tax dation regime, with the Club being the head of the tax group with identification number 568/18. On June 26, 2018, the Club notified the Tax Agency of the constitution of said tax group. As of the 2020/21 financial year, the group no longer pays taxes in accordance with the special corporate tax regime.

The corporate tax expense or income includes the part related to the current tax expense or income and the part corresponding to the deferred tax expense or income.

The current tax is the amount that the Club pays because of the tax settlements of the corporate tax relating to a financial year. Reductions and other tax advantages in the tax payment, excluding withholdings and payments on account, as well as compensable tax loss from previous years and effectively applied in this one, give rise to a lower amount of current tax.

Deferred tax expense or income corresponds to the recognition and cancellation of deferred tax assets and liabilities. These include temporary differences that are identified as those amounts that are expected to be payable or recoverable derived from the differences between the book amounts of assets and liabilities and their tax value, as well as negative tax bases pending compensation and credits for tax reductions not applied. These amounts are recorded by applying to the temporary difference or credit that corresponds the type of lien to which they are expected to be recovered or settled.

Deferred tax liabilities are recognized for all taxable temporary differences, except those derived from the initial recognition of goodwill or other assets and liabilities in a transaction that does not affect either the tax result or the accounting result and is not a business combination.

For their part, deferred tax assets are only recognized to the extent that it is considered probable that the Group will generate future tax profit to make them effective.

Deferred tax assets and liabilities, arising from operations with direct debits or credits recorded in equity items, are also recorded in equity.

At each accounting closing, the recorded deferred tax assets are reconsidered, and the appropriate corrections are made to the extent that there are doubts about their future recovery. Likewise, at each closing, deferred tax assets not recorded in the balance sheet are evaluated and these are recognized to the extent that their recovery with future tax benefits becomes probable.

#### **4.11. Income and expenses**

Income comes mainly from audiovisual rights and sponsorship contracts, membership fees, subscribers, as well as the sale of tickets and other related services.

To determine whether income needs to be recognized, the Company follows a five-step process:

1. Identification of the contract with a customer.
2. Identification of performance obligations.
3. Determination of the transaction price.
4. Allocation of transaction price to performance obligations.
5. Income recognition when performance obligations are met.

In all cases, the total transaction price of a contract is allocated among the several performance obligations based on their relative independent sales prices. The transaction price of a contract excludes any amounts collected on behalf of third parties. Income is recognized at a point in time or over time, when (or as) the Club satisfies performance obligations by transferring promised goods or services to its customers. In relation to these, given the Group's obligations, income is recognized on the basis of direct measurement of the value to customers of the goods delivered, as well as the services provided and applying the product method. In accordance with the nature of the Group's income (provision of services and sale of commercial stocks, in the case of the subsidiary Barça Licensing & Merchandising, S.L.U.) is considered to be the most appropriate method, and cannot be recognized until it is provided.

The Group's obligations correspond to those specific to the nature of the income to which they correspond.

In the event of sales contracts with a significant financial component, such as non-recurring transactions or player transfers, the price of the agreed transaction will be adjusted to reflect the effects of the time value of the money, as a result of the payment schedule agreed by the parties to the contract (explicitly or implicitly) providing the client or the Group with a significant financing benefit.

##### *Income from audiovisual and sponsorship contracts*

Income from TV broadcasting rights and other compensation for participation in a competition that are fixed compensations are recorded on a straight-line basis as the corresponding matches are held during the season. These correspond to the obligation of the corresponding Company to assign, according to the clauses of the contracts, the corresponding audiovisual rights. Likewise, in the case of income from TV broadcasting rights and/or any consideration for participation in a competition that are variable considerations and that depend on certain conditions to be completed by the Club, they are recorded at the time the fulfillment of these occur.

Income from sponsorship contracts that are fixed consideration is recorded proportionately over the period covered by the sponsorship rights contract. In the case of variable consideration that depends on certain conditions to be completed by the Club, they are recorded at the time the conditions are fulfilled.

The collection of previous income is carried out according to the conditions of the contracts, normally, before its accrual, recording the unearned amount under the heading "Non-current and current accruals" of the attached balance sheet.

#### Income from membership fees and subscribers

Income from members and subscribers is recorded on a straight-line basis during the season. Payment for these is normally made before the start of the season. The Club's obligations in this regard are detailed within the Club's bylaws, with one of the Club's main obligations being to allow attendance at sporting events organized by the Club as well as other related services.

The Club's Board of Directors considers that the criterion of linearizing the income that accrues over time, considering the duration of the season, allows the Group's faithful image to be adequately shown.

#### Revenue from ticket sales

Income from tickets or similar is recorded at the time of the corresponding match or event. The Club's obligations are included in the general conditions, and there is no refund, for example, once the title or ticket has been acquired. Payment is made in cash.

#### Income from retail and online sales

The Group manages 18 retail stores for Barça products (15 stores in the previous year). The sale of goods is recognized when the product is delivered to the customer, at which time it is considered that the Group's obligations have been completed, and payment is made in cash or by bank card. Online sales began in the 2019/20 financial year.

#### Income from the provision of other services and training courses

In addition to all its training activity, which is recorded at the time of the training or presentations, the company supports companies in the sports sector with high growth potential through "equity for services" contracts. In accordance with its volume of operations during the 2023/2024 financial year, its contribution to the Group is considered to be insignificant.

#### License income

Additionally, the Club is the owner of the rights to the intellectual property of the Club's brand image. The Company recognizes the income from the license rights granted on the intellectual property, as a right of use, since the right granted on the intellectual property to the customer allows its use in the conditions in which the intellectual property is found in the at the time of the sale, and the customer does not expect the Club to make substantial changes to it, which are necessary and precise so that it can benefit from the same. Therefore, the Club recognizes the income at a specific moment in time and not before the beginning of the period in which the customer has the capacity to make use of the intellectual property right.

With regard to the above income, the accrual is considered to correspond to the provision of the service (granting of members' own rights, access to sports competitions, transfer of intellectual property, accrual of sponsorships, etc.), and therefore does not require significant judgments by the Group for its recognition. In this sense, price assignments are made according to the corresponding provision of the service, being identifiable and without difficulty in estimating it, and are not re-assigned. The variable components of income are recognized only once the conditions of the contracts are met, and no estimate corresponding to the consideration is recorded before the best estimate. The conditions of refund, obligations of the Group and reimbursement, particularly of income from ticket sales, are included in the respective title, indicating the Club's obligations in relation to them. The costs of obtaining contracts, as well as their fulfilment, are not considered relevant and are recorded in the income statement for the year.

Credit sales mainly correspond to those corresponding to the transfer of players, determined in each contract.

In the event of modifications to the original contracts, the Group recognizes this contractual modification when it has been approved by all parties. The Group recognizes these modifications differently, depending on the circumstances of each modification. In this way, a modification is recognized as a separate contract and different from the original, when:

- The amendment expands the scope of the original contract, by including services other than those included in the original contract, and;
- The increase in the overall contract price is a true reflection of the individual selling prices of the different goods or services that have been added to it.

If these circumstances are not met, and consequently there is no separate contract, the Group registers the modification as an extinction of the original contract. In this case, the Group recognizes the outstanding consideration and the new consideration prospectively with the obligations or goods or services that are different within an obligation pending delivery. Otherwise, the amount of the modification is assigned to all obligations, including those that may have been previously delivered, recognizing an adjustment to the income accrued to date. The Group assigns changes in the transaction price to the obligations of the contract as at the beginning of the contract, so it does not re-assign the transaction price to reflect the changes to independent sales prices after the start of the contract.

#### Interest income

Interest income is recognized using the effective interest rate method. When an account receivable suffers impairment loss, the Group reduces the carrying amount to the recoverable amount, discounting the estimated future cash flows at the instrument's original effective interest rate, and continues to carry the discount as less interest income. Interest income on loans that have suffered impairment losses is recognized using the effective interest rate method.

#### Expenses

Expenses are allocated according to the accrual criterion, i.e. when the actual flow of goods and services that they represent occurs, regardless of the time at which the monetary or financial flow that derives from it occurs.

Expenses are valued at the fair value of the consideration received, minus discounts and taxes.

### **4.12. Provisions and contingent liabilities**

The Club's Board of Directors, in the preparation of the consolidated annual accounts, differentiates between:

1. Provisions: credit balances that cover current obligations derived from past events, the cancellation of which is likely to give rise to an outflow of resources, but which are indeterminate as to their amount and/or timing of cancellation.
2. Contingent liabilities: possible obligations arising because of past events, whose future materialization is conditional on the occurrence or non-occurrence of one or more future events independent of the Club's will.

The consolidated annual accounts include all provisions with respect to which it is estimated that the probability that the obligation will have to be met is greater than otherwise. Contingent liabilities are not recognized in the consolidated annual accounts but are reported on in the notes to the same, to the extent that they are not considered remote.

The provisions are valued at the current value of the best possible estimate of the amount necessary to cancel or transfer the obligation, considering the information available about the event and its consequences, and recording the adjustments that arise from updating said provisions as an expense as it accrues. When the financial effect is not significant, no discount is carried out.

The Club's Board of Directors is responsible for estimating and quantifying the risks related to possible provisions to be recorded or contingent liabilities to be reported. To estimate and quantify these risks, the Club relies, among others, on the assessment made by its lawyers and other advisors.

#### **4.13. Compensation for dismissal, end of contract and others**

In accordance with current legislation, the Group is obliged to pay compensation to those employees with whom, under certain conditions, it terminates its labor relations. Therefore, severance payments that can be reasonably quantified are recorded as an expense in the year in which the decision is made and a valid expectation is created for third parties about the dismissal.

The Club has signed contracts with players that provide for the payment of premiums for the termination of the contract if a series of conditions are met. These premiums are recorded on a straight-line basis as an expense throughout the term of the contract.

Likewise, there are commitments with certain players that are linked to their development and other external factors, which are recorded at the time they are achieved.

#### **4.14. Environmental assets**

Assets of an environmental nature are those used on a non-current basis in the Group's activity, the main purpose of which is to minimize environmental impact and protect and improve the environment, including the reduction or elimination of future pollution. The Group's activity by its nature does not have a significant environmental impact.

#### **4.15. Pension commitments**

The Group recognizes the cost of bonds for pensions or retirement awards based on their accrual.

The cost of the commitments for retired personnel, which consists of a supplement to Social Security pensions as well as the cost corresponding to accrued retirement premiums, is externalized in a defined benefit group.

Pension commitments for active personnel are part of a pension plan with defined contribution to BS Pentapensión Empresa, F.P. and Fonsolbank F.P. The contributions made to the Pension Fund during the 2023/24 financial year have been 1,563 thousand euros (1,370 thousand euros in the 2022/23 financial year). These contributions are recorded in the consolidated income statement within the heading "Personnel expenses".

#### **4.16. Criteria for the registration and assessment of personnel expenses**

In accordance with the rules for preparing budgets of the Clubs and Sports Public Limited Companies of the Spanish Professional Football League, personnel expenses will be presented following these assessment criteria:

##### *Non-sports (or structure) personnel expenses*

The following categories are distinguished:

- Technical non-sports personnel: sports manager, technical secretary, representative, physiotherapists, and equipment managers.
- Other non-sports personnel: other personnel related to the Group through an employment contract, including management personnel, administration personnel, security and access, marketing, communication, maintenance, and others.

##### *Sports personnel expenses*

For the purposes of presentation in these consolidated annual accounts, the expense for sports personnel includes all kinds of considerations (wages, salaries, indemnities, payments in kind, etc.), as well as Social

Security costs paid by the company, collective premiums, and others. In the case of players received or delivered on loan, all expenses and income derived from said loan are included.

A distinction will be made between:

- Expenses of the squad to be registered in the Spanish Professional Football League

The squad to be registered in the Spanish Professional Football League is made up of the players linked to the Club through a labor contract attached to the first team, that is, numbers from 1 to 25, both inclusive, and those not attached to the squad; as well as the coach, assistant coach, and trainer of the first team.

- Expenses of the squad not to be registered in the Spanish Professional Football League

The squad not to be registered in the Spanish Professional Football League is made up of players linked to the Club through an employment contract of any other nature, assigned to the rest of the teams and dependent of any category, coaches, assistant coaches and trainers of the respective teams.

#### **4.17. Grants, donations and legacies**

The Group records the grants received according to the following criteria:

##### Non-refundable grants

They are initially recorded as income directly allocated to equity, being recognized in the income statement as income on a systematic and rational basis in a correlation with the expenses derived from the grant in accordance with the criteria described below:

- They are allocated as income for the year if they are granted to ensure minimum profitability or compensate for operating deficits.
- If they are used to finance operating deficits in future years, they are allocated as income for these years.
- If they are granted to finance specific expenses, the allocation is made as the subsidized expenses are reported.
- Monetary amounts received without assignment to a specific purpose are allocated as income in the year.
- If they are granted to cancel debts, they are allocated as income for the year in which said cancellation occurs, unless it is granted in relation to specific financing, in which case the allocation is made based on the subsidized item.
- If they are granted for the acquisition of assets or stocks, they are recorded in results in proportion to the depreciation or, where applicable, when their disposal occurs, impairment value correction or derecognition from the balance sheet.

##### Reimbursable grants

They are recorded as liabilities of the Club until they become non-refundable. Non-refundable grants, donations and legacies received from shareholders or owners are recorded directly in equity, regardless of the type of grant, donation, or legacy in question.

#### **4.18. Non-current and current accruals**

Amounts received pending recognition as income in the income statement, mainly in relation to TV and sponsorship contracts and membership fees, are recorded in the headings "Non-current accruals" or "Current accruals", depending on the term of registration in results. These amounts, which do not have future financial bonds, are recognized as income in the corresponding years (accrual principle).

#### **4.19. Current / non-current classification**

Current assets are those linked to the normal operating cycle, which is generally considered to be one year, as well as other assets whose expiration, sale or realization is expected to occur in the short term from the closing date of the period, assets held for trading, except for financial derivatives whose settlement period is greater than one year and cash and other equivalent liquid assets. Assets that do not meet these requirements are classified as non-current.

In the same way, current liabilities are those linked to the normal operating cycle, financial liabilities held for trading, except for financial derivatives whose settlement period is greater than one year and, in general, all bonds whose maturity or extinction will occur in the short term. Otherwise, they are classified as non-current.

#### **4.20. Transactions with related parties**

Transactions between related parties, regardless of the degree of linkage, are accounted for in accordance with the general rules, at the initial time at their fair value. If the agreed price in a transaction differs from its fair value, the difference is recorded in accordance with the economic reality of the transaction.

#### **4.21. Assessment of segmented information**

As of June 30, 2024 and 2023, the Group segments its activity into the 8 sports sections it has, and into non-sports activity as stated in Appendix I of the attached consolidated annual accounts.

#### **4.22. Statement of cash flows**

In the cash flow statement, prepared according to the indirect method, the following expressions are used in the following senses:

1. Cash flow: inflows and outflows of cash and its equivalents; these are understood to be current investments with great liquidity and low risk of changes in their value.
2. Operating activities: normal activities of the Club, as well as other activities that cannot be classified as investment or financing.
3. Investment activities: the acquisition, sale, or disposal by other means of non-current assets and other investments not included in cash and equivalent liquid assets.
4. Financing activities: activities that produce changes in the size and breakdown of equity and liabilities that are not part of operating activities.

**5. Sports intangible assets**

The heading "Sports intangible assets" includes player acquisition rights, as well as other items of a similar nature. The breakdown of this heading in the consolidated balance sheet 2023/24 and 2022/23 financial year has been as follows:

**June 30, 2024:**

	Thousands of euros			
	Balances as of 06/30/2023	Additions and endowments	Derecognitions, disposals and decreases	Balances as of 06/30/2024
<b>Cost:</b>				
Football	572.416	53.679	(153.669)	472.426
Basketball	1.100	2.170	(845)	2.425
Handball	1.350	40	(600)	790
Roller hockey and others	501	30	(200)	331
Advances and others	550	-	(550)	-
<b>Total cost</b>	<b>575.917</b>	<b>55.919</b>	<b>(155.864)</b>	<b>475.972</b>
<b>Accumulated depreciation:</b>				
Football	(320.335)	(80.340)	150.045	(250.630)
Basketball	(549)	(1.213)	845	(917)
Handball	(868)	(228)	420	(676)
Roller hockey and others	(490)	(12)	200	(302)
<b>Total accumulated depreciation</b>	<b>(322.242)</b>	<b>(81.793)</b>	<b>151.510</b>	<b>(252.525)</b>
<b>Deterioration:</b>				
Football	(2.466)	(14.946)	12.697	(4.715)
Advances and others	(730)	-	730	-
<b>Total impairment</b>	<b>(3.196)</b>	<b>(14.946)</b>	<b>13.427</b>	<b>(4.715)</b>
<b>Net total</b>	<b>250.479</b>	<b>(40.820)</b>	<b>9.073</b>	<b>218.732</b>



**June 30, 2023:**

	Thousands of euros			
	Balances as of 06/30/2022	Tickets and equipment	Departures, cancellations or reductions	Balances as of 06/30/2023
<b>Cost:</b>				
Football	620.693	162.863	(211.140)	572.416
Basketball	1.295	725	(920)	1.100
Handball	1.025	325	-	1.350
Roller hockey and others	501	-	-	501
Advances and others	10.550	-	(10.000)	550
<b>Total cost</b>	<b>634.064</b>	<b>163.913</b>	<b>(222.060)</b>	<b>575.917</b>
<b>Accumulated depreciation:</b>				
Football	(372.089)	(88.078)	139.832	(320.335)
Basketball	(1.006)	(463)	920	(549)
Handball	(559)	(309)	-	(868)
Roller hockey and others	(465)	(25)	-	(490)
<b>Total accumulated depreciation</b>	<b>(374.119)</b>	<b>(88.875)</b>	<b>140.752</b>	<b>(322.242)</b>
<b>Deterioration:</b>				
Football	(3.188)	(24.161)	24.883	(2.466)
Advances and others	(10.550)	(180)	10.000	(730)
<b>Total impairment</b>	<b>(13.738)</b>	<b>(24.341)</b>	<b>34.883</b>	<b>(3.196)</b>
<b>Net total</b>	<b>246.207</b>	<b>50.697</b>	<b>(46.425)</b>	<b>250.479</b>

Player acquisition rights will be considered as an expense in the coming years, without considering the effect of impairment provisions, according to the following estimate:

	Thousands of euros	
	06/30/2024	06/30/2023
<b>Season:</b>		
2023-2024	-	77.114
2024-2025	84.340	74.795
2025-2026	79.420	68.026
2026-2027*	39.857	33.740
2027-2028 onwards	19.830	-
<b>Total</b>	<b>223.447</b>	<b>253.675</b>

\* As of June 30, 2023, it corresponds to the expenditure of the 2026-2027 season and subsequent years.

The additions for the year correspond to the acquisition of the federative rights of players for an amount of 55,919 thousand euros (163,913 thousand euros at June 30, 2023).

As of June 30, 2024, and 2023, there are contingent liabilities derived from the agreements reached with clubs for the acquisition of the federative rights of players who belong to the first team, which are subject to compliance with a series of conditions. The probability of occurrence depends on uncertain events in the future, with the maximum amount payable based on the contractual agreements applicable at the end of the year ended June 30, 2024, being 98 million euros (69 million euros in the year ended on June 30, 2023). Likewise, there are agreements with clubs over which the Club has contingent collection rights in relation to players sold or loaned for a maximum amount of 32 million euros (47 million euros in the year ending June 30, 2023).

Additionally, preferential rights are maintained over certain players and others of a similar nature in the amount of 550 thousand euros (zero thousand euros at June 30, 2024).

The derecognitions for this year correspond mainly to the sale of players that have generated a net profit of 67,411 thousand euros recorded in the heading "Results from disposals and others" of the attached consolidated income statement (net profit of 12,137 thousand euros in the year ended June 30, 2023). Additionally, during the current financial year, the contracts of several players have been terminated, resulting in a loss of 166 thousand euros (56,596 thousand euros in the year ended June 30, 2023).

Likewise, the heading "Profit from disposals and others" of the attached income statement includes other profit amounting to 11,527 thousand euros (2,429 thousand euros in the year ended June 30, 2023), basically generated by way of collections from variables for the sporting performance agreed in different contracts for the sale of federative rights and for the transfers to other clubs of players who were part of the Club in previous years.

The Club's Board of Directors is not aware of any situations that require the recording of impairments of a significant amount at June 30, 2024 and June 30, 2023, in addition to those recorded in the attached consolidated annual accounts. Given the characteristics of these assets and the limitations derived from the non-existence of a regulated market for their valuation, as well as the possibility of applying objective mathematical methods to determine their recoverable value, this is determined individually for each player and the entire available squad considering, among others, sporting and economic parameters of the season and competitions. In this sense, macroeconomic parameters such as interest rate fluctuations and inflation are not key factors in estimating signs of deterioration in these assets.

The average duration of the employment contracts of the squad to be registered in the Spanish Professional Football League is 5 years from their signature

As of June 30, 2024 and 2023, there are fully depreciated items amounting to 786 thousand and 141,349 thousand euros, respectively.

Players are hired through an employment contract under Royal Decree 1006/1985, of 26 June, which regulates the special employment relationship of professional athletes, under the general regime.

The income from the loan and training of players recorded under the heading "Other operating income" in the consolidated profit and loss account for the 2023/24 financial year amounts to 2,250 thousand euros (5,265 thousand euros in the 2022/23 financial year) (Note 18.2).

As of June 30, 2024 and 2023, there are no intangible sports assets pledged or with ownership restrictions.

## 6. Non-sports intangible assets

The breakdown of this heading of the consolidated balance sheet in the 2023/24 and 2022/23 financial years has been as follows:

### June 30, 2024:

	Thousands of euros					
	Balances as of 06/30/2023	Additions and endowments	Derecognitions, disposals and decreases	Transfers	Other movements	Balances as of 06/30/2024
<b>Cost:</b>						
Software	58.396	7.227	-	808	(1)	66.430
Development	508	-	(508)	-	-	-
Transfer rights	932	-	-	-	-	932
Audiovisual property rights	3.443	-	-	-	-	3.443
Other intangible assets	2.113	73	-	-	-	2.186
Intangible assets in progress and advances	3.832	2.088	(511)	(2.590)	-	2.819
<b>Total cost</b>	<b>69.224</b>	<b>9.388</b>	<b>(1.019)</b>	<b>(1.782)</b>	<b>(1)</b>	<b>75.810</b>
<b>Accumulated depreciation:</b>						
Software	(44.095)	(6.595)	-	-	-	(50.690)
Development	(145)	-	145	-	-	-
Transfer rights	(906)	(5)	-	-	-	(911)
Audiovisual property rights	(1.736)	(1.438)	-	-	-	(3.174)
<b>Total accumulated depreciation</b>	<b>(46.882)</b>	<b>(8.038)</b>	<b>145</b>	<b>-</b>	<b>-</b>	<b>(54.775)</b>
<b>Deterioration:</b>						
Development	(363)	-	363	-	-	-
Other intangible assets	(2.044)	(128)	-	-	-	(2.172)
<b>Total impairment</b>	<b>(2.407)</b>	<b>(128)</b>	<b>363</b>	<b>-</b>	<b>-</b>	<b>(2.172)</b>
<b>Net total</b>	<b>19.935</b>	<b>1.222</b>	<b>(511)</b>	<b>(1.782)</b>	<b>(1)</b>	<b>18.863</b>

**June 30, 2023:**

	Thousands of euros					
	Balances as of 06/30/2022	Additions and endowments	Derecognitions, disposals and decreases	Transfers	Other movements	Balances as of 06/30/2023
<b>Cost:</b>						
Software	52.560	6.238	(208)	-	(194)	58.396
Development	508	-	-	-	-	508
Transfer rights	932	-	-	-	-	932
Audiovisual property rights	4.226	-	1.320	1.320	(2.103)	3.443
Other intangible assets	445	2.113	(445)	-	-	2.113
Intangible assets in progress and advances	1.762	1.077	(428)	1.421	-	3.832
<b>Total cost</b>	<b>60.433</b>	<b>9.428</b>	<b>(1.081)</b>	<b>2.741</b>	<b>(2.297)</b>	<b>69.224</b>
<b>Accumulated depreciation:</b>						
Software	(37.746)	(6.711)	168	-	194	(44.095)
Development	(145)	-	-	-	-	(145)
Transfer rights	(902)	(4)	-	-	-	(906)
Audiovisual property rights	(2.248)	(1.591)	-	-	2.103	(1.736)
<b>Total accumulated depreciation</b>	<b>(41.041)</b>	<b>(8.306)</b>	<b>168</b>	<b>-</b>	<b>2.297</b>	<b>(46.882)</b>
<b>Impairment:</b>						
Development	(363)	-	-	-	-	(363)
Other intangible assets	(445)	(2.044)	445	-	-	(2.044)
<b>Total impairment</b>	<b>(808)</b>	<b>(2.044)</b>	<b>445</b>	<b>-</b>	<b>-</b>	<b>(2.407)</b>
<b>Net total</b>	<b>18.582</b>	<b>(922)</b>	<b>(468)</b>	<b>2.741</b>	<b>-</b>	<b>19.935</b>

The additions for the 2023/24 financial year correspond mainly to the development and implementation of the new ERP, as well as updates to the sales platforms. The additions for the 2022/23 financial year corresponded, mainly, to the development and implementation of the new ERP, the security plan and the continuous improvement of the website.

The additions in the 2022/23 financial year of other intangible assets corresponded to Greencoins (cryptocurrencies) received through a sponsorship contract.

The impairment provision for the 2023/24 financial year corresponds to the impairment of cryptocurrencies in the amount of 128 thousand euros, in accordance with their fair value, considered as their trading value at June 30, 2024 (2,044 thousand euros during the 2022/23 financial year). The Group has not identified any other signs of impairment on its intangible assets.

As of June 30, 2024 and 2023, there are fully depreciated items amounting to 37,362 and 45,725 thousand euros, respectively.

**7. Tangible assets**

The breakdown of this heading in the 2023/24 and 2022/23 years has been as follows:

**June 30, 2024:**

	Thousands of euros					
	Balances as of 06/30/2023	Additions and endowments	Derecognitions, disposals and decreases	Transfers	Other movements	Balances as of 06/30/2024
<b>Cost:</b>						
Stadiums and arenas	114.047	5.408	-	4.139	-	123.594
Other land and buildings	46.929	945	-	18.765	-	66.639
Technical facilities and other tangible assets	40.071	1.887	(56)	1.781	-	43.683
Tangible assets in progress and advances	235.580	346.718	(7.399)	(22.903)	-	551.996
<b>Total cost</b>	<b>436.627</b>	<b>354.958</b>	<b>(7.455)</b>	<b>1.782</b>	<b>-</b>	<b>785.912</b>
<b>Accumulated depreciation:</b>						
Stadiums and arenas	(54.667)	(7.215)	-	-	-	(61.882)
Other land and buildings	(12.777)	(14.075)	-	-	-	(26.852)
Technical facilities and other tangible assets	(32.058)	(2.015)	15	-	(728)	(34.786)
<b>Total accumulated depreciation</b>	<b>(99.502)</b>	<b>(23.305)</b>	<b>15</b>	<b>-</b>	<b>(728)</b>	<b>(123.520)</b>
<b>Impairment:</b>						
Other land and buildings	(41)	-	41	-	-	-
<b>Total impairment</b>	<b>(41)</b>	<b>-</b>	<b>41</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net total</b>	<b>337.084</b>	<b>331.653</b>	<b>(7.399)</b>	<b>1.782</b>	<b>(728)</b>	<b>662.392</b>

## ECONOMIC AREA

**June 30, 2023:**

	Thousands of euros					
	Balances as of 06/30/2022	Additions and endowments	Derecognitions, disposals and decreases	Transfers	Business Combination	Balances as of 06/30/2023
<b>Cost:</b>						
Stadiums and arenas	199.254	4.582	(89.777)	-	(12)	114.047
Other land and buildings	54.341	1.116	(8.527)	-	(1)	46.929
Technical facilities and other tangible assets	52.490	2.956	(14.326)	-	(1.049)	40.071
Tangible assets in progress and advances	116.965	121.713	(357)	(2.741)	-	235.580
<b>Total cost</b>	<b>423.050</b>	<b>130.367</b>	<b>(112.987)</b>	<b>(2.741)</b>	<b>(1.062)</b>	<b>436.627</b>
<b>Accumulated depreciation:</b>						
Stadiums and arenas	(123.884)	(20.572)	89.777	-	12	(54.667)
Other land and buildings	(18.314)	(3.002)	8.538	-	1	(12.777)
Technical facilities and other tangible assets	(44.180)	(3.204)	14.277	-	1.049	(32.058)
<b>Total accumulated depreciation</b>	<b>(186.378)</b>	<b>(26.778)</b>	<b>112.592</b>	<b>-</b>	<b>1.062</b>	<b>(99.502)</b>
<b>Impairment:</b>						
Other land and buildings	(41)	-	-	-	-	(41)
<b>Total impairment</b>	<b>(41)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(41)</b>
<b>Net total</b>	<b>236.631</b>	<b>103.589</b>	<b>(395)</b>	<b>(2.741)</b>	<b>-</b>	<b>337.084</b>

The additions for the 2023/24 financial year correspond mainly to the works of the Espai Barça. In the 2023/24 financial year, financial expenses corresponding to the financial cost of construction had been capitalized, amounting to 30,298 thousand euros.

The additions for the 2022/23 financial year corresponded, mainly, to the works on "Espai Barça" and the refurbishment of the field Tito Vilanova nº7 in Ciutat Esportiva and the Johan Cruyff Stadium. In the 2022/23 financial year, financial expenses amounting to 6,596 thousand euros were capitalized.

The derecognitions for the 2022/23 financial year corresponded, mainly, to the assets that belonged to the Spotify Camp Nou stadium.

On April 5, 2014, the Espai Barça proposal was approved in a referendum, which entailed the assignment to the Club's Board of Directors to execute the project of the new Camp Nou, the new Palau Blaugrana and the new Espai Barça. In this sense, on October 23, 2021, the General Shareholders' Meeting approved the engagement to the Club's Board of Directors to begin the necessary tasks to obtain financing. Likewise, on December 19, 2021, authorization was approved in a referendum for the Board of Directors to carry out the actions considered necessary to obtain financing for Espai Barça for a maximum amount of 1,500 million euros.

As of June 30, 2024, the cumulative costs incurred at the Espai Barça amount to 560,174 thousand euros (237,804 thousand euros as of June 30, 2023).

On May 31, 2023, the financing of the project was signed through the Asset Securitization Fund "Espai Barça, Fondo de Titulización", constituted on April 24, 2023, cancelling and replacing the bridge loans previously made.

The financing mainly corresponds to a credit policy that will be released progressively until January 2025, with a maturity in June 2028, as well as debentures and other marketable securities obtained through various bond issues, some in dollars, with a maturity ranging from June 2028 to June 2047, with interest rates ranging from 5.94% to 7.22%. The financing contract contemplates the possibility of extending the maturity until 2057, a circumstance that, where appropriate, would imply an agreement to refinance the debt with the different creditors and, consequently, the reestimation, among others, of the Group's effective interest rate and the maturity of financial liabilities. If this option is chosen, the Club's Board of Directors believes that it would be completed satisfactorily.

The main documents formalized by the Group with the Securitization Fund are the deed of incorporation and the contract for the assignment of the Group's future credits to the Fund. These incorporate a series of commitments (covenants) relating, among others, to the development of the project, the generation of ceded income and the debt service coverage ratio. As of June 30, 2024 and 2023, the Group is not aware of any breach of the covenants relating to these agreements. According to the assessment by the Club's Board of Directors of its exposure to the financial risks of the operation:

- The Group's maximum liability to the Securitization Fund and, therefore, to bondholders and borrowers will correspond to the amount of the resources necessary to finance the Espai Barça, including the costs of setting up and financing, until it becomes operational, with a maximum amount of 1,500 million euros.
- The costs of setting up the fund and those derived from the financing operation, as well as the potential income from the financial investments that the Securitization Fund may make, which form part of the effective interest rate of the operation, will be refunded to the bondholders via the return of the principal and interest.
- The risks arising from fluctuations in exchange rates (dollars) and interest rates, contracted by the Securitization Fund through various derivative financial instruments, are not assumed by the Group.
- The return of the financing is guaranteed, mainly, through the cash flows that the Espai Barça is estimated to generate once completed.

The Group has properties whose cost value separately from construction and land, as of June 30, 2024 and 2023, is as follows:

	Thousands of euros	
	06/30/2024	06/30/2023
Land	22.290	22.290
Constructions	167.943	138.686
<b>Total</b>	<b>190.233</b>	<b>160.976</b>

As part of the project to adapt sports venues and facilities to the security measures established in the Violence Prevention Regulations, the Club, in previous seasons, obtained from the National Professional Football League the free delivery of tangible fixed assets for the amount of 11,081 thousand of euros. These items, which are included in the "Stadiums and pavilions" section, are shown in the accounts for the value resulting from the works certificates issued by the Spanish Professional Football League with a counterpart in the chapter of capital subsidies (Note 12.2).

The Group's policy is to formalize insurance policies to cover the possible risks to which the various elements of its tangible fixed assets are subject. The Club's Board of Directors considers that significant risks are adequately covered.

As of June 30, 2024 and 2023, there are fully depreciated items amounting to 45,402 and 43,310 thousand euros, respectively.

Likewise, at June 30, 2024 and 2023, the Group has not identified any signs of impairment in the value of assets corresponding to tangible fixed assets. The recoverable value of the main properties used for their sporting activity is determined annually according to appraisal reports prepared by an independent third expert. Given their characteristics, their use (recreational, not industrial) and location, it is considered that macroeconomic risks, such as potential fluctuations in interest rates, as well as inflation, could not significantly affect their value.

## **8. Real estate investments**

The movement produced under this heading of the consolidated balance sheet in the 2023/24 and 2022/23 seasons was as follows:

### **June 30, 2024:**

	Thousands of euros		
	Balances as of 06/30/2023	Additions and endowments / impairment reversal	Balances as of 06/30/2024
<b>Cost:</b>			
Land in L'Hospitalet de Llobregat (Can Rigalt)	37,236	-	37,236
Viladecans Land	18,744	-	18,744
Other land	682	-	682
<b>Total cost</b>	<b>56,662</b>	<b>-</b>	<b>56,662</b>
<b>Impairment:</b>			
Land in L'Hospitalet de Llobregat (Can Rigalt)	(3,773)	(3,753)	(7,526)
Viladecans Land	(11,879)	(1,440)	(13,319)
<b>Total impairment</b>	<b>(15,652)</b>	<b>(5,193)</b>	<b>(20,845)</b>
<b>Net total</b>	<b>41,010</b>	<b>(5,193)</b>	<b>35,817</b>



**June 30, 2023:**

	Thousands of euros		
	Balances as of 06/30/2022	Additions and endowments / impairment reversal	Balances as of 06/30/2023
<b>Cost:</b>			
Land in L'Hospitalet de Llobregat (Can Rigalt)	37,236	-	37,236
Viladecans Land	18,744	-	18,744
Other land	682	-	682
<b>Total cost</b>	<b>56,662</b>	<b>-</b>	<b>56,662</b>
<b>Impairment:</b>			
Land in L'Hospitalet de Llobregat (Can Rigalt)	(3,914)	141	(3,773)
Viladecans Land	(12,080)	201	(11,879)
<b>Total impairment</b>	<b>(15,994)</b>	<b>343</b>	<b>(15,652)</b>
<b>Net total</b>	<b>40,668</b>	<b>343</b>	<b>41,010</b>

The Group's real estate investments correspond to land with which it is expected to obtain future income of any kind or capital gains through its sale, without the income statement for the current year recording any income derived from these lands (nor in the previous year).

**Can Rigalt**

The Club owns four plots of land in Hospitalet de Llobregat (Barcelona), with an approximate area of 30,783, 23,676, 3,578 and 2,533 square meters, respectively. The first two plots are attached to the "Modification of the General Metropolitan Plan of Can Rigalt Municipal Area, north of Avenida Collblanc in the Pubilla Cases neighborhood".

As of June 30, 2024, the Club's Board of Directors has commissioned an update of the appraisal of the Can Rigalt land to a third independent expert. In this assessment, it has been highlighted the need to record an impairment provision in the amount of 3,753 thousand euros (reversal of 141 thousand euros at June 30, 2023).

**Viladecans**

In the 2007/08 financial year, the Club acquired some land in Viladecans, with an approximate area 278,544 square meters, for an amount of 18,744 thousand euros.

As of June 30, 2024, the Club's Board of Directors has commissioned an update of the appraisal of the Viladecans land to a third independent expert. In this appraisal, the need to record an impairment provision amounting to 1,440 thousand euros (reversal of 201 thousand euros at June 30, 2023) has been highlighted.

**9. Leases****9.1 Operating leases where the Group acts as lessor**

In its position as lessor, income is recorded from the specific rentals of the different facilities available to the Group for the celebration of events organized by third parties, such as concerts or others.

The charges received for these events vary depending on the negotiation carried out with the organizers of each of them. As of June 30, 2024 and 2023, the Group has no significant minimum non-cancellable lease fees contracted with tenants.

### 9.2 Operating leases where the Group acts as lessee

The Group rents premises, facilities and various equipment with the aim of carrying out activities related to its normal activity. The Group has contracted with the landlords the following non-cancellable minimum lease fees:

	Thousands of euros	
	06/30/2024	06/30/2023
Up to one year	8,908	8,739
Between one and five years	21,783	27,843
More than five years	18,085	17,184
<b>Total</b>	<b>48,776</b>	<b>53,766</b>

In addition, the amount of expenses for operating leases for the years ended June 30, 2024 and June 30, 2023, is as follows:

	Thousands of euros	
	06/30/2024	06/30/2023
Operating leases	17,528	10,746
<b>Total</b>	<b>17,528</b>	<b>10,746</b>

## 10. Financial assets

### 10.1. Non-current financial investments

The balance of the accounts under the heading "Non-current financial investments" as of June 30, 2024 and 2023 is as follows:

Categories	Thousands of euros					
	06/30/2024			06/30/2023		
	Credits to third parties	Other financial assets	Total	Credits to third parties	Other financial assets	Total
Equity instruments (Locksley Invest, S.L.)	-	157,500	157,500	-	157,500	157,500
Equity instruments (other)	-	4,586	4,586	-	2,000	2,000
<b>Total financial assets at cost</b>	-	<b>162,086</b>	<b>162,086</b>	-	<b>159,500</b>	<b>159,500</b>
Other credits	3,356	2,600	5,956	61,435	2,600	64,035
Credits to sports entities	15,515	-	15,515	9,483	-	9,483
Other financial assets	-	13,128	13,128	-	15,789	15,789
<b>Total financial assets at depreciated cost</b>	<b>18,871</b>	<b>15,728</b>	<b>34,599</b>	<b>70,918</b>	<b>18,389</b>	<b>89,307</b>
Other financial assets	-	99,802	99,802	-	308,526	308,526
<b>Total financial assets at fair value</b>	-	<b>99,802</b>	<b>99,802</b>	-	<b>308,526</b>	<b>308,526</b>
<b>Total financial assets</b>	<b>18,871</b>	<b>277,616</b>	<b>296,487</b>	<b>70,918</b>	<b>486,415</b>	<b>557,333</b>

As regards financial assets, the receivables related to the financial investments held by the Securitization Fund are included (Note 1.2).

The contribution to the income statement of financial assets is as follows:

- Financial income: 4,397 thousand euros (4,611 thousand euros in the previous year).
- Losses, impairment and changes in provisions for commercial operations: 137,984 thousand euros in losses (4,165 thousand euros in losses in the previous year).
- Impairment and profit on disposal of financial instruments: 8,542 thousand euros in losses (192,470 thousand euros of profit in the previous year).

#### Other credits:

As at June 30, 2023, the receivable account amounting to 60 million euros was included in relation to the sale of the shares in Bridgeburg Invest, S.L. by Barça Produccions, S.L.U., an amount that has been fully provisioned by the Group during the 2023/2024 financial year, together with the short-term maturities recorded at June 30, 2023 for an amount of 75 million euros (Note 10.3).

As of June 30, 2024 and June 30, 2023, this heading also includes a loan for an amount of 4,485 thousand euros to the Audiovisual New Aged AIE entity, the corporate purpose of this entity being the management and execution of the agreements reached in the agreement relating to the adjustments to be made in the distribution of income derived from the audiovisual rights of SAD and sports clubs dated 16 November 2010. As of June 30, 2022, the Club's Board of Directors and management reassessed this estimate based on the most recent information available, reversing 2,755 thousand euros of the impairment provision constituted in the 2020/2021 financial year.

## ECONOMIC AREA

*Credits to sports entities:*

The heading "Loans to sports entities" at June 30, 2024 and 2023 mainly includes the accounts receivable of sports entities for the transfer or loan of players according to the following breakdown:

	Thousands of euros	
	06/30/2024	06/30/2023
Al-Alhi Saudi F.C. (Franck Kessié)	4,137	-
F.C. Porto (Nico González)	3,105	-
Granada C.F. (Ramón Rodríguez)	-	123
Aston Villa F.C. (Lucas Digne)	-	22
F.C. Shakhtar Donetsk (Marlon da Silva)	-	19
S.C. Braga (Abel Ruiz)	-	1,589
Unione Calcio Sampdoria (Estanislau Pedrola)	2,000	-
Real Betis Balompié (Abde Ezzalzouli)	2,475	-
Real Betis Seville (Chadi, Riyadh)	3,798	-
Atlético de Madrid (Antoine Griezmann)	-	2,977
Sporting Clube de Portugal (Francisco Trincão)	-	4,035
Chelsea F.C. (Marc Cucurella)	-	626
Manchester City F. C. (Sergio Gomez)	-	92
<b>Total</b>	<b>15,515</b>	<b>9,483</b>

The breakdown by maturity of the items that are part of the heading of "Non-current loans to sports entities" as of June 30, 2024 and 2023 is as follows:

**June 30, 2024:**

	Thousands of euros		
	2025/26	2026/27 and following	Total
Non-current loans to sports entities	14.515	1.000	15.515
<b>Total</b>	<b>14.515</b>	<b>1.000</b>	<b>15.515</b>

**June 30, 2023:**

	Thousands of euros		
	2024/25	2025/26 and following	Total
Non-current loans to sports entities	9.483	-	9.483
<b>Total</b>	<b>9.483</b>	<b>-</b>	<b>9.483</b>

The amount recorded under other credits corresponds mainly to receivables from third parties for the sale of licenses.

*Other financial assets:*

This heading mainly includes long-term bonds for an amount of 8,713 thousand euros, mainly to courts and town councils (8,577 thousand euros at June 30, 2023), as well as financial investments held by the Securitization Fund (Note 1.2) in entities of proven solvency.

In addition, in relation to the Securitization Fund, the amount at June 30, 2024 corresponding to "Other financial assets" recorded in long-term financial assets and short-term financial assets at fair value, corresponds to the Fund's authorised investments. These are investments in government bonds and treasury bills in Spain and have been acquired by the fund for an amount of 326,316 thousand euros (702,346 thousand euros as of June 30, 2023). Of the amount recorded at June 30, 2023, 99,802 thousand euros have long-term maturity, and the remainder, amounting to 226,514 thousand euros, are recorded under the heading "Current financial investments" in the accompanying consolidated balance sheet. These assets are recorded at fair value with changes in profit or loss. As indicated in Note 1.2, adjustments to the fair value of investments as well as derived income form part of the effective interest cost of the transaction.

The financial investments of the Securitization Fund at fair value with changes in the income statement for the period correspond to investments made through resources received through the issuance of bonds to third parties, and have not been applied to the payment of the certifications of the work in progress. In accordance with the deed of incorporation of this entity, all these investments must be made in products of limited risk.

*Equity instruments:*

On June 30, 2022, and July 21, 2022, the Club sold 10% and 15%, respectively, of its audiovisual rights to "La Liga" professional competition, to the company Locksley Invest, S.L., established on June 11, 2022, of which the Club holds 49% of the stake. The remaining 51% belongs to the American investment company Sixth Street Partners. The income from these sales amounted to 267,089 and 400,412 thousand euros, recorded in the years ended June 30, 2022 and 2023, respectively, under the heading "Profits from non-sports fixed assets" in the consolidated income statement.

Derived from it, the Group's stake in the company Locksley Invest, S.L. for an amount of 157.5 million euros is included under the heading, which, considering the characteristics and rights granted by the shares held by the Group, among other circumstances related to the transfer of risks, benefits and control, is recorded as a financial instrument. In this regard, given that during the first 25 years the Group will not have rights, if any, to the profits that this company will generate, it is considered that the Group does not have significant influence and that the shares it holds are ordinary in nature.

Within the framework of the above transaction, certain situations are established that could lead to a breach of the contract of sale, all related to decisions and situations that could lead to a variation in the value of the aforementioned audiovisual rights and that, where appropriate, entail an obligation on the part of the parties to compensate each other, including, among others, adjustments in the sale price as well as options and transfer obligations with respect to Locksley's shares Invest, S.L. On June 30, 2024 and June 30, 2023, the Group is considered to comply with all its obligations, considering that the risks of non-compliance on its part as well as their occurrence are remote.

The most significant information related to equity instruments is as follows:

**June 30, 2024:**

Company / Registered office	% Participation		Thousands of euros						
	Direct	Indirect	Share capital	Result		Rest of Equity	Total Equity	Book Value	
				Operating	Net			Cost	Impairment
Locksley Invest S.L. (Spain) (**)	49%	-	15,441	13,684	(11,282)	208,596	212,755	157,500	-

(\*\*) Unaudited figures.

**June 30, 2023:**

Company / Registered office	% Participation		Thousands of euros						
	Direct	Indirect	Share capital	Result		Rest of Equity	Total Equity	Book Value	
				Operating	Net			Cost	Impairment
Locksley Invest S.L. (Spain)	49%	-	15,441	13,861	(5,608)	261,098	270,931	157,500	-

The variation in the shareholders' equity of Locksley Invest, S.L. between the two periods is a consequence, in addition to the result of the period, caused by the shareholders' agreements corresponding to the return of the assumption premium.

Additionally, the Club holds a shareholding with a nominal value of 2 million euros in the company European Super League Company, S.L., the corporate purpose of which is, among others, to create and manage a new football competition at the European level. Likewise, until now, it has paid the amount of 2.6 million euros in maintenance, legal and general expenses, through a participation loan. This amount is classified under the heading "Other financial assets".

Finally, financial investments in the capital of the "startup" companies corresponding to the subsidiary company Barça Innovation HUB, S.L.U. for an amount of 2.6 million euros are included.

**10.2. Group, multi-group and associated companies**

The breakdown of this heading as of June 30, 2024 and 2023 is as follows:

	Thousands of euros	
	06/30/2024	06/30/2023
<b>Equity instruments</b>	-	<b>2</b>
Cost	3,670	3,672
Impairment	(3,670)	(3,670)
<b>Equity investments in equity companies (Note 10.3)</b>	<b>208,907</b>	<b>208,237</b>
Cost	218,907	208,237
Cost adjustment	(10,000)	-
<b>Loans to companies (Note 20.2)</b>	<b>258</b>	<b>6</b>
Nominal value	9,105	10,311
Impairment	(8,847)	(10,305)
<b>Total</b>	<b>209,165</b>	<b>208,245</b>

As of June 30, 2024 and 2023, the heading "Equity instruments" includes the Group's shareholdings in the companies FCBarcelona HK Limited and FCB North America LLC of the Group's financial situation and results.

The most significant information related to equity instruments corresponding to group, multi-group and associated companies is as follows:

**June 30, 2024:**

Company / Registered office	% Participation		Thousands of euros						
	Direct	Indirect	Share capital	Result		Rest of Equity	Total Equity	Book Value	
				Exploitation	Net			Cost	Impairment
FCBarcelona HK Limited (Hong Kong) (*)	100%		3,670	810	643	(2,743)	(2,100)	3,670	(3,670)
FCB North America LLC (United States of America) (*)	100%		0.09	255	261	(6,134)	(5,873)	0.09	(0.09)
<b>Total</b>								<b>3,670</b>	<b>(3,670)</b>

(\*) Unaudited figures converted to historical exchange rates.

**June 30, 2023:**

Company / Registered office	% Participation		Thousands of euros						
	Direct	Indirect	Share capital	Result		Rest of Equity	Total Equity	Book Value	
				Exploitation	Net			Cost	Impairment
FCBarcelona HK Limited (Hong Kong)	100%		3,670	(367)	(212)	(2,389)	(2,601)	3,670	(3,670)
FCB North America LLC (United States of America) (*)	100%		0.09	756	754	(6,926)	(6,172)	0.09	(0.09)
Haikou Barça Mission Hills (People's Republic of China) (*)	-	50%	7,320	-	-	(2,799)	3,699	-	-
<b>Total</b>								<b>3,670</b>	<b>(3,670)</b>

(\*) Unaudited figures converted to historical exchange rates.

The results of the companies indicated in the previous table correspond entirely to continuing operations.

The stake in the equity of FCBarcelona HK Limited and FCB North America LLC are impaired, given that, according to the most updated business plan for the coming years, these companies are not expected to generate positive cash flows.

As of June 30, 2024, the heading "Loans to companies" includes contributions made to the companies of the FCBarcelona HK Limited group, FCB North America LLC and Bridgeburg Invest, S.L. to meet cash needs amounting to 2,285, 6,562 and 258 thousand euros, respectively (as of June 30, 2023, contributions amounting to 3,053, 7,252 and 6 thousand euros, respectively to the companies of the FCBarcelona HK Limited group, FCB North America LLC and Bridgeburg Invest, S.L.).

Haikou Barça Mission Hills (People's Republic of China) was dissolved on February 16, 2023.

In compliance with the provisions of additional provision 18 of Law 58/2003, of 17 December, on General Taxation in relation to the obligation to report on assets and rights located abroad, we inform you that employees of the Group, tax residents in Spanish territory, are authorised to operate with bank accounts located abroad, owned by foreign subsidiaries.

The following table shows the breakdown of these accounts:

**June 30, 2024:**

Number of accounts	Account Type	Opening year	Bank	Country	Account holder subsidiary
1	Current account	2013	HSBC	Hong Kong	FCBarcelona HK Limited
3	Current account	2016	CitiBank	United States	FCB North America LLC
3	Current account	2023	HSBC	United States	FCB North America LLC

**June 30, 2023:**

Number of accounts	Account Type	Opening year	Bank	Country	Account holder subsidiary
1	Current account	2013	HSBC	Hong Kong	FCBarcelona HK Limited
3	Current account	2016	CitiBank	United States	FCB North America LLC
3	Current account	2023	HSBC	United States	FCB North America LLC

**10.3. Shares in companies accounted by the equity method**

The Group has a stake in the following Spanish, unlisted company:

**As of June 30, 2024:**

Company	%	Thousands of euros				
		Nominal value per share	Equity	Result from equity accounting	Adjustment in equity due to equity accounted investments	Book value
Bridgeburg Invest, S.L.	53.4%	-	(1)	-	-	208,907
<b>Total</b>		-	<b>(1)</b>	-	-	<b>208,907</b>

**As of June 30, 2023:**

Company	%	Thousands of euros				
		Nominal value per share	Equity	Result from equity accounting	Adjustment in equity due to equity accounted investments	Book value
Bridgeburg Invest, S.L.	51%	-	3	-	-	208,163
<b>Total</b>		-	<b>3</b>	-	-	<b>208,163</b>

On July 29, 2022, the subsidiary company, Barça Produccions, S.L.U., proceeded to transfer 24.5% of the capital of its subsidiary Bridgeburg Invest, S.L., of which it had the status of sole shareholder, to the company Socios Deportes Services, S.L., for 100 million euros. In turn, on 10 November 2022, Socios



Deportes Services, S.L. transferred the aforementioned shares to Blaugrana Invest, S.a.r.l. (a wholly-owned company). On 11 August 2022, an additional 24.5% was sold to Orpheus Media, S.L., for the same amount.

On August 11, 2023, agreements were made to transfer part of this capital by the original partners, Blaugrana Invest, S.a.r.l. and Orpheus Media, S.L to Libero Football Finance AG and Vestigia Holding Ltd (which, in turn, transferred part of these shares to the related company Hellgas Holding Ltd on April 19, 2024).

During the 2023/2024 financial year, Barça Produccions, S.L.U. has recorded an impairment in the value of accounts receivable for previous transactions, for a total amount of 135 million euros due to the non-compliance of several partners with their obligations to pay the maturities of the sale price of previous transactions.

Likewise, during the financial year, Barça Produccions, S.L.U. has acquired from one of the partners of Bridgeburg Invest, S.L. 2.4% of the capital it held in it for an amount of 10 million euros, having proceeded to record its accounts according to the cost it would have had if it had not been transferred during the year 2022.

Finally, on August 6, 2024, the contracts for the sale of shares between Libero and Aramark Servicios de Catering, S.L.U. were amended and merged, by virtue of which the latter acquired approximately 6.14% of the shares of Bridgeburg Invest, S.L. (see Note 24). This transaction has been registered after, in August 2023, the Club reached an agreement with Mountain & Co. Acquisition Corp., through which the activities of Bridgeburg Invest, S.L. and Barça Produccions, S.L. would form part of a business combination, as a result of which the Club would maintain a majority stake in an entity listed on the international financial market, specifically the Nasdaq. Subsequently, on 28 June 2024, the Club cancelled the actions planned within the framework of the aforementioned operation. In this regard, during the 2023/2024 financial year, certain changes have been made within the Company and in its business strategy, resulting in non-compliance with the planned business plans.

As a result of the initial transactions and the governance and control model approved between partners, on June 30, 2023 this subsidiary company was classified for the purposes of the consolidated financial statements as a multi-group company, being consolidated through the equity accounting procedure and, in application of the applicable accounting framework, considering its fair value for the purposes of its initial measurement. As a result, as at June 30, 2023, a positive adjustment of 208 million euros was recorded, determined in accordance with the company's business plan and based on market comparables achieved thanks to the transactions carried out during the summer of 2023, which was recorded under the heading "Result due to the loss of control of a subsidiary", in the consolidated profit and loss account for the year ended June 30, 2023). The acquisition by Barça Produccions, S.L.U. during the 2023/2024 financial year of an additional 2.4% of the share capital has not entailed a change in terms of the control structure and, therefore, of its method of integration into these consolidated financial statements.

Based on the recent transactions, the Board of Directors considers that the existence of the aforementioned comparable market transactions allows sufficient arguments to be obtained to maintain the fair value of the associated company.

The movement of investments put into equity during the years 2023/24 and 2022/23 is as follows:

June 30, 2024

Company	Thousands of euros					
	06/30/2023	Additions	Goodwill depreciation	Results	Dividends	06/30/2024
Bridgeburg Invest, S.L.	208,237	10,000	(10,000)	670	-	208,907
<b>Total</b>	<b>208,237</b>	<b>10,000</b>	<b>(10,000)</b>	<b>670</b>	<b>-</b>	<b>208,907</b>

June 30, 2023

Denomination	Thousands of euros					
	06/30/2022	Additions	Goodwill amortization	Results	Dividends	06/30/2023
Bridgeburg Invest, S.L.	-	208,163	-	74	-	208,237
<b>Total</b>	-	<b>208,163</b>	-	<b>74</b>	-	<b>208,237</b>

#### 10.4. Trade debtors and other receivables

The breakdown of the heading as of June 30, 2024 and 2023 is as follows:

	Thousands of euros	
	06/30/2024	06/30/2023
<b>Non-current trade debtors (Note 14.3)</b>	<b>24,966</b>	<b>32,882</b>
Customers, group companies and associates (Note 20.2)	905	119,545
Debtor sports entities	35,934	49,165
Other debtors	137,656	190,498
Sports personnel (Note 14.3)	18,161	16,740
Non-sports personnel	272	188
Advances to suppliers / creditors	2,361	353
Current tax assets (Note 15.1)	69,401	46,100
Other credits with Public Administration (Note 15.1)	15,741	8,341
<b>Current trade debtors</b>	<b>280,431</b>	<b>430,930</b>
<b>Total</b>	<b>305,397</b>	<b>463,812</b>

Given the Group's operations, most of the previous accounts receivable correspond to contracts with customers, mainly for the sale of players and balances receivable from sponsorship contracts.

*Debtor sports entities:*

As of June 30, 2024 and 2023, there are receivables with sports entities for the transfer or assignment of players and others, according to the following breakdown:

	Thousands of euros	
	06/30/2024	06/30/2023
<b>Receivables from the Spanish Professional Football League</b>	<b>7,624</b>	<b>3,624</b>
<b>Receivables from sports entities for the transfer or assignment of players and others:</b>		
Football:		
Trabzonspor (Marc Bartra)	-	31
Unione Sportiva Lecce (Samuel Umtiti)	-	475
Real Betis Balompié (Abde Ezzalzouli)	2,382	-
Real Betis Seville (Chadi, Riyadh)	4,884	-
Sevilla, C.F. (Ivan Rakitic)	-	2,360
U.D. Almería (Sergio Akieme)	303	492
Olympique de Marseille (Konrad de la Fuente)	-	992
Southampton F.C. (Juan Larrios)	50	-
F.C. Famalicão (Daniel Morer)	-	107
F.C. Porto (Nico González)	3,004	-
Torino, F.C. (Antonio Sanabria)	-	34
Borussia Dortmund (Francisco Alcácer)	-	5
S.C. Braga (Abel Ruiz)	-	1,556
F.C. Shakhtar Donetsk (Marlon da Silva)	19	19
Al Alhi Saudi F.C. (Franck Kessié)	3,972	-
Udinese Calcio (Gerard Deulofeu)	-	371
Granada C.F. (Ramón Rodríguez)	124	247
F.C. Zenit (Malcom Filipe Silva de Oliveira)	1,125	-
Getafe C.F. (Carles Aleñá)	1,500	-
Club Brugge K.V. (Ferran Jutglà)	-	1,921
Wolverhampton Wanderers F.C. (Francisco Trincão)	-	3,402
Sporting Clube de Portugal (Francisco Trincão)	-	2,690
Club Atlético de Madrid (Antoine Griezmann)	3,317	8,839
Club Atlético de Madrid (Memphis Depay)	-	2,000
Chelsea F.C. (Pierre-Emerick Aubameyang)	-	5,878
Chelsea F.C. (Marc Cucurella)	611	673
Villarreal C.F. (Jorge Cuenca)	968	242
Villarreal C.F. (Francisco Alcácer)	-	8
Villarreal C.F. (Fabio Blanco)	-	181
Manchester City F.C. (Sergio Gómez)	92	92
Leeds United F.C. (Junior Firpo)	-	4,822
Unione Calcio Sampdoria (Estanislau Pedrola)	1,000	-
<b>Total accounts receivable from sports entities for the transfer or loan of players and others:</b>	<b>23,351</b>	<b>37,437</b>
Solidarities pending broadcast	1,316	-
<b>Total accounts receivable of sports entities</b>	<b>32,291</b>	<b>41,061</b>
<b>Other federations and associations</b>	<b>3,643</b>	<b>8,104</b>
<b>Total</b>	<b>35,934</b>	<b>49,165</b>

*Other debtors:*

As of June 30, 2024 and 2023, the breakdown of the chapter "Other debtors" is as follows:

	Thousands of euros	
	06/30/2024	06/30/2023
Exclusive contracts and sponsors	79,707	54,161
Receivables for TV broadcasts and sports programs	11,928	4,321
Receivables from the sale of shares (Notes 10.3 and 24)	25,000	120,000
Others	21,021	12,016
<b>Total</b>	<b>137,656</b>	<b>190,498</b>

At the end of each financial year, the Group makes valuation adjustments to customer receivables, providing the appropriate provisions for impairment of its trade receivables and reducing itself due to reversals of the impairment of the aforementioned receivables.

The recognition and reversal of impairment adjustments on accounts receivable to customers have been included in "Losses, impairment and changes in provisions for commercial operations" in the consolidated statement of profit or loss. Amounts charged to the impairment account are normally written off when there is no expectation of recovering them.

The impairment value corrections recorded at June 30, 2024 and 2023 under the heading "Other debtors" in the attached consolidated balance sheet amount to 177,386 thousand euros and 36,136 thousand euros, respectively. In the attached consolidated income statement for this year, an impairment expense has been recorded in the amount of 139,873 thousand euros, mainly corresponding to the balances receivable from the subsidiary Barça Produccions, S.L.U. for the sale of the shares of Bridgeburg Invest, S.L. (6,686 thousand euros in expenses in the 2022/23 financial year) and impairment reversal income amounting to 1,889 euros (2,521 thousand euros in income in the 2022/23 financial year). In addition, 5,580 thousand euros that were impaired at June 30, 2023 have been cancelled.

#### **10.5. Information on the nature and level of risk of financial instruments**

The management of the Group's financial risks is centralized in the Financial Department and the Club's Board of Directors, which have established the necessary mechanisms to control exposure to changes in interest rates and exchange rates, as well as the risks of credit and liquidity. The main financial risks that impact the Group are the following:

##### 1. Credit risk

In general, the Group maintains its cash and equivalent liquid assets in finance companies with a high credit score. The Group carries out an individualized analysis of its debtors, reducing credit risk. It may occur due to a possible loss resulting from the non-fulfilment of customers' contractual obligations, particularly those corresponding to the headings of financial assets and trade debtors, due to the risk of not recovering financial assets for the amount and conditions established. As a general rule, the income corresponding to sponsorships, audiovisual rights, as well as membership fees and *Ticketing* are charged in cash when the services are provided.

## 2. Liquidity risk

To ensure liquidity and to be able to meet all the payment commitments arising from its activity, the Group has the cash and other equivalent liquid assets shown in the consolidated balance sheet, as well as the credit and financing lines detailed in Note 13. As indicated in Note 2.5 of the attached consolidated financial statements, on the date of preparation of these consolidated financial statements, the Club would have the option, if necessary, of a new bond issue during 2024 similar to that carried out in the present financial year.

## 3. Market risk (includes interest rates and exchange rates)

### Interest rate risk

Both the Group's cash and financial debt are exposed to interest rate risk, which could have an adverse effect on financial results and cash flows. The Club's Board of Directors believes that the risk should not have a significant impact on the current consolidated financial statements. As of June 30, 2024, interest rate risk is concentrated in debts with financial institutions (Note 14), as well as the financing of the Espai Barça through the Asset Securitization Fund (Note 1.2), which are referenced in most contracts at a fixed market interest rate.

### Exchange rate risk

Transactions in foreign currencies are exposed to exchange rate risk and the value of monetary liabilities has been adjusted by applying the exchange rate in force at June 30, 2024, allocating the result derived from this valuation to the heading "Exchange differences" in the income statement. The Club is not exposed to a significant exchange rate risk. Likewise, the risks caused by exchange rate fluctuations (dollars) are mitigated through the contracting of various derivative financial instruments by the Securitization Fund, and neither the risk nor the cost is assumed by the Club.

### Reputational risk

In the course of the Club's activity, situations may arise that affect its reputation and that may affect the normal development of its business. The principles of integrity, honesty and the policies established by the Club at the compliance level aim to mitigate this risk.

### Macroeconomic and inflationary risk

In accordance with the Club's activity and cost structure, with limited consumption of raw materials and consumption of electricity, it is considered that the risks arising from inflation on these elements, as well as the existing armed conflicts, do not pose a significant threat to the Club. On the other hand, in relation to the effects on the construction of the Espai Barça, the effect of these has been considered in the project.

## **11. Stocks**

Stocks correspond to the products sold by the subsidiary Barça Licensing & Merchandising, S.L.U.

As of June 30, 2024, there are firm commitments to purchase products for 13,800 thousand euros (22,600 thousand as of June 30, 2023).

The movements in impairment value corrections are as follows:

## ECONOMIC AREA

	Thousands of euros	
	06/30/2024	06/30/2023
Initial balance	4,784	3,589
Value corrections	2,240	1,193
<b>Final balance</b>	<b>7,024</b>	<b>4,782</b>

Impairment value corrections basically correspond to the adjustment of the value of the stocks to their net realizable value.

The Group has taken out insurance policies that guarantee the recoverability of the net book value of the stocks.

## **12. Equity**

As of June 30, 2024, the consolidated net equity was negative by 94,340 thousand euros. However, there is no legal impediment that prevents the Club from continuing to operate normally.

### **12.1. Equity for the purposes of the Sports Law**

The Sports Law (Act 10/1990), of October 15, 1990, established that the Clubs that participate in professional sports competitions would take the form of Sports Public Limited Company. As an exception to this rule, it was established that the Clubs that participate in official professional competitions in the football category and that, according to the audits carried out by the Spanish Professional Football League, have obtained a positive equity balance since the 1985/86 financial year, could maintain their legal structure, a condition that was met in the case of Futbol Club Barcelona. In this case, said Act provided that a guarantee of 15% of the expense budget for the year in which the Board of Directors began its management must be presented by the Board of Directors. That is why the current Board of Directors, on March 17, 2021, before taking office, deposited said guarantee for the legally corresponding amount to the Spanish Professional Football League.

However, the third final provision of Act 22/2021, of December 28, on General State Budgets for the year 2022, has amended Act 10/1990, of October 15, on Sports, eliminating the obligation to present the guarantee mentioned in the previous paragraph, establishing in the bylaws of the Clubs the requirements to be a member of their Boards of Directors, such as seniority or required guarantees. The liability regime established in this provision is applicable from the 2020/21 year, for which reason the Board of Directors has canceled the guarantee granted.

### **12.2. Grants**

The information on the grants received by the Group, which form part of equity, as well as the results attributable to the income statement from them, is as follows:

#### **June 30, 2024:**

Organism	Type	Thousands of euros (*)			
		06/30/2023	Transfer to results	Tax effect (Note 14.3)	06/30/2024
Generalitat de Catalunya	Public	85	(114)	29	-
Spanish Professional Football League (Note 7)	Private	1.293	(1.722)	429	-
Artworks	Private	598	-	-	598
<b>Total</b>		<b>1.976</b>	<b>(1.836)</b>	<b>458</b>	<b>598</b>

(\*) Net amounts of the tax effect

**June 30, 2023:**

Organism	Type	Thousands of euros (*)			
		06/30/2022	Transfer to results	Tax effect (Note 14.3)	06/30/2023
Generalitat de Catalunya	Public	89	(6)	2	85
Spanish Professional Football League (Note 7)	Private	1.345	(70)	18	1.293
Artworks	Private	598	-	-	598
<b>Total</b>		<b>2.032</b>	<b>(76)</b>	<b>20</b>	<b>1.976</b>

(\*) Net amounts of the tax effect

As of June 30, 2024 and 2023, the Group had met all the necessary requirements to receive the grants detailed above.

**13. Provisions and contingent liabilities****13.1. Non-current provisions**

The breakdown of the non-current provisions in the consolidated balance sheet as of June 30, 2024 and 2023 is as follows:

**June 30, 2024:**

Non-current provisions	Thousands of Euros					
	06/30/2023	Provisions	Allocations and payments	Reversals	Transfers (Note 13.2)	06/30/2024
Provision for taxes (Note 15.7)	76,447	1,794	-	(15,843)	-	62,398
Provision for other liabilities	25,283	5,750	(2,226)	(9,123)	(3,043)	16,641
<b>Total</b>	<b>101,730</b>	<b>7,544</b>	<b>(2,226)</b>	<b>(24,966)</b>	<b>(3,043)</b>	<b>79,039</b>

The provision for the 2023/24 financial year corresponds to a provision for different tax lawsuits, as well as compensations. Reversals consist of the elimination of provisions due to the disappearance of risks to which the Group was exposed at the end of the previous year.

**June 30, 2023:**

Long-term provisions	Thousands of Euros					
	06/30/2022	Provisions	Allocations and payments	Reversals	Transfers (Note 13.2)	06/30/2023
Provision for taxes (Note 15.7)	58,055	18,434	-	(42)	-	76,447
Provision for other liabilities	25,697	12,901	-	(13,315)	-	25,283
<b>Total</b>	<b>83,752</b>	<b>31,335</b>	<b>-</b>	<b>(13,357)</b>	<b>-</b>	<b>101,730</b>

The provision for the 2022/23 financial year corresponds to a provision for different tax lawsuits, as well as compensations. Reversals consist of the elimination of provisions due to the disappearance of risks to which the Club was exposed at the close of the previous year.

**13.2. Current provisions**

As at June 30, 2024 and 2023, the breakdown of current provisions is as follows:

**June 30, 2024:**

Current provisions	Thousands of euros					
	06/30/2023	Provisions	Allocations and payments	Reversals	Transfers (Note 13.2)	06/30/2024
Provision for other liabilities	31,150	13,703	(21,117)	(9,912)	3,043	16,867
<b>Total</b>	<b>31,150</b>	<b>13,703</b>	<b>(21,117)</b>	<b>(9,912)</b>	<b>3,043</b>	<b>16,867</b>

The allocation for the 2023/24 financial year corresponds to a provision for various occupational risks.

**June 30, 2023:**

Current provisions	Thousands of euros					
	06/30/2022	Provisions	Allocations and payments	Reversals	Transfers (Note 13.2)	06/30/2023
Provision for other liabilities	7,221	27,478	(1,827)	(1,723)	-	31,150
<b>Total</b>	<b>7,221</b>	<b>27,478</b>	<b>(1,827)</b>	<b>(1,723)</b>	<b>-</b>	<b>31,150</b>

The allocation for the 2022/23 financial year corresponds to a provision for several occupational risks.

**13.3. Lawsuits**

The main lawsuits and contentious matters in which the Group is a party as of June 30, 2024 are detailed below, with the exception of those arising from tax inspections, which are detailed in Note 15.7. The economic impact that they could represent, both in the event of a favorable and unfavorable resolution, is excluded in certain processes, given that this information, particularly in cases where the Club is in negotiations, could harm its commercial interests:



- On April 21, 2020, a group of Club members filed a lawsuit before the Magistrate's Court no. 13 of Barcelona, directed in general against the Directors or Managers of the Club who had participated in the contracting of the services of the company I3 Ventures that would be dedicated, according to the lawsuit, to the creation of opinion speeches on social media. The alleged offenses that were denounced are those of unfair administration and corruption between individuals. On May 21, 2020, the Magistrate's Court admitted the lawsuit for processing and ordered that the facts be investigated by the Mossos d'Esquadra's Money Laundering and Economic Offenses Central Division, decreeing the secrecy of the proceedings, which has been extended until March 1, 2021, date on which several Club companies and offices were entered and inspected. In this case, the Club has the status of injured party, with the previous president of the Club's Board of Directors and 3 managers being under investigation. This case is in the pre-trial proceedings stage. The Board of Directors and the Club's legal advisors consider that there is no risk for the Club, given its condition as injured party.
- On January 26, 2022, the Board of Directors of the Club filed a lawsuit before the Prosecuting Attorney of Barcelona because of the results of the forensic investigation entrusted to independent external professionals, which could indirectly constitute an offense of unfair administration or, secondarily, of a continuous offense of misappropriation, as well as an offense of document falsification in commercial documents and accounting falsification. The Board of Directors and the Club's legal advisers consider that there is no equity risk for the Club as subsidiary civil liability nor is there any criminal liability of the legal person, since the offenses mentioned above are not classified in article 31bis of the Criminal Code. Likewise, based on the information available, as of the date of preparation of these annual accounts, no potential impacts that could affect them or those of previous years have been identified. Preliminary proceedings have been opened in the Court of Instruction number 16 of Barcelona, although these are under summary secrecy and the Club is in person as a private prosecutor. There is no risk to the Club given the status of private accuser.
- On March 10, 2023, the Prosecuting Attorney of Barcelona filed a complaint against, among others, Futbol Club Barcelona for the alleged crimes of corruption between individuals in the Sports field, unfair management, and falsification of commercial documents allegedly committed in the period between the years 2011 to 2018, which was admitted for processing, together with another lawsuit filed by an individual, against José María Enríquez Negreira, Javier Enríquez Romero and the company Dasnil 96, S.L. for the crime of sports corruption, actions that were admitted and are being processed in the Magistrate's Court no. 1 of Barcelona. The Club's Compliance Department began investigative actions to find out the events that occurred as soon as they became aware of them. The Club has appeared as being investigated in the judicial proceeding, which is in the first stages of the investigation. To date, the secrecy of the proceedings has been decreed on two occasions for the purpose of carrying out investigations by the judicial police, of which, most of those carried out have not been transferred to the parties. On the other hand, the Court decided to investigate the Club and its current president for the commission of an alleged crime of bribery, a decision appealed on appeal by the Club; an appeal to which the Anti-Corruption Prosecutor's Office has adhered, showing its opposition to the fact that the Club and its President are investigated for bribery for the payments made to Mr. Negreira, concluding that, in no case, can this crime exist since Mr. Negreira does not have the status of a public official who requires bribery as an essential requirement. This appeal was upheld by the Barcelona High Court in an order dated 23 May 2023, which confirmed the impossibility of the existence of the crime of bribery. On the other hand, the investigation by the Civil Guard, to date, has not provided any indication of the existence of the crime of corruption between individuals in the sports field. At the date of formulation, the Board of Directors of the Club as well as the legal and compliance area cannot assess the risk or the economic or sporting impact, as the case may be, as all these are initial actions, being that in criminal proceedings the specification of direct, subsidiary civil liability and demand and request for fines occurs at a later procedural moment, in the intermediate phase and with provisional calcification.
- On October 23, 2023, the Club filed an ordinary lawsuit against Nike Retail, B.V. ("Nike"), seeking a declaration that the Club has validly exercised the right to withdraw from the contract that binds it to Nike with effect from June 30, 2024 and Nike has no right to be compensated for the withdrawal. In the alternative, the Club requests that the contract be declared correctly terminated and that, therefore, Nike is not entitled to be compensated. The lawsuit fell on the Commercial Court number 7 of Barcelona and is being processed as ordinary procedure number 1208/2023 -D. On November

29, 2023, Nike filed a response to the lawsuit and counterclaim, with a request for precautionary measures. This procedure, as well as the precautionary measures derived from it, are currently suspended by mutual agreement between the parties.

As a result of the agreement reached between the parties on August 12, 2024, the Club has waived to continue with this procedure by presenting the appropriate written statement to the Court.

- On July 19, 2007, the Club and Gabriel Alejandro Millito began an employment relationship, the terms of which were renewed through an employment contract of November 18, 2010, whose validity extended until June 30, 2012, with the possibility of a one-year extension (June 2013), according to agreed conditions. On August 4, 2011, the Club decided to terminate the employment relationship, recognizing on the same date the unfairness of the dismissal, offering and paying the amount of 3 million euros to the player. The player, on October 23, 2012, received a proposal for provisional settlement from the Treasury requiring the taxation of that amount and, after the corresponding procedure and allegations, on June 23, 2021 he received an Order from the Supreme Court dated June 17, 2021, by which he agreed not to admit the Appeal of Cassation filed by the player condemning him to pay a higher tax in concept severance pay. The player submitted a request for conciliation to the Conciliation Service of the Territorial Services of Labor, Social Affairs and Families of Barcelona on June 21, 2022, requesting that the Club agree to pay the amount of 5.9 million euros as compensation for unfair dismissal not paid by the Club and compensation for damages plus the corresponding interest up to the date of payment, and in addition to the amount of 1 million euros as compensation for moral damages. Likewise, the player filed a lawsuit on May 25, 2023, the parties having been summoned to the hearing of the aforementioned lawsuit on January 30, 2025. The parties have reached a settlement agreement on July 18, 2024.
- On March 27, 2024, the judgment of the Court of First Instance no. 29 of Barcelona issued an ordinary procedure 74/2023 filed by BUSINESS FUTBOL ESPAÑA, S.L. against the Club in which, upholding the claim, it has been ordered to pay the plaintiff the amount of 1,500,000 euros. This sentence is appealed before the Provincial Court of Barcelona.
- On May 29, 2024, former player Sergio Agüero filed a conciliation ballot with the CMAC claiming the amount of 3 million euros that, according to him, the Club owes him by virtue of the agreement to terminate his employment relationship. The conciliation act was held without agreement on June 21, 2024. On the date of preparation of these annual accounts, the Club is pending the claim to go to a Labor Court for the appropriate procedure to be processed, and the Club does not have proof that the claim has been distributed and admitted to a specific Court.
- On June 18 2024, the Club was notified of the lawsuit filed by the company Scores Sports Management, Ltd. claiming the amount of 10 million euros in fees allegedly due for the intermediation of this company in the transfer of the player Ousmane Dembélé from the Club to Paris Saint Germain, FC in August 2023. This lawsuit has been distributed to the Court of First Instance no. 5 of Barcelona with ordinary procedure number 744/24, having proceeded by the Club to its due response and opposition.
- On the other hand, Barça Produccions filed a lawsuit against Libero Football Finance AG on November 27, 2023 for a claim of 40 million euros for the purchase price in accordance with the terms of the contracts for the sale of shares in the company Bridgeburg Invest, S.L. signed between the Company and Libero, among others, on August 11, 2023 and in a claim for 784 thousand euros in compensation for damages for non-payment of the aforementioned amount. Subsequently, on September 4, 2024 and once the Court had been informed of the acquisition, by Aramark, of part of the shares subject to the contracts for the sale of shares dated August 11, 2023, the reduction of the amount claimed to 15 million euros for the purchase price and 341 thousand euros for compensation for damages was requested. At the date of preparation of these consolidated financial statements, the aforementioned procedure, the consequences of which can only lead to an economic benefit for the Group, is still in the initial phase.

## 14. Financial liabilities

The breakdown of financial liabilities as of June 30, 2024 and 2023 is as follows:

Item	Thousands of Euros									
	30/06/2024					30/06/2023 (*)				
	Debts with finance companies	Bonds and other marketable securities	Debts with sports personnel	Others	Total	Debts with finance companies	Bonds and other marketable securities	Debts with sports personnel	Others	Total
Debts and payables:										
Non-current debts	281,180	1,412,309	600	144,439	1,838,528	170,283	1,411,683	53,714	119,340	1,755,020
<b>Non-current</b>	<b>281,180</b>	<b>1,412,309</b>	<b>600</b>	<b>144,439</b>	<b>1,838,528</b>	<b>170,283</b>	<b>1,411,683</b>	<b>53,714</b>	<b>119,340</b>	<b>1,755,020</b>
Debts and payables:										
Current debts	43,987	30,057	-	-	74,044	33,675	2,489	-	939	37,103
Creditors and other payables	-	-	158,854	346,182	505,036	-	-	174,001	360,834	534,835
<b>Current</b>	<b>43,987</b>	<b>30,057</b>	<b>158,854</b>	<b>346,182</b>	<b>579,080</b>	<b>33,675</b>	<b>2,489</b>	<b>174,001</b>	<b>361,773</b>	<b>571,938</b>
<b>Total financial liabilities at depreciated cost</b>	<b>325,167</b>	<b>1,442,366</b>	<b>159,454</b>	<b>490,621</b>	<b>2,417,608</b>	<b>203,958</b>	<b>1,414,172</b>	<b>227,715</b>	<b>530,159</b>	<b>2,326,958</b>

(\*) Restated amounts as indicated in Note 2.7

The impact on the income statement of financial liabilities is as follows:

- Financial expenses: 20,100 thousand euros (25,669 thousand euros in the previous year).
- Exchange rate differences: positive for 368 thousand euros (negative for 1,618 thousand euros in the previous year).

### 14.1. Non-current debts

The breakdown by maturity of the items that are part of the headings of "Long-term debts" is as follows:

#### June 30, 2024:

	Thousands of euros				
	Non-current				
	2025/26	2026/27	2027/28	2028/29 and following	Total
Bonds and other negotiable securities	28,053	28,583	149,812	1,205,861	1,412,309
Debts with finance companies	56,847	-	224,333	-	281,180
Debts with sports entities (Note 14.3)	101,557	1,140	-	-	102,697
Other financial liabilities	-	-	-	41,742	41,742
Other non-current liabilities (Note 14.3):					
Compensation for termination of contract	398	60	-	-	458
Remuneration pending payment	142	-	-	-	142
<b>Total</b>	<b>186,997</b>	<b>29,783</b>	<b>374,145</b>	<b>1,247,603</b>	<b>1,838,528</b>

**June 30, 2023:**

	Thousands of euros				
	Non-current				
	2024/25	2025/26	2026/27	2027/28 and following	Total
Bonds and other negotiable securities	27,533	28,053	28,583	1,327,514	1,411,683
Debts with finance companies	13,266	48,684	-	108,333	170,283
Debts with sports entities (Note 13.3)	60,167	57,544	-	-	117,711
Other financial liabilities	-	-	-	1,629	1,629
Other non-current liabilities (Note 13.3):					
Compensation for termination of contract	7,271	60	-	-	7,331
Remuneration pending payment	46,383	-	-	-	46,383
<b>Total</b>	<b>154,620</b>	<b>134,341</b>	<b>28,583</b>	<b>1,437,476</b>	<b>1,755,020</b>

Non-current remunerations pending payment correspond to the fixed or similar remunerations accrued in the 2020/21 year and that, based on the collective bargain agreement dated December 17, 2020, will be paid in the long term (Note 18.3).

**Bonds and other marketable securities:**

On August 28, 2018, the Club issued "Senior Notes" (series A) for an amount of 90 million euros, maturing on August 28, 2023, which accrued a fixed interest rate. Said "Senior Notes" were acquired by a US insurance company. As of June 30, 2021, the depreciated cost for which said debt was recorded amounted to 89.4 million euros. Also, on August 28, 2018, the Club made a second issue of "Senior Notes" (series B) for an amount of 50 million euros, maturing on August 28, 2023, which also accrued a fixed interest rate, and that was acquired by another US insurance company. As of June 30, 2021, the depreciated cost for which said debt was recorded amounted to 49.6 million euros.

In addition, on May 16, 2019, the Club made a third issue of "Senior Notes" (series C) for an amount of 30 million euros, maturing on May 23, 2024, which accrued a fixed interest rate, and which was acquired by a French asset management company. As of June 30, 2021, the depreciated cost for which said debt was recorded amounted to 29.8 million euros.

Likewise, on May 16, 2019, the Club made a fourth issue of "Senior Notes" (series D) for an amount of 30 million euros, maturing on May 23, 2024, which accrued a fixed interest rate, and which was acquired by a French asset management company. As of June 30, 2021, the depreciated cost for which said debt was recorded amounted to 29.8 million euros.

The General Shareholders' Meeting held on June 20, 2021, approved the subscription of new financing for an amount of 525 million euros, aimed at restructuring the financial debt of the Club and obtaining liquidity. On August 19, 2021, "Senior Secured Notes" (series A1, A2, B1, B2, E1 and E2) were issued for an amount of 595 million euros, having cancelled the loan for an amount of 80 million euros granted on June 10, 2021 by a US finance company and whose maturity was September 8, 2021 (Note 13.2), as well as the cancellation of series C and D of the "Senior Notes" for a nominal amount of 60 million euros. The series A and B of the "Senior Notes" have been renewed in the new series A1, A2, B1 and B2 of the "Senior Secured Notes". On July 21, 2022, an amount of 125 million euros of these "Senior Notes" was depreciated.

As of June 30, 2022, in relation to series A and B of the "Senior Notes", there was a substantial change in the conditions of the original debt (Note 4.7.2), which amounted to 8,399 thousand euros of financial expense on the date of the restructuring of these series of "Senior Notes".

On the other hand, on June 27, 2024, the Club made a fifth issue of "Senior Notes" (Series F) for an amount of 85.6 million euros, maturing on October 1, 2034, which accrued a fixed interest rate, and which was acquired by US asset management companies. As of June 30, 2024, the amortized cost for which this debt is recorded amounts to 84.3 million euros.

The "Senior Secured Notes" are guaranteed with the credit rights derived from the marketing of the Club's audiovisual rights, accrue a fixed interest rate, and establish compliance with a minimum ratio of audiovisual income with respect to the Club's financial expenses.

In addition, as of 24 May 2023, the Securitization Fund issued a total of 7 series of Secured Notes, with maturities between 2025 and 2075, which accrue a market interest of 6% and 8%. The characteristics of each of the series of bonds at the time of their issuance are as follows:

- Series A1 preferred bonds issued for a total amount of 95,000 thousand euros. These Bonds accrue an annual interest rate of 6.01% and have a maturity date of June 30, 2028. Its credit rating (rating) is BBB, according to the Kroll Bond Rating Agency.
- Series A2 preferred bonds issued for a total amount of 230,000 thousand euros. These Bonds accrue an annual interest rate of 6.61% and have a maturity date of June 30, 2043. Its credit rating (rating) is BBB, according to the Kroll Bond Rating Agency.
- Series A3 preferential bonds issued for a total amount of 160,000 thousand euros. These Bonds accrue an annual interest rate of 7.22% and have a maturity date of June 30, 2047. Its credit rating (rating) is BBB, according to the Kroll Bond Rating Agency.
- Series A4 preferred bonds issued for a total amount of 27,500 thousand dollars. These Bonds accrue an annual interest rate of 6.92% and have a maturity date of June 30, 2028. Its credit rating (rating) is BBB, according to the Kroll Bond Rating Agency.
- Series A5 preferred bonds issued for a total amount of 219,000 thousand dollars. These Bonds accrue an annual interest rate of 6.98% and have a maturity date of June 30, 2030. Its credit rating (rating) is BBB, according to the Kroll Bond Rating Agency.
- Series A6 preferred bonds issued for a total amount of 239,000 thousand dollars. These Bonds accrue an annual interest rate of 7.06% and have a maturity date of June 30, 2032. Its credit rating (rating) is BBB, according to the Kroll Bond Rating Agency.
- Series A7 preferential bonds issued for a total amount of 27,500 thousand euros. These Bonds accrue an annual interest rate of 6.33% and have a maturity date of June 30, 2030. Its credit rating (rating) is BBB, according to the Kroll Bond Rating Agency.
- Preferred bonds of the series issued for a total amount of 27,500 thousand euros. These Bonds accrue an annual interest rate of 6.35% and have a maturity date of June 30, 2032. Its credit rating (rating) is BBB, according to the Kroll Bond Rating Agency.

These Bonds are represented in book entries and admitted to trading on the Vienna MTF.

The maturity of the principal of the "Senior Secured Notes" is as follows:

	Thousands of euros	
	06/30/2024	06/30/2023
<b>Year:</b>		
2024/2025	-	27,533
2025/2026	28,053	28,053
2026/2027	28,583	28,583
2027/2028	149,812	149,812
2028/2029	29,674	29,674
2029/2030	30,235	30,235
2030/2031	30,806	30,806
2031/2032 *	31,388	1,086,987
2032/2033 and subsequent	1,083,758	-
<b>Total</b>	<b>1,412,309</b>	<b>1,411,683</b>

\* As of June 30, 2023, they correspond to the 2031/2032 and subsequent seasons.

At June 30, 2024, the amortized cost for which the "Senior Secured Notes" are recorded amounts to 1,412,309 thousand euros (1,411,683 thousand euros at June 30, 2023).

As at June 30, 2024, the accrued interest outstanding on the "Senior Secured Notes" amounted to 2.4 million euros (2.4 million euros as of June 30, 2023).

#### Debts with finance companies:

The Group has granted credit policies as of June 30, 2024 and 2023 with the following limits:

	Thousands of euros		
	Limit	Amount not drawn down	Amount drawn down
June 30, 2024	101.583	26.138	75.445
June 30, 2023	133.000	39.633	93.367

The credit policies currently mature between November 2024 and May 2026 and are referenced to the Euribor plus a market spread. The granting of these policies is without guarantees by the Group. Of particular note is the extension of the maturities of the credit policies subscribed, which are backed by the Official Credit Institute's (ICO) COVID-19 guarantee line. In accordance with the estimate of the Club's Board of Directors, the policies will be renewed at maturity.

In addition, this heading includes the amount of the loan line for an amount of 375,000 thousand euros (drawn down on June 30, 2024 at 224,333 thousand euros, 108,333 thousand euros on June 30, 2023) with Goldman Sachs Bank Europe, JP Morgan SE and MUFG Bank, Ltd.

In addition, until the date of resolution, the loans may authorize the disposal of the final 50,000 thousand euros of the commitments. These loans are denominated in euros and the maturity date of the total amount drawn down is June 30, 2028.

#### 14.2. Current debts

The breakdown of the heading "Current debts" as of June 30, 2024, and 2023 is as follows:

	Thousands of euros	
	06/30/2024	06/30/2023
Bonds and other marketable securities (interest pending payment)	30,057	2,489
Debts with finance companies	43,987	33,675
Other financial liabilities	2,300	939
<b>Total</b>	<b>76,344</b>	<b>37,103</b>

#### *Debts with credit institutions:*

The breakdown of the heading "Debts with credit institutions" at June 30, 2024 and 2023 is as follows:

	Thousands of euros			
	06/30/2024		06/30/2023	
	Nominal value	Depreciated cost	Nominal value	Depreciated cost
Current loans with finance companies	13,464	12,562	-	-
Current debts for credits drawn down	29,445	29,445	31,417	31,417
Debts for confirming operations	1,459	1,459	1,311	1,311
Interest pending payment and others	521	521	948	948
<b>Total</b>	<b>44,889</b>	<b>43,987</b>	<b>33,675</b>	<b>33,675</b>

#### Other financial liabilities:

On 24 April 2023, the Securitization Fund called "Espai Barça, Fondo de Securitización" was set up, approved by the CNMV, and has issued bonds amounting to 884 million euros and has subscribed loans amounting to 491 million euros (although, of the latter, the Fund has only drawn on 224 million euros at the closing date of these annual accounts), to execute the financing of the so-called project. Of the previous amounts of obligations and loans, the Club has drawn, at the closing date of these annual accounts, an amount of 482 million euros, recorded under the heading "Other non-current financial liabilities". This financing will be amortized from the 2025/2026 season, once the stadium is in operational condition, with future incremental income from the operation of the stadium, whose credit rights have been sold to the Fund, without recourse to the Club, beyond the credit rights of these incomes. Included in the financing is all the necessary resources estimated for the construction of the Espai Barça, including the costs of debt constitution and financing, until it becomes operational, with a maximum amount of 1,500 million euros. The return of the financing is guaranteed, mainly, through the cash flows that the Espai Barça is estimated to generate once completed. In accordance with Article 2 of Chapter I of the Rules for the Preparation of Consolidated Annual Accounts, the Club has consolidated this Securitization Fund in its consolidated annual accounts.

**14.3. Trade creditors and other payables**

The breakdown of this heading as of June 30, 2024, and 2023 are as follows:

	Thousands of euros	
	06/30/2024	06/30/2023
Suppliers	148,689	140,318
Suppliers, group, and associated companies (Note 20.2)	2,232	40
Other creditors	26,934	27,044
Related companies' creditors (Note 20.2)	5,411	9,093
Debts with sports entities	45,090	89,424
Sports personnel	158,854	174,001
Non-sports personnel	6,708	2,925
Current tax liabilities (Note 15.1)	11,096	3,877
Other debts with Public Administration (Note 15.1)	97,555	87,884
Customer Advances	167	229
<b>Total</b>	<b>502,736</b>	<b>534,835</b>

*Debts with sports entities:*

The breakdown of the debts with sports entities, which have been generated mainly by the acquisition of federative rights of players, as of June 30, 2024, and 2023 is as follows:



**June 30, 2024:**

	Thousands of euros	
	Current	Non-current (Note 14.1)
<i>Football clubs:</i>		
Manchester City (Ferran Torres)	13,154	13,295
Girona F.C. (Ramón Rodríguez)	17	-
Valencia C.F. (Ferran Torres)	455	455
U.E. Cornellà (Gerard Martín)	75	-
Club Atlético Paranaense (Vítor Roque)*	11,808	7,346
Sevilla C.F. (Jules Koundé)*	-	24,524
F.C. Girondins de Bordeaux (Jules Kounde)	359	359
La Brede F.C. (Jules Kounde)	80	80
Girona F.C. (Unai Hernández)	100	-
Real Betis Balompié (Emerson Royal)*	892	892
Real Betis Balompié (Junior Firpo)	627	-
CPF Africa Foot (Ibrahim Diarra)	190	1,615
Club Atlético Osasuna (Abde)	183	183
Sporting Clube de Portugal (Raphinha)	103	103
Vitoria Sport Clube (Raphinha)*	242	242
Stade Rennais (Raphinha)	32	32
Leeds United F.C. (Raphinha)*	559	41,958
F.C. Bayern München (Robert Lewandowski)	10,418	10,688
Legia Warszawa (Robert Lewandowski)	50	50
Lech Poznań (Robert Lewandowski)	119	119
Delta Warszawa (Robert Lewandowski)	33	33
Znicz Pruszków (Robert Lewandowski)	113	113
MKS Warsaw (Robert Lewandowski)	169	169
Borussia Dortmund (Robert Lewandowski)	78	78
Others	5,234	363
<b>Total debts with sports entities</b>	<b>45,090</b>	<b>102,697</b>

\* These clubs have factored their right to collect with a finance company.

**June 30, 2023:**

	Thousands of euros	
	Current	Non-current (Note 14.1)
<i>Football clubs:</i>		
Manchester City (Ferran Torres)	12,874	26,449
Kayserispor Club (Emre Demir)*	375	-
A.F.C. Ajax (Frenkie De Jong)*	15,983	-
Girona F.C. (Ramón Rodríguez)	33	17
Valencia C.F. (Ferran Torres)	455	910
Toulouse F.C. (Jean-Clair Todibo)	434	-
Olympique Lyonnais (Miralem Pjanic)	285	-
A.S. Roma (Miralem Pjanic)	165	-
F.C. Schöffleng 95 (Miralem Pjanic)	138	-
F.C. Metz (Miralem Pjanic)	(54)	-
Wolverhampton Wanderers F.C. (Nélson Semedo)	111	-
Sevilla C.F. (Jules Koundé)	11,763	24,272
F.C. Girondins de Bordeaux (Jules Kounde)	359	719
La Brede F.C. (Jules Kounde)	80	160
Girona F.C. (Unai Hernández)	77	-
Real Betis Balompié (Emerson Royal)*	892	1,784
Real Betis Balompié (Junior Firpo)	627	627
Alarcón Sports Group (Jorge Cuenca)	30	-
Valencia C.F. (Norberto Murara Neto)	4,000	-
Sporting Clube de Portugal (Raphinha)	103	206
Vitoria Sport Clube (Raphinha)*	242	485
Stade Rennais (Raphinha)	32	64
Leeds United F.C. (Raphinha)*	24,172	38,385
F.C. Bayern München (Robert Lewandowski)	10,210	21,105
Legia Warszawa (Robert Lewandowski)	50	101
Lech Poznań (Robert Lewandowski)	119	237
Delta Warszawa (Robert Lewandowski)	33	67
Znicz Pruszków (Robert Lewandowski)	113	225
MKS Warsaw (Robert Lewandowski)	169	338
Borussia Dortmund (Robert Lewandowski)	78	157
Others	5,476	1,403
<b>Total debts with sports entities</b>	<b>89,424</b>	<b>117,711</b>

\* These clubs have factored their right to collect with a finance company.

*Personal:*

The breakdown of the short and long-term balances with the sports staff is as follows:

	Thousands of euros			
	06/30/2024		06/30/2023	
	Receivables (Note 10.4)	Payables	Receivables (Note 10.4)	Payables
<b>Non-current</b>				
First team players	22,068	-	31,531	50,681
Players from other sections	2,898	600	1,351	3,033
<b>Non-current total</b>	<b>24,966</b>	<b>600</b>	<b>32,882</b>	<b>53,714</b>
<b>Current</b>				
First team players	14,653	138,184	15,099	171,834
Players from other sections	3,508	20,670	1,641	2,167
<b>Current total</b>	<b>18,161</b>	<b>158,854</b>	<b>16,740</b>	<b>174,001</b>
<b>Total</b>	<b>43,127</b>	<b>159,454</b>	<b>49,622</b>	<b>227,715</b>

The non-current and current debt balances mainly include signing premiums for outstanding amounts 24,966 and 18,161 thousand euros, respectively (32,882 and 16,740 thousand euros, respectively, at June 30, 2023). Registrations for the year amounted to 22,069 thousand euros, while derecognitions amounted to 4,387 thousand euros (25,264 thousand and 10,853 thousand euros, respectively, in the 2022/23 financial year).

Additionally, the amounts accrued in said regard amounting to 23,962 and 3 thousand euros, respectively, have been transferred to the heading "Personnel expenses" and "External services" (22,833 and 250 thousand euros, respectively, in the 2022/23 financial year). Likewise, during the 2022/23 financial year, the transfer bonuses pending accrual of the players that the Club has already communicated that it does not have, were deteriorated for an amount of 441 thousand euros (1,289 thousand euros at June 30, 2023).

**14.4. Obligation to comply with financial ratios**

The Senior Notes (Note 14.1) issued by the Club entail compliance with various half-yearly and annual ratios determined on the basis of television revenues on the value of financial costs, calculated on the figures of the Club's consolidated annual accounts.

In addition, as indicated in note 7, the Club maintains a series of commitments (covenants) with the Securitization Fund relating to the debt service coverage ratio. At the closing date of these annual accounts, the Club is not aware that there has been any breach of the covenants relating to these agreements.

#### 14.5. Information on the average payment period to suppliers

The information required by the third additional provision of Act 15/2010, of July 5 (amended through the second final provision of Act 31/2014, of December 3) prepared in accordance with the Accounting and Auditing Institute's Resolution of January 29, 2016, on the information to be incorporated in the annual accounts in relation to the average payment period to suppliers in commercial operations is stated below:

	06/30/2024	06/30/2023
	Days	Days
Average payment period to suppliers	86	68
Ratio of paid operations	88	68
Ratio of operations pending payment	74	69

	Thousands of euros	
Total payments made	310,825	432,299
Total pending payments	45,636	79,354

	Thousands of euros	
	06/30/2024	06/30/2023
Volume of operations paid within the legal term	134,318	174,885
Number of operations paid within the legal term	9,144	11,070
Volume ratio of transactions paid within the legal term	43%	40%
Number ratio of operations paid within the legal term	33%	57%

In accordance with the Accounting and Auditing Institute of Spain' resolution, to calculate the average payment period to suppliers, the commercial operations corresponding to the delivery of goods or services accrued since the date of entry into force of Act 31/2014 (December 3) have been considered.

Suppliers are considered, for the exclusive purposes of providing the information provided for in this Resolution, those commercial creditors for debts for supplies of goods or services, included in the heading of Suppliers under current liabilities in the balance sheet.

"Average payment period to suppliers" is understood to be the period that elapses between the delivery of the goods or the provision of services by the supplier and the material payment for the operation.

Balances with sports entities and with suppliers of tangible assets are settled according to the agreements between the parties and may exceed the legally established period for commercial operations.

## **15. Public Administration and taxation**

### **15.1. Current balances with Public Administration**

The breakdown of current balances with Public Administrations as of June 30, 2024 and 2023 is as follows:

*Debit balances:*

	Thousands of euros	
	06/30/2024	06/30/2023
VAT receivable from Tax Agency (Note 10.4)	15,741	8,341
Personal Income Tax receivable from Tax Agency (Note 10.4)	-	-
Corporate Tax receivable from Tax Agency (Note 10.4)	69,401	46,100
<b>Total</b>	<b>85,142</b>	<b>54,441</b>

*Credit balances:*

	Thousands of euros	
	06/30/2024	06/30/2023
Current personal income tax payable to Tax Agency (Note 14.3)	80,060	83,873
Social Security costs (Note 14.3)	1,894	1,839
VAT payable to Tax Agency (Note 14.3)	15,601	2,112
Corporate Tax payable to Tax Agency (Note 14.3)	11,096	3,877
Other payables to Tax Agency (Note 14.3)	-	60
<b>Total</b>	<b>108.651</b>	<b>91.761</b>

### 15.2. Reconciliation between the accounting result and tax base

The reconciliation between the book result and the expected tax base of the corporate tax is as follows:

#### June 30, 2024:

	Thousands of euros		
	Increases	Decreases	Total
Accounting result before taxes			(129,258)
Permanent differences:			
International double taxation deduction	296	-	296
Fines, penalties, and donations	1,452	-	1,452
Compensations	28,622	-	28,622
Provisions for risks and expenses	-	(17,870)	(17,870)
Impairment of other intangible assets	128	-	128
Impairment of shares and credits	10,002	(1,458)	8,544
Double taxation exemption	1,774	(5,139)	(3,365)
Temporary differences:			
Provision for risks and expenses and asset impairment	247,932	(98,862)	149,070
Non-deductible financial expense	-	(1,964)	(1,964)
Forward operations	234,252	-	234,252
Non-deductible tax depreciation	-	(977)	(977)
<b>Tax base</b>			<b>268,930</b>

#### June 30, 2023:

	Thousands of euros		
	Increases	Decreases	Total
Accounting result before tax (*)			470,804
Permanent differences:			
International double taxation deduction	623	-	623
Fines, penalties, and donations	5,177	-	5,177
Compensations	22,271	(5,622)	16,649
Provisions for risks and expenses	861	(11,449)	(10,588)
Third-party land reversal	-	(343)	(343)
Impairment of shares and credits	2,512	-	2,512
Temporary differences:			
Provision for risks and expenses and asset impairment	115,477	(181,597)	(66,120)
Non-deductible financial expense	21,189	(2)	21,187
Forward operations	29,589	(244,634)	(215,045)
Non-deductible tax depreciation	-	(214)	(214)
<b>Tax base</b>			<b>224,642</b>

(\*) The accounting result before tax includes an accounting consolidation adjustment, corresponding to the revaluation of the shares of the company Bridgeburg Invest, S.L. for an amount of 208,163 thousand euros that have no tax impact. In the same way, it integrates the after-tax profit of the same entity by putting it into account. Restated amounts (Note 2.7).

The main differences between the taxable corporate tax base and the accounting result correspond to provisions recorded during the current year and in previous years that were not considered tax deductible.

### 15.3. Income recognized in equity

The breakdown of the income recognized directly in equity as of June 30, 2024, and 2023 is as follows:

#### June 30, 2024:

	Thousands of euros		
	Increases	Decreases	Total
<b>For deferred tax:</b>			
Originating in the year			
Grants (Note 12.2)	458	-	458
<b>Total tax recognized directly in equity</b>	<b>458</b>	<b>-</b>	<b>458</b>

#### June 30, 2023:

	Thousands of euros		
	Increases	Decreases	Total
<b>For deferred tax:</b>			
Originating in the year			
Grants (Note 12.2)	20	-	20
<b>Total tax recognized directly in equity</b>	<b>20</b>	<b>-</b>	<b>20</b>

### 15.4. Reconciliation between the accounting result and the expense (income) for corporate tax

The reconciliation between the book result and the expense (income) for corporate tax is as follows:

	Thousands of euros	
	06/30/2024	06/30/2023 (*)
Accounting result before taxes	(129,258)	470,804
Permanent differences	17,807	14,030
<b>Total tax base</b>	<b>(111,451)</b>	<b>484,834</b>
Tax rate	25%	25%
Fee	(27,863)	121,209
Capitalized reductions	(37)	(2,209)
Corporate tax regularization of previous year	3,953	506
Regularization by companies integrated by equity accounting	(168)	(17)
Negative tax bases for the year not capitalized	(14,597)	11,963
Negative tax bases for the year not capitalized	(5)	(250)
Other amounts restated (*)	-	(11,963)
<b>Total expenditure / (income) for tax recognized in the Consolidated profit and loss account</b>	<b>(38,716)</b>	<b>119,239</b>

(\*) Restated amounts (Note 2.7)

### 15.5. Breakdown of expense (income) for corporate tax

The breakdown of expense (income) for corporate tax is as follows:

	Thousands of euros	
	06/30/2024	06/30/2023
Current tax	35,289	3,688
Deferred tax	(74,005)	115,550
<b>Total expense / (income) for consolidated tax</b>	<b>(38,716)</b>	<b>119,238</b>

As stated in Note 4.10, since the 2020/21 financial year, the Club no longer pays corporate tax under the taxation regime together with its subsidiary company Barça Licensing & Merchandising, S.L.U., in which the Club was parent company of the given tax group.

### 15.6. Deferred tax assets and liabilities

The breakdown of the balances of these accounts at the end of the financial years 2023/24 and 2022/23 are as follows:

#### June 30, 2024:

Description	Thousands of euros			
	Deferred tax assets		Deferred tax liabilities	
	Amount	Tax effect	Amount	Tax effect
Grants	-	-	-	-
Credits for losses to be compensated	217,148	54,287	-	-
Temporary differences	253,860	63,464	266,044	66,511
Reductions pending to be applied	-	2,850	-	-
		<b>120,601</b>		<b>66,511</b>

#### June 30, 2023:

Description	Thousands of euros			
	Deferred tax assets		Deferred tax liabilities	
	Amount	Tax effect	Amount	Tax effect
Grants	-	-	1,832	458
Credits for losses to be compensated	217,048	54,262	-	-
Temporary differences	202,386	50,597	500,300	125,075
Reductions pending to be applied	-	6,086	-	-
		<b>110,945</b>		<b>125,533</b>



As of June 30, 2023, the negative tax bases pending compensation of the Club amount to 325,809 thousand euros and correspond to those generated in the 2022/23 financial year for 410 thousand euros, and to the 2021/22 financial years (836 thousand euros), 2020/21 (284,204 thousand euros) and 2019/20 (40,359 thousand euros). Likewise, as of June 30, 2024, the subsidiary Barça Licensing & Merchandising, S.L.U. has unfunded negative tax bases pending compensation for an amount of 5,750 thousand euros generated in the 2020/21 financial year.

The negative tax bases for the years 2019/2020 and 2020/21 were motivated by the effects of the COVID-19 pandemic, which caused a very significant decrease in the income figure, which especially affected income from competitions (ticket offices and hospitality), marketing (merchandising, museum, and others) and subscriptions, and a significant decrease in operations involving the transfer of federative rights of players between clubs. This reduction in income could not be offset by a similar decrease in expenses, especially those corresponding to the salaries of the first football team.

As of June 30, 2024, there are deferred tax assets recorded in the amount of 120,601 thousand euros, as the Club's Board of Directors considers that, according to the best estimate of future results, it is probable that these assets will be recovered within a certain temporary period not exceeding 10 years, as established by accounting regulations. The recovery of these deferred tax assets is based on the business plan for the next 4 years (financial years 2024/25 to 2027/28) approved by the Club's Board of Directors, which plans to generate positive results during the next 4 years. This business plan is based on an increase in income and containment of expenses, especially those corresponding to the salaries of the first football team. The expected growth in income is based, among others, on: (i) merchandising sales through the promotion of e-commerce, new product lines, new sales channels, and new licenses; (ii) promotion of digital activities; (iii) signing of new sponsorship agreements; and (iv) monetization of different business areas through strategic partners. Starting in the 2027/28 financial year, the projections have considered a moderate growth in the profit expected for the 2026/27 financial year.

### **15.7. Years pending verification and inspection actions**

In 2016, the Club received a notification from the Tax Agency of the start of verification and inspection actions related to the periods between the 2011/12 to 2014/15 years. The inspection actions were of a general nature in accordance with the provisions of article 148 of the General Tax Act and with article 178 of the General Regulations on Tax Actions.

On June 29, 2018, settlement agreements were notified for 13,496 thousand euros and default interest of 3,298 thousand euros derived from declarations of disagreement in relation to corporate tax, value added tax, advances of non-residents withholdings and personal income tax withholdings for the period from January 2012 to June 2015.

In July 2018, the Club filed economic-administrative claims before the Central Economic-Administrative Court against said settlement agreements. Likewise, in January 2019 economic-administrative claims were filed before the Central Economic-Administrative Court against the administrative sanctioning acts derived from this inspection for an amount of 16,481 thousand euros, received in the same month, January 2019. During June 2020, dismissal resolutions were notified by the Central Economic-Administrative Court in relation to corporate tax, personal income tax withholdings and non-resident withholdings, and in May 2021 in relation to value added tax. On July 20, 2020, and July 20, 2021 (the latter in relation to value added tax) the Club filed judicial appeals before the Spanish High Court in relation to said taxes.

On June 23, 2023, the Club received a ruling from the National Court in relation to the withholdings on the income tax of non-residents, which upheld the club's allegations and annulled the aforementioned settlements and sanctions. Although these settlements and sanctions were annulled, the Club filed an appeal in cassation before the Supreme Court in order to clarify the future effects of the aforementioned upholding ruling. On 8 February 2024, the Club was notified of a ruling by another section of the National Court in relation to personal income tax in which the Club's arguments were rejected, and the aforementioned settlements and penalties were not annulled. It is worth noting the disparity of criteria before the two sections of the National Court for identical problems, as well as the failure to take into consideration, in this last ruling, the recent jurisprudence of the Supreme Court in relation to the problem of the tax treatment of the payment to players' agents that has benefited other clubs. The Club appealed to the Supreme Court on March 21, 2024. The rest of the appeals, corresponding to corporation tax and value added tax, are pending resolution on the date of preparation of these annual accounts, although it is expected that the Club's arguments will be upheld, annulling these settlements and sanctions on the basis of the previous sentence of the National Court and in the jurisprudence of the Supreme Court.

Likewise, on July 5, 2019, the Tax Agency began general verification and inspection actions related to Corporate Tax for the 2015/16 to 2017/18 years, and VAT, withholdings on income from work performance and professionals, withholdings on movable assets and withholdings on the income of non-residents for the period between July 2015 and June 2018.

On July 21, 2021, the Club signed a declaration of agreement in relation to the amount of 1,083 thousand euros, which has been paid (Note 12.1). Furthermore, on the same date, a declaration of disagreement was signed for 15,794 thousand euros, which were paid in full in January 2022. On December 22, 2021, the Club filed economic-administrative claims before the Central Economic-Administrative Court against said settlement agreements and penalties. On April 3, 2023, the Central Economic-Administrative Court notified the Club of the assessment of its allegations and annulment of the settlements and penalties corresponding to personal income tax and personal income tax withholdings, as well as those corresponding to corporate tax. As of June 6, 2023, the Central Economic-Administrative Court communicated the admission of the allegations issued by the Club and the annulment of the settlements and penalties corresponding to VAT.

On May 24, 2023, the Tax Agency began general verification and inspection actions related to withholdings on performance and professional income, and withholdings on the income of non-residents for the period between July 2015 and June 2018. On July 5, 2023, the inspection actions were extended to Value Added Tax and Corporation Tax for the period between July 2015 and June 2018. In other words, the Tax Agency initiated inspection procedures, again, for the amounts and periods previously annulled by the Central Economic-Administrative Court. These inspection actions ended on October 5 through the signing of acts of disagreement for a total amount of 15,227 thousand euros between late payment and interest. The payment of the aforementioned amount was suspended as it was endorsed by the Club.

Finally, on 4 January 2024, the Tax Agency initiated inspection actions in relation to corporate income tax and personal income tax withholdings (periods July 2018-June 2021), value added tax (periods October 2018, November-December 2019, and February 2020-June 2021), and non-resident income tax withholdings (periods May 2019, August 2019 and December 2019-June 2021).

On 26 July 2024, the Tax Agency initiated inspection actions in relation to Corporation Tax (periods July 2018 to June 2021), Value Added Tax (periods June 2020 to June 2021), withholdings and payments on account of income from work and professionals (periods December 2019, January 2020 and the period between June 2020 and June 2021) and withholdings and payments on account of income tax from non-income tax residents (period June 2020 and June 2021) of the subsidiary company Barça Licensing & Merchandising, S.L.U.

The Club's Board of Directors, together with its tax advisors, considers that the provision recorded at June 30, 2024 under the heading "Long-term provisions" in the balance sheet (Note 12.1) is sufficient to meet the liabilities that may arise from the inspection actions indicated above.

As established by current legislation, taxes cannot be considered definitively settled until the returns filed have been inspected by the tax authorities or the four-year limitation period has expired. As of June 30, 2024, the Club has the following taxes and periods open for inspection:

i) Corporate Tax for the financial year 2019/20, 2020/21, 2021/2022 and 2022/2023.

ii) VAT, withholdings on earned and professional income, withholdings on movable capital and withholdings on non-resident income for the period between July 2020 and May 2024.

With regard to the reporting obligations established by Article 86 of Law 27/2014, of 27 November, on Corporation Tax in relation to the non-monetary contribution under the special regime established by Chapter VII of Title VII of the same Law, it is stated that this information was included in the individual annual accounts for the financial year 2022/2023 of Barça Produccions, S.L.U., With regard to the same reporting obligations in relation to the non-monetary contribution under the special regime established by Chapter VII of Title VII of the same Law received by Barça Innovation Hub, S.L. on 1 July 2023, it is stated that this information is included, in accordance with current legislation, in the individual annual accounts for the financial year 2023/2024 of the aforementioned company.

## 16. Accruals

The breakdown of the headings "Non-current accruals" and "Current accruals" at June 30, 2024 and 2023 is as follows:

	Thousands of euros					
	06/30/2024			06/30/2023		
	Active	Liabilities		Active	Liabilities	
	Current	Current	Non-current	Current	Current	Non-current
Multi-year contracts	58	115,512	833	-	122,736	-
Subscriptions and membership cards	-	14,400	-	-	10,436	-
Other accruals	8,207	4,376	5,111	10,961	6,504	5,527
<b>Total</b>	<b>8,265</b>	<b>134,289</b>	<b>5,944</b>	<b>10,961</b>	<b>139,676</b>	<b>5,527</b>

### Multi-year contracts:

The Group has granted different exclusivity contracts that are estimated to result in future income for the Group of approximately 1,019,789 thousand euros as of June 30, 2024 (1,317,244 thousand euros as of June 30, 2023). The income accrued in the year corresponding to these contracts is included in the heading "Net turnover" of the attached income statement. The amounts invoiced and not accrued, as well as the advances received, are recorded within the liability items of the attached balance sheet under "Accruals" as current or non-current depending on the estimated accrual period.

These contracts will be recognized as income in the following years according to the following estimate:

	Thousands of euros	
	06/30/2024	06/30/2023
2023/2024	-	362,057
2024/2025	349,558	327,657
2025/2026	318,306	283,868
2026/2027*	236,975	343,663
2027/2028 and	114,950	-
	<b>1,019,789</b>	<b>1,317,244</b>

\* As of June 30, 2023, it corresponds to the income of the 2026-2027 season and subsequent ones.

The marketing of the services owned by the Club has continued to be progressively implemented, in line with previous years, through specific multi-year contracts. The most significant goods or rights subject to marketing and the period for which the contracts have been formalized are detailed below:

*a) Sponsorship of sports equipment*

On October 25, 2006, a contract was signed with Nike European Operations Netherlands, BV (hereinafter Nike), through which the Club named Nike as the exclusive technical sponsor and supplier of sports-oriented products. In addition, Nike was named as the exclusive and non-exclusive bidder to sell sponsorship products that incorporate proprietary rights. The contract entered into force on July 1, 2008, and had an initial duration of five years, although it was established, reciprocally between the Club and Nike Europe BV, a possible extension of five additional years that was approved by the General Shareholders' Meeting on August 29, 2007.

On January 1, 2011, the Club and Nike formalized an addendum to the sponsorship contract through which the duration of the contract was extended until June 30, 2018.

On May 20, 2016, the Club formalized an appendix to the contract extending its validity, which was approved at the General Shareholders' Meeting, until June 30, 2028.

*(b) Television broadcasts*

On May 1, 2016, the Royal Decree that regulates the centralized sale of football TV rights came into force (Royal Decree-Act 5/2015, of April 30, on urgent measures in relation to the marketing of the operation rights of audiovisual content of professional football competitions). The main objective of this Royal Decree is the establishment of a joint marketing system for professional football audiovisual rights.

With the new regulation, no professional club can directly market its operation rights for audiovisual content. From that date on, participation in an official professional football competition will necessarily entail the transfer of these rights to the organizer of the competition: the Spanish Professional Football League -LFP- in the case of the first and second division League and the Royal Spanish Football Federation (*Real Federación Española de Fútbol, RFEF*) for the King's Cup.

As indicated in Note 10 of the attached consolidated report, on June 30 and July 21, 2022 the Club sold 25% of its audiovisual rights.

*c) Official sponsor*

On February 27, 2022, the Club formalized an agreement with Spotify AB (hereinafter, Spotify) whereby the Swedish company becomes the Club's Main Partner and Official Audio Streaming Partner. Spotify will appear on the front of the men's and women's first team shirt, starting in the 2022/23 season and for the next four seasons. Spotify will also sponsor the training shirts of both teams starting in the 2022/23 season and for the next three seasons. In the same way, as part of the collaboration, the Swedish company becomes a "Title Partner" of the Camp Nou stadium, which has changed its name to Spotify Camp Nou.

## **17. Foreign currency transactions**

Except for the bonds issued by the Fund in USD (Notes 1.2 and 14), the Group does not carry out significant recurring transactions in foreign currency.

**18. Income and expenses****18.1. Net turnover**

The breakdown of the net turnover as of June 30, 2024, and 2023, broken down by activity and geographic markets, is as follows:

**June 30, 2024:**

Activities	Thousands of euros					
	Club's football first team	Club's sections and structure	Barça Licensing & Merchandising, S.L.U.	Barça Produccions, S.L.U.	Barça Innovation Hub, S.L.U.	Total
Income from competitions:						
La Liga gate-money	31,390	3,953	-	-	-	35,343
Other Spanish competitions gate-money	-	50	-	-	-	50
International competitions gate-money	12,463	2,860	-	-	-	15,323
Friendly and other matches	15,458	2,185	-	-	-	17,643
Hospitality	15,810	1,898	-	-	-	17,708
<b>Total income from competitions</b>	<b>75,121</b>	<b>10,946</b>	-	-	-	<b>86,067</b>
Income from members and subscribers	8,583	21,279	-	-	-	29,862
Income from broadcasting and TV rights	231,494	7,382	-	3,370	-	242,246
Income from provision of services	-	438	10,976	-	-	11,414
Marketing and advertising income (*)						
Marketing	215,106	57,788	96,300	12	4,518	373,724
Sponsorship	-	-	-	-	-	-
Advertising and others	-	-	-	-	-	-
<b>Total marketing and advertising income</b>	<b>455,183</b>	<b>86,887</b>	<b>107,276</b>	<b>3,382</b>	<b>4,518</b>	<b>657,246</b>
<b>Total</b>	<b>530,304</b>	<b>97,833</b>	<b>107,276</b>	<b>3,382</b>	<b>4,518</b>	<b>743,313</b>

Geographic markets	Percentage (based on turnover)					
	Club's football first team	Club's sections and structure	Barça Licensing & Merchandising, S.L.U.	Barça Produccions S.L.U.	Barça Innovation Hub, S.L.U.	Total
Spanish market	56%	11%	12%	0%	1%	80%
International market	16%	2%	2%	0%	0%	20%
<b>Total</b>	<b>72%</b>	<b>13%</b>	<b>14%</b>	<b>0%</b>	<b>1%</b>	<b>100%</b>

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**June 30, 2023:**

Activities	Thousands of euros				
	Club's football first team	Sections and Club structure	Barça Licensing & Merchandising, S.L.U.	Barça Produccions, S.L.U.	Total
Income from competitions:					
La Liga gate-money	53,779	2,819	-	-	56,598
Other Spanish competitions gate-money	5,338	7	-	-	5,345
International competitions gate-money	10,467	3,398	-	-	13,865
Friendly and other matches	21,729	114	-	-	21,843
Hospitality	24,884	1,439	-	-	26,323
Total income from competitions	<b>116,197</b>	<b>7,777</b>	-	-	<b>123,974</b>
Income from members and subscribers	44,945	20,596	-	-	65,541
Income from broadcasting and TV rights	203,903	8,716	-	3,263	215,882
Income from provision of services	(60)	-	455	-	395
Marketing and advertising income (*)					
Marketing	54,608	37,470	99,531	-	191,609
Sponsorship	178,014	20,512	-	-	198,526
Advertising and others	-	-	-	-	-
Total marketing and advertising income	<b>481,410</b>	<b>87,294</b>	<b>99,986</b>	<b>3,263</b>	<b>671,953</b>
<b>Total</b>	<b>597,607</b>	<b>95,071</b>	<b>99,986</b>	<b>3,263</b>	<b>795,927</b>

Geographic markets	Percentage (of turnover)				
	Club's football first team	Sections and Club structure	Barça Licensing & Merchandising, S.L.U.	Barça Produccions, S.L.U.	Total
Spanish market	61%	9%	10%	2%	82%
International market	15%	2%	1%	-	18%
<b>Total</b>	<b>76%</b>	<b>11%</b>	<b>11%</b>	<b>2%</b>	<b>100%</b>

**18.2. Other operating income**

The breakdown of other operating income as of June 30, 2024 and 2023 is as follows:

	Thousands of euros	
	06/30/2024	06/30/2023
Other operating income	14,423	3,720
Transfer and training of players (Note 5)	2,250	5,265
Operating grants	971	744
<b>Total</b>	<b>17,644</b>	<b>9,729</b>

**18.3. Personnel expenses**

The balance of the heading "Personnel expenses" for the years ended June 30, 2024 and 2023 is as follows:

**June 30, 2024:**

	Thousands of euros					
	Wages and salaries	Compensations	Collective premiums	Social Security costs	Others	Total
Wages and salaries of sports personnel:						
First team players and coaches	262,290	8,132	15,737	416	30,826	317,401
Other training and sections personnel	66,467	2,911	8,094	5,827	1,801	85,100
<b>Total wages and salaries of sports personnel</b>	<b>328,757</b>	<b>11,043</b>	<b>23,831</b>	<b>6,243</b>	<b>32,627</b>	<b>402,501</b>
Salaries and wages of structure personnel	45,249	3,964	5,971	11,809	2,312	69,306
<b>Total</b>	<b>374,006</b>	<b>15,007</b>	<b>29,802</b>	<b>18,052</b>	<b>34,939</b>	<b>471,806</b>

	Thousands of euros					
	Wages and salaries	Compensations	Collective premiums	Social Security costs	Others	Total
Amounts for squad to be registered in the Spanish Professional Football League	262,290	8,132	15,737	416	30,826	317,401
Amounts for squad not to be registered in the Spanish Professional Football League	66,467	2,911	8,094	5,827	1,801	85,100
<b>Total</b>	<b>328,757</b>	<b>11,043</b>	<b>23,831</b>	<b>6,243</b>	<b>32,627</b>	<b>402,501</b>

## ECONOMIC AREA

**June 30, 2023:**

	Thousands of euros					
	Wages and salaries	Compensations	Collective premiums	Social Security costs	Others	Total
Wages and salaries of sports personnel:						
First team players and coaches	363,496	-	72,510	423	27,400	463,829
Other training and sections personnel	81,405	473	7,761	5,891	2,560	98,090
<b>Total wages and salaries of sports personnel</b>	<b>444,901</b>	<b>473</b>	<b>80,271</b>	<b>6,314</b>	<b>29,960</b>	<b>561,919</b>
Salaries and wages of structure personnel	41,139	3,933	5,568	10,992	2,173	63,805
<b>Total</b>	<b>486,040</b>	<b>4,406</b>	<b>85,838</b>	<b>17,306</b>	<b>32,133</b>	<b>625,723</b>

	Thousands of euros					
	Wages and salaries	Compensations	Collective premiums	Social Security costs	Others	Total
Amounts for squad to be registered in the Spanish Professional Football League	363,496	-	72,508	423	27,400	463,827
Amounts for squad not to be registered in the Spanish Professional Football League	81,405	473	7,761	5,891	2,560	98,091
<b>Total</b>	<b>444,901</b>	<b>473</b>	<b>80,270</b>	<b>6,314</b>	<b>29,960</b>	<b>561,918</b>

The total expenditure associated with the sports workforce for the years ended June 30, 2024 and 2023 is as follows:



	Thousands of euros					
	06/30/2024			06/30/2023		
	Amounts for squad to be registered in the Spanish Professional Football League	Amounts for squad Not to be registered in the Spanish Professional Football League	Total	Amounts for squad to be registered in the Spanish Professional Football League	Amounts for squad Not to be registered in the Spanish Professional Football League	Total
Salary remuneration to sports personnel and Social Security costs	31,400	85,101	402,501	463,827	98,091	561,919
Image rights to companies	3,799	250	4,049	13,327	216	13,543
Expenses associated with sports personnel						
Depreciation of players	76,273	5,520	81,793	85,147	3,727	88,874
Expenses from player impairment	14,361	585	14,946	20,774	3,566	24,340
Player impairment reversal	(9,648)	(585)	(10,233)	(20,774)	(922)	(21,696)
Loss/(profit) from transfer of players	(59,524)	(19,248)	(78,772)	390,453	2,576	42,029
Loss/(profit) from cession of players	(1,447)	(189)	(1,636)	(2,272)	(1,984)	(4,256)
Others	15,937	212	16,149	10,745	834	11,578
<b>Total Cost of Sports Squad</b>	<b>357,151</b>	<b>71,646</b>	<b>428,797</b>	<b>610,227</b>	<b>106,104</b>	<b>716,331</b>

As a result of the effects of the COVID-19 pandemic, the Club's income was reduced very significantly. To address this situation, a meeting was held for the collective change of the working conditions of the first team and Barça Atlètic personnel. On December 17, 2020, a collective bargain agreement was signed by which the fixed or similar remuneration of the 2020/21 season was reduced for the professionals who signed said agreement, which will be compensated with a salary increase for the same amount that will be accrued and payable in the remaining contractual seasons of each professional, having consequently proceeded to amend the employment contracts.

Additionally, the thirty-six monthly payments agreed upon from July 1, 2021, are being paid.

The total personnel expenses shown in the following breakdown include the amounts detailed in the calculation of the indicator of personnel expenses associated with the sports team registered in the Spanish Professional Football League, as defined in its Regulations of Economic Control, as well as the amounts associated with the personnel not to be registered in the same:

	Thousands of euros	
	2023/24	2022/23
Salaries and wages for personnel and others	402,501	561,918
Image rights to companies	4,049	13,543
Agents	16,149	11,578
Depreciation	81,793	88,874
<b>Total</b>	<b>504,492</b>	<b>675,913</b>

#### 18.4. External services

This heading of the attached consolidated income statement includes, among others, the amounts incurred by the Club for image rights of players and technicians who make up the Club's sports squads, amounting to

4,049 thousand in the current financial year and 25,121 thousand in the 2022/23 financial year. The details of these expenses are as follows:

	2023/24		2022/23	
	Average duration of contracts	Thousands of euros	Average duration of contracts	Thousands of euros
Football	5 years	4,049	5 years	25,121
		<b>4,049</b>		<b>25,121</b>

Regarding players with image transfers to Image Management Companies, the Club pays them a maximum amount of 15% of the player's total remuneration. Additionally, during the current financial year, the Club has recorded an expense amounting to 16,150 thousand euros in compensation to sports agents (11,578 thousand euros in the 2022/2023 financial year). This amount includes, where applicable, the payment of applicable taxes.

#### **18.5. Endowments and allocation of provisions and others**

This heading of the attached income statement for the years ended June 30, 2024, and 2023 is as follows:

	Thousands of euros	
	2023/24	2022/23
Allocation of provisions (Notes 13.1 and 13.2)	(13,411)	(35,086)
Extraordinary expenses	(20)	(865)
<b>Endowment for provisions and other expenses</b>	<b>(13,431)</b>	<b>(35,942)</b>
Provision reversals (Notes 13.1 and 13.2)	25,758	-
Extraordinary income	3,596	125
<b>Allocation of provisions and other income</b>	<b>29,354</b>	<b>125</b>
<b>Total</b>	<b>15,923</b>	<b>(35,817)</b>

The heading "Provisions and other expenses" for the 2023/24 financial year corresponds to a provision for different compensation and occupational risks. The provision for the 2022/23 financial year corresponds to a provision for tax lawsuits and others.

#### **19. Contribution by companies to the profit or loss for the year**

The contribution of each of the entities included in the consolidation scope to the consolidated result is as follows:

	Thousands of euros	
	06/30/2024	06/30/2023 (*)
Barcelona Football Club	16,632	52,360
Barça Licensing & Merchandising, S.L.U.	1,857	1,992
Barça Produccions, S.L.U.	(111,135)	141,024
Barça Innovation Hub, S.L.U.	1,438	(5)
Bridgeburg Invest, S.L.	672	74
Sudburylane, S.L.U.	(6)	(1)
Espai Barça, Securitization Fund (Note 1.2)	-	(47,855)
Revaluation adjustments (Note 10.3)	-	156,122
<b>Total</b>	<b>(90,542)</b>	<b>303,711</b>

(\*) Figures restated as commented in Note 2.7

## **20. Operations and balances with related parties**

### **20.1. Operations with related parties**

The breakdown of transactions carried out with related parties during 2023/24 and 2022/23 are as follows:

Entity	Thousands of euros	
	06/30/2024	06/30/2023
<b>Contributions:</b>	<b>(1,000)</b>	<b>(4,000)</b>
Barcelona Football Club Foundation	(1,000)	(4,000)
<b>Services received:</b>	<b>(2,319)</b>	<b>(2,337)</b>
FCBarcelona HK Limited	(1,776)	(1,784)
FCB North America LLC	(543)	(553)
<b>Sale of tangible assets:</b>	<b>-</b>	<b>400,433</b>
Locksley Invest, S.L.	-	400,433
<b>Services provided and others:</b>	<b>989</b>	<b>767</b>
Barcelona Football Club Foundation	399	760
FCB North America LLC	586	6
Haikou Barça Mission Hills	-	1
FCBarcelona HK Limited	4	-
<b>Financial income:</b>	<b>531</b>	<b>144</b>
Bridgeburg Invest, S.L.	2	-
FCBarcelona HK Limited	157	94
FCB North America LLC	372	50

The transactions with Locksley Invest, S.L. in the 2022/23 financial year correspond to the operation of the sale of 15% of the Club's audiovisual rights to the "La Liga" professional competition (Note 10.1).

## 20.2. Balances with related parties

The breakdown of this heading is as follows:

Entity	Thousands of euros	
	06/30/2024	06/30/2023
<b>Non-current financial investments:</b>	<b>157,500</b>	<b>157,500</b>
Locksley Invest, S.L.	157,500	157,500
<b>Trade debtors and other receivables (Note 10.4):</b>	<b>1,626</b>	<b>119,573</b>
Barcelona Football Club Foundation	207	28
FCBarcelona HK Limited	8	98
FCB North America LLC	19	671
Bridgeburg Invest, S.L.	1,392	-
Haikou Barça Mission Hills	-	26
Locksley Invest, S.L.	-	118,750
<b>Trade creditors and other payables (Note 14.3):</b>	<b>(7,643)</b>	<b>(9,132)</b>
FCBarcelona HK Limited	(58)	(38)
Bridgeburg Invest, S.L.	(2,174)	-
FCB North America LLC	-	(2)
Barcelona Football Club Foundation	(5,411)	(9,093)

## 20.3. Remuneration of the Board of Directors and the Management Committee

As established in the Club's bylaws, the members of the Board of Directors have not received or accrued any type of remuneration, advances, or credits from the Club during the 2023/24 and 2022/23 financial years.

Likewise, the remunerations received by the Club's Management Committee, which include in the salaries chapter the variable remunerations estimated as of June 30, 2024, and 2023, have been the following:

### June 30, 2024:

	Thousands of euros		
	Wages	Pension plans	Termination benefits
Management Committee	5.535	130	749

The above figures correspond to all the people who have been part of the Management Committee during the 2023/24 season.

**June 30, 2023:**

	Thousands of euros		
	Wages	Pension plans	Termination benefits
Management Committee	5.903	61	7

The above figures correspond to all the people who were part of the Management Committee during the 2022/23 season.

During the 2023/24 season, civil liability insurance premiums of the Board of Directors and the Management Committee amounted to 1,103 thousand euros (942 thousand euros in the 2022/23 season).

**21. Other information*****21.1. Personal***

The average number of people employed in the current and previous years, detailed by category, is as follows:

Categories	2023/24		2022/23	
	Average number of people employed	Average number of people with disabilities > 33%	Average number of people employed	Average number of people with disabilities > 33%
Management Committee	22	1	24	-
Professional Sports Personnel	632	4	633	4
Administrative Services Personnel	533	5	525	5
Other employees (facilities, stores and others)	354	13	324	5
<b>Total</b>	<b>1,541</b>	<b>23</b>	<b>1,506</b>	<b>14</b>

Likewise, the breakdown by gender as of June 30, 2024, and 2023, detailed by category, is as follows:

**June 30, 2024:**

Categories	06/30/2024		
	Men	Women	Total
Management Committee	17	5	22
Professional Sports Personnel	628	79	707
Administrative Services Personnel	300	241	541
Other employees (facilities, stores and others)	287	224	511
<b>Total</b>	<b>1,232</b>	<b>549</b>	<b>1,781</b>

**June 30, 2023:**

Categories	06/30/2023		
	Men	Women	Total
Management Committee	18	6	24
Professional Sports Staff	595	66	661
Administrative Services Staff	290	229	519
Other (facilities, shops and others)	184	145	329
<b>Total</b>	<b>1.087</b>	<b>446</b>	<b>1.533</b>

The Club's Board of Directors on June 30, 2024 and 2023 was made up of 17 men and 1 woman.

**21.2. Audit fees**

The fees related to the account audit services and other services provided by the Group's auditor in the 2023/24 and 2022/23 financial years were as follows:

	Thousands of euros	
	2023/24	2022/23
Audit services	253	258
Other assurance services	149	111
<b>Total fees for audit and assurance services</b>	<b>402</b>	<b>369</b>

On the other hand, fees for professional services provided to Barça Produccions, S.L.U. by companies in Grant Thornton's international network amounting to 853 thousand euros have accrued during the 2023/2024 financial year.

**21.3. Guarantees committed to third parties and other financial liabilities**

As of June 30, 2024 and 2023, the Group had secured guarantees amounting to 52,097 thousand and 46,123 thousand euros, respectively. The most significant guarantees at June 30, 2024 and 2023 correspond to the declarations of disagreement and the corresponding sanctions (Note 15.7).

The Club's Board of Directors estimates that the unforeseen liabilities at June 30, 2024 that, if any, could be originated by these guarantees, would not be significant.

**21.4. Control ratios of sports organizations**

The main ratios are set out below, without considering the figures and magnitudes of the Securitization Fund indicated in Note 1.2, established in the Economic Control Regulations and other mandatory regulations of the National Professional Football League (LFP). For comparison purposes, figures from the previous year are included.

*Breakeven Point Indicator*

The difference between income and relevant expenses forms the result of the breakeven point. The total breakeven result will be the sum of the breakeven results of each accounting period covered by the monitoring period, namely, accounting periods T, T-1 and T-2, with T being the annual accounting period for which the audited annual accounts have been requested:

	Thousands of euros		
	T	T-1	T-2
	06/30/2024	06/30/2023	06/30/2022
Relevant income	829,631	1,416,049	957,800
Relevant expenses	(887,873)	(1,004,443)	737,791
Breakeven point (+surplus, - deficit)	(58,243)	411,606	220,010
Total breakeven point	573,373	631,616	220,010
Required balance point	>0		
<b>Conclusion</b>	<b>ACCOMPLISHED</b>		

The calculation of the relevant income and its reconciliation with these consolidated annual accounts are as follows:

	Thousands of euros		
	T	T-1	T-2
	06/30/2024	06/30/2023	06/30/2022
Relevant income			
Ticket offices, members, and subscribers	105,335	180,793	104,116
Sponsorship and advertising	192,449	184,137	139,008
Broadcasting rights	234,864	207,245	242,293
Commercial activities	169,631	186,818	113,452
Other operating income	15,543	8,176	8,232
Profit from sports intangible assets	59,656	14,231	21,329
Capital gains from the disposal of non-sports intangible assets	6	398,947	266,112
Financial income and exchange differences	6,927	198,966	2,310
Allocation of subsidies to operating income	1,722	70	78
Other income not classified within the previous headings	15,569	125	0
Total relevant income	27,929	36,541	58,430
Income consolidated annual accounts	829,631	1,416,049	957,800
Total operating income			
Total financial income			
Total income consolidated annual accounts	893,645	1,466,695	1,009,907
Total operating income	5,903	198,343	5,667
Total financial income	38,716	-	-
Total income consolidated annual accounts	938,264	1,665,038	1,015,574
<b>Difference</b>	<b>108,634</b>	<b>248,989</b>	<b>57,773</b>
Conciliatory items	-	-	-
Income from operations not linked to professional football activity	69,918	248,989	57,773
Tax income (Corporate Tax)	38,716		
<b>Total conciliatory items</b>	<b>108,634</b>	<b>248,989</b>	<b>57,773</b>



The calculation of the relevant expenses and their reconciliation with these consolidated annual accounts are as follows:

	Thousands of euros		
	T	T-1	T-2
	06/30/2024	06/30/2023	06/30/2022
Relevant expenses			
Cost of sales/materials	54,540	44,249	25,018
Employee compensation expenses	398,149	535,640	369,039
Other operating expenses	298,375	222,981	145,661
Depreciation/impairment of players' federative rights	92,117	105,383	141,765
Losses due to the alienation of federative rights of players	133	53,685	13,792
Financial cost and dividends	30,786	29,172	38,589
Other expenses not classified in previous headings	13,773	13,333	3,927
<b>Total relevant expenses</b>	<b>887,873</b>	<b>1,004,443</b>	<b>737,791</b>
Expenses consolidated annual accounts			
Total operating expenses	998,020	1,165,062	852,409
Total financial expenses	30,786	29,172	38,676
Total Corporate Tax	0	119,238	26,912
Total expenses in the consolidated annual accounts	1,028,806	1,313,472	917,997
<b>Difference</b>	<b>140,933</b>	<b>309,029</b>	<b>180,206</b>
Conciliatory items			
Depreciation/impairment of tangible assets	31,502	35,137	29,996
Depreciation/impairment of sports assets	619	6,477	1,383
Tax expenses (Corporate Tax)	-	119,238	26,912
Expenses on community development activities directly attributable	0	0	3,175
Other expenses not classified within the previous reconciliation items	108,812	148,177	118,740
<b>Total conciliatory items</b>	<b>140,933</b>	<b>309,029</b>	<b>180,206</b>

## ECONOMIC AREA

*Indicator of personnel expenses associated with squad to be registered in the Spanish Professional Football League*

It is considered indicative of a possible situation of future economic and financial imbalance when the annual economic amount of personnel expenses associated with the Club's football team to be registered in the Spanish Professional Football League, players and coaches exceeds 70% of the relevant income for the season, as defined in the LFP Economic Control Regulations.

	Thousands of euros	
	06/30/2024	06/30/2023
Personnel expenses associated with the first football team (*)	351,353	496,619
Relevant income	829,631	1,416,049
<b>Personnel expense indicator for squad to be registered in the LFP</b>	<b>42%</b>	<b>35%</b>
Personnel expense indicator for squad to be registered in the LFP required	<70%	<70%
<b>Conclusion</b>	<b>ACCOMPLISHED</b>	<b>ACCOMPLISHED</b>

(\*) It includes expenses for salary, image companies and remuneration for agents.

The income calculation and reconciliation can be seen in the break-even calculation above.

The reconciliation of the expenses associated with the squad to be registered in the LFP with the total personnel expenses is as follows:

	Thousands of euros	
	06/30/2024	06/30/2023
Personnel expenses associated with the registrable football squad (a)	337,138	487,899
Non-sporting football personnel expenses and structure associated with the first football squad (b)	14,215	8,720
Total personnel expenses associated with the first football squad	351,353	496,619
Expenses of personnel not to be registered in the LFP	85,310	90,421
Expenses of non-sports personnel except for those contemplated in section (b) and expenses of personnel to be registered in the LFP except for those contemplated in section (a)	55,306	63,805
<b>Total personnel costs</b>	<b>491,969</b>	<b>650,845</b>

*Ratio of net debt to relevant income*

As defined in the Regulation, it will be indicative of a possible situation of financial economic imbalance when the net debt as of June 30 of each sports season exceeds 100% of the relevant income of the entity.

According to the regulations, the amount of net debt corresponds to the sum of the net debt for transfers (that is, the net of accounts receivable and payable for transfers of players), of the amounts pending payment derived from financing received from finance companies, related parties or third parties, of advances to accrue within a period of more than 1 year and of debt with suppliers of tangible assets lessened by cash, equivalent liquid assets and temporary financial investments. The net debt does not include trade debts or other payables or the amount of debt pending payment for investments made in tangible assets for the construction, refurbishment, or substantial improvement of its facilities, that is, "Espai Barça".

	Thousands of euros	
	06/30/2024	06/30/2023
Net debt	560,304	552,090
Relevant income	829,631	1,418,177
Ratio of net debt to relevant income	68%	39%
Required ratio of net debt to relevant income	<100%	<100%
<b>Conclusion</b>	<b>ACCOMPLISHED</b>	<b>ACCOMPLISHED</b>

The breakdown of net debt is as follows:

	Thousands of Euros	
	06/30/2024	06/30/2023
<b>Non-current debts</b>		
Bonds and other marketable securities (Note 14.1)	(584,699)	(533,396)
Debts with sports entities for transfers and assignments (Note 14.3)	(102,697)	(117,711)
Accruals (Note 16)	(5,944)	(5,527)
<b>Total non-current debts</b>	<b>(693,340)</b>	<b>(656,634)</b>
<b>Current debts</b>		
Bonds and other marketable securities (Note 14.2)	(74,044)	(36,164)
Debts with sports entities for transfers and assignments (Note 14.3)	(45,090)	(89,424)
Other debts	(2,376)	(2,892)
<b>Total current debts</b>	<b>(121,510)</b>	<b>(128,480)</b>
<b>Total liabilities</b>	<b>(814,850)</b>	<b>(785,114)</b>
<b>Compensatory assets</b>		
Credits with sports entities for transfers and non-current assignments (Note 10.1)	15,515	9,483
Credits with sports entities for current transfers and assignments (Note 10.3)	35,934	49,165
Cash and equivalent liquid assets and current financial investments	203,097	174,376
<b>Total compensatory assets</b>	<b>254,546</b>	<b>233,024</b>
<b>Total</b>	<b>(560,304)</b>	<b>(552,090)</b>

## **22. Analytical income statement by sports sections**

In the complementary information of the analytical consolidated income statement by sports sections, the Group has applied the following allocation criteria between the different sections:

- The income and expenses attributable, by their nature, to each sporting activity have been allocated directly to the corresponding section.

The consolidated analytical income statement by sports sections for the 2023/24 financial year and, for comparison, the consolidated analytical income statement for the 2022/23 financial year, are shown in Appendix I, which forms an integral part of this note.

## **23. Budget settlement**

Annex II shows the consolidated budget for the 2023/24 season and the consolidated budget for the 2022/23 season approved at the General Shareholders' Meeting of 21 October 2023 and 9 October 2022, respectively, compared with the settlements for the years ended June 30, 2024 and June 30, 2023. The settlements show the same structure and are prepared according to the same criteria as the profit and loss accounts of the corresponding annual accounts.

## **24. Subsequent events**

On 26 July 2024, the Tax Agency initiated general verification and inspection actions relating to the following taxes of the subsidiary Barça Licensing & Merchandising, S.L.U.:

- Corporate Tax for the years 2018/2019, 2019/2020 and 2020/2021.
- Value Added Tax from June 2020 to June 2021.
- Withholdings and payments on account of earned and professional income for the periods December 2019, January 2020 and the period between June 2020 and June 2021.
- Withholdings and payments on account of non-resident income tax for the period between June 2020 and June 2021.

As indicated in Note 15, the Board of Directors, together with its tax advisors, considers that at the date of preparation of these consolidated annual accounts, no provision should be derived to meet the liabilities that may arise from the inspection actions indicated above.

During the months of July and August, the federative rights of the players Dani Olmo and Pau Víctor have been acquired in order to reinforce the squad of the men's first football team. On the other hand, the player Ilkay Gündogan has been absent.

In relation to the shares of Barça Produccions, S.L. in the subsidiary Bridgeburg Invest, S.L., indicated in Note 10.3 of the attached consolidated report, on August 6, 2024 an agreement was reached to amend the purchase and sale contracts between Barça Produccions, S.L., Aramark Servicios de Cátering, S.L.U., Blaugrana Invest, S.A.R.L., Orpheus Media, S.L. and Libero Football Finance AG according to which Aramark Servicios de Cátering, S.L.U. acquired a 6.14% stake in Bridgeburg Invest, S.L., partially subrogating itself in the position of Libero Football Finance AG. As of the date of preparation of these annual accounts, Aramark Servicios de Cátering, S.L.U. has already transferred all the amounts agreed to Barça Produccions, S.L., for an amount of 25 million euros. As part of the commitments of the purchase contract, the Club is analyzing different options to transfer certain businesses currently operated by the Club itself and the investee company Barça Produccions, S.L.U.

In addition, during the month of August, the Club has collected a series of invoices due on June 30, 2024, which, if they had not been collected before the date of preparation of the annual accounts, would have generated a provision for arrears, but their collection has allowed them not to be accounted for.

## ECONOMIC AREA

## APPENDIX I

### Consolidated analytical profit and loss account by sports sections for the year ended June 30, 2024 (Expressed in thousands of euros)

	FOOTBALL	GRASSROOT FOOTBALL	WOMEN'S FOOTBALL TEAM	BASKETBALL	HANDBALL	ROLLER HOCKEY	INDOOR FOOTBALL	NOT PROFESSIONAL	OTHERS	TOTAL
<b>Continuing operations</b>										
<b>Net turnover</b>	<b>530,304</b>	<b>1,481</b>	<b>17,314</b>	<b>16,919</b>	<b>2,462</b>	<b>372</b>	<b>1,491</b>	<b>996</b>	<b>171,975</b>	<b>743,313</b>
Income from competition	75,120	135	3,967	4,880	367	51	303	23	1,221	86,067
Income from members and subscribers	8,583	-	-	836	20	3	10	-	20,410	29,862
Income from broadcasting and TV rights	231,494	303	2,105	4,016	918	-	40	-	3,370	242,246
Marketing and advertising income	215,106	1,044	11,242	7,187	1,157	318	1,138	973	135,559	373,724
Income from provision of services	-	-	-	-	-	-	-	-	11,415	11,415
<b>Work carried out by the company for its assets</b>									<b>1,357</b>	<b>1,357</b>
<b>Supplies</b>	<b>(3,306)</b>	<b>(573)</b>	<b>(1,090)</b>	<b>(846)</b>	<b>(426)</b>	<b>(148)</b>	<b>(330)</b>	<b>(725)</b>	<b>(51,234)</b>	<b>(58,679)</b>
Consumption of sports equipment	(1,541)	(486)	(717)	(510)	(366)	(58)	(293)	(724)	(48,067)	(52,252)
Other supplies	(2,265)	(87)	(373)	(336)	(60)	(90)	(37)	(1)	(928)	(4,178)
Work carried out by other companies	-	-	-	-	-	-	-	-	-	-
Impairment of merchandise, raw materials and other supplies	-	-	-	-	-	-	-	-	(2,240)	(2,240)
<b>Other operating income</b>	<b>12,161</b>	<b>864</b>	<b>621</b>	<b>86</b>	<b>84</b>	<b>65</b>	<b>149</b>	<b>232</b>	<b>3,382</b>	<b>17,644</b>
Ancillary income and other current management income	12,161	864	226	18	13	3	0	-	3,388	16,673
Operating grants incorporated into the results of the year	-	-	395	69	70	62	149	232	(6)	971
<b>Personnel expenses</b>	<b>(333,093)</b>	<b>(19,571)</b>	<b>(12,160)</b>	<b>(25,543)</b>	<b>(8,551)</b>	<b>(2,274)</b>	<b>(4,436)</b>	<b>(1,122)</b>	<b>(65,075)</b>	<b>(471,806)</b>
Salaries and wages of sports personnel	(328,353)	(15,842)	(10,603)	(24,052)	(7,728)	(1,714)	(3,837)	(934)	(3,096)	(396,258)
Salaries and wages of non-sports personnel	(3,453)	(1,541)	(582)	(692)	(244)	(203)	(204)	(3)	(48,987)	(55,910)
Social costs	(1,235)	(2,056)	(971)	(789)	(576)	(355)	(393)	(185)	(11,491)	(18,052)
Provisions	(51)	(32)	(4)	(10)	(2)	(2)	(1)	-	(1,483)	(1,586)
<b>Other operating expenses</b>	<b>(91,970)</b>	<b>(6,031)</b>	<b>(4,296)</b>	<b>(6,322)</b>	<b>(1,906)</b>	<b>(759)</b>	<b>(914)</b>	<b>(1,271)</b>	<b>(204,516)</b>	<b>(317,985)</b>
External services	(56,606)	(2,577)	(2,037)	(2,068)	(590)	(262)	(279)	(260)	(65,699)	(130,375)
Taxes	(3,315)	-	-	(8)	(0)	-	-	-	(1,071)	(4,394)
Losses, impairment and change in provisions from commercial operations	(4,772)	-	-	-	(79)	-	-	-	(133,133)	(137,984)
Impairment losses of credits from commercial operations	(5,811)	-	-	-	-	(79)	-	-	(133,982)	(139,873)
Impairment reversal of credits from commercial operations	1,039	-	-	-	-	-	-	-	850	1,889
Journeys	(3,545)	(1,333)	(1,064)	(1,760)	(928)	(212)	(427)	(383)	(123)	(9,774)
Player acquisition expenses	-	(164)	(9)	(61)	(7)	-	-	(373)	-	(614)
Other current management costs	(23,734)	(1,957)	(1,186)	(2,426)	(382)	(206)	(208)	(255)	(4,490)	(34,844)
<b>Depreciation of tangible assets</b>	<b>(77,628)</b>	<b>(2,796)</b>	<b>(156)</b>	<b>(1,296)</b>	<b>(228)</b>	<b>-</b>	<b>(12)</b>	<b>-</b>	<b>(31,020)</b>	<b>(113,136)</b>
<b>Allocation of grants for non-financial assets and others</b>	<b>1,722</b>	<b>115</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,836</b>
<b>Excess provisions</b>	<b>1,250</b>	<b>-</b>	<b>-</b>	<b>6,800</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>8,050</b>
<b>Impairment and results from disposals of tangible assets</b>	<b>49,490</b>	<b>18,878</b>	<b>370</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(476)</b>	<b>68,262</b>
Impairment and losses	(10,034)	0	-	-	-	-	-	-	-	(10,034)
Impairment losses of sports and non-sports intangible assets	(14,489)	(585)	-	-	-	-	-	-	-	(15,074)
Losses due to impairment of real estate investments	(5,193)	-	-	-	-	-	-	-	-	(5,193)
Impairment reversal of sports intangible assets	9,648	585	-	-	-	-	-	-	-	10,233
Impairment reversal of real estate investments	-	-	-	-	-	-	-	-	-	-
Results from disposals and others	59,524	18,878	370	-	-	-	-	-	(476)	78,296
Losses from tangible assets	-	-	-	-	-	-	-	-	-	-
Profit from tangible assets	-	-	-	-	-	-	-	-	6	6
Losses from non-sports intangible assets	-	-	-	-	-	-	-	-	(482)	(482)
Profit from non-sports intangible assets	-	-	-	-	-	-	-	-	-	-
Losses from sports intangible assets	(133)	(28)	(5)	-	-	-	-	-	-	(166)
Profit from sports intangible assets	59,656	18,906	375	-	-	-	-	-	-	78,938
Others	2,662	-	-	(140)	-	-	-	-	-	15,923
Extraordinary losses	(11,122)	-	-	(140)	-	-	-	-	(2,169)	(13,431)
Other extraordinary income	13,785	-	-	-	-	-	-	-	15,565	29,354
<b>Operating result</b>	<b>91,591</b>	<b>(7,633)</b>	<b>604</b>	<b>(10,342)</b>	<b>(8,566)</b>	<b>(2,744)</b>	<b>(4,052)</b>	<b>(1,890)</b>	<b>(162,189)</b>	<b>(105,221)</b>
<b>Financial income</b>	<b>952</b>	<b>72</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,374</b>	<b>4,398</b>
<b>Of participations in equity instruments</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
In group and associated companies	-	-	-	-	-	-	-	-	-	-
From third parties	-	-	-	-	-	-	-	-	-	-
<b>Negotiable securities and other financial instruments</b>	<b>952</b>	<b>72</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,374</b>	<b>4,398</b>
From group companies and associates	-	-	-	-	-	-	-	-	-	-
From third parties	952	72	-	-	-	-	-	-	3,374	4,398
<b>Financial expenses</b>	<b>(2,091)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(18,009)</b>	<b>(20,100)</b>
For debts with group and associated companies	-	-	-	-	-	-	-	-	-	-
Due to debt with third parties	(2,091)	-	-	-	-	-	-	-	(18,009)	(20,100)
Due to updating of provisions	-	-	-	-	-	-	-	-	-	-
<b>Variation in fair value in financial instruments</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Benefit in the valuation of financial instruments	-	-	-	-	-	-	-	-	-	-
Loss in valuation of financial instruments	-	-	-	-	-	-	-	-	-	-
<b>Exchange differences</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>386</b>	<b>386</b>
Positive exchange rate differences	-	-	-	-	-	-	-	-	1,071	1,071
Negative exchange rate differences	-	-	-	-	-	-	-	-	(685)	(685)
<b>Impairment and result from the disposal of financial instruments</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(8,544)</b>	<b>(8,544)</b>
Profit from participations in financial assets	-	-	-	-	-	-	-	-	-	-
Impairment reversal of credits to group companies	-	-	-	-	-	-	-	-	1,458	1,458
Losses due to impairment of credits to group companies	-	-	-	-	-	-	-	-	-	-
Losses due to impairment of financial investments in group companies	-	-	-	-	-	-	-	-	(10,002)	(10,002)
<b>Financial result</b>	<b>(1,138)</b>	<b>72</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(22,792)</b>	<b>(23,859)</b>
<b>Stake in profit (losses) of equity accounted companies</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(178)</b>
<b>Result before tax</b>	<b>90,453</b>	<b>(7,562)</b>	<b>604</b>	<b>(10,342)</b>	<b>(8,566)</b>	<b>(2,744)</b>	<b>(4,052)</b>	<b>(1,890)</b>	<b>(185,159)</b>	<b>(129,258)</b>
<b>Corporate tax</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>38,716</b>	<b>38,716</b>
<b>CONSOLIDATED RESULT FOR THE PERIOD</b>	<b>90,453</b>	<b>(7,562)</b>	<b>604</b>	<b>(10,342)</b>	<b>(8,566)</b>	<b>(2,744)</b>	<b>(4,052)</b>	<b>(1,890)</b>	<b>(146,443)</b>	<b>(90,542)</b>

This annex forms an integral part of Note 22 of the consolidated annual accounts report, in accordance with Law 10/1990, of 15 October, on Sport and Royal Decree 1251/1999, of 16 July, on Sports Corporations.

## APPENDIX I

### Consolidated analytical profit and loss account by sports sections for the year ended June 30, 2023 (Expressed in thousands of euros)

	FOOTBALL	GRASSROOT FOOTBALL	WOMEN'S FOOTBALL TEAM	BASKETBALL	HANDBALL	ROLLER HOCKEY	INDOOR FOOTBALL	NOT PROFESSIONAL	OTHERS	TOTAL
<b>Continuing operations</b>										
<b>Net turnover</b>	<b>597,923</b>	<b>1,619</b>	<b>13,548</b>	<b>16,922</b>	<b>2,084</b>	<b>443</b>	<b>1,329</b>	<b>988</b>	<b>161,071</b>	<b>795,927</b>
Income from competition	116,197	68	2,879	4,420	183	27	258	12	(70)	123,974
Income from members and subscribers	44,945	-	-	819	33	4	19	-	19,720	65,541
Income from broadcasting and TV rights	203,903	433	1,956	5,390	836	-	20	-	3,343	215,882
Marketing and advertising income	232,622	1,117	8,704	6,249	1,022	412	1,029	976	138,004	390,135
Income from provision of services	256	1	9	43	10	-	2	-	74	395
<b>Work carried out by the company for its assets</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,059</b>	<b>2,059</b>
<b>Supplies</b>	<b>(2,907)</b>	<b>(724)</b>	<b>(792)</b>	<b>(863)</b>	<b>(465)</b>	<b>(218)</b>	<b>(355)</b>	<b>(786)</b>	<b>(42,242)</b>	<b>(48,452)</b>
Consumption of sports equipment	(1,441)	(589)	(554)	(463)	(383)	(181)	(303)	(776)	(39,824)	(44,514)
Other supplies	(566)	(135)	(238)	(400)	(82)	(37)	(52)	(10)	(1,225)	(2,745)
Work carried out by other companies	-	-	-	-	-	-	-	-	-	-
Impairment of merchandise, raw materials and other supplies	-	-	-	-	-	-	-	-	(1,193)	(1,193)
<b>Other operating income</b>	<b>5,140</b>	<b>735</b>	<b>585</b>	<b>36</b>	<b>16</b>	<b>18</b>	<b>163</b>	<b>163</b>	<b>3,036</b>	<b>9,729</b>
Ancillary income and other current management income	5,140	735	231	36	3	-	-	1	2,839	8,985
Operating grants incorporated into the results of the year	-	-	354	-	13	-	-	18	162	744
<b>Personnel expenses</b>	<b>(473,633)</b>	<b>(25,830)</b>	<b>(9,448)</b>	<b>(38,879)</b>	<b>(7,467)</b>	<b>(2,356)</b>	<b>(4,578)</b>	<b>(1,525)</b>	<b>(62,007)</b>	<b>(625,723)</b>
Salaries and wages of sports personnel	(469,769)	(22,426)	(8,267)	(37,670)	(6,832)	(1,906)	(3,998)	(1,249)	(3,488)	(555,605)
Salaries and wages of non-sports personnel	(2,796)	(1,064)	(333)	(519)	(134)	(138)	(148)	-	(46,212)	(51,344)
Social costs	(1,018)	(2,306)	(846)	(881)	(499)	(310)	(430)	(276)	(11,026)	(17,392)
Provisions	(50)	(34)	(2)	(9)	(2)	(2)	(2)	-	(1,382)	(1,382)
<b>Other operating expenses</b>	<b>(117,253)</b>	<b>(6,749)</b>	<b>(3,908)</b>	<b>(8,045)</b>	<b>(2,095)</b>	<b>(840)</b>	<b>(1,004)</b>	<b>(1,402)</b>	<b>(103,207)</b>	<b>(244,503)</b>
External services	(62,146)	(2,983)	(1,336)	(2,092)	(517)	(327)	(287)	(342)	(63,875)	(133,905)
Taxes	(1,912)	-	-	(6)	-	-	-	-	(1,127)	(3,045)
Losses, impairment and change in provisions from commercial operations	(774)	-	-	(1,229)	(60)	-	-	-	(2,102)	(4,165)
Impairment losses of credits from commercial operations	(774)	-	-	(1,229)	(60)	-	-	-	(4,623)	(6,686)
Impairment reversal of credits from commercial operations	-	-	-	-	-	-	-	-	2,521	2,521
Journeys	(3,521)	(1,484)	(1,296)	(2,199)	(1,097)	(282)	(453)	(553)	(552)	(11,437)
Player acquisition expenses	(302)	(396)	(2)	(38)	-	-	-	(270)	-	(1,008)
Other current management costs	(48,598)	(1,886)	(1,274)	(2,481)	(421)	(231)	(264)	(237)	(35,551)	(90,943)
<b>Depreciation of tangible assets</b>	<b>(84,608)</b>	<b>(4,179)</b>	<b>(137)</b>	<b>(546)</b>	<b>(309)</b>	<b>-</b>	<b>(25)</b>	<b>-</b>	<b>(34,291)</b>	<b>(124,095)</b>
<b>Allocation of grants for non-financial assets and others</b>	<b>70</b>	<b>6</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>76</b>
<b>Excess provisions</b>	<b>-</b>	<b>1,002</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>10,844</b>	<b>11,846</b>
<b>Impairment and results from disposals of tangible assets</b>	<b>(41,155)</b>	<b>(5,054)</b>	<b>14</b>	<b>-</b>	<b>(180)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>398,101</b>	<b>351,726</b>
Impairment and losses	(1,701)	(2,464)	-	-	(180)	-	-	-	-	(4,345)
Impairment losses of sports and non-sports intangible assets	(20,775)	(3,386)	-	-	(180)	-	-	-	-	(24,341)
Impairment losses of real estate investments	-	-	-	-	-	-	-	-	-	-
Impairment reversal of sports intangible assets	20,774	922	-	-	-	-	-	-	-	21,696
Impairment losses of non-sports intangible assets	(2,043)	-	-	-	-	-	-	-	-	(2,043)
Impairment reversal of real estate investments	343	-	-	-	-	-	-	-	-	343
Results from disposals and others	(39,454)	(2,590)	14	-	-	-	-	-	398,101	356,071
Losses from tangible assets	-	-	-	-	-	-	-	-	(161)	(161)
Profit from intangible assets	-	-	-	-	-	-	-	-	-	-
Losses from intangible assets	-	-	-	-	-	-	-	-	(685)	(685)
Profit from intangible assets	-	-	-	-	-	-	-	-	398,947	398,947
Losses from sports intangible assets	(53,685)	(2,911)	-	-	-	-	-	-	-	(56,596)
Profit from sports intangible assets	14,231	321	14	-	-	-	-	-	-	14,566
<b>Others</b>	<b>(8,217)</b>	<b>-</b>	<b>-</b>	<b>(25,270)</b>	<b>(228)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(2,102)</b>	<b>(35,817)</b>
Extraordinary losses	(8,217)	-	-	(25,270)	(228)	-	-	-	-	(35,942)
Other extraordinary income	-	-	-	-	-	-	-	-	125	125
<b>Operative result</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>208,163</b>	<b>208,163</b>
<b>Financial income</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>208,163</b>	<b>208,163</b>
<b>Of participations in equity instruments</b>	<b>(123,740)</b>	<b>(40,176)</b>	<b>(138)</b>	<b>(56,645)</b>	<b>(8,644)</b>	<b>(2,971)</b>	<b>(4,615)</b>	<b>(2,562)</b>	<b>539,425</b>	<b>300,936</b>
In group and associated companies	505	118	-	-	-	-	-	-	3,988	4,611
From third parties	-	-	-	-	-	-	-	-	-	-
<b>Negotiable securities and other financial instruments</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
From group companies and associates	-	-	-	-	-	-	-	-	-	-
From third parties	505	118	-	-	-	-	-	-	3,988	4,611
<b>Financial expenses</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
For debts with group and associated companies	505	118	-	-	-	-	-	-	3,988	4,611
Due to debt with third parties	(2,565)	-	-	-	-	-	-	-	(23,104)	(25,669)
Due to updating of provisions	-	-	-	-	-	-	-	-	-	-
<b>Variation in fair value in financial instruments</b>	<b>(2,565)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(23,104)</b>	<b>(25,669)</b>
Benefit in the valuation of financial instruments	-	-	-	-	-	-	-	-	-	-
Loss in valuation of financial instruments	-	-	-	-	-	-	-	-	-	-
<b>Exchange differences</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Positive exchange rate differences	-	-	-	-	-	-	-	-	-	-
Negative exchange rate differences	-	-	-	-	-	-	-	-	(1,618)	(1,618)
<b>Impairment and result from the disposal of financial instruments</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,416</b>	<b>1,416</b>
Profit from participations in financial assets	-	-	-	-	-	-	-	-	(3,034)	(3,034)
Impairment reversal of credits to group companies	-	-	-	-	-	-	-	-	192,470	192,470
Losses due to impairment of credits to group companies	-	-	-	-	-	-	-	-	192,939	192,939
Losses due to impairment of financial investments in group companies	-	-	-	-	-	-	-	-	(469)	(469)
<b>Financial result</b>	<b>(2,060)</b>	<b>118</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>171,736</b>	<b>169,794</b>
<b>Stake in profit (losses) of equity accounted companies</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>74</b>	<b>74</b>
<b>Result before tax</b>	<b>(125,800)</b>	<b>(40,058)</b>	<b>(138)</b>	<b>(56,645)</b>	<b>(8,644)</b>	<b>(2,971)</b>	<b>(4,615)</b>	<b>(2,562)</b>	<b>711,235</b>	<b>470,804</b>
<b>Corporate tax</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(119,238)</b>	<b>(119,238)</b>
<b>CONSOLIDATED RESULT FOR THE PERIOD</b>	<b>(125,800)</b>	<b>(40,058)</b>	<b>(138)</b>	<b>(56,645)</b>	<b>(8,644)</b>	<b>(2,971)</b>	<b>(4,615)</b>	<b>(2,562)</b>	<b>591,997</b>	<b>351,566</b>

This annex forms an integral part of Note 22 of the consolidated annual accounts report, in accordance with Law 10/1990, of 15 October, on Sport and Royal Decree 1251/1999, of 16 July, on Sports Corporations.

## ANNEX II

**Consolidated budget and budget settlement for the financial year ended June 30, 2024**  
**(Expressed in thousands of euros)**

	REAL 23-24	BUDGET 23-24
<b>Continuing operations</b>		
<b>Net turnover</b>	<b>743,313</b>	<b>773,865</b>
Income from competition	86,067	99,778
Income from members and subscribers	29,862	30,607
Income from broadcasting and TV rights	242,246	243,325
Marketing and advertising income	373,724	399,504
Income from provision of services	11,415	650
<b>Change in stock of finished and in-progress products</b>	<b>-</b>	<b>-</b>
<b>Work carried out by the company for its assets</b>	<b>1,357</b>	<b>1,573</b>
<b>Supplies</b>	<b>(58,679)</b>	<b>(49,286)</b>
Consumption of sports equipment	(52,262)	(43,183)
Other supplies	(4,178)	(4,326)
Work carried out by other companies	-	-
Impairment of merchandise, raw materials and other supplies	(2,240)	(1,776)
<b>Other operating income</b>	<b>17,644</b>	<b>6,433</b>
Ancillary income and other current management income	16,673	5,746
Operating grants incorporated into the results of the year	971	687
<b>Personnel expenses</b>	<b>(471,806)</b>	<b>(453,570)</b>
Salaries and wages of sports personnel	(396,258)	(384,102)
Salaries and wages of non-sports personnel	(55,910)	(49,698)
Social costs	(18,052)	(18,251)
Provisions	(1,586)	(1,519)
<b>Other operating expenses</b>	<b>(317,985)</b>	<b>(181,873)</b>
External services	(130,375)	(132,732)
Taxes	(4,394)	(2,508)
Losses, impairment and change in provisions from commercial operations	(137,984)	(2,945)
Impairment losses of credits from commercial operations	(139,873)	(2,945)
Impairment reversal of credits from commercial operations	1,889	-
Journeys	(9,774)	(9,382)
Player acquisition expenses	(614)	(845)
Other current management costs	(34,844)	(33,460)
<b>Depreciation of tangible assets</b>	<b>(113,136)</b>	<b>(115,547)</b>
<b>Allocation of grants for non-financial assets and others</b>	<b>1,836</b>	<b>-</b>
<b>Excess provisions</b>	<b>8,050</b>	<b>-</b>
<b>Impairment and results from disposals of tangible assets</b>	<b>68,262</b>	<b>63,256</b>
Impairment and losses	(10,034)	(0)
Impairment losses of sports and non-sports intangible assets	(15,074)	(11,016)
Losses due to impairment of real estate investments	(5,193)	-
Impairment reversal of sports intangible assets	10,233	11,016
Impairment reversal of real estate investments	-	-
Results from disposals and others	356,071	404,862
Losses from tangible assets	(161)	-
Profit from tangible assets	-	-
Losses from non-sports intangible assets	(685)	-
Profit from non-sports intangible assets	398,947	398,947
Losses from sports intangible assets	(56,596)	(19,427)
Profit from sports intangible assets	14,566	25,342
<b>Others</b>	<b>15,923</b>	<b>(17,733)</b>
Extraordinary losses	(13,431)	(20,600)
Other extraordinary income	29,354	2,867
<b>Operating result</b>	<b>(105,221)</b>	<b>27,118</b>
<b>Financial income</b>	<b>4,398</b>	<b>3,692</b>
<b>Of participations in equity instruments</b>	<b>-</b>	<b>-</b>
In group and associated companies	-	-
From third parties	-	-
<b>Negotiable securities and other financial instruments</b>	<b>4,398</b>	<b>3,692</b>
From group companies and associates	-	-
From third parties	4,398	3,692
<b>Financial expenses</b>	<b>(20,100)</b>	<b>(18,983)</b>
For debts with group and associated companies	-	-
Due to debt with third parties	(20,100)	(18,983)
Due to updating of provisions	-	-
<b>Variation in fair value in financial instruments</b>	<b>-</b>	<b>-</b>
Benefit in the valuation of financial instruments	-	-
Loss in valuation of financial instruments	-	-
<b>Exchange differences</b>	<b>386</b>	<b>(610)</b>
Positive exchange rate differences	1,071	2,095
Negative exchange rate differences	(685)	(2,705)
<b>Impairment and result from the disposal of financial instruments</b>	<b>(8,544)</b>	<b>-</b>
Profit from participations in financial assets	-	-
Impairment reversal of credits to group companies	1,458	-
Losses due to impairment of credits to group companies	-	-
Losses due to impairment of financial investments in group companies	(10,002)	-
<b>Financial result</b>	<b>(23,859)</b>	<b>(15,901)</b>
<b>Stake in profit (losses) of equity accounted companies</b>	<b>(178)</b>	<b>-</b>
<b>Result before tax</b>	<b>(129,258)</b>	<b>11,217</b>
<b>Corporate tax</b>	<b>38,716</b>	<b>(2,804)</b>
<b>CONSOLIDATED RESULT FOR THE PERIOD</b>	<b>(90,542)</b>	<b>8,413</b>

*This appendix forms an integral part of Note 23 of the consolidated financial statements.*



## APPENDIX II

**Consolidated budget and budget settlement for the financial year ended June 30, 2023**  
**(Expressed in thousands of Euros)**

	REAL 22-23	BUDGET 22-23
<b>Continuing operations</b>		
<b>Net turnover</b>	<b>795,927</b>	<b>773,075</b>
Income from competition	123,974	100,886
Income from members and subscribers	65,541	65,675
Income from broadcasting and TV rights	215,882	236,099
Marketing and advertising income	390,135	369,415
Income from provision of services	395	1,000
<b>Change in stock of finished and in-progress products</b>	<b>-</b>	<b>-</b>
<b>Work carried out by the company for its assets</b>	<b>2,059</b>	<b>2,081</b>
<b>Supplies</b>	<b>(48,452)</b>	<b>(43,561)</b>
Consumption of sports equipment	(44,514)	(39,539)
Other supplies	(2,745)	(3,179)
Work carried out by other companies	-	-
Impairment of merchandise, raw materials and other supplies	(1,193)	(843)
<b>Other operating income</b>	<b>9,729</b>	<b>6,677</b>
Ancillary income and other current management income	8,985	5,997
Operating grants incorporated into the results of the year	744	680
<b>Personnel expenses</b>	<b>(625,723)</b>	<b>(587,196)</b>
Salaries and wages of sports personnel	(555,605)	(519,031)
Salaries and wages of non-sports personnel	(51,344)	(48,932)
Social costs	(17,392)	(17,673)
Provisions	(1,382)	(1,560)
<b>Other operating expenses</b>	<b>(244,503)</b>	<b>(231,183)</b>
External services	(133,905)	(158,767)
Taxes	(3,045)	(3,335)
Losses, impairment and change in provisions from commercial operations	(4,165)	(3,066)
Impairment losses of credits from commercial operations	(6,686)	(3,066)
Impairment reversal of credits from commercial operations	2,521	-
Journeys	(11,437)	(11,648)
Player acquisition expenses	(1,008)	(1,109)
Other current management costs	(90,943)	(53,258)
<b>Depreciation of tangible assets</b>	<b>(124,095)</b>	<b>(140,519)</b>
<b>Allocation of grants for non-financial assets and others</b>	<b>76</b>	<b>-</b>
<b>Excess provisions</b>	<b>11,846</b>	<b>1,002</b>
<b>Impairment and results from disposals of tangible assets</b>	<b>351,726</b>	<b>412,862</b>
Impairment and losses	(4,345)	8,000
Impairment losses of sports intangible assets	(24,341)	(39,696)
Impairment losses of tangible assets	-	-
Impairment reversal of sports intangible assets	21,696	47,696
Impairment losses of non-sports intangible assets	(2,043)	-
Impairment reversal of real estate investments	343	-
Results from disposals and others	356,071	404,862
Losses from tangible assets	(161)	-
Profit from tangible assets	-	-
Losses from intangible assets	(685)	-
Profit from intangible assets	398,947	398,947
Losses from sports intangible assets	(56,596)	(19,427)
Profit from sports intangible assets	14,566	25,342
<b>Others</b>	<b>(35,817)</b>	<b>(3,495)</b>
Extraordinary losses	(35,942)	(3,500)
Other extraordinary income	125	5
<b>Result from loss of control of consolidated stake</b>	<b>208,163</b>	<b>-</b>
Result due to loss of control of a subsidiary	208,163	-
<b>Operating results</b>	<b>300,936</b>	<b>189,742</b>
<b>Financial income</b>	<b>4,611</b>	<b>-</b>
<b>Of participations in equity instruments</b>	<b>-</b>	<b>-</b>
In group and associated companies	-	-
From third parties	-	-
<b>Negotiable securities and other financial instruments</b>	<b>4,611</b>	<b>-</b>
From group companies and associates	-	-
From third parties	4,611	-
<b>Financial expenses</b>	<b>(25,669)</b>	<b>(20,867)</b>
For debts with group and associated companies	-	-
Due to debt with third parties	(25,669)	(20,867)
Due to updating of provisions	-	-
<b>Variation in fair value in financial instruments</b>	<b>-</b>	<b>-</b>
Benefit in the valuation of financial instruments	-	-
Loss in valuation of financial instruments	-	-
<b>Exchange differences</b>	<b>(1,618)</b>	<b>219</b>
Positive exchange rate differences	1,416	440
Negative exchange rate differences	(3,034)	(221)
<b>Impairment and result from the disposal of financial instruments</b>	<b>192,470</b>	<b>196,983</b>
Profit from participations in financial assets	192,939	196,983
Impairment reversal of credits to group companies	-	-
Losses due to impairment of credits to group companies	(469)	-
Losses due to impairment of financial investments in group companies	-	-
<b>Financial result</b>	<b>169,794</b>	<b>176,335</b>
<b>Stake in profit (losses) of equity accounted companies</b>	<b>74</b>	<b>-</b>
<b>Result before tax</b>	<b>470,804</b>	<b>366,077</b>
<b>Corporate tax</b>	<b>(119,238)</b>	<b>(91,459)</b>
<b>CONSOLIDATED RESULT FOR THE PERIOD</b>	<b>351,566</b>	<b>274,618</b>

## **Futbol Club Barcelona and subsidiaries**

### **Consolidated Management Report of the financial year ended on June 30, 2024**

#### **Club's context**

The 2023-24 season has seen the transfer of the men's first football team to the Lluís Companys Olympic Stadium, as a result of the works on the Spotify Camp Nou within the framework of the Espai Barça, which has led to a fall, already expected, of a significant part of the usual ordinary income generated in the operation of the Stadium, but with the aim of being able to return as soon as possible to a new renovated Spotify Camp Nou and with the best facilities adapted to the twenty-first century. This 2023-24 season has also been characterized by a very significant reduction in the cost of the sports wage bill that the Club regularly assumes, derived from the application of a Feasibility Plan promoted by the Board of Directors with the aim of rebalancing the entity's ordinary result for this season, also laying the foundations for balanced management in future seasons.

#### **Operating income**

With reference to the annual accounts presented, revenues for this season stood at 893,717 thousand euros, which represents a decrease compared to the 2022/23 financial year of 365,062 thousand euros. This decrease is due to two factors. On the one hand, the disappearance of the extraordinary income derived from the sale of part of the television rights, carried out during the 2022/23 season. On the other hand, due to the drop in income derived from the transfer to the Lluís Companys Olympic Stadium.

As for Media's revenues, they have improved by 26,429 thousand euros corresponding to the improvement in the sporting result in European competition of the men's first team, compared to the results achieved the previous season.

As for sponsor income, they have increased by more than 7%, standing at 211,482 thousand euros, thus generating a historic record for the Club. A similar situation has been experienced by merchandising revenues, channeled through the company Barça Licensing and Merchandising S.L., which have increased to 107,348 thousand euros, an all-time record for the company.

#### **Non-sports investments**

This season the Club has invested 407,751 thousand euros in non-sports investments, of which 391,587 thousand euros correspond to the Espai Barça project, which this season has reached a very significant rate of investment, as planned. In addition, the Club has invested in renovation works on the training grounds and in its own computer systems to improve internal procedures, among others.

#### **Federative rights and transfers**

During this 2023/2024 season, the federative rights of players such as Gundogan, Oriol Romeu and Vitor Roque have been acquired. In total, and also taking into account other investments in the rest of the Club's professional teams and sections, the amount of sports investment has amounted to 55,448 thousand euros. On the other hand, the Club has carried out one of its best exercises in player sales, with transfers that have generated a profit worth 81,188 thousand euros as a result of the transfers of players such as Démbélé, Kessié, Abde, Nico among others.

### **Sports personnel expenses on operating income**

As indicated in the initial context, sports personnel expenses have decreased drastically during the 2023/24 season, as a result of the reduction plan promoted by the Board of Directors.

In this way, the ratio defined by the Professional Football League (LFP), which considers football salary costs without depreciation, with respect to relevant operating income, remains below the maximum compliance ratio, which is 70%, with a significant improvement compared to previous seasons.

### **Risks and uncertainties**

The Club's Board of Directors considers that the risks and uncertainties of the Club's operations are focused on the overall financial situation of the markets, without deriving any other relevant aspects than those indicated in Note 10.4 of the attached consolidated report.

### **Derivative financial instruments**

During the financial years ended June 30, 2024 and 2023, the Club did not enter into derivative financial instruments.

### **EBITDA and Net Debt**

Operating profit before depreciation, amortization, impairment and provisions (EBITDA) for the 2023/24 season was 137,870 thousand euros, significantly improving on the result achieved in the previous season.

The consolidated net debt used by the Professional Football League, discounting the financing of extraordinary investment projects in tangible fixed assets (Espai Barça), as established in article 67 of the Club's Statutes, is 560,304 thousand euros as of June 30, 2024, remaining at levels similar to those achieved the previous season.

### **Result for the year**

The losses obtained before tax are 129,258 thousand and 90,542 thousand euros after tax, which include losses on non-recurring operations without considering the tax effect for an amount of 141 million euros. This leaves an ordinary profit before tax of around 12 million euros, slightly above the ordinary budget planned at the 2023 Assembly of Delegate Members. These results are mainly the result of the implementation of the new strategic plan of the current Board of Directors, which provides for an increase in income in all lines and a containment of management expenses in general and the sports wage bill in particular. In this section, it should be noted that the extraordinary arrival of new players has been under the acceptance of conditions adjusted to the Club's new salary scheme, based on reasonable criteria and economic efficiency.

The gains obtained during the current financial year reinforce the plan of the current Board of Directors to rebalance the Club's assets and make the activity sustainable again.

### **Research and development**

During the year, the Group carried out research and development activities in the field of information technology and sports sciences.

**Information on the average payment period to suppliers**

The Group's average payment period to suppliers for the year ending June 30, 2024, is 86 days. The balances with Sports Entities and with Tangible Asset Suppliers are settled according to the agreements between the parties and may exceed the legally established period for commercial operations.

**Subsequent events**

On 26 July 2024, the Tax Agency initiated general verification and inspection actions relating to the following taxes of the subsidiary Barça Licensing & Merchandising, S.L.U.:

- Corporate Tax for the years 2018/2019, 2019/2020 and 2020/2021.
- Value Added Tax from June 2020 to June 2021.
- Withholdings and payments on account of earned and professional income for the periods December 2019, January 2020 and the period between June 2020 and June 2021.
- Withholdings and payments on account of non-resident income tax for the period between June 2020 and June 2021.

As indicated in Note 15, the Board of Directors, together with its tax advisors, considers that at the date of preparation of these consolidated annual accounts, no provision should be derived to meet the liabilities that may arise from the inspection actions indicated above.

During the months of July and August, the federative rights of the players Dani Olmo and Pau Víctor have been acquired in order to reinforce the squad of the men's first football team. On the other hand, the player İlkay Gündogan has been absent.

In relation to the shares of Barça Produccions, S.L. in the subsidiary Bridgeburg Invest, S.L., indicated in Note 10.3 of the attached consolidated report, on August 6, 2024 an agreement was reached to amend the purchase and sale contracts between Barça Produccions, S.L., Aramark Servicios de Cátering, S.L.U., Blaugrana Invest, S.A.R.L., Orpheus Media, S.L. and Libero Football Finance AG according to which Aramark Servicios de Cátering, S.L.U. acquired a 6.14% stake in Bridgeburg Invest, S.L., partially subrogating itself in the position of Libero Football Finance AG. As of the date of preparation of these annual accounts, Aramark Servicios de Cátering, S.L.U. has already transferred all the amounts agreed to Barça Produccions, S.L., for an amount of 25 million euros. As part of the commitments of the purchase contract, the Club is analyzing different options to transfer certain businesses currently operated by the Club itself and the investee company Barça Produccions, S.L.U.

## Preparation of the Consolidated Annual Accounts and Directors' Report

On September 30, 2024, the Board of Directors has prepared these consolidated annual accounts as of June 30, 2024, which consist of the consolidated balance sheet, the consolidated income statement, the consolidated statement of changes in equity, the consolidated cash flow statement, and the explanatory notes to the consolidated annual accounts, as well as the Consolidated Directors' Report.

On behalf of the Board of Directors, these Consolidated Annual Accounts and the Consolidated Director's Report are signed by, Chairman, Joan Laporta i Estruch; Treasurer, Ferran Olivé Cànovas and, Secretary, Josep Cubells Ribé.

- 7TICKETS  
 - ABSOLUT SPORTS  
 - ACB  
 - ADECCO  
 - AFILIAGO  
 - AFTER  
 - AGBAR  
 - AGEFRED  
 - AGME  
 - AILLAMENTS 98  
 - AISVISION  
 - PH ALBIO  
 - ALD AUTOMOTIVE  
 - ALEX BARBANY  
 - ALMA BV  
 - ALMAQUIM  
 - AMADA MI  
 - AMADEUS  
 - ANTONIO PUIG  
 - APALAN  
 - ARAMARK  
 - ASSISTÈNCIA SANITARIA  
 - ASSURED EUROPE  
 - ATRADIUS CREDITO Y CAUCIÓN  
 - AUBAY  
 - AURIA P  
 - AURIA PROJECT  
 - BAD CAT  
 - BANC SABADELL  
 - BANCO SANTANDER  
 - BARNA PORTERS  
 - BERNAT FAMILY OFFICE  
 - BIOSYSTEMS  
 - BNI ESPAÑA  
 - BOTEMANIA  
 - CAGIMA  
 - CAIXABANK  
 - CASER  
 - CASIDER  
 - CELLNEX TELECOM  
 - CHAMPIONS TRAVEL  
 - CIMENCAT  
 - CODERE  
 - CONSTRUCTORA CARDONER  
 - CONTECNOW  
 - COS SERVEIS INFORMATICS  
 - COSCO  
 - CRH  
 - CRITERION  
 - DIAGONAL AM  
 - DISHECO  
 - DOMINION  
 - DORSERAN  
 - DS SMITH  
 - DSV  
 - DV PROTECT  
 - RETABET  
 - ELION  
 - EMBOOST  
 - EMCCAT  
 - VAILLS  
 - ENCOFRADOS J. ALSINA

- ERNESTO VENTOS  
 - ESCUDERO GRUP - CATERING  
 - BUFFET LIBRE LA JONQUERA  
 - ESTHER GARCIA  
 - ESTRUCTURAS ULTRA  
 - EURODETACH HOLLAND  
 - EUROFRAGANCE  
 - EUROFRED  
 - VIVE EMOCION  
 - EUROPA CENTER  
 - EVENTOLOGIES  
 - EVENTS ARENA  
 - FARMFRITES-WORLDWIDE  
 - FCC AQUALIA  
 - FCC CONSTRUCCIÓN  
 - FENEKGREEN  
 - FERRALLATS GESTER SL  
 - FI GROUP  
 - BONNIN TRANSPORTS LOGISTICS  
 - FLUIDRA  
 - FRANCESC ESPINOSA TEIXIDOR  
 - FUNDACIÓN NORTIA  
 - GALDANA VENTURES  
 - GARCÍA MUNTE  
 - GARDEN TONA  
 - GCR ARROW  
 - GEISA FABRICS SL  
 - HOTEL PROVENZA 279  
 - GINPER  
 - GRAFICAS VARIAS  
 - COMERCIAL ARQUE  
 - GREENCHEM  
 - GRUAS SERRAT  
 - GRUPO ALDESA  
 - GRUPO EULEN  
 - GRUPO PERALADA  
 - GRUPO SABICO  
 - GRUPO SAM  
 - GÜNDÖGAN  
 - HANDBAR  
 - HATTON EVENTS  
 - HAVAS  
 - HBSI  
 - HCM  
 - HEALTHTECH BIO ACTIVES  
 - HEINEKEN  
 - HELM  
 - HIPRA  
 - HIPRA LABORATORIS  
 - HP  
 - ILLUMINACION DISANO  
 - INDUSTRIES MONTANYA S.A  
 - (IMSA)  
 - INOX TORRES  
 - INSTERMANTENIMENTS  
 - INTERFLON  
 - INTERNATIONAL TRADE  
 - INVERNANDEZ  
 - IVASCULAR  
 - JAUME SANMARTÍ  
 - JC DECAUX  
 - JOSE M<sup>a</sup> NAVARRETE

- JTI  
 - JUGADORS  
 - KASPERSKY  
 - KERN PHARMA  
 - KIROLBET  
 - LALIGA  
 - LAYRET  
 - LC PACKAGING  
 - LOGICALIS  
 - LUCIRE  
 - MAHOU - SAN MIGUEL  
 - MAHOU SAN MIGUEL  
 - MALPASO  
 - MARC GASOL  
 - MARPORT  
 - MARTI BAQUES  
 - MAT HOLDING  
 - MATCH DAY VIP  
 - MAYSTAR  
 - MB 92  
 - MERCHANSERVIS  
 - MESOESTETIC PHARMA GROUP  
 - METALQUIMIA  
 - MITSUBISHI  
 - MJ INVESTMENTS  
 - (LEWANDOWSKY)  
 - MONIB DEEB  
 - MONTSE INTERIORS  
 - MOTOR LLAVINA  
 - MSC - MEDITERRANEAN  
 - SHIPPING COMPANY  
 - MUNTADA  
 - MUTUA MADRILEÑA  
 - MY BCN EVENTS  
 - NECTAR SPORTS  
 - NENNISIWOK  
 - NICE PEOPLE AT WORK  
 - NOOMEN ELFEKIH  
 - NORDIC P IBERICA  
 - NORTIA  
 - NOVAPRACOSA  
 - OBRA CIVIL PROFESIONAL  
 - OCTAGON  
 - OMEGA PHERIPHERICALS  
 - ONE FOR ALL  
 - ORANGE  
 - ORENES  
 - ORONA  
 - OSBORNE CLARKE  
 - OTIS  
 - PI TRAVEL  
 - PANASONIC  
 - PARENTESIS 2020  
 - PAVEL NIKITIN  
 - PEDRI  
 - PETRONIEVES  
 - PHILIP MORRIS SPAIN  
 - PLASTICS CASTELLS  
 - PREVISORA GENERAL  
 - PRIMAVERA SOUND  
 - PULEVA  
 - RAPHINHA

- RECICLATGES MC  
 - RED ARBOR  
 - ROA ARQUITECTURA  
 - ROBERTO VALLS ABOGADOS  
 - ROMEU  
 - SAICA  
 - SALTOKI  
 - SALVADOR TORRAS  
 - SANGULI SALOU  
 - SANITAS  
 - SAP  
 - SAWIMA INOXFORMA  
 - SEGURLIFE  
 - SEIDOR  
 - SENERA CONSULTING  
 - SENIA  
 - SERIGRAFIA PORTAL  
 - SERUNION  
 - SERVETO  
 - SM SAVAL  
 - SORARE  
 - SORIGUE  
 - SPECIAL CHEMICALS  
 - SPORTIUM  
 - STAHL S TPT  
 - STEN  
 - STORE SERVICE FREIBURG  
 - SUNTORY  
 - SURIS SL  
 - TALAIA CONSULTING  
 - TALENT MATCH  
 - TAP TAP FOOD  
 - TAXIVIP BARCELONA  
 - TECNITASA  
 - TER STEGEN  
 - TICKETBLASTER  
 - TILTING POINT  
 - TOKIO MARINE HCC  
 - TRANSPORTES J.CANO -  
 - TRANSINTERCANO  
 - TRAVEL CONNECTION  
 - VALLESANAUTO  
 - VAMUNT  
 - VARIAS  
 - VIAJES ALIGUER  
 - WILLIAM HILL  
 - WÜRTH  
 - XAVI GARCIA  
 - XAVIER ROSSINYOL  
 - XCELIRATE  
 - XS2EVENT B.V.  
 - YOU FIRST



# FC BARCELONA

## **EDIT**

FC Barcelona - Octobert 2034

## **TEXTS AND PRODUCTION**

FC Barcelona - FC Barcelona Communication Department

## **DESIGN AND LAYOUT**

FC Barcelona Communication Department

## **PHOTOGRAPHY**

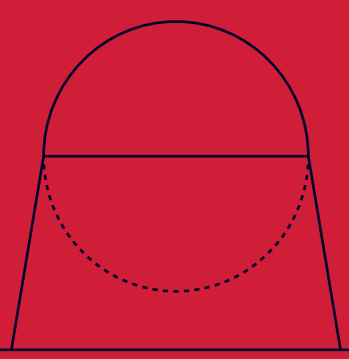
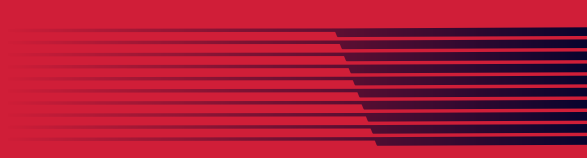
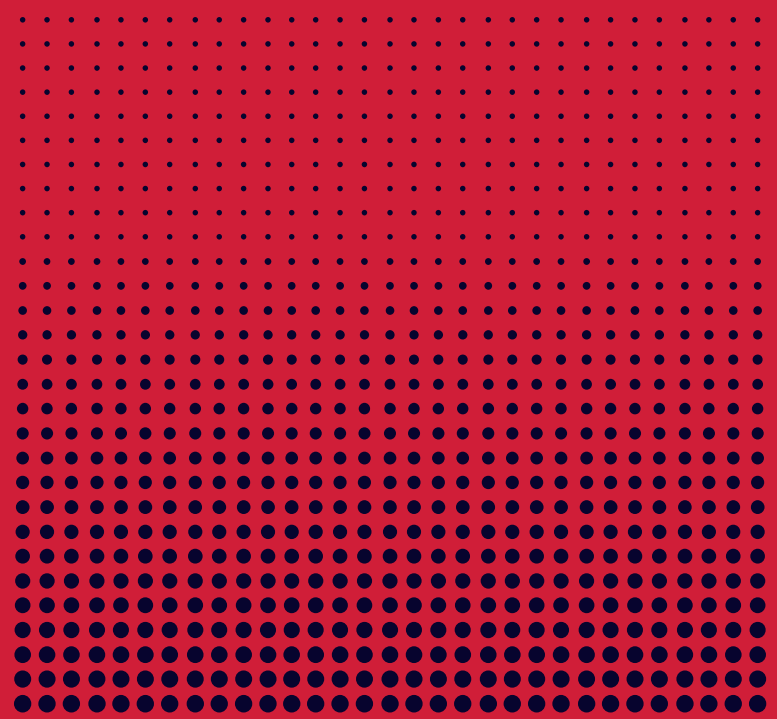
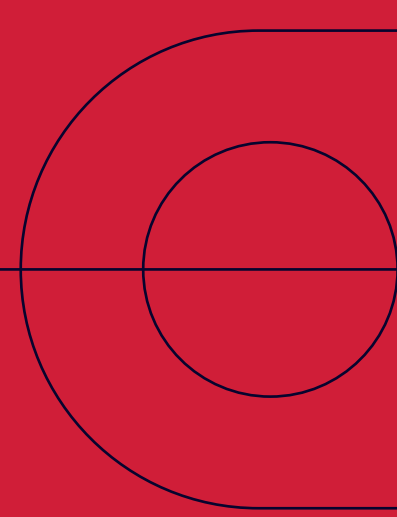
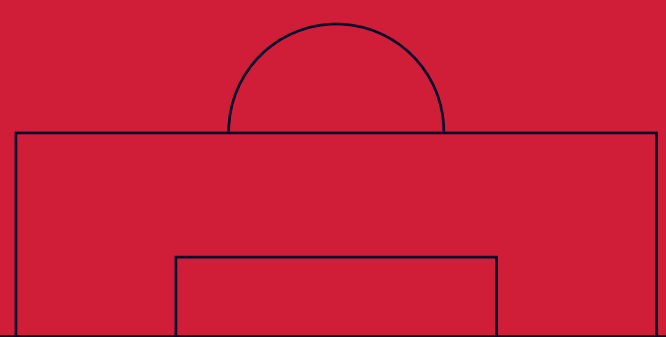
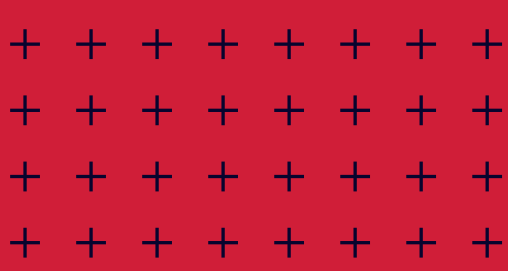
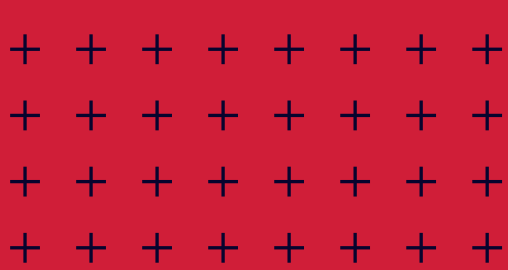
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