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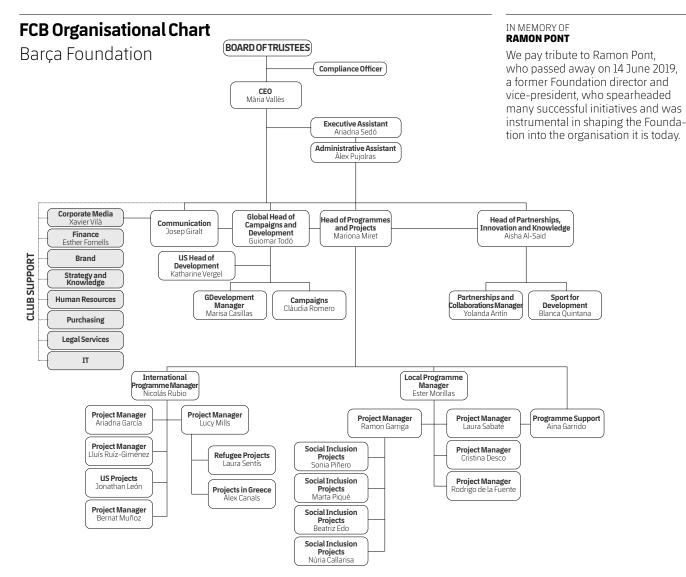
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A message from the President

n a difficult and complex year, overshadowed by the COVID-19 pandemic, the Barça Foundation has continued to pursue its goals by addressing a series of challenges and commitments, with the resolute aim of promoting the equality and integration of children and young people through sport and the teaching of values, as well as contributing towards meeting their basic needs.

The pandemic has also acted to exacerbate the vulnerability of many children, both in our own country and around the world. The strength of our convictions and the work we do have the power to bring about essential changes. Action is what defines us; it's the only way we know. FC Barcelona and its Foundation are steadfast in our resolve to make this world a fairer, more compassionate and more humane place to live. This annual report reviews the work that has been carried out during the 2019/20 season, describing how

the programmes have been implemented and explaining how the relevant funds associated with our charitable activities have been allocated, in a year when the Foundation celebrated its 25th anniversary and which has been particularly impacted by the terrible health crisis we are experiencing.

What is more, along these same lines, the club – via its Foundation – has carried out a whole series of activities since the very start of this health emergency, collaborating with institutions, businesses and other entities through the provision of both material and human

resources. The Foundation has managed the activities taken in the fight against COVID-19 in the months past, such as the club's awareness campaign; the loan of facilities; collaborating with club partners like Tencent or Taiping to import healthcare material; adapting its activities to enable children to stay in touch with their instructors; giving out advice on how to prevent cyberbullying; and organising meetings between our sportspeople and children who are patients in the Sant Joan de Déu hospital, to name just some examples.

All of these activities have been combined with the Foundation's core work, which is to provide support to children and young people who are vulnerable and in at-risk social situations. In this sense, there has been continued development of the Foundation's anti-violence programmes in Catalonia and in different countries across the world. There has also been an extensive anti-bullying campaign developed, which has been rolled out in every prima-

ry school in Catalonia and has achieved excellent end results. Social-inclusion programmes have also been held via the Pediatric Emotional Wellbeing programme, thanks to our collaboration agreement with Catalonia's five leading pediatric hospitals.

Furthermore, maintaining the Foundation's commitment towards people who have been displaced or are refugees, forced to flee their homes due to war or conflict and to seek refuge in another country, there has been continued work on the ground (refugee camps, settlements, schools and detention centres) in collaboration with the Stavros Niarchos Foundation, in a bid to improve the lives of migrant children and youths in Greece, Italy, Lebanon and Catalonia.

Upon the creation of the United Nations' 2030 Agenda, the Barça Foundation established their own strategy towards contributing to the Sustainable Development Goals (SDGs), in alignment with the Foundation's three strategic lines: prevention of violence, social inclusion

and education. The Agenda is made up of 17 SDGs and 169 targets. The Barça Foundation considers it to be a priority to quantify its contribution to the SDGs and its targets, and we reaffirm our commitment to the Global Partnership.

The Foundation is present in 102 Catalan localities, from where it has reached over 258,000 beneficiaries. At international level, it has carried out activities in 51 countries, in the process reaching over 1.3m children and young people. In total, during the 2019/20 season the Barça Foundation has provided support to over 1.58m beneficiar-

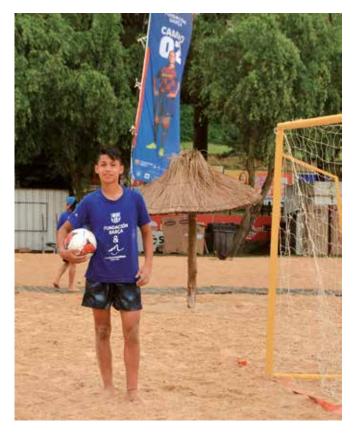
ies in Catalonia and around the world.

Over the coming years, staying on the path of contributing towards a fairer and freer society, particularly when it comes to children and young people everywhere, at the Foundation we'll be moving forward with new programmes, especially in terms of three main elements: the United Nations' SDGs, the Paris Agreement and the European Union's Next Generation programme, in order to establish major international and local alliances, to combat poverty, give migrants dignity, work with boys and girls to ensure they receive a quality education with constructive values, and to work towards peace and the consolidation of democracy.

FC Barcelona and its Foundation must play an active role in building a better, fairer and more sustainable world. We want to show outstanding leadership here and everywhere. That's our duty as *Més que un club* (*More than a club*).



Joan Laporta











The Foundation's Mission

Established 26 years ago, the Barça Foundation uses sport to generate real change for society's most vulnerable children and young people, with the aim of contributing to a more egalitarian and inclusive society, promoting respect and combatting social exclusion, inequality and violence.

The Club adopted the United Nations Millennium Development Goals in 2006 and consequently decided to donate 0.7% of its revenue to help fund the Foundation's programmes, with its players and professional coaching staff following suit as of the 2010/2011 season by agreeing to donate 0.5% of their salaries to the Foundation.

In parallel, and based on the strategic plan introduced in 2016, the Barça Foundation is working to become a global benchmark among sports foundations for its social contribution in support of children and young people.









How we work

The Foundation firmly believes in the transformative power of sport as a vehicle for change, via personal and collective development.

The Foundation's strategic plan, introduced in 2016, focuses on three core areas of activity implemented through its own in-house programmes and methodologies. These areas of work, innovative within the international arena of sports organisations, are:

Prevenció de la violència

- Programa contra la violència juvenil
- Programa contra el bullying

Violence prevention

- Anti-violence youth programme
- Anti-bullying programme

Combatting social exclusion

- Child-wellbeing programme
- Refugee programme
- Anti-exclusion programme
- Diversity programme

Access to education

• Education-access programme

At the Barça Foundation we understand that sport is vital for the health, happiness and emotional development of children. These three areas of work are complimentary to each other and are aimed at using sport as a global development tool. Our programmes are designed to promote the wellbeing of society's most vulnerable children and young people, those affected by poverty, disease, inequality and discrimination, in line with that set out in the UN's Sustainable Development Goals.



1. IN-HOUSE PROGRAMMES

Direct actions carried out by the Foundation through its programmes and the application of its own specific methodologies.

2. PARTNERSHIPS

Projects carried out in conjunction with other organisations and entities with jointly defined objectives.

3. PUBLICITY, AWARENESS AND CAMPAIGNS

Actions to promote change on issues related to our work, using a variety of tools and positioning sport as a principle actor to foster social development. We carry out communication campaigns and actions to raise public awareness around issues related to our mission.

4. INNOVATION AND KNOWLEDGE GENERATION

We seek to publicise the Foundation's position with the aim of generating social change through our programmes and methodologies.



LIFE HABITS **EMOTION MANAGEMENT** HYSICAL **HEALTHY** HABITS, AND **RESILIANCE POSITIVE** MENTAL WELLBEING **EMOTIONS** 3.4 **PROMOTION** INFORMATION AND TRAINING **HEALTH AND PREVENTION** WELLBEING 4.1 COLLABORATION **EFFECTIVE EDUCATION** QUALITY **EDUCATION** 45 **EQUAL ACCESS INCLUSION AND** PARTICIPATION ACADEMIC 4.7 **PERFORMANCE** SUSTAINABLE **GENDER DEVELOPMENT EQUALITY CRITICAL** THINKING 5.1 NO TO DISCRIMINATION 5.2 NO TO **VIOLENCE AWARENESS** 5.5 PARTICIPATION AND **LEADERSHIP SKILLS VISIBILITY EMPOWERMENT**

Sustainable Development Goals

The Barça Foundation is committed to promoting the 2030 Agenda for Sustainable Development, focusing on eight of the United Nations' Sustainable Development Goals (SDGs)

ODS 1 "End poverty in all its forms everywhere"

SDG 3 "Ensure healthy lives and promote wellbeing for all at all ages"

SDG 4 "Ensure inclusive and equitable quality education and promote lifelong learning opportunities for all"

SDG 5 "Achieve gender equality and empower all women and girls"

SDG 8 "Promote sustained, inclusive and sustainable economic growth, full and productive employment and decent work for all"

SDG 10 "Reduce inequality within and among countries"

SDG 11 "Make cities and human settlements inclusive, safe, resilient and sustainable"

SDG 16 "Promote peaceful and inclusive societies for sustainable development, provide access to justice for all and build effective, accountable and inclusive institutions at all levels"

SDG 17 "Strengthen the means of implementation and revitalize the global partnership for sustainable development"

The Barça Foundation, through our programmes and in line with our philosophy of promoting sport as a tool for personal development, advocates respect and adaptation to the requirements of each context, showcases the normalisation of the diversity of individuals and their investment in physical and mental health and promotes peace and general wellbeing.

The use of sport as an agent of change and a tool for achievement and enjoyment, without competitive connotations, encourages the teaching of values and the provision of transferable life skills that are applicable to different contexts.



Sport for Development

The Barça Foundation is working to position itself as an international leader in the use of sporting activities as a tool for fostering cooperation, development and peace-building.

To that end, it has developed a range of Sport for Development (S4D) programmes and actions aimed at helping to combat violence and facilitate social inclusion and access to education through sport.

In 2018, the Barça Foundation and UNICEF joined forces to promote S4D research and demonstrate, through research and experience, what a positive impact sport has on the lives of children and young people.

The two entities have continued to work together this season, thereby consolidating the working group of sector

professionals made up of 60 professionals and representing than 30 international organisations across five continents.

The goal is to create tools that guide the design, planning, monitoring, and evaluation of S4D-based programmes and projects.

Work on the second stage of the 'Getting into the Game' Research Project has also been ongoing, in partnership with the UNICEF Innocenti Office of Research, with an analysis of the current situation and Data provided by organisations in different parts of the world, which will provide evidence to help organisations and governments develop programmes and actions to improve children's lives through sport.







THE FOUNDATION AT A GLANCE

Catalonia

102 Locations

258,319 Beneficiaries

International



1,580,732

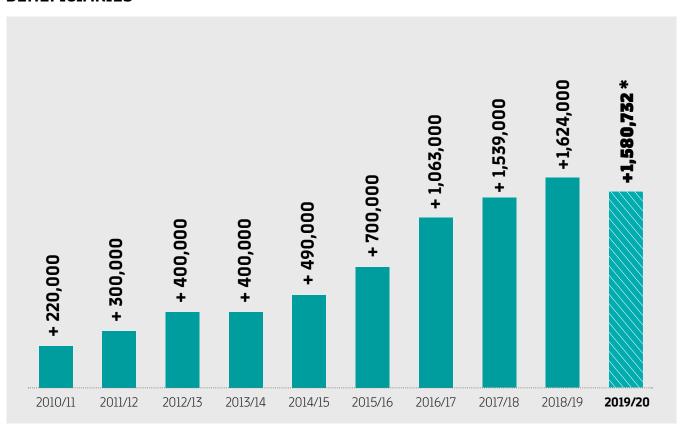
Total beneficiaries: Catalonia + international

REVENUE CHART



* Due to COVID-19 impact

BENEFICIARIES



* Due to COVID-19 impact

EF OUNDAT VIOLENCE PREVENTION RL ACCESS TO EDUCATION SOCIAL INCLUSION ZIMBABWE SOCIAL INCLUSION SOCIAL INCLUSION SOCIAL INCLUSION ZAMBIA 댐 CHINA 46. CHAD 48. 49. 50. 47. 21. SOCIAL INCLUSION SOCIAL INCLUSION SOCIAL INCLUSION SWAZILAND SOCIAL INCLUSION SOCIAL INCLUSION SOCIAL INCLUSION SOCIAL INCLUSION SOCIAL INCLUSION SOCIAL INCLUSION **SOUTH AFRICA** SIERRA LEONE SEYCHELLES TANZANIA SOMALIA SUDAN 40. 45. 4 38. 39. 41. 43. 45. 85 85 85 VIOLENCE PREVENTION VIOLENCE PREVENTION SOCIAL INCLUSION SOCIAL INCLUSION SAO TOMÉ SOCIAL INCLUSION SOCIAL INCLUSION SOCIAL INCLUSION SOCIAL INCLUSION SOCIAL INCLUSION MOZAMBIQUE 28. MAURITIUS RWANDA NIGERIA QATAR NIGER 30. 33. 34. 35. 32. 31. 45 13 SOCIALINCLUSION SOCIAL INCLUSION MALI SOCIAL INCLUSION SOCIALINCLUSION SOCIAL INCLUSION SOCIALINCLUSION SOCIAL INCLUSION SOCIAL INCLUSION SOCIALINCLUSION **GUINEA CONAKRY GUINEA-BISSAU** LEBANON 26 27 LESOTHO MALAWI LIBERIA JAPAN 22 23. 24. 22 26. Z VIOLENCE PREVENTION VIOLENCE PREVENTION SOCIALINCLUSION SOCIALINCLUSION SOCIALINCLUSION SOCIAL INCLUSION SOCIAL INCLUSION SOCIAL INCLUSION SOCIAL INCLUSION **UNITED STATES** IVORY COAST **EL SALVADOR CONGO BRAZ COSTA RICA** DR. CONGO ERITREA GHANA 10. ij 17. 13. 4. 15. 16. 17. SOCIAL INCLUSION AND VIOLENCE PREVENTION VIOLENCE PREVENTION **VIOLENCE PREVENTION** VIOLENCE PREVENTION SOCIAL INCLUSION SOCIAL INCLUSION SOCIAL INCLUSION SOCIAL INCLUSION **BURKINA FASO** CAPE VERDE ARGENTINA CATALONIA COLOMBIA BURUNDI BRAZIL

4 . 6 . 5 . 4

THE FOUNDATION IN CATALONIA

1 ALTCAMD

ALCOVER - PV

2. **ALT EMPORDÀ**

CABANES – PV CASTELLÓ D'EMPÚRIES – PV FIGUERES - IS,PV ROSES -IS,PV SANT PERE PESCADOR - PV

3. **ALT PENEDÈS**

VILAFRANCA DEL PENEDÈS - IS, PV

4. ANOIA

LA POBLA DE CLARAMUNT - PV PIERA – IS STA. MARGARIDA DE MONTBUI – IS, PV VILANOVA DEL CAMÍ – PV

5 RAGES

MANRESA - IS, PV

6. BAIX CAMP

CAMBRILS – PV
LA SELVA DEL CAMP – IS
L'ALFORJA – IS
L'HOSPITALET DE L'INFANT - IS
LES BORGES DEL CAMP – IS
MIAMI PLATJA – IS
MONT-ROIG DEL CAMP – IS
MONTBRIÓ - IS
REUS – PV
RIUDOMS – IS

7. BAIX EBRE

CAMP REDÓ – PV EL LLIGALLO DEL GÀNGUIL – PV L'ALDEA – PV ROQUETES -IS TORTOSA - IS, PV

8. BAIX EMPORDÀ

ESCLANYÀ – PV LA BISBAL D'EMPORDÀ – IS SANT FELIU DE GUÍXOLS – PV

9. BAIX LLOBREGAT

CASTELLDEFELS – PV
CORNELLÀ DE LLOBREGAT – PV, AE
EL PRAT DEL LLOBREGAT - PV
ESPLUGUES DE LLOBREGAT - IS, AE
GAVÀ – PV
MARTORELL – PV
PALLEJÀ - PV
SANT BOI DE LLOBREGAT - PV, AE
SANT ESTEVE SES ROVIRES - PV
ST. FELIU DE LLOBREGAT - IS, PV, AE
SANT VICENÇ DELS HORTS - PV

10.BAIX PENEDÈS

CALAFELL - PV CUNIT - IS

VILADECANS - IS. PV

11. BARCELONÈS

BARCELONA - IS, PV, AE BADALONA - IS, PV, AE L'HOSPITALET – IS, PV, AE VALLVIDRERA – IS

12. BERGUEDÀ

CASSERRES - PV GIRONELLA – IS, PV PUIG-REIG - PV

13. CERDANYA

PUIGCERDÀ – IS

*IS: SOCIAL INCLUSION

VALL D'ARAN PALLARS SOBIRÀ ALTA RIBAGORCA CERDANYA ALT URGELL ALT EMPORDÀ RIPOLIÈS PALLARS JUSSÀ GARROTXA BERGUEDÀ SOLSONÈS OSONA GIRONÈS BAIX EMPORDÀ NOGUERA LA SELVA MOIANÈS SEGARRA PLA D'URGELL VALLÈS SEGRIÀ ORIENTAL URGELE ANOIA MARESME VALLÈS OCCIDENTAL LES GARRIGUES CÒNCA DE BARBERÀ BARCELONÈS PENEDÈS BAIX LLOBREGAT PRIORAT BAIX GARRAF TARRAGONÈS TERRA RIBERA BAIX EBRE MONTSIÀ

14. CONCA DE BARBERÀ

SOLIVELLA - PV

15. **GARRAF**

VILANOVA I LA GELTRÚ - IS, PV

16. **GARRIGUES**

LES BORGES BLANQUES – PV

LES BORGES 17. GARROTXA

LES PLANES D'HOSTOLES – PV LES PRESES – PV OLOT – PV

18. GIRONÈS

GIRONA - PV LLAGOSTERA - PV SALT - IS, PV SANT JORDI DESVALLS – PV

19. MARESME

MATARÓ – PV
MASNOU - PV
PINEDA DE MAR – PV
PREMIÀ DE MAR - PV
SANT ANDREU DE LLAVANERES - IS
SANT VICENÇ DE MONTALT - PV
TORDERA – PV

20.MONTSIÀ

ALCANAR - IS SANTA BÀRBARA - IS SANT CARLES DE LA RÀPITA - IS SANT JAUME D'ENVEJA - IS, PV

21. NOGUERA

PONTS - PV TÉRMENS – PV

22.**OSONA**

MANLLEU – IS, PV SANT MIQUEL DE BALENYÀ - PV SEVA - PV VIC – IS

23. PLA DE L'ESTANY

BANYOLES - IS, PV

24.**PLA D'URGELL**

BARBENS – PV
BELL-LLOC D'URGELL – PV
LINYOLA - PV
MOLLERUSSA – PV

25.**PRIORAT**

CORNUDELLA DE MONTSANT - PV

26.SEGRIÀ

ALCARRÀS – PV
ALMACELLES – PV
ALPICAT - PV
LLEIDA - PV
PUIGVERD DE LLEIDA - PV
TORRES DE SEGRE – PV

27. SELVA

BLANES – PV LLORET DE MAR – PV SANT HILARI SACALM – PV SILS – PV VIDRERES – PV

28.**TARRAGONÈS**

TARRAGONA - IS, PV

29. URGELL

AGRAMUNT – PV BELLPUIG – PV LA FULIOLA - PV TÄRREGA – PV

30.**VALLÈS OCCIDENTAL**

CERDANYOLA DEL VALLÈS – PV MONTCADA I REIXAC - PV SABADELL - IS, PV TERRASSA - PV VII ADECAVALLS – PV

31. **VALLÈS ORIENTAL**

GRANOLLERS – PV LA GARRIGA - PV LA ROCA DEL VALLÈS - PV MOLLET DEL VALLÈS – PV SANT ESTEVE DE PALAUTORDERA - IS

*AE: EDUCATIONAL AREA

*PV: VIOLENCE PREVENTION

Celebrating 25 years with our members

The Barça Foundation celebrated its 25th anniversary on 18 July 2019. Over the past 25 years it has implemented numerous initiatives that have served to make the organisation what it is today: a pioneering foundation within the international sports arena committed to helping vulnerable children

and young people through sport and the teaching of values.

These commemorative actions provided an opportunity to talk about the Foundation's origins and major milestones throughout its history, highlighting the work currently being carried out, as well as outlining future projects.













Barça Foundation 25th anniversary commemorative event

With Auditorium 1899 packed to the rafters with committed members, a commemorative event was held on 23 January, presided over by FC Barcelona and Barça Foundation President, Josep Maria Bartomeu and FC Barcelona and Barça Foundation First Vice-President, Jordi Cardoner. In his address, Jordi Cardoner highlighted the Foundation's spectacular growth in recent years, with the number of beneficiaries reached increasing by 600% (from 200,000 to over 1.6 million) since the 2010/11 season and

investment by almost 200% from €5 million to almost €18 million.

In an emotionally charged meeting, attendees heard former women's first-team footballer, Ester Torrecilla, give an account of her visit to various refugee camps where the Foundation works and were moved by the words of Xènia Cid, whose son Arnau, who passed away in 2015, had been part of the child-wellbeing programme. She expressed her gratitude for the happiness brought by Arnau being given the chance to meet the first-team players through the emotional wellbeing programme for children.





25th anniversary campaign and special magazine issue

A campaign to mark the Foundation's 25th anniversary was launched in order to raise public awareness of the work carried out by the organisation. The campaign consisted of a generic video in which Messi appeared alongside the slogan 'What did Barça do today?' and three specific pieces were created to explain the organisation's three strategic programmes: anti-bullying, children in hospital and refugee support. Specific graphics were also created involving players from the first and women's teams.

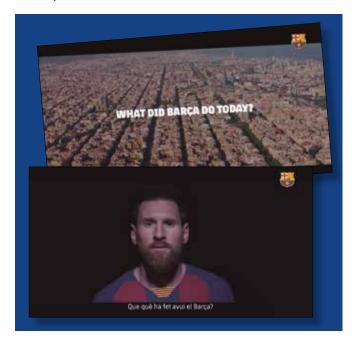
The campaign attracted more than 3,000 visits to the specific landing page, which included a module to encourage participation with an exclusive members prize draw to win a chance to join a former player on a visit to a refugee camp in Greece and learn about the Refugee Programme first hand.

A special issue of the Foundation's Fundació magazine was also devoted to celebrating the organisation's 25-year history. This magazine, which came out in the period between the 14th and 15th issues of the Fundació magazine, was organised around key moments in the Barça Foundation's history and highlighted the most relevant actions and initiatives for each.

Promoted across the Club and Foundation's various media channels

This celebration was also widely circulated on the internal media channels of both the Foundation and Club, with a report published on the Foundation and FC Barcelona websites on 20 November 2019 to commemorate the organisation's 25th anniversary and outline the work carried out by the Foundation. This news piece was accompanied by the campaign video, which was also published on both online platforms.

In terms of social media, 25th anniversary posts were published on the Foundation's Facebook, Instagram and Twitter accounts, as well as those of the Club. This organic action generated 768,000 views on the Club's Instagram account and 1,154 on the Foundation's account. The Facebook posts generated 86,000 and 1,351 views, respectively, with 26,600 additional views recorded for FC Barcelona's official Twitter account and 2,170 for the Barça Foundation's Twitter account.





Circulated to the primary local media outlets

The 25th anniversary of the Barça Foundation was widely covered by the local external media. The main media outlets focused on highlighting the successful initiatives that have been implemented by the Barça Foundation during the course of its history. As such, TV3 reported on the entity's 25th anniversary by talking about the diverse range of actions and projects undertaken by the Foundation over the past 25 years.

Another leading local media outlet, La Vanguardia, also covered the Foundation's 25th anniversary with a review of all the programmes and actions currently being carried out in 58 countries around the world.

The newspaper Ara highlighted the pride the Club feels for its Foundation, focusing its piece on the commemorative event organised to celebrate the 25th anniversary at Camp Nou's 1899 Auditorium in January.

Lastly, Mundo Deportivo underlined the impressive achievement of having successfully established a foundation that is now a world leader in terms of the work done to protect the rights of children and young people around the world through sport.

Vice-President Jordi Cardoner also gave several interviews to the main sports press and Catalunya Ràdio in which he spoke about the celebrations.



BARÇA AGAINST THE PANDEMIC

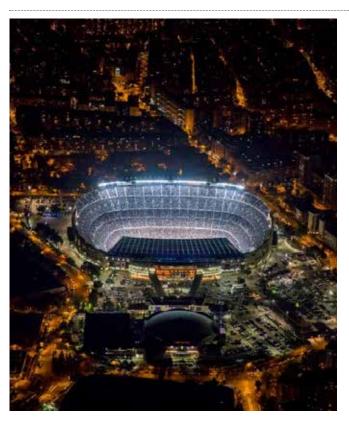


This year has been marked by the outbreak of this terrible global pandemic that has killed thousands of people and is having serious health, economic and social repercussions. To deal with this health emergency, FC Barcelona and the Barça Foundation, consistent with its guiding principle of being 'More than a Club', implemented an emphatic response by activating all available resources.

Since March the Club has, through its Foundation, launched a series of diverse actions to support the fight against the coronavirus pandemic in a bid to help thousands of people in Catalonia and other countries around the world, where the Foundation has been working tirelessly for many years

to improve the living conditions of those living in situations of extreme risk.

These actions have taken the form of supplying medical equipment, channelling financial aid, raising awareness on the subject of disease prevention and providing emotional support to children. One of the most notable actions has been the transfer of title rights for the Camp Nou stadium to the Barça Foundation for the coming season in order to generate funds through sponsorship, which will then be donated to research projects involved in fighting the pandemic, as well as various social projects working to curb the resulting negative effects.



Camp Nou stands against COVID-19

At this time of humanitarian crisis, both FC Barcelona and the Barça Foundation considered the activation of all the assets at their disposal to be an essential course of action.

As such, in April, the Board of Directors approved the proposal to transfer the Camp Nou title rights for the 2020/21 season to the Barça Foundation in order to raise funds to be invested in research projects involved in the fight against COVID-19, as well as other projects aimed at mitigating the effects of the pandemic.

Barça Foundation is at Harvard

FC Barcelona and Barça Foundation First Vice-President, Jordi Cardoner, and NBA player and FC Barcelona ambassador in the United States, Pau Gasol, were invited to take part in a virtual meeting on 18 May, organised by the prestigious Harvard University, to reflect on the role of sport in times of the Coronavirus crisis with regard to its capacity to convey a universal message of solidarity.

The session, entitled 'Sports at the time of COVID-19', was moderated by the Head of Harvard University's Global Sports Initiative, Stephen Ortega. The panel also included former Secretary General of Amnesty International, Salil Shetty, and American football player and founder of the Players Coalition and Malcolm Jenkins Foundation, Malcolm Jenkins.

Jordi Cardoner explained that Barça's historical commitment to society forms an integral part of the Club's identity, a factor that played a fundamental role in the Club's decision to sign over the title rights to raise funds for charity.

He also highlighted the support received from many of the club's partners, affiliate companies and organisations, that in collaboration with FC Barcelona, have contributed to actions to alleviate the effects of the pandemic through the donation of medical supplies and equipment.

Pau Gasol called for responsible action and the need to send the right message to everyone and especially to children. Gasol described sport as a key asset that society could call on to spearhead such initiatives.

Extensive international coverage and praise

This decision was widely reported by the international press, obtaining 2,958 mentions in the media (national and international) and 4,200 social media mentions, reaching a potential audience of 4.2 billion users. This has been the most widely covered piece of news released by the Barça Foundation since it was founded 25 years ago.

Donations of materials and partners



Donation to help at-risk families

One of the Barça Foundation's key partners, the Stavros Niarchos Foundation (SNF) in Greece, also collaborated by making a substantial financial donation to the Government of Catalonia Ministry of Education's free school meals programme and the Red Cross Response programme in Catalonia to facilitate access to food for at-risk families, provide support for homeless people, psychosocial support for the elderly and raise awareness about measures for preventing the spread of the epidemic.



Healthcare equipment, food and free school lunches

At the height of the pandemic, a time when charitable activities were key in helping to curb the effects of the epidemic, FC Barcelona, through the Barça Foundation, focused on becoming a humanitarian agent, acting to secure supplies of medical equipment for Catalonia through its partners in China in particular, as well as managing funds to support disadvantaged members of society through the Red Cross and provide free meals to children in atrisk families as part of a Government of Catalonia initiative.

These and many other actions were implemented by the Foundation and, more specifically, organised by a team made up of its own employees and those from other departments at the Club. The results speak for themselves, with over 500,000 protective healthcare products distributed to hospitals and organisations, the implementation of more than 30 different actions has demonstrated on numerous levels that, rather than merely a slogan, 'More than a Club' represents a genuine modus operandi.

Mission Hills and Barça Experience

The Barça Experience in Haikou – an exclusive Barça Experiences complex on the Chinese island of Hainan - and its partners in this project, the Mission Hills business group, were also keen to contribute to the battle against Coronavirus and consequently donated 50,000 masks for medical use for different hospitals in Catalonia.

Substantial donation from Tencent

The Chinese technology company Tencent, through the Tencent Charity Foundation,

has made generous donations of medical supplies and equipment, the first batch of which contained 15,000 sets of personal protective equipment (PPE), which the Barça Foundation duly distributed to a variety of hospitals and healthcare professionals. The second consignment consisted of 200,000 surgical masks for civilian use, 48,000 masks for healthcare use, 5,000 pairs of goggles for medical use and 3,000 face shields and, in a third consignment, 150,000 masks were supplied: 50,000 for medical use and 100,000 for healthcare workers.

These donations from Tencent are part of the agreement entered into with the Barça Foundation to facilitate access to the \$100 million Global Anti-Pandemic Fund set up by the Chinese company.

Masks courtesy of Taiping

The first shipment of over 30,000 masks arrived on 26 March and were delivered to the Government of Catalonia's Ministry of Health. These single-use protective masks for non-medical staff were donated to the Barça Foundation by the Club's regional partner, Chinese insurance company, Taiping, and were distributed to the region's nursing homes.

Beko supporting healthcare centres

Club partner Beko collaborated with the Barça Foundation to support different healthcare centres in Catalonia by donating a range of domestic appliances needed to meet the daily requirements of their medical staff. Beko provided equipment, such as high-capacity washing machines and refrigerators, along with driers, dishwashers and ovens in order to facilitate operations at the centre. The Barça Foundation distributed the equipment to both the SEM (Emergency Medical Service) and CoMB Barcelona Medical Association Barça Foundation.





Serveto show their solidarity with free transport services

The Catalan logistics company Serveto, partners of the FC Barcelona professional sports teams since 2013, has also contributed to the COVID-19 prevention efforts by offering free transportation of the various medical supply donations to the different medical and healthcare centres.

Sample collection at Camp Nou

Since the onset of the Coronavirus pandemic crisis, FC Barcelona has, through the Foundation, put its facilities at the disposition of the health authorities for anything they may need and for use in research projects aimed at helping to combat this pandemic. A mobile unit was stationed on the Camp Nou esplanade for a period of a month from 9 April for the collection of samples, with 100 people participating in a study into the prevention of new COVID-19 infections conducted by the Fight AIDS and Infectious Diseases Foundation under the leadership of Dr Oriol Mitjà and Dr Bonaventura Clotet.

Helping the fight against COVID-19 in Brazil

The Barça Foundation has donated €120,000 to UNICEF to support the work being done by the organisation in Brazil to help children unable to attend school due to the COVID-19 pandemic. The Barça entity was keen to do its bit to support the fight against Coronavirus in Brazil, one of the countries most severely affected by the global health crisis.





Loan of the medical buggy to Hospital Sant Pau

The Club has, through the Foundation, made the medical stretcher-buggy it uses to transport injured players at Camp Nou available for use at Barcelona's Hospital Sant Pau. Given the unique characteristics of the Hospital de Sant Pau, which consists of the new site opened in 2009 and the Catalan Art Nouveau complex comprised of 27 pavilions, the medical buggy has been used to transport patients between the various buildings.

Donation to various health organisations

The Club has also donated a number of phones and tablets to a variety of health organisations so that patients with CO-VID-19 could stay in touch with their families while in hospital.

The Club's IT Department pinpointed, collected and supplied the relevant software for close to a hundred devices and the Barça Foundation selected the beneficiary centres and coordinated the donation to the following institutions: Vall d'Hebron Hospital, Sant Pau Hospital, Josep Trueta Hospital, Taulí Parc Hospital, Sant Joan de Déu Hospital, Teknon Clinic, Enriqueta Villavecchia Children's Oncology Foundation and the Convent of Santa Clara Foundation.





Stavros Niarchos supporting Kids Corona

Through the Barça Foundation, the Stavros Niarchos Foundation (SNF) donated the sum of €500,000 to fund the Kids Corona study into the effects of COVID-19 on children and pregnant women, which is being conducted by research teams based at Barcelona's Sant Joan de Déu Hospital.

This project aims to promote research projects that investigate the reason why children are less affected by the virus than the rest of the population. The ultimate goal is to identify the factors that protect them and find a treatment to enable this natural protection against COVID-19 to be extended to the adult population. Researchers believe that children are the key to overcoming this pandemic.

Awareness and Communication

Charity shirts

Close to 3,000 Barça fans from all over the world took part in the 'Here, we all play' action, through which they were able to purchase a personalised shirt that was placed on the front row of seats at the Camp Nou stadium to offer symbolic support to the players during the team's match against Atlético de Madrid on 30 June. Through the Barça Foundation, the Club donated a proportion of the proceeds from the sale of the shirts to charities involved in fight against COVID-19.





Issue 16 of the Foundation's Magazine

Everything that the Club and the Barça Foundation have experienced since the outbreak of the pandemic, from the most critical moments to the progressive easing of lockdown restrictions, will go on to form part of both contemporary, as well as our own personal history. The efforts made, through its Foundation, by Barça as a club will also be recorded for future generations of Culers, just as so many other moments have been in the past. To that end, issue no. 16 of the Foundation's magazine, Fundació, provides an account of all the work carried out by Barça to tackle a situation which demanded a responsible and committed response from one of the country's leading entities.

This special 86-page issue of the Foundation's Magazine was only published in digital format for distribution to all Club members and can be found on the Foundation website in both Catalan and Spanish.

'Culers v Covid-19' campaign

During the most difficult days of the Covid-19 pandemic, there were many people who battled this health crisis. Among them many members, supporters' clubs members, Barça Academy members, professional and amateur sportsmen and sportswomen, former players, Foundation volunteers and other groups that make up the great Barça family, both at home and around the world, the numerous medical staff, carers working in nursing homes and homes for the elderly, key workers, ambulance drivers, those who participated in social volunteering initiatives or any of the numerous charity initiatives launched during this crisis.

With the help of this whole group, the Barça Foundation implemented an action on social media and, more specifically, on Twitter, to celebrate and honour these anonymous heroes who form part of a committed, supportive Barça community and whose actions so accurately represent the values with which the Club identifies. Culers against CO-VID-19 was an opportunity to publicly thank all those people for their work and encourage them to keep fighting.







Sport as a prevention tool against bullying among peers

The Barça Foundation, in collaboration with the La Caixa Foundation, is deploying all the tools offered by sport to tackle the problem of bullying, with the aim of preventing bullying, as well as raising awareness and generating knowledge about the issue.

During the 2019/20 season, 174 free-of-charge bullying awareness and prevention workshops were organised in primary schools using fun, participatory dynamics with sport as the central axis for learning, and reaching 7,600 children across Catalonia.

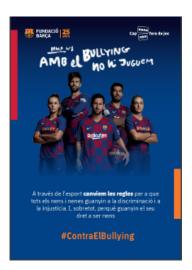


PREVENTION OF BULLYING IN SCHOOLS

A programme based on scientific evidence

According to the 'Bullying and Cyberbullying in Primary Schools in Catalonia' (2019) report produced by the Barça Foundation, 30% of primary-school children in Catalonia have at some time been victims of bullying. In light of this phenomenon of violence, the Barça Foundation has designed a methodology tailored to the primary-school curriculum to provide instruction on how to identify and prevent bullying. The methodology addresses this problem using fun, interactive dynamics centred around sport.

The programme includes the provision of training and pedagogical advice for teachers, who will implement seven sessions throughout the school year. with a total of 42 sessions provided as part of physical education, general tutoring and art classes.





Anti-bullying Programme Dossier

SCHOOL YEAR CALENDAR

School registration

(JULY-OCTOBER)

and report

Participation agreement (OCTOBER)

(JAN-FEB)

03

Online teacher

training

(NOV-DEC)

questionnaire Implementation questionnaires and report

#SchoolsAgainstBullying Accreditation

Figures for the **Anti-bullying Programme in** Catalonia

2019/20

22,525 CHILDREN

1,273 TEACHERS

96 SCHOOLS





PREVENTION OF BULLYING IN SPORT

Identifying and acting against bullying in sports

Bullying takes place in spaces where children and adolescents interact and, as such, also has the potential to occur in the field of sport. According to a study carried out by the Barça Foundation entitled, 'Bullying and Cyberbullying in Youth Football in Catalonia' (2019), over 58% of the children in youth football teams in Catalonia have been exposed to this kind of situation, with more than 9% having been victims of bullying themselves. The Barça Foundation has developed a training methodology to help equip sports coaches and physical education and sports sciences students with the tools to prevent, detect and act against bullying.







Figures on the prevention of bullying in sport in Catalonia 2019/20

909 SPORTS COACHES AND PE AND SPORT

SCIENCES STUDENTS

18,360 CHILDREN INDIRECTLY

Knowledge and awareness

The Barça Foundation considers raising awareness and educating children, young people and the general public on the issue of bullying as key and, as such, has created two online resources to that end: https://fun-dacio.fcbarcelona.cat/descarregables-bullying

- The 'Entra en joc' video illustrates a case of bullying and school violence in an innovative way, that is easy for young people to relate to.
- The 'El meu fill fa bullying?' interactive guide for families, produced in partnership with Ara newspaper, generated 6,000 unique user views.

The results of the reports published by the Foundation in 2019 have also been circulated through participation in a total of 11 conferences and various publications. According to figures from the 'Bullying and Cyberbullying through the Eyes of Teenagers and Experts' (2019) and 'Bullying and Cyberbullying in Primary Schools in Catalonia' (2019) reports, 54% of adolescents in Catalonia have been involved in cases of either direct or indirect bullying and 30% of primary-school children have experienced it themselves.



Report: 'Bullying and Cyberbullying in Primary Schools in Catalonia'



Report: Bullying and Cyberbullying in Youth Football in Catalonia



Report: Bullying and Cyberbullying through the Eyes of Teenagers and Experts'

In parallel, an open live talk on cyberbullying was organised on 7 May 2020, with experts in the field highlighting the power of sport as an innovative tool for the prevention of bullying.

BULLYING PREVENTION AWARENESS CAMPAIGN

International Anti-Bullying Day is celebrated on 2 May and to mark the occasion the Foundation launched an awareness campaign on the prevention of bullying. The aim was to raise awareness about the problem of bullying within the local community. The campaign was promoted via internal online and offline channels, as well as externally to various local media outlets, such as El Periódico, Ara, Mundo Deportivo and Sport, which covered the story in their various written and digital formats.



ADVISORY COUNCIL ON BULLYING

The Barça Foundation has also established an Advisory Council on Bullying made up of a group of 21 multidisciplinary experts, who provide support across the entire programme and have developed a roadmap consisting of ten recommendations on this issue, as well as proposals for specific actions.

The members of the Advisory Council are as follows: Andrea Garcia, Assumpció Vilá, Carles Ventura, Carme Tello, Guillem Goset, Irene Montiel, Joaquim Puntí, Jordi Collell, Laura Ribo, Maica Gil, Marta Escoda, Marta Tena, Miquel Angel Carreto, Mohamed El Amrani, Montse Conesa, Montserrat Escudé, Oriol Julià, Pilar Tintoré, Ramiro A. Ortegon, Sandra Nogués, Valentí Pineda.



Total figures for Catalonia



The total number of children directly and indirectly reached through programmes and communication and awareness actions during the 2019/20 season was

68.580















Youth violence prevention

The Barça Foundation works in contexts where youth violence has become a structural phenomenon. Our programmes use the Futbol-Net methodology to help participants acquire skills and abilities to promote peaceful conflict resolution and aid social reintegration.

This season, the youth violence prevention programme is being run throughout the whole school year in Catalonia, Argentina, Brazil, Peru, Colombia, Costa Rica, El Salvador and Mexico. The COVID-19 health crisis has forced us to redefine and adapt the programmes to new formats, in order to continue to provide support and the teaching of values to all the beneficiaries of the Barça Foundation's programmes.

















COLOMBIA

For the past three years, the Barça Foundation has been running a violence prevention programme in Colombia, aimed at creating safe recreational spaces in vulnerable and violent areas and preventing the recruitment of children and young people by criminal gangs, within the context of the process of peace-building for reintegration and normalisation. These activities are carried out in conjunction with Gran Tierra Energy and the agency that works to prevent the recruitment of young people in the country's border states.

Another of the Foundation's areas of focus is juvenile detention where, with the support of the Bogota Chamber of Commerce and Mayor's Office, it participates in projects to prevent criminal recidivism.

Bogota

The Barça Foundation's Bogota programme was launched in early 2019, with a plan implemented in the districts of San Cristóbal, Ciudad Bolívar, Engativá, Bosa, Suba, Kennedy and Mártires, aimed at using a sport-based methodology to generate social-inclusion opportunities for children and young people living in areas of social conflict.

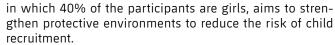
The Foundation's programme, run in the local parks of various districts, promotes social inclusion, violence prevention and access to education. This collaboration between the Foundation, the Mayor's Office and Chamber of Commerce in Bogota has had a positive impact on the lives of more than 2,000 young people.

Putumayo

The city of Puerto Asís, in the Colombian state of Putumayo, is one of the epicentres of cocaine production, drug trafficking and oil extraction in Colombia. The project run by the Barça Foundation and Gran Tierra Energy in Putumayo,

N LA JEGA





The programme's main benefit is that it provides children with a chance to have fun and escape from family or social problems, allowing participants to enjoy being children. In a context of low family cohesion, the project has provided adult role models and substituted involvement in other less positive activities. Similarly, the project's presence serves to move criminal activity away from community spaces, helping to reduce opportunities for child recruitment by criminal gangs.

At the end of February, 300 teenage boys and girls participating in this joint programme had the opportunity to spend a day with former FC Barcelona player and Brazilian international, José Edmílson, as part of the end-of-project festival.

The final phase of the project was affected by the pandemic as the Colombian government cancelled all sports classes and activities. Since the suspension of the on-site programme, activities have been carried out remotely with the aim of sharing cooperative games and online content.

Bogota Forum

At the beginning of March 2020, The Barça Foundation, with the support of the La Caixa Foundation and in conjunction with the Mayor's Office and the Chamber of Commerce in Bogota, organised a forum to discuss 'Sport as a Peace-building Tool', which was joined by two former first-team players, Carles Puyol and José Edmílson, who talked about the commitment from sport in relation to issues such as violence, inequality, sustainability and peace-building.









MEXICO

In Mexico, with the support of the Telmex-Telcel Foundation, the Barça Foundation's programme works to reduce aggressive behaviour, foster respect- and relationship-building skills and improve family dynamics. The activities have enabled different communities to take advantage of underused sports spaces and facilities in Mexico City, Ecatepec de Morelos, San Luis Potosí, Puebla, Guadalajara, Morelos and Tlaxcala, which have now become safe environments.

The programme's greatest success has been the provision of a safe and healthy form of recreation for this season's 2,793 participants that promotes the acquisition of important life skills, with 88.57% of participants demonstrating an improvement in this area. They have also benefitted from being in

a safe environment, avoiding involvement in other less positive activities. The project also promotes more respectful family dynamics, improves parenting skills and contributes to reducing domestic violence.

The programme for this project, now in its second year, was completed in March as planned. The measures imposed by the Mexican Government to curb the pandemic did not come into effect until the second half of the month and, as such, the FutbolNet activities were unaffected and able to run in all seven districts as usual.

The scheduled trip to Barcelona for the Mexican children who participated in this programme in March has, however, had to be postponed until the health situation permits.

















EL SALVADOR

The Barça Foundation works with the Poma i Fusal Foundation in El Salvador to prevent violence against children and adolescents in Parque Cuscatlán, a park in the centre of the city of San Salvador that, until recently, was an abandoned and dangerous place but has now been restored and designed to be more attractive to the community. The project has also been launched in a number of nearby schools as many children were unable to get to the park due to certain invisible barriers.

The activities have allowed more than 300 children and adolescents access to safe spaces where they have been able to let their guard down and begin to smile, enjoying physical and emotional contact with the other participants.

The programme was scheduled to run from August 2019 to March 2020, however, the activities towards the end were disrupted by the COVID-19 outbreak, leading to the two FutbolNet festivals having to be cancelled and the programme's regular activities forced to a stop.













PERU



The Barça Foundation has been working with Scotiabank in Lima since 2017, initially offering one-off recreational activities and now collaborating on a project for children and young people in the Independencia district, where there is a high rate of poverty and many teenagers drop out of school and start working at an early age.

To date, more than 3,000 children have taken part in a series of one-off activities, with 300 youngsters participating in this year's longer running project.

As a result of the COVID-19 health crisis, a programme of activities has been running since June, using digital educational resources in order to provide ongoing support to our beneficiaries.



COSTA RICA



The Barça Foundation has been working with the support of Scotiabank and the Costa Rican Football Federation since 2017 to organise an educational event for children at public and private schools around the country at the FedeFútbol facilities.

The reality in Costa Rica is substantially different from that of its neighbours in terms of violence, but it does suffer from great social inequality. By making the project available to students from both public and private schools, it promotes a space for coexistence that children and adolescents would not normally experience in their daily lives. A total of 854 participants have benefitted from the programme, with over 3,000 children and teenagers having taken part in the activities over the course of the past three years.

As a result health crisis a programme of activities has been running since June using digital educational resources, through which the beneficiaries of the Latin American programme regularly participate.





BRASIL

Rio de Janeiro

The Barça Foundation has, with the support of the MAPFRE Foundation, been working in one of Rio de Janeiro's most vulnerable and violent districts, the Favela de Maré, since 2014.

In the region of 5,000 boys and girls, who live in an environment where armed gang clashes, shootings and military police incursions form part of daily life, have participated in this programme.

In 2019, the programme helped to create activities within a safe environment aimed at providing educational and emotional support to children and young people, with the focus on skills development and the acquisition of tools that foster dialogue and peaceful coexistence.

The 2020 edition of the programme began in March but was halted days later due to school closures and restrictions, imposed on group activities by the local authorities as measures to curb the spread of the pandemic.

Over the following six months, all training, awareness and support activities were provided to beneficiaries and their families remotely in digital format.

The on-site activities are expected to resume in the second half of August 2020, in line with the relevant safety and social distancing measures.

2020, sota les mesures de protecció i distància social.





Sao Paulo

Also with the support of the MAPFRE Foundation, the Foundation has collaborated with the municipal secretariats of education in the state of Sao Paulo to implement the FutbolNet methodology into the extracurricular activities for children and young people at local schools, which have been made available to the local community.

Since 2019, the Foundation has been working on the 'Cidade na Escola' (City at School) programme in the municipality of Diadem, involving 18 schools in which 5,800 children have participated. It also collaborates on the 'Escola 360' programme organised by the Guarulhos Municipal Secretariat of Education, which operates in nine Unified Educational Centres (CEUs) in the Guarulhos municipality.

Similarly, since 2017, the Foundation has, with the support of Scotiabank, been involved in the organisation of an annual educational day for more than 1,000 children.

The seminars scheduled to be run in Sao Paulo in April had to be postponed due to the health crisis but are expected to resume in the last quarter of 2020.









ARGENTINA

Rosario

The Barça Foundation, in partnership with the Leo Messi Foundation, has carried out various initiatives in the cities of Rosario and Villa Gobernador Gálvez, in areas where violence is prevalent due to drug trafficking.

The sessions, which are run in local sports complexes, use the FutbolNet methodology to promote the acquisition of values, behaviours and skills aimed at fostering coexistence and participation among children and young people

have participated in this programme during the course of the season.

The 2019 edition of the project finished in December and

in the community. A total of 484 children and adolescents

The 2019 edition of the project finished in December and was unaffected by the pandemic crisis. The 2020 programme has not been able to start due to school closures and the suspension of activities at sports centres in the Municipality of Rosario, among other COVID-19-related measures imposed by national and local authorities since 15 March.







Juvenile detention centres

The social reintegration of young offenders in Catalonia: tools for social-skill acquisition and development

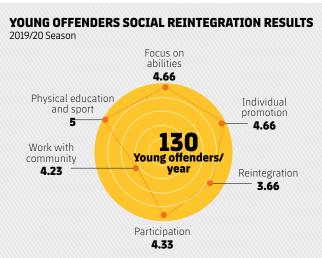
The Project, which involves three juvenile detention centres - Can Llupià, El Segre and Els Til·lers (Therapeutic Unit) and Girls' Unit – implements the Foundation's sports and educational methodology to aid the social reintegration of around 130 young offenders every year in order to help them develop social skills that they can integrate into their lives.

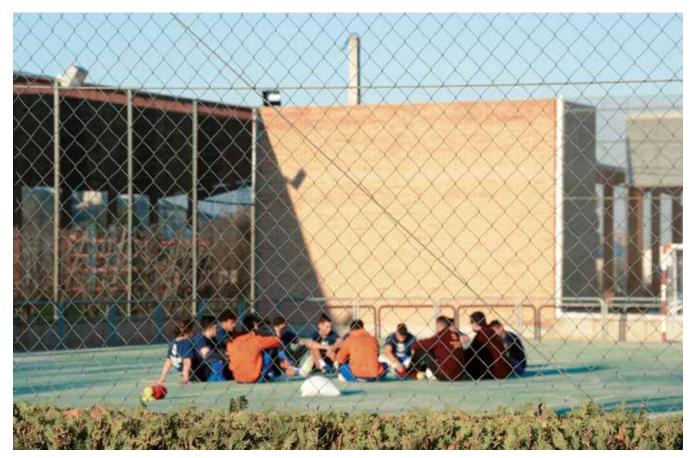
The evaluation carried out for the 2019/20 season highlighted the programme's principal areas of achievement, generating improvements in the effective reality of participants and providing them with a better appreciation of their potential and options. The FutbolNet methodology has also helped to identify the unique qualities of participants, to foster respect for their individuality, promote a sense of responsibility for their actions and nurture their interests, differences and unique qualities in order to better identify the educational stimuli that the Foundation can offer.

The Foundation also works with the University of Barcelona to offer thirteen of the University's students the opportunity to design and participate in the sessions at the Can Llupià centre in Barcelona, as a result of various education and service agreements.

This project is facilitated via an agreement with the Programmes and Innovation Unit of the General Directorate of Criminal Execution and Juvenile Justice, which forms part of the Government of Catalonia's Ministry of Justice.













One Team, youth reintegration

'Basketball as a tool for social inclusionl'

One Team is the social project organised by the basketball Euro-league in which the Barça Foundation establishes links between its basketball first team and the Catalan Juvenile Detention Centre. Players from the Barcelona Lassa first team, such as Pierre Oriola and Àlex Abrines, have participated as part of the team of project ambassadors, together with former captain Rodrigo de la Fuente and women's team player Magatte Niang.

The project uses the One Team methodology which, together with the FutbolNet methodology applied to basketball, aids the social reintegration of the 31 young participants.

A series of cooperative challenges were carried out during the course of the 2019/20 season, which transcended prison walls and, thanks to the support of the club's management and the educational teams at the juvenile detention centre, young offenders and members of Barça's basketball first team had the opportunity to work together to achieve shared goals.





Emotional wellbeing for children

Hospital admission and treatment is often a time characterised by pain, uncertainty and confusion for the children involved. The Barça Foundation, aware of the great capacity Barça and its players possess to inspire positive emotions, has developed a programme to support these children and their families through the organisation of visits, events and distribution of merchandise. These initiatives were enjoyed by a total of 121,301 children during the course of the 2019/20 season.

The Robot Pol project, making dreams come true for children in hospital

Launched in 2017, this joint project coordinated by the Barça Foundation and the Abidal Foundation, aims, with the help of a robot, to provide children in hospital with a very special experience. The initiative uses a device which facilitates an audio and video link, to enable children in hospital or undergoing treatment at home to enjoy the experience of visiting Barça by means of a remote-controlled robot directed by the children themselves.

The activity was devised thanks to the support of AWABOT, the company responsible for donating the robot, and is run through the collaboration of a team of volunteer members and former players, who act as on-site guides accompanying both the robot and the children. This experience is offered to children in the following hospitals with which the Foundation has agreements in place: Hospital Sant Joan de Déu, Hospital Vall d'Hebron, Hospital Sant Pau, Hospital Germans Trias i Pujol, Hospital Parc Taulí de Sabadell and the Barcelona Children's Hospital, together with the Enriqueta Villavecchia Foundation.

One particularly notable experience, among many others this season, was the programme's involvement in marking a special milestone for the Barça Museum in September 2019, for which one of its participants was selected to be the museum's symbolic 35 millionth visitor. The initiative also formed part of the open training session that was held in January 2020, as well as the events organised in June 2020 for the Museum reopening after its closure for COVID-19, where another of the children participating in the programme was given the chance to be first through the doors. These represent very special experiences for the children involved, helping to provide a brief distraction from their illness.

A total of 110 children were able to enjoy the experience during the 2019-2020 season, 82% of which said the activity had made them feel as though they had been outside the hospital.











The 'Joy' project, visits that mean the world

Some moments are priceless and an ill child getting to meet one of their Barça heroes is one of those. The Foundation's Joy project contributes to improving the emotional wellbeing of close to 500 children with serious illnesses around the world, by giving them the opportunity to meet players from the football and basketball first-team squads, as well as enjoying a unique experience at the Camp Nou or being given a signed piece of merchandise.

Many of these experiences are carried out as part of a collaboration agreement with the Make-A-Wish Foundation and the Pequeño Deseo Foundation.

A total of 434 children have benefitted from these experiences this season, 97% of whom said that the experience made them feel better and/or more energised than they had before.

In response to the COVID-19 crisis, the Foundation has adapted to an online format in order to continue to arrange for children suffering from illnesses to meet members of the Barça team and, thanks to help of the Hospital Sant Joan de Déu, the Enriqueta Villavecchia Foundation and Casa Ronald McDonald, 20 children have been able to enjoy this new format experience.











The 'Christmas all year' project

The 'Christmas all year' project organises hospital visits involving members of FC Barcelona's professional teams, with the aim of bringing cheer to around 2,000 hospitalised children a year. In addition to their Christmas visits, the players of the men's and women's football first teams, of Barça B and the professional sections of basketball, roller hockey, handball and futsal have also been helping to bring a smile to the faces of children in hospital throughout the rest of the year, reaching some 1,390 children in total this year.

All members of the medical teams involved emphatically agree that the 'Christmas all year' project helps generate a range of positive feelings and emotions, such as excitement, happiness and joy.















Magic Memories, transporting the Camp Nou to hospitals

The result of a collaboration between the Barça Foundation and the Magic Memories company, the project uses chroma and Photoshop to enable patients to have their photo taken alongside Barça's first-team footballers. The children are then given a copy of the photograph as a souvenir.

While they wait for their personalised

booklet to be printed, the young beneficiaries enjoy a 3D virtual Tour of the Camp Nou stadium. This action is run as a voluntary initiative by members of the Magic Memories team of employees.

A total of 121 children were able to enjoy the activity during the course of the 2019/20 season.



Donations Project: clothes, merchandise and tickets to bring a smile to the faces of those most at risk

The Donations Project works alongside social organisations providing support to children and young people in vulnerable situations. The aim is to promote the emotional wellbeing of children by raising their spirits through the distribution of sportswear, Barça-branded merchandise and invitations to matches and the Camp Nou Experience.

A total of 119,236 children suffering from some form of illness or in situations of social risk have benefitted from this project during the course of the 2019/20 season.

A key action, and one of the most eagerly anticipated by the charity organisations involved, is the distribution of invitations to attend the open training session for the club's first team on 5 January, which is traditionally attended by a large number of children.

In 2020, this annual gathering of players and 300 children took place at the Johan Cruyff Stadium within the Ciutat Esportiva Joan Gamper training complex, where all the participants had the opportunity to see their idols up close and take photos as souvenirs of an unforgettable day.





















Refugee programme

According to the latest figures published by the United Nations High Commissioner for Refugees (UNHCR) there are currently 79.5 million displaced people in the world, of whom more than 25 million are refugees. Half of these refugees are children who have been forced to leave their homes due to conflict, violence and persecution.

Children and young people are the most vulnerable group in this extremely challenging context and are subject to serious violations of their rights. As a result of their age and particular vulnerability, children suffer due to a lack of specific measures in place to facilitate their protection and shelter.

Thanks to the support of the Stavros Niarchos and UEFA Foundations, the Barça Foundation was able to continue to demonstrate its commitment to refugee children this season through the implementation of a sports-based education programme, aimed at children living in communities and centres in Catalonia, Greece, Italy and Lebanon which host large numbers of refugees.

The Foundation has collaborated with local partners in each country to implement the FutbolNet methodology within a wide range of contexts, such as refugee camps, informal settlements, community camps, youth centres and schools.

The programme works to promote physical and emotional wellbeing among both the refugee children and the host communities, helping participants cope with the realities of displacement, as well as facilitating social inclusion and integration within their host communities.

The Barça Foundation has trained a total of 155 coaches and instructors and 41 volunteers on how to implement the Barça Foundation's own custom-designed FutbolNet methodology, with an average of two FutbolNet sessions, each two hours long, being run every week since September 2019. The pro-



gramme of activities was forced to stop in the middle of March 2020 due to the outbreak of the Coronavirus pandemic.

A total of 6,456 children and young people participated in the programme: 2,417 in Greece, 3,557 in Lebanon, 222 in Italy and 342 in Catalonia. The Barça Foundation and its implementing partners also organised more than 30 special events, trips and activities during the course of the season to complement the ongoing delivery of FutbolNet and increase the programme's impact.

The Barça Foundation completed this year's programme with the launch of an awareness campaign on 20 June to coincide with World Refugee Day, in order to raise awareness about the refugee programmes run by the Foundation in Greece, Italy, Lebanon and Catalonia.

Greece

The Foundation organised weekly activities with 2,417 children in refugee camps and public schools in Athens and Leshos

The programme was run with the support of 17 coaches and 29 volunteers and in collaboration with three implementing organisations: Organization Earth, Movement on the Ground and Iliaktida.



Lebanon

The Foundation organised two programmes in Lebanon this season in collaboration with its implementation partner, Cross Cultures Project Association. The first programme, run with the support of 55 coaches and nine volunteers, involved the organisation of regular weekly activities at the municipal football fields near the informal settlements, with a total of 1,126 children taking part. A second programme was implemented in public schools, where 2,431 children were able to participate in activities as part of their physical education classes. This initiative was made possible as a result of the efforts of a team of 42 local PE teachers.



Italy

The Foundation's programme in Sicily consisted of activities run at hosting centres for unaccompanied minors managed by Italian government-funded social cooperatives, in which a total of 222 participants took part.

The programme of activities was run with the support of 16 coaches and one volunteer.







Catalonia

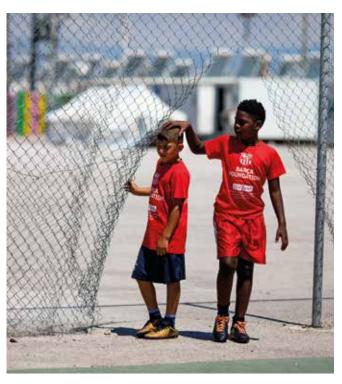
The refugee programme in Catalonia, run in conjunction with Catalan Government-funded social cooperatives, implemented activities at hosting centres for unaccompanied minors involving a total of 342 participants.

The programme was managed by 25 coaches and two volunteers, with the focus on the teaching of values.











Measures implemented in relation to COVID-19

The COVID-19 crisis resulted in the programme's sports activities having to be temporarily suspended between mid-March and mid-May, depending on the specific restrictions imposed in each country. Various intermediary solutions were sought, however, in order to stay in touch with the beneficiaries and coaches and offer them support during this difficult time.

The Barça Foundation continued its programme of activities with unaccompanied minors in Catalonia by providing weekly online sessions, which were adapted to this new format.

The teams of coaches in Greece and Lebanon took part in a range of voluntary aid actions in their respective communities during this critical period, providing a perfect demonstration of their leadership and commitment to the communities in which they work.

Migrant youth employability programme

In partnership with the UEFA Foundation, the Barça Foundation has developed a new, sport-based employability methodology tailored to the needs of unaccompanied refugee minors and young migrants and refugees at high risk of social exclusion. This season, the Barça Foundation organised a series of workshops to train coaches and instructors on the new methodology in Catalonia, Greece and Italy. In parallel, a pilot project was also launched, however, the Barça Foundation and the UEFA Foundation have been obliged to suspend the programme as a result of the Coronavirus crisis.







New methodology

The Barça Foundation's methodology design team has developed a new methodology based on extensive research and site visits to the three programme centres, as well as a broader analysis of youth unemployment and the challenges and needs associated with young people in the context of unaccompanied minors, young migrants and refugees in Europe.

This new methodology is inspired by the Barça Foundation's FutbolNet methodology and its sport-based approach, in order to complement existing strategies in relation to integration, employability and promoting the acquisition of abilities, habits and life skills for application in the labour market, with the focus on six skills related to youth employability:

EMOTION MANAGEMENT

TEAMWORK

INITIATIVE AND PROACTIVITY RESPONSIBILITY AND JOINT RESPONSIBILITY

COMMUNICATION

FLEXIBILITY

Migrant youth employability programme in Europe

CATALUNYA

25 instructors at hosting centres for unaccompanied minors

4 toi 6 sessions run at each of the 10 hosting centres, benefitting a total of 210 (52 women/girls) unaccompanied minors.

Vallvidrera
Sant Feliu de Llobregat
Vilanova i la Geltrú
Piera
Santa Margarida de Montbui
Gironella
Llavaneres
Sabadell
l'Hospitalet
Olivar

CATANIA, ITALY

25 instructors from the Prospettiva and Il Node social cooperatives in Italy.

2 to 4 sessions run in all communities and shelters in Catania and Arcireale, benefitting a total of 74 unaccompanied minors.



ATHENS, GREECE

12 coaches

A total of **2 sessions** at three sites in the Athens region, benefitting a total of **45 unaccompanied minors.**

Shelters in the city of Athens and services in safe areas of the Eleonas and Schisto urban camps.



ERASMUS+

In line with this new area of work on which the Foundation intends to focus in the coming years, the European Union, through its Erasmus+ programme, has appointed the Foun-

dation to head up a project being implemented in conjunction with four other European organisations, to promote youth employability skills development through sport (STEP4Youth).















Social inclusion programmes

The Barça Foundation's social inclusion projects enable us to help combat different forms of social exclusion and promote the creation of new opportunities through sport, for groups of children and young people from at-risk communities affected by problems such as disease, poverty, inequality and different forms of discrimination. This has been achieved by drawing on four fundamental benefits offered by sport, namely its capacity to break down barriers and stigmas, increase child participation, promote integral development and encourage changes in attitude.













DIVERSITY PROGRAMME

The Foundation is committed to ensuring all its projects are inclusive resources (groups made up of children and young people with and without functional diversity). A total of 566 children and young people have participated in the inclusive projects organised by the Foundation during the course of the 2019/20 season, of which 16 (3%) have functional diversity. As a result of the situation created by the COVID-19 pandemic, the diversity programmes in Catalonia, Japan and New York have also had to be tailored to a new format, thus ensuring the continuity of these projects that help participants acquire different skills and abilities while playing sport in an inclusive environment.

DIVERSITY PROGRAMME IN CATALONIA

Through the application of the FutbolNet methodology to an extracurricular format, the Barça Foundation is also involved in running a project aimed at facilitating access to physical activity and sport for a group of 25 children and young people with functional diversity previously unable to participate in this type of activity due to various barriers. A total of 166 children and young people have taken part in the project since 2015. In an evaluation conducted during the 2019/20 season, 89% of the family members interviewed indicated that they either strongly or somewhat agree with the statement that the FutbolNet methodology has enabled their sons and daughters to fully participate in physical activity on equal terms with any other child or young person. The project helps to provide greater balance with regard to the availability of resources, so that children and young people with disabilities have the same opportunities as any other child to enjoy organised physical and sporting activities on an ongoing basis. 83% of the family members interviewed felt that the project helped to reduce prejudices about people with functional diversity.

FUNDACIÓ BARÇA Lap Rena fora de jex

Charity futsal match

As a result of a collaboration with FC Barcelona's Futsal area, all the proceeds of the friendly match that took place between Barça Lassa and Corinthians on 26 February 2020 were able to be channelled into the Diversity Project.

The players' visit to one of the project sessions prior to the match, as well as the half-time activities organised during the game, added to the whole experience, making it a truly unforgettable and positive one for everyone involved: players, beneficiaries, teachers and family members. The match also provided an opportunity for many participants involved in the Foundation's other social inclusion and anti-violence projects to come along and watch from the stands.

Inclusive pilot scheme in educational communities

As the result of a joint collaboration with the Fundació Onada de Tarragona and the Institut Escola Mediterrani in the Camp Clar district of Tarragona, an inclusive experience using the FutbolNet methodology was launched during the 2019/20 season for people in educational communities with functional diversity.

Two Fundació Onada beneficiaries with functional diversity interested in teaching sport in schools, had the opportunity to go into a school to collaborate as part of the teaching team. The Barça Foundation's methodology and ongoing input ensured all the agents were equipped with effective tools to make it an enriching experience for the whole community, fulfilling the objectives of the parties involved.





DIVERSITY PROGRAMME IN JAPAN

Since 2018, the Barça Foundation, with the support of Konami, has been running a project in Japan alongside different sports and social organisations to help create a more egalitarian and inclusive society. A knowledge-transfer strategy applied to the FutbolNet methodology supports local instructors and coaches as agents of social change, with the focus on using sport as a tool for the inclusion of people with functional diversity. The project involves the participation of a number of sports fede-

rations affiliated with the Japanese Inclusive Football Federation, as well as other social entities that work with children with functional diversity.

The project encourages girls and boys to participate on equal terms, regardless of their individual skills and abilities, and seeks to create fully inclusive spaces for people with or without functional diversity. Over 300 children with functional diversity benefitted from the scheme during the course of the 2019/20 season.









DIVERSITY PROGRAMME IN NEW YORK

The Barça Foundation has developed a programme to promote the inclusion of children and adolescents with functional diversity in various neighbourhoods in the city of New York. The FutbolNet methodology is applied to physical education sessions in public schools in the districts of Queens, the Bronx, Brooklyn and Manhattan. The goal is to provide support to students in situations of risk through the teaching of values

and working on the development of social skills, with the aim of contributing to a more egalitarian and inclusive society.

This season, 30 physical education teachers from 20 public schools have received training on the FutbolNet methodology, in order to promote student autonomy and emotional wellbeing, with more than 850 children able to benefit from the project.







Programme against social exclusion

The projects aim to promote equal opportunities for children and young people at risk of social exclusion, whether due to factors associated with socio-economic status, gender, ability or origin.





PROGRAMME AGAINST SOCIAL EXCLUSION IN CATALONIA

The programme against social exclusion in Catalonia uses the FutbolNet methodology, with the aim of breaking down prejudices associated with groups at risk of social exclusion, establishing bonds, developing personal skills and acting as an agent of community prevention.

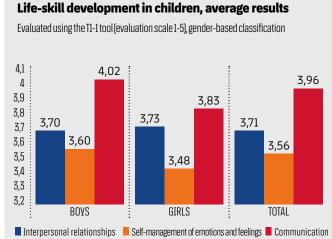
Thanks to the support of Nike, through its 'Made To Play' initiative, and the Provincial Councils of Barcelona, Girona, Lleida and Tarragona, as well as the local councils in the towns and cities where the programme is run, around 1,100 children from some 27 towns and cities around Catalonia have been able to participate in the projects organised by the Barça Foundation. The COVID-19 pandemic has meant that the sessions and, as such, the methodology has had to be adapted in order to continue to run the projects in a remote format. The most significant data on the impact achieved by both the on-site and online versions of this programme have been:

- The vast majority of participants related FutbolNet to a clear and significant improvement in their emotional, prosocial and interpersonal skills.
- 59% of participants in Barcelona and 34% of participants in the rest of Catalonia who have taken part in the virtual sessions said that FutbolNet encouraged them to do more exercise during lockdown.



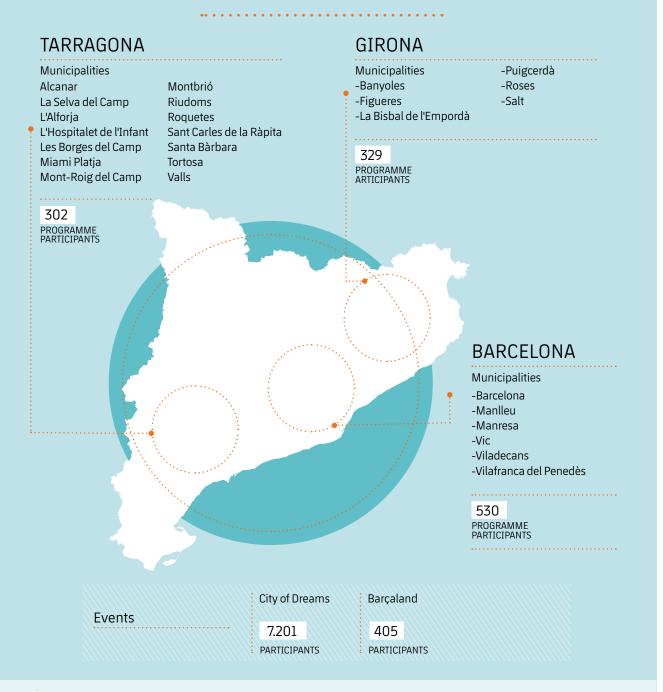
- 69% of the participants in Barcelona and 65% of the participants in the rest of Catalonia who have connected to the virtual sessions confirmed that FutbolNet has encouraged them to dedicate more time to personal hygiene.
- 76% of participants in Barcelona and 59% of participants in the rest of Catalonia said that FutbolNet has helped them feel calmer and more at ease around their families.





'FutbolNet' methodology programmes in Catalonia

1.161 BENEFICIARIES



During the 2019/20 academic year, a total of 9,195 children benefited from the various activities in which the *FutbolNet* methodology was applied.

Programme against social exclusion

Although many of its beneficiaries are based in Catalonia, the Foundation's programme to combat social exclusion also focuses a significant proportion of its efforts on providing support to children in various countries around the world.

A number of such projects were carried out this year in the Middle East and Africa, the latter in collaboration with the International Olympic Committee (IOC) and, more specifically, its organisation Olympafrica.

The projects run in Africa focused on children living in high-risk situations or affected by social exclusion due to factors associated with gender or disability.



QATAR PROJECT

Thanks to Shell's support, over 3,500 children between the ages of 6 and 12 from a total of 30 schools have been able to enjoy the extracurricular activities organised by the Barça Foundation in Qatar. One of the defining characteristics of this 'Koora Time' project, is that, after running for eight years, it can

now boast complete parity in terms of participation between girls and boys.

The programme is also responsible for having trained 109 male and 77 female instructors on the FutbolNet methodology and its application for the promotion of healthy habits.







AFRICAN PROJECT

The Barça Foundation, International Olympic Committee and Olympafrica Foundation have been working together to promote the values of sport among African children since 2013. The OlympAfrica Cup is organised on an annual basis and consists of a number of regional tournaments in which 96,000 children from 33 African countries participated in July 2020. Thanks to the efforts of the Olympafrica Foundation, the project is also run as a regular extracurricular activity (throughout

the school year) in the organisation's community centres in the following 12 countries: Senegal, Mali, Burundi, the Ivory Coast, Mozambique, Lesotho, Zimbabwe, Gambia, Rwanda, Burkina Faso, Niger and Togo.

The FutbolNet methodology is applied to the most popular sports in each specific country and region in order to promote the local culture, for example: korfball, volleyball, athletics, basketball and football, among others.

















Access to education

The Foundation is committed to education as a fundamental part of child development and, as such, carries out various projects in this field in partnership with UNICEF, as well as other in-house initiatives, such as Masia Solidària.

The Barça Foundation has been working alongside UNICEF since 2011, implementing projects in South Africa, Brazil, Ghana and China based on the use of sport as an educational tool.







Masia Solidària

The Masia Solidària project serves as a perfect illustration of the organisation's commitment to education. This joint initiative with the Barça Foundation seeks to make the youngest members of the Barça family more socially aware and encourage them to apply the Club's five key values (teamwork, respect, humility, effort and ambition) through the organisation of experience exchanges with vulnerable people under the care of social entities, thereby providing an enriching experience for all parties involved.

The La Masia players learn what life is like in a home for the elderly, for people with various disabilities, children at day care centres, children suffering from illnesses, people with neurological disabilities and young people with substance abuse addictions.

Specifically, in terms of the players, the project has a number of objectives, such as making the youngsters aware of other social realities, developing their socio-emotional skills and abilities, as well as their critical and reflective perspective in relation to social injustices in order to dispel prejudices.

The project also contributes to the emotional wellbeing of the participants from the social entities involved in the programme. Participants have an opportunity to visit the Cuitat Esportiva complex to enjoy a joint training session or watch our players compete in match.

As a result of this year's COVID-19 crisis, modifications have also had to be made to the *Masia Solidaria* programme. Since May 2020, all the meetings between the different professional sports training teams and social entities have been carried out online. During the 15 virtual session organised, 179 players from ten teams and 89 participants from seven entities shared their experiences during lockdown and exchanged ideas for exercise routines and craft activities to do at home.

A total of 46 activities have been carried out during the course of the season involving 910 participants: 437 beneficiaries from 18 social entities across seven municipalities, and 473 athletes from La Masia's 39 teams.









"It's taught me a life lesson: we're all equal and all fighting for the same dream, social equality" - DANI

"It's taught me to enjoy every little moment in life, even the worst" -

ARNAU

"Origins, ethnicity and social background are not what matters. All the participants are amazing people" - ROGER







Gender focus

A working strategy was produced during the 2019/20 season in line with the Foundation's position on gender equality. The Foundation believes in an inclusive, non-violent society in which the most vulnerable children and young people have the right to equal opportunities in relation to recreation and education. To that end, it applies its most valuable tool – sport - to ensuring that all children and young people around the world are able to develop their full potential.

The promotion of equal rights and opportunities is addressed by applying an intersectional approach and, as such, the Foundation works to ensure that all its programmes are safe and inclusive, so that everyone, regardless of their gender, ethnicity, sex, age, ability, religion, sexual orientation or class is able to contribute and participate in an environment that fosters respect and dialogue.

Results for the 2019/20 season

The mixed sessions run as part of the Foundation's programmes highlight the tendency for increased tolerance with regard to the participation of girls and the involvement of female instructors in sporting activities. 39% of participants on the Foundation's long-running projects are girls and 44% of FutbolNet methodology trainees are women.

Women accounted for 35% of the team of 155 coaches and 24% of the 41 trained volunteers involved in the sports-based educational programmes carried out with local and refugee children and young people in Greece, Italy, Lebanon and Catalonia during the course of the 2019/20 season, which benefitted 6,453 participants - 34% of whom were girls.





FOUNDATION PROGRAMMES

39% OF PARTICIPANTS ARE GIRLS

44% OF FUTBOLNET METHODOLOGY TRAINEES ARE WOMEN

Our approach

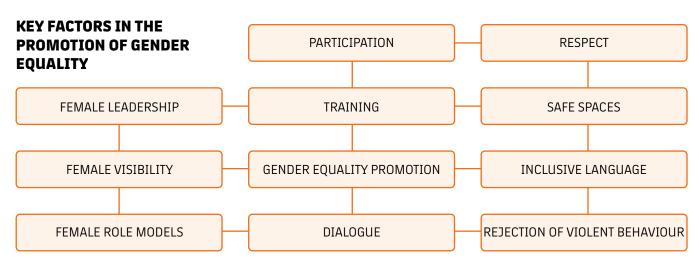
The female instructors and coordinators that form part of the Barça Foundation's team help to showcase female leadership, promoting sporting achievement, empowerment in the workplace and participation, which encourages girls to see beyond the gender barriers imposed by society and incre-

ase their aspirations. The Foundation also works to ensure the programme's activity schedules and spaces are safe and non-prejudicial, so that girls and young people are able to gain confidence in their abilities and skills and feel more empowered.





















UNICEF

The partnership between Barça and United Nations Children's Agency, UNICEF, was established in 2006 and represents an innovative commitment that has been consolidated over the years.

This collaboration currently supports projects aimed at promoting access to education in Ghana, Brazil, South Africa and China. The two entities also work together to promote sport for development, in a bid to harness the power of sport in order to fight inequality.

In Brazil, with the focus on the protection of children and young people, sport and communication are used in a programme of activities aimed at children with disabilities, who are marginalised within mainstream education. The project

run in South Africa has promoted physical education classes in schools, as a tool to reduce violence and improve academic performance. The work carried out in Ghana has used sport to promote access to education and improve social skills for children in disadvantaged areas. Lastly, FC Barcelona's funds have helped to ensure that children and families living in remote and disadvantaged areas in China are able to access community, protection and welfare services and thereby benefit from living in a more supportive environment.

A sport for development research project has also been implemented and the Barça Foundation has allocated part of its annual budget for this year to UNICEF, to support the agency's emergency programmes in Mozambique and Syria.





Sport for development

One of the key projects being developed within the framework of the Foundation-UNICEF partnership is the 'Getting into the Game' study, which looks at the impact of sport for development (S4D) on the lives of children and young people. Work on the second phase of this project has continued this year, to confirm the power of sport as a vehicle for improving academic results and skills development in children. A joint working group has also been set up, which draws on the knowledge and experience of 60 experts from the field of sport for development.









World Children's Day

In 2019, World Children's Day, celebrated on 20 November, also coincided with the 30th anniversary of the Convention on the Rights of the Child. The Barça Foundation carried out a number of actions in conjunction with UNICEF to mark the occasion, with FC Barcelona and Barça Foundation First Vice-President, Jordi Cardoner, giving an address at the commemorative event organised by the UN General Assembly, in which he spoke about the historic alliance between the two entities and the importance of sport for development as a tool for change.

A joint campaign was also launched by the two entities, with a video produced featuring first-team player Sergi Roberto, which advocated for every child's right to play and was widely circulated on social media.





Hospital Sant Joan de Déu

A variety of actions have been carried out this season as part of the Barça Foundation's partnership with the Sant Joan de Déu Hospital.

Work has continued on the construction of the future SJD Paediatric Cancer Center Barcelona which, once completed, will be one of the largest paediatric oncology centres in Europe and which is supported by the Barça Foundation, the Stavros Niarchos Foundation and the Leo Messi Foundation.

The new four-storey facility being built next to the current Sant Joan de Déu hospital will be able to care for 400 patients a year.

The 2019/20 season also saw the implementation of a number of ac-

tions aimed at combatting the effects of the Coronavirus pandemic.

Underlining the importance of this alliance, one of the most significant of these actions was the donation of €500,000 made through the Barça Foundation by the Stavros Niarchos Foundation (SNF), which was announced at a press conference in June by FC Barcelona and Barça Foundation First Vice-President, Jordi Cardoner.

This donation will help fund the Kids Corona study, being conducted by the SJD research team into the effects of COVID-19 on children and pregnant women.

Work on the Foundation's Emotional Wellbeing Programme for Children continued throughout lockdown, with a number of virtual Meet & Greet sessions organised between FC Barcelona's professional players, such as Ivan Rakitić, Riqui Puig and Víctor Claver and Hospital Sant Joan de Déu patients.

The Club also donated digital tablets to the Sant Joan de Déu hospital, to enable its COVID-19 patients to stay in touch with their families.

Finally, to mark the reopening of the FC Barcelona Museum after lockdown, one of the children at Hospital Sant Joan de Déu was able to enjoy the Robot Pol virtual tour, organised by the Barça Foundation and the Eric Abidal Foundation.













Gasol Foundation

The collaborative agreement between the Barça Foundation and the Gasol Foundation seeks to support children and youngsters from the most vulnerable groups, through the promotion of healthy practices, sport and the teaching of values. The project aims to develop and implement a series of joint programmes and initiatives in the United States and Catalonia.

The Barça Foundation began working with the Gasol Foundation by participating in its PASOS study, aimed at reducing childhood-obesity figures by looking at physical activity levels, sedentarism and lifestyles of children and adolescents in Spain and designing measures that promote the children's health. This season the agreement between the two entities has been extended to enable us to continue working together until the 2021/22 season.













Red Cross Catalunya

The Foundation's partnership with the Red Cross aims to raise awareness about the refugee crisis and improve their reception in host cities and communities. The two organisations are working together on a values education project for young children called 'Tant se val d'on venim' (It's not important where you're from). As such, a series of workshops have been organised based around puppet shows that, in a simple way, tell the children stories about the refugee crisis, actively involving them and promoting the acquisition of humanitarian values. The show is accompanied by other complementary activities supporting reflection and awareness of these values. These activities have reached more than 4,000 people, promoting the active involvement of children's families and primary-school staff.

In response to the health crisis, the Stavros Niarchos Foundation has also donated funds through the Barça Foundation to the Red Cross Catalunya Respond programme, which provided support to people who found themselves in situations of economic difficulty due to unforeseen circumstances, loss of employment or as a result of being part of the informal economic sector, among others.

Donations form another important part of this alliance with the Red Cross, and a substantial quantity of sports equipment and clothing (trousers, shirts, socks, jackets, etc.) has been donated via the Foundation this season to benefit vulnerable groups.



Open Arms

The Barça Foundation has been working with the Open Arms Foundation since 2016. Over the course of the years, the Barça Foundation has supported the work being done by this organisation, headed up by Oscar Camps, in Catalonia.

One of the most recent partnership agreements is for the support of the Open Arms Origin programme in Senegal, which works to promote the acquisition of abilities, knowledge and skills within local communities, with particular focus on young people, in order to contribute to both personal and community development.

This season, the two entities have been working together with the NEWTRAL production company to produce a documentary entitled ORIGEN, which tells the story of various young Senegalese people who have opted not to flee to Europe and are now working or have set up businesses in their home country.

On a final note, this season marks the renewal of this collaborative agreement, which supports activities to raise awareness on the subject of refugees and migrants.











Leo Messi Foundation

The Barça Foundation's partnership with the Messi Foundation began in 2012 and promotes the social inclusion of children and young people around the world through sport, with particular focus on working to improve the circumstances and wellbeing of children affected by war, violence, poverty or disability, as well as of those suffering from serious illnesses.

The programme operates in five municipalities in the Rosario and Villa Gobernador Gálvez provinces of Argentina, defined as vulnerable due to high rates of poverty and violence. Within this joint action, the two foundations run a programme of two weekly sessions, each two hours long, which apply the Barça Foundation's sport-based methodology.

The Leo Messi and Barça Foundations also collaborate on various programmes and campaigns centred around paediatric research and promoting the integration of vulnerable and disabled children, as well as being involved in supporting the construction of the new Hospital San Joan de Déu Pediatric Cancer Center.



Johan Cruyff Foundation

The collaboration between the Barça Foundation and the Johan Cruyff Foundation began in 2015, with the aim of promoting the social integration of children and young people, particularly those at risk of social exclusion, through the adoption of healthy habits.

One of the initiatives implemented through this collaboration is the Cruyff Courts project in Catalonia, the aim of which is to establish a network of small football fields for public use, to promote sport among children and young people as a means of teaching values, such as responsibility, personal growth, integration, teamwork, as well as the adoption of healthy habits to prevent sedentary lifestyles and childhood obesity.

As a result of the Coronavirus crisis, the Barça and Cruyff Foundations were unable to open the new Cruyff Courts planned for this season, but the programme of activities continued to run on the existing Courts, raising the total number of beneficiaries to 4,500.











Pies Descalzos Foundation

The Barefoot Foundation is a Colombian non-governmental organisation set up by music artist Shakira, that seeks to promote quality public education for children and young people at risk of social exclusion in Colombia.

The partnership, in collaboration with the La Caixa Banking Foundation, is currently involved in the ongoing project to build a new public school in the city of Barranquilla (Colombia). The goal of the alliance is to prevent violence and promote positive and collaborative activities led by teachers. The collaboration also focuses on the promotion of quality sports and educational activities, plus projects aimed at teaching values and encouraging personal development in the children participating in the project.





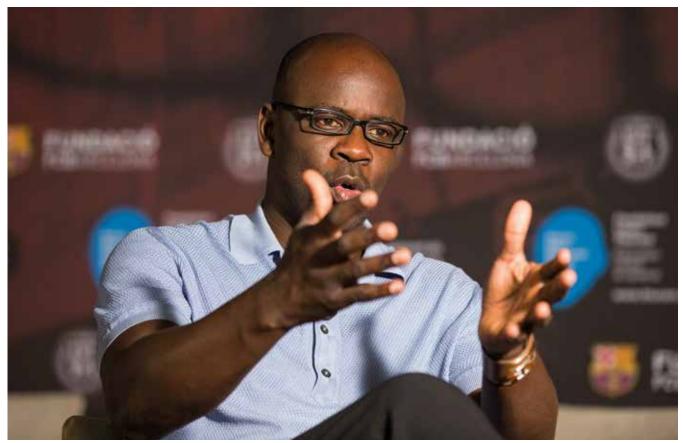


Lilian Thuram Foundation

The Lilian Thuram Foundation was founded in 2008 to promote non-xenophobic education and stamp out racial prejudice. The partnership with the Barça Foundation focuses on eradicating racist behaviour on and off the pitch.

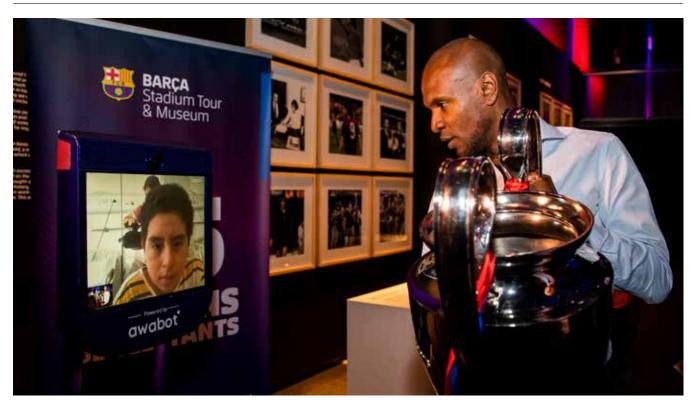
A visit to the Athens refugee camp planned for the 2019/20 season has had to be postponed until next season due to the Coronavirus crisis. Despite the difficult circumstances, work continued on its projects to raise awareness, educate against racism and support refugees and unaccompanied minors in Catalonia.











Eric Abidal Foundation

The Barça and Abidal Foundations work together to promote the wellbeing of young cancer sufferers. One of the key actions carried out by the two entities is the Robot Pol initiative, which gives children in hospital the chance to visit the Camp Nou, watch a training session or tour the Museum using a remote-controlled robot. The activity is carried out with support from AWABOT, the company which provides the robot's technology. This is an immersive experience that promotes the active participation of the child, who is able to take a 'virtual' break from the hospital surroundings and enjoy their visit.

Robot Pol, Peace and Sports Award winner

The Robot Pol project was last year recognised with a Peace & Sport Award, from the Monaco-based independent international organisation of which Prince Albert II is the patron. The awards recognise those organisations and individuals who have made a significant contribution to world peace, dialogue and stability through sport. FC Barcelona and Barça Foundation First Vice-President, Jordi Cardoner, and Abidal Foundation founder, Eric Abidal, collected the award at an event held at the Monaco Opera House in December.

The museum's 35-millionth visitor

Last September, the Barça Museum celebrated having welcomed a milestone 35 million visitors through its doors, with the Club marking the occasion by organising a special visit for a Hospital de Sant Pau patient, ten-year-old Max Adriano Rivera, who, via Robot Pol, was able to enjoy a visit to the Barça Museum and tour of the stadium accompanied by vice-president Jordi Cardoner and Eric Abidal.







Edmílson Foundation

The Edmílson Foundation was founded in Brazil in 2006 by former footballer José Edmílson and is supported by the Barça Foundation. Its objective is to contribute to building a better future for children through education and workplace training, to enable them to, in turn, become multipliers in the promotion of social-inclusion actions. The entity's 'Sembrando Sueños' (Sowing Dreams) education programme provides a range of academic support, sports, computer and performing arts activities for six to 14-year-old children.

The programme of social and educational activities scheduled for the 2019/20 season was completed as planned, enriching the learning of the children and adolescents participating in the initiative up until the end of 2019, when the construction of a new football field got underway to add to the Foundation's facilities.

José Edmílson also participated in a variety of Scotiabank festivals organised during the year, including those held in Santa Cruz in Costa Rica, Lima in Peru and Putomayo in Colombia, as well as taking part in the Bogota Sport as a Tool for Peace-building Forum organised by the Barça Foundation in alliance with the Mayor's Office and Chamber of Commerce in Bogota.









Invulnerables

This partnership between the Barça Foundation and the Catalan Government's Ministry of Social Welfare and Family Affairs, the La Caixa Foundation, the Santa Clara Convent Foundation and ten municipalities in Catalonia (Manresa, El Vendrell, Manlleu, Lleida, Tortosa, Salt, Figueres, Banyoles, Lloret de Mar and Ripoll), works with the aim of fighting poverty in our society.

The Foundation contributes to this alliance, led by one of the Foundation's patrons, Sister Lucía Caram, by providing its methodology for application to a whole range of sporting and socio-educational activities - to help young people with regard to increasing personal development, improving family relationships, as well as promoting a healthy and inclusive environment.

During the 2019/20 financial year, the #Invulnerables project and corresponding FutbolNet methodology has been implemented in the municipalities of Manresa, Salt, Banyoles, Tortosa, Manlleu and Figueres. These sports activities have also been complemented by the organisation of additional recreational and educational activities, such as a variety of leisure outings.

The #Invulnerables book was also published this season, which includes chapters on the contribution made to the programme by the Barça Foundation, and the 'Vaixell dels nens' (Children's Boat) video was produced featuring a song composed by the volunteers and children participating in the project, in a campaign that addresses the struggle to combat child poverty with hope and positivity.

Sister Lucia Caram also attended some 38 events held in different towns around Catalonia, to talk about the #Invulnerables programme and the FutbolNet methodology.

Comité Olímpic Internacional

The Barça Foundation and International Olympic Committee (IOC) work together to implement a variety of social projects in Africa. As a result of this collaboration, the benefits of the FutbolNet methodology have been able to be extended to many African countries.

Each year, in conjunction with the OlympAfrica Foundation, the directors of different community centres around Africa receive training on the Foundation's sport-based methodology over a six-month period, in order to enable them to run after-school activities for six- to 12-year-old children and youngsters in their local communities. These centres are often located in rural areas and have limited access to resources for children.

Regular programmes of activities using the Barça Foundation's methodology are currently being run across 12 nations and this number grows every year. The active centres are located in Senegal, Mali, Burundi, Ivory Coast, Mozambique, Lesotho, Zimbabwe, Gambia, Rwanda, Burkina Faso, Niger and Togo.

The FutbolNet methodology is applied to the most popular sports in each specific country and region, such as korfball, volleyball, athletics, basketball and football, among others.













Scholas Occurrentes

Scholas Occurrentes is a worldwide network of schools supported by Pope Francis, which promotes the integration of educational communities around the world, with particular emphasis on those with fewer resources. The Barça Foundation's partnership with this worldwide network of educational centres began in 2015, when Scholas Ocurrentes launched its Scholas Ciutadania programme in Tarragona.

Although this year's conferences scheduled to take place in May had to be postponed, a series of virtual international conferences with similar content were organised and attended by more than 700 participants.





Special Olympics Catalunya

The Barça Foundation has been collaborating on a variety of projects with Special Olympics Catalunya since 2009. This agreement has led to the implementation of a range of collaborations, which promote physical activities and social inclusion for people with intellectual disabilities.

Although the planned programme of events scheduled for the 2019-2020 season was disrupted due to the CO-VID-19 pandemic, other activities have been implemented, such as the Young Athletes Programme, which aims to introduce students to the world of sport through games and activities. The number of special-education centres has also been extended to include CEE Crespinell in Terrassa, CEE Montserrat Montero in Granollers, SOLC in Tarragona, Alba i Font in Lleó de Reus, Consorci Sant Gregori in Girona and Llars de Sant Josep in Lleida, providing them with

sports and psychomotor-training equipment adapted for the schools and subsidising the adapted transport needed to carry out the activities.

Animal-assisted therapy activities have also been run, in which horses and dogs are used to help children with intellectual disabilities improve their cognitive, psychomotor and physical abilities, plus the Special Olympics National Awards in Catalonia went ahead - which emphasises the importance of sport for people with intellectual disabilities, as well as the efforts of all the related charity projects.

Lastly, the Barça Foundation has also collaborated by managing all the external communications for the Catalan and Territorial Championships, School Conferences, City of Barcelona International Trophy, Francesc Martínez de Foix 'No Limits' Trophy, etc.

Catalan Football Federation

The main objectives set out for this partnership include providing support to the (federated) futsal clubs run by the detention centres in Catalonia, the provision of special scholarships to all young players from disadvantaged backgrounds and the launch of the Football Solidarity Campus for children at risk of social exclusion.

The annual 'Enfutbola't' (Get Footballing) football and futsal tournament jointly organised by the two entities for players with some kind of physical, mental or sensory disability that had been planned for this year had to be cancelled due to COVID-19, but the scholarship scheme was able to be extended. A total of 700 participants have directly benefitted from these activities.



Port Aventura

The PortAventura Dreams Village, a space within the theme park that provides a unique experience for children and young people suffering from serious illnesses and their families, and which is now supported by the Barça Foundation, welcomed its first guests in October of last year.

By participating in this initiative, the Foundation aims to use games and physical activity to help to improve the lives of seriously ill children, with a project that looks to generate positive effects in terms of psychological recovery at the same time as nurturing new shared family moments (between sons,

daughters, siblings, mothers and fathers), through sport.

To that end, in October a team of nine PortAventura volunteer instructors were given training on the use of the Futbol-Net methodology and provided with a set of materials to help add dynamism to the recreational and sports sessions carried out. Since then, the Foundation has monitored the project through a series of follow-up visits and the provision of ongoing support. A total of 40 people - 12 key adult relatives and 28 children - benefitted from the scheme during the course of the 2019/20 season.







Provincial Councils

The collaboration between the Barça Foundation and the provincial councils of Barcelona, Girona, Lleida and Tarragona is instrumental in facilitating the running of the social inclusion programme each year which applies the Foundation's own FutbolNet methodology. A total of 69 Catalan municipalities and more than 110,775 children at risk of social exclusion have benefitted from the programme since it was launched in 2012. This year, the presidents of the Provincial Councils met with FC Barcelona and Barça Foundation President, Josep Ma Bartomeu, and FC Barcelona and Barca Foundation First Vice-President, Jordi Cardoner, to evaluate

the impact of the programme over the course of the years and further consolidate the joint collaboration to ensure its continuance. This social inclusion programme, that incorporates the FutbolNet methodology, has this season been adapted to an online format as a result of the Coronavirus pandemic. This new format, with the full support of the provincial councils and town councils, has proved a great success, with those involved stressing their particular appreciation of the group activities, the feeling of connection and being part of the programme and the positive-parenting sessions organised with the children's families.



Juvenile justice

The collaboration between the Ministry of Justice and the Barça Foundation facilitates the reintegration of young offenders into society through the teaching of values associated with playing sport, such as respect, teamwork and self-esteem. The FutbolNet methodology tool has been used at the El Segre educational centre in Lleida and that of Can Llupià in Barcelona.

The programme helps participants develop social skills, such as empathy and emotion management, improve self-esteem and implement conflict-resolution strategies through dialogue. In this context, the focus of the sports activities is centred on building group cohesion, that promotes fair play and respect for the opponent as indispensable attitudes on the sports field.

Key results achieved during the 2019/20 season include the consolidation of the programme, the positive impact it has had on the beneficiaries and the new links forged with the University of Barcelona.

The University of Barcelona students that take part in the programme are enrolled on courses in the fields of Social Science and Education, and for many of them this is their first experience of working in an area associated with their future career. They implement a programme that uses the FutbolNet methodology within the framework of the ApS (Learning-Service) programme. Six students have the opportunity to participate each semester and 12 have collaborated on the project this academic year.

Partners

Stavros Niarchos Foundation

A partner since 2017, the Stavros Niarchos Foundation (SNF) provides support for Barça Foundation refugee programmes in Catalonia, Italy, Greece and Lebanon and promotes integration of refugee children within host communities via sport – encouraging coexistence and reducing fear for 24,000 children and young people who have participated.

The SNF is supporting construction of the Paediatric Cancer Center at Hospital Sant Joan de Déu (HSJdD) where, this season, it has also been working with the FCB Foundation to help alleviate the pandemic's effects. As part of this, the Foundation made a donation to fund the Kids Corona research project conducted at HSJdD, to study COVID-19's effects on children and pregnant women. In terms of social projects, the SNF made donations to provide children with free school meals and support vulnerable families, the homeless, provide psychosocial support for the elderly and raise awareness on preventing the spread of the epidemic.







Scotiabank

Scotiabank and the Barça Foundation have been working together in Latin America since 2016. The joint programmes implemented this season have benefitted youngsters in Mexico, Colombia, Costa Rica, Peru and El Salvador, where more than 5,000 young people have participated in the FutbolNet Festivals and more than 150 instructors have received training on our methodology - that uses sport as a tool to prevent youth violence in vulnerable contexts.





Konami

The Barça Foundation has been working with Konami to implement its Diversity programme in Japan since 2018 with the aim of promoting the social inclusion of children with functional diversity through sport. The project is based on the transfer of the FutbolNet methodology to various sports entities affiliated with the Japanese Inclusive Football Federation, as well as to other social entities.



'La Caixa' Banking Foundation

The La Caixa Banking Foundation and Barça Foundation have been working together since 2009 to promote education as a basic tool for social transformation, using a variety of different methodologies. The 'Contra el Bullying' (Against Bullying) programme run in Catalonia has reached more than 22,000 children as a result of the studies conducted and the organisation of awareness and prevention workshops in primary schools, as well as in the field of sport. More than 700 instructors and coaches and over 1,300 teachers have also received training.



The Diversity project run in Barcelona is aimed at supporting a specific group of children and young people with functional diversity. In Colombia, the two foundations have been working in conjunction with the Barefoot Foundation to implement a project for the prevention of youth violence, in addition to organising the Sport as a Tool for Peacebuilding Forum, which acted as a space for debate between private-, public- and third-sector institutions to discuss the ways in which institutional collaborations are able to promote actions that help foster citizenship through sport.







MAPFRE Foundation

The Barça Foundation has been working with the support of the MAPFRE Foundation in Brazil since 2014, implementing programmes aimed at preventing violence among children and young people living in Rio de Janeiro's Maré district and various municipalities in Sao Paulo. Each year, this collaboration helps to impart life skills and tools that encourage dialogue and peaceful coexistence.

The COVID-19 pandemic prompted the development of a follow-up programme for participants, to ensure online training and the creation of digital content to provide educational and emotional support to more than 9,000 children and young people.



Telmex Telcel Foundation

A reduction in aggressive behaviour, the promotion of respect and the development of relationship skills and improved family dynamics are just some of the positive effects generated in different areas of Mexico thanks to the projects supported by the Telmex-Telcel Foundation, which have facilitated access to safe recreational activities for children, young people and women from vulnerable communities in contexts with high rates of violence in Mexico City, Ecatepec de Morelos, San Luis Potosí, Puebla, Guadalajara, Morelos and Tlaxcala.

More than 2,000 children participated in the joint project organised with the Telmex-Telcel Foundation during the course of the 2019-2020 season, giving them the opportunity to play in safe, structured spaces, make better use of their free time and develop skills that act to improve their ability to interact with each other and their environments.



Bogota Chamber of Commerce

The Barça Foundation and the Bogota Chamber of Commerce (CCB), with the support of the District Secretariat of Security, Coexistence and Justice, have been working together to develop a project to prevent aggressive behaviour using the FutbolNet methodology, which has benefitted over 500 young people across seven districts in Bogota: San Cristóbal, Ciudad Bolivar, Engativá, Bosa, Suba, Kennedy and Los Mártires. The project has generated social-inclusion opportunities for children and young people living in socially conflictive environments through the use of a sport-based methodology.



UEFA Foundation

The UEFA Foundation provides support for Barça Foundation projects run in Catalonia, Greece and Italy, which use sport as a tool to develop skills aimed at improving the employability of young unaccompanied migrants at high-risk of social exclusion.

This season, the Barça Foundation has organised a series of workshops in Catalonia, Greece and Italy to provide training on the new methodology to coaches and instructors.



NIKE

One of the Club's title sponsors, Nike has been supporting the Foundation since 2018 and its Made to Play initiative has made it possible for the Barça Foundation to run its social inclusion project in six districts of Barcelona, benefitting 300 children and their teachers. In November, the children of IES Miquel Tarredell school were visited by footballer Riqui Puig, who shared his experiences with the boys and girls taking part in the Barça Foundation project.

In response to the COVID-19 crisis, Nike also contributed additional funds in order to help adapt the Barcelona project to the new circumstances, as well as donating equipment and materials for beneficiaries of the Barça Foundation's projects.





Gran Tierra Energy

Among the Foundation's various initiatives carried out within the context of the peace process in Colombia, is the work it does in conjunction with Gran Tierra Energy to prevent the recruitment of children and young people in one of the country's border states.

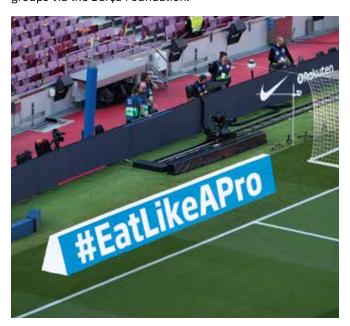
More than 300 children from the Metropolitano and El Poblado districts of the city of Puerto Asís have participated in the activities, organised through the joint project with Gran Tierra Energy and supported by the Colombian Government's Reintegration and Normalization Agency.



BEKO

One of the Club and Foundation's major partners, Beko, has continued to work alongside UNICEF and the Barça Foundation this season towards the prevention of childhood obesity in Latin America through the Eat Like A Pro campaign.

During the COVID-19 crisis, Beko also made a donation of electrical appliances, which were distributed to healthcare groups via the Barça Foundation.



Fundación Poma

The Foundation has been collaborating on a project using the FutbolNet methodology in San Salvador since 2019, which aims to enable local youngsters to capitalise on a redeveloped area of the city: Parque Cuscatlan. The FutbolNet-based activities have given 300 children and teenagers the opportunity to enjoy playing and learning in safe, structured spaces.



Climent Guitart Foundation

A collaborative agreement signed between the Barça Foundation and the Climent Guitart Foundation in 2019 committed to the development of two social projects, to

promote the social inclusion of young unaccompanied migrants and nurture emotional wellbeing in children who have suffered serious illnesses through the reinforcement of positive emotions.

In February 2020, the Foundation's facilities in Lloret de Mar provided the venue for the first meeting of the working group for the new STEP4Youth project, headed up by the Barça Foundation at European level with four other partners and funded by the European Commission as part of its Erasmus+ programme, which aims to improve and develop the employability skills of young migrants through sport.

AGBAR Foundation

Thanks to AGBAR, more than 80 children and young people from the Barça Foundation's programme, that promotes the wellbeing of children, were able to enjoy the experience of watching a match from the VIP section of the Barça stadium during the 2019/20 season.

SHELL

With Shell's support, more than 3,500 children between the ages of six and 12 from a total of 30 schools have been able to enjoy the after-school activities organised by the Barça Foundation, as part of the Koora Time project in Qatar. Promoting gender equality, the project, now in its eighth year, has an equal number of girls and boys participating and has provided training on the FutbolNet methodology







Volunteer programme

The Barça Foundation views its team of volunteers as an essential ally in the successful fulfilment of its mission: where the volunteers, through their activities, become agents of social transformation and demonstrate the degree to which combining numerous small actions is able to change the lives of so many children.

To that end, the Barça Foundation has been working alongside the Club's Social Area since the 2016/17 season on the implementation of a variety of intervention programmes based around the 'Stronger together!' volunteer programme. The programme is committed to transforming the individual altruistic concerns of Barça members into service actions, to provide support with regard to issues that affect children. The consolidation of this project has served to generate some extremely positive outcomes, such as promoting an increased sense of belonging among the Foundation's members, increasing the social impact of the Foundation's actions to help society's most vulnerable children and young people and heightening the social awareness of its members.

The team of volunteers (43 members and six former players from the Barça Players Association (ABJ)) have provided support to various programmes based on the use

of the FutbolNet methodology, as well as to the Emotional Wellbeing Programme's Robot Pol project.

Eight participating volunteer members and former players have also been working with the FutbolNet Social Inclusion education team on setting up and overseeing the activities at four centres where the project is carried out.

Volunteers have also played a key role in the Robot Pol project, acting as guides both at the Museum and alongside the patients at home or in hospital. The 33 volunteers who have given their time to the project have helped lift the spirits of 110 children, who had the opportunity to forget about their illness for a short time and enjoy the Camp Nou Tour experience.

Endorsements

"I have so enjoyed having the opportunity to participate in all aspects of this project. I signed up to try out the experience and was very pleasantly surprised. All my dealings with the Foundation and team have been great and I was always made to feel like part of the team. Together with the children, I don't think I could have had a better team" – FutbolNet Volunteer

"It was a unique experience, unbeatable and very special, no doubt about it. Seeing the faces of the children made me feel very proud and was really gratifying." - Robot Pol Project Volunteer

Espai Barça Fundació

The Espai Barça Fundació attracted more than 53,000 visitors this season who, through the use of new technologies, were able to learn more about the social projects undertaken by the Foundation. This figure is lower than that seen in previous years, as the Espai was forced to close its doors in the

middle March due to the Coronavirus pandemic and remains closed to the public.

The space, which is housed in the Camp Nou's Sala París, aims to illustrate the transformative power of sport via the Foundation's programmes, partnerships and methodologies.













Influencer meetings

In order to promote the Foundation's activities, a number of informative meetings were again organised this year with groups and figures from a variety of social and business fields, many of which were proposed by members of the Foundation's Board of Trustees. The programme of sessions included one involving the entire basketball first team, chaired by the coach and coaching staff, another with representatives of the Catalan fire and police services, chaired by Interior Minister, Miquel Buch, as well as several meetings bringing together people from the world of

businessand entrepreneur groups from Grup YPO, FEMCAT, the Association for Corporate Growth (ACG), business associations from Lloret de Mar and Bages, among other high-profile figures.

More than 300 people have participated in the 15 sessions organised this season, each of which consisted of a visit to the Espai Barça Fundació followed by a talk on the work carried out by the entity from FC Barcelona and Barça Foundation first vice-president, Jordi Cardoner, and Barça Foundation Director General, Maria Vallès.













OTHER ACTIONS

The Foundation hosts the 13th EFDN conference

The Barça Foundation hosted the 13th Annual Conference of the EFDN (The European Football for Development Network) in November of last year. The two-day event, which brings together representatives of the football club foundations around Europe, took place in the Club's Auditorium.

The conference was opened by FC Barcelona Board of Directors and Foundation Board of Trustees member, Oriol Tomàs. This event formed part of the celebrations held to mark the Barça Foundation's 25th anniversary.

Barça Foundation director-general, Mària Vallès, gave a presentation on the Foundation's anti-bullying programme and called on all the European football club foundations to work together on tackling this issue.

The EFDN aims to promote the power of football as a tool for social development, and support the efforts of the organisation's members in their initiatives that promote the use football as a tool for development within their local communities. The principal objective is to create a collaborative environment, to facilitate the exchange of knowledge and development of different training methods that will directly benefit communities across Europe.





Sport and International Cooperation Congress

In October last year, the Catalan Government organised the Sport and International Cooperation Congress at the INEFC, with the aim of positioning Catalonia as an international leader in the use of sporting activities as a cooperative instrument for building and promoting peace.

The Foundation contributed to the proceedings with a presentation showcasing its activities and highlighting its expertise in the area of Sport for Development. It also actively participated in the working-group sessions organised on methodology, gender, training, and programme evaluation, as well as the various debates that took place over the course of the two days.



Felix Finkbeiner visits Camp Nou

Environmental activist Felix Finkbeiner visited the Camp Nou in October last year, where he met with FC Barcelona and Barça Foundation first vice-president, Jordi Cardoner, to learn about the work being carried out by the Barça Foundation.

The 22-year-old German's journey as an activist began at the age of just nine when he when he set up an Amazon reforestation project, through which more than a million trees have been planted, going on to speak in the European Parliament at the age of ten and address the United Nations General Assembly at 13, where he called for an end to global deforestation and environmental degradation. He was awarded the Order of Merit of the Federal Republic of Germany in 2018.



Barça Foundation at the United Nations General Assembly

As part of the 20 November World Children's Day celebrations, FC Barcelona and the Barça Foundation vice-president Jordi Cardoner took part in the United Nations General Assembly organised to commemorate the 30th anniversary of the Children's Rights Convention, giving an address in which he asserted that no child should be left offside.

Cardoner highlighted the key role that sport plays in human development, stressing the fact that playing sport provides children with greater resilience in their adult lives and furnishes them with the relevant skills needed to succeed in life. The FC Barcelona and Barça Foundation vice-president also spoke about the organisation's flagship alliance with UNICEF, which



leads the way in the field of sport for development through initiatives, such as its projects run in four countries, research conducted to study the impact of sport, and the founding of an international working group on this important social tool.

Recognition for Robot Pol project at Peace & Sport Awards

The Robot Pol project, a joint initiative organised by the Barça Foundation and the Eric Abidal Foundation, was awarded the Peace and Sport Special Jury Prize by this independent international organisation based in the Principality of Monaco, of which Prince Albert II is patron. FC Barcelona and Barça Foundation first vice-president, Jordi Cardoner, and Abidal Foundation president and FC Barcelona technical director, Eric Abidal, picked up the award in December last year at a gala event held at the Monte Carlo Opera House.

The social innovation project was selected by the jury based on its potential for improving the wellbeing and quality of life of children with cancer and other very serious illnesses. This programme, launched by the two foundations in 2017, provides children in hospital with an opportunity to visit the Barça Museum, the Camp Nou fa-



cilities and meet first-team players through the use of a remote-controlled robot operated by the children themselves

These awards recognise organisations and individuals who have made a significant contribution to world peace, dialogue and stability through sport.

The Catalan Football Federation recognise the Foundation's work

The Catalan Football Federation (FCF) awarded the Barça Foundation a Special Jury Prize at its 4th annual Solidarity Awards.

The award was presented to the Foundation in its 25th anniversary year, in recognition of the work it does to support vulnerable children and young people and generate real change to promote a more egalitarian and inclusive society Barça



Foundation director-general, Mària Vallès, collected the award at an event held in February at Barcelona's Old Estrella Damm Factory.

Barçaland and Ciutat dels Somnis

The Barça Foundation once again formed part of the Barçaland and Ciutat dels Somnis (City of Dreams) children's events organised during the 2019/2020 festive season, with the aim of helping to raise awareness of situations of exclusion and violence among children.

Barçaland is an annual children's event organised by the Club on the Camp Nou Esplanade which, this year, ran from 23 December to 5 January. During the festival, 405 children were able to enjoy the activities organised by he Foundation on the 3v3 football pitch that had been set up for the occasion.

The Foundation also took a space at the Ciutat dels Somnis party run by the Fira de Montjuic de Barcelona between 27 December and 4 January, in which two football pitches and a basketball court had been set up where participants could get involved in sports activities, as well as other specific activities focused on issues such as bullying, refugees and the inclusion of people with disabilities. A total of 7,201 children took part in the activities run by the Foundation.





Hospital visits for children

FC Barcelona and Barça Foundation first vice-president, Jordi Cardoner, and Barça Foundation director-general, Mària Vallès, held a meeting in February with the management teams of the leading paediatric hospitals in Catalonia in order to review the Wellbeing Programme for Children run by the Foundation, with which they are involved.

The project, coordinated in conjunction with the participating hospitals, works to improve the hospital experience for very seriously ill children through the use of new technologies (virtual experiences), as well as the organisation of visits from Barça's first-team players and representatives of the club's different sports sections.



Charity fundraising auction

The Barça Foundation organised a charity auction on 26 June, featuring a selection of articles signed by the club's first-team football players in order to raise funds for the Foundation's programmes. A campaign was developed to promote the event, consisting of various posts for publication on the Foundation's social media channels, a geo-targeted post for the club's official

Facebook account, a newsletter and posts circulated via the online channels belonging to the auction management company.

A specific landing page was also created to redirect users to the auction site, which attracted 4,000 visits in just five days.

The auction raised a total of €2,800, which will go towards funding the programmes run by the Barça Foundation.

International Women's Day Seminar

FC Barcelona celebrated International Women's Day in March with the organisation of its 'Talent Beyond Sport' seminar, held at the Club's Auditori 1899. The seminar provided an arena for discussing how to guide young sports professionals, to enable them to successfully pursue a fulfilling career once they have retired from sport.

Barça Foundation director, Mària Vallès, and Climent Guitar Foundation president, Cristina Cabañas, participated in the 'Sport and Social Integration in At-risk Scenarios' round-table session to talk about the social-inclusion projects for young people migrants, jointly run by the two entities



The Board of Trustees applauds the Foundation's COVID-19 efforts

In June, the members of the Barça Foundation's Board of Trustees congratulated the Foundation on the work carried out by the entity's executive team during the COVID-19 health crisis, which included the implementation of a series of new actions to help alleviate the effects of the pandemic for specific at-risk groups with which the Foundation works, as well as the management of donations of medical equipment and its distribution to various hospitals and health centres, and the development of campaigns to raising awareness about prevention measures.

One of the main items on the meeting agenda was a progress report with regard to the Camp Nou title-rights transfer announcement in order to raise funds to be channelled into research to combat the pandemic, as well for programmes focused on the provision of psycho-social support and promotion of preventative hygiene habits. This announcement has received extensive media coverage worldwide.



Board of Trustees goes virtual

The COVID-19 crisis meant that the Foundation's Board of Trustees meetings had to shift to an online format. These virtual meetings have been regularly repeated during the months of pandemic restrictions, while ensuring the active participation of all members in each session.

COMMUNICATION AND VISIBILITY

During the 2019/20 financial year, new content has been generated to communicate and publicise the work done by the Foundation in Catalonia and the rest of the world via a variety of channels (magazine, website, social media, conferences, Barça TV, external media...). A total of 26 videos and three issues of the magazine have been produ-

ced, 21 press releases distributed and a number of studies and reports published. Reports have also been produced to publicise the Foundation's own events and various press conferences organised, to highlight the work carried out by the Foundation's programmes and associated achievements.

New website

Significant improvements have been made to the Foundation's website across all three language versions (Catalan, Spanish and English), in order to adapt to the club's new corporate image. This change has been used to improve the way the information is structured in order to make it clearer, simpler and easier to understand for users and to generate greater awareness of the work being carried out through simpler text layouts, photo galleries and more explanatory videos, in addition to all the reports and posts that are published.

The new platform design has been developed to be compatible with mobile and tablet versions, and the SEO positioning has been improved with the creation of content that increases the channel's interest value and generates greater visibility.

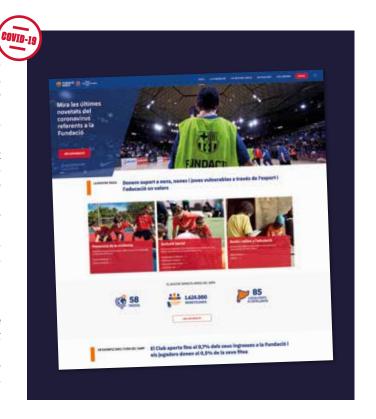
Specific COVID-19 site

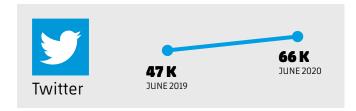
In response to the Coronavirus health emergency, the Foundation has created a specific landing page as part of the corporate website which contains information on all donations, collaborations and news related to the support provided by the organisation during this humanitarian crisis.

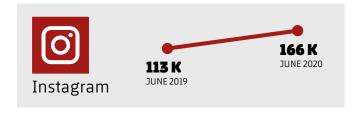
Successful digital and social media strategy

The Barça Foundation's social media presence has once again increased this year, building on the trend seen in recent years. The growth in the number of Twitter and Instagram followers recorded and the consistent engagement rate indicates that the content being produced is generating greater interest among our followers and is of greater relevance to the digital audience with an interest in the organisation. The social media content published during the first half of the season was mainly focused on providing news on the Foundation's programmes and projects, with its management of the health crisis taking precedence in the second half.

During the Coronavirus health crisis, the Foundation's social media channels have served as a portal to provide service information to its followers, advice on combatting cyberbullying and support for campaigns aimed at mitigating the effects of COVID-19.









External media



EXTENSIVE MEDIA AND SOCIAL MEDIA COVERAGE

The Camp Nou rights transfer announcement obtained 2,958 mentions in the media (national and international) and 4,200 mentions on social media channels, reaching a potential audience of 4.2 billion users. This initiative attracted extensive media coverage worldwide, with many major international media outlets running the story.

In Europe, the news was reported by the main national sports media. In Britain, media outlets such as the BBC, The Guardian, The Independent and The Daily Mail covered the story in their print and online versions. In France, the news was published by the country's main media outlets, such as Radio France Internacionale, L'Équipe and Les Échos. In Germany, major outlets such as Die Welt, Suddetusche Zeitung and Der Spiegel also reported on the Camp Nou title

rights transfer and, in Italy, it was widely covered by the national sports media, such as Rai Sport, La Gazzetta dello Sport and Il Corriere dello Sport.

In the United States, major media outlets, such as The New York Times, The Washington Post, CNN and Sports Illustrated ran the news, with the story also widely covered in Latin America, via media outlets such as Globo Esporte, UOL, El Universal, Milenio and Diario OLÉ.

The story also attracted a great deal of media coverage in Asia, featured by key networks in China, Japan, India and Indonesia such as CCTV, iQiYi Sports, The Times of India, Hindustan Times, Kompas and Gunosy.

Finally, the news also generated wide media interest in Spain and was covered by all the main national general and sports media, including TV3, Catalunya Ràdio, RAC1, La Vanguardia, El Periódico, El País, El Mundo, ABC, TVE and SER.





THE FOUNDATION'S 25TH ANNIVERSARY IN THE MEDIA

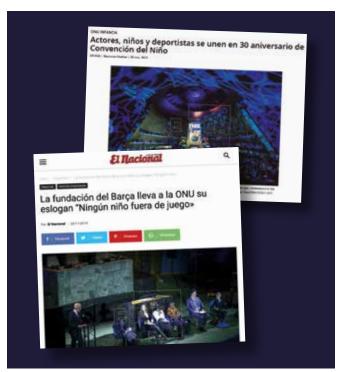
Another of this season's key events in terms of communication was the celebration of the Barça Foundation's 25th anniversary. The entity's anniversary story was widely covered by a variety of different media outlets, particularly in Catalonia.

A total of 25 media outlets, including TV3, RAC1, Catalunya Ràdio, La Vanguardia, ARA, Esport 3, Mundo Deportivo and SPORT, published specific reports on the subject, representing a potential audience reach of more than 100 million.

'Fundació' Magazine

Three issues of the Foundation's corporate magazine were published during the 2019/20 season, reflecting the new format introduced last season to include more pages and with a four-monthly publication schedule.

Two of this year's issues mark historical milestones, namely the special magazine published to celebrate the Foundation's 25th anniversary that reviews the organisation's milestone moments in each of its four principal eras, and Issue 16, which outlines all the actions implemented and facilitated by FC Barcelona and, to a large degree, the Barça Foundation, to combat the effects of the Coronavirus pandemic that has had such devastating health, economic and social repercussions at all levels.



MEDIA REPORTS ON BARÇA FOUNDATION'S UN ASSEMBLY ADDRESS

FC Barcelona and Barça Foundation first vice-president Jordi Cardoner's address at the United Nations General Assembly was widely covered in the media, with the story featured in 43 national and international media outlets, reaching a potential audience of 9.76M and 6.14M, respectively.

The event itself attracted extensive coverage both nationally and internationally, featuring in 50 prestigious outlets over the course of two days. The coverage of EFE news agency, Yahoo, El Confidential, El Nacional, Mundo Deportivo, among others, mentioned the address given by the first vice-president who, appearing alongside the Foundation's 'No Child Offside' slogan had an opportunity to talk to the United Nations General Assembly about the work carried out by the Foundation.



FINANCIAL STATEMENTS FOR THE YEAR (ended june 30, 2020), AND MANAGEMENT REPORT, TOGETHER WITH THE AUDIT REPORT THEREON

(Translation of financial statements and management report originally issued in Catalan. In the event of discrepancy, the Catalan-language version prevails)





Ernst & Young, S.L. Edificio Sarrià Forum Avda. Sarrià, 102-106 08017 Barcelona España Tel: 933 663 700 Fax: 934 053 784 ey.com

Translation of a report originally issued in Catalan based on our work performed in accordance with prevailing audit regulations in Spain and of financial statements originally issued in Catalan and prepared in accordance with the regulatory framework for financial information applicable to the Foundation in Spain (see Note 2.1).

In the event of discrepancy, the Catalan-language version prevails.

AUDIT REPORT ON FINANCIAL STATEMENTS ISSUED BY AN INDEPENDENT AUDITOR

To the Board of Trustees of Fundació Privada Futbol Club Barcelona:

Opinion

We have audited the financial statements of Fundació Privada Futbol Club Barcelona (the Foundation), which comprise the balance sheet at June 30, 2020, the income statement, the statement of changes in equity, the cash flow statement, and the notes thereto for the year then ended.

In our opinion, the accompanying financial statements give a true and fair view, in all material respects, of the equity and financial position of the Foundation at June 30, 2020 and of its financial performance and its cash flows for the year then ended in accordance with the applicable regulatory framework for financial information in Spain (identified in Note 2 to the accompanying financial statements) and, specifically, the accounting principles and criteria contained therein.

Basis for opinion

We conducted our audit in accordance with prevailing audit regulations in Spain. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report.

We are independent of the Foundation in accordance with the ethical requirements, including those related to independence, that are relevant to our audit of the financial statements in Spain as required by prevailing audit regulations. In this regard, we have not provided non-audit services nor have any situations or circumstances arisen that might have compromised our mandatory independence in a manner prohibited by the aforementioned requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Most relevant audit issues

Most relevant audit issues are those matters that, in our professional judgment, were the most significant assessed risks of material misstatements in our audit of the financial statements of the current period. These risks were addressed in the context of our audit of the financial statements as a whole, and in forming our audit opinion thereon, and we do not provide a separate opinion on these risks.



2

Revenue recognition

Description

As detailed in Note 13.1 to the accompanying financial statements, at June 30, 2020 the Foundation has recorded under the "Donations and other income from activities" and "Grants, donations and other income" headings the income from donations and contributions made by other institutions for an overall amount of 9,491,265 euros. Due to its relevance, the accrual of this income, as well as the allocation of the contributions to their purpose in accordance with the agreements signed, has been a significant matter in our audit.

Our response

As part of our audit work, we have analyzed the procedures established by the Foundation for revenue recognition. Likewise, within the framework for these procedures we have requested the corresponding supporting documentation, including the agreements signed by the contributors, focusing on their correct booking and verifying that they have been allocated to their purpose as established in the abovementioned agreements and in the several projects carried out by the Foundation during the year ended June 30, 2020.

Other information: Management report

Other information refers exclusively to the management report for the year ended June 30, 2020, the preparation of which is the responsibility of the Foundation's Board of Trustees and is not an integral part of the financial statements.

Our audit opinion on the financial statements does not cover the management report. In conformity with prevailing audit regulations in Spain, our responsibility in terms of the management report is to assess and report on the consistency of the management report with the financial statements based on the knowledge of the entity we obtained while auditing the financial statements, and not including any information not obtained as evidence during the course of the audit. In addition, our responsibility is to assess and report on whether the content and presentation of the management report are in conformity with applicable regulations. If, based on the work carried out, we conclude that there are material misstatements, we are required to disclose them.

Based on the work performed, as described in the above paragraph, the information contained in the management report is consistent with that provided in the financial statements for the year ended June 30, 2020 and their content and presentation are in conformity with applicable regulations.

Responsibilities of the Board of Trustees for the financial statements

The Board of Trustees is responsible for the preparation of the accompanying financial statements so that they give a true and fair view of the equity, financial position and results of the Foundation, in accordance with the regulatory framework for financial information applicable to the entity in Spain, identified in Note 2 to the accompanying financial statements, and for such internal control as it determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Board of Trustees is responsible for assessing the Foundation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Board of Trustees either intends to liquidate the Foundation or to cease operations, or has no realistic alternative but to do so.

A member firm of Ernst & Young Global Limited



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Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with prevailing audit regulations in Spain will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with prevailing audit regulations in Spain, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Board of Trustees.
- Conclude on the appropriateness of the Board of Trustees' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Foundation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Foundation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the Board of Trustees of the entity regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

From the significant risks communicated with the Board of Trustees of the entity, we determine those that were of most significance in the audit of the financial statements of the current period and are therefore the most significant assessed risks.



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We describe those risks in our auditor's report unless law or regulation precludes public disclosure about the matter.

ERNST & YOUNG, S.L.

(Registered in Spain's Official Register of Auditors under No. S0530)

(Original in Catalan signed by Xavier Pujol Pamies, registered in Spain's Official Register of Auditors under No. 18302)

October 13, 2020

BALANCE SHEET AT JUNE 30, 2020

(Euros)

ASSETS	Notes	30/6/20	30/6/19	LIABILITIES	Notes	30/6/20	30/6/19
NON-CURRENT ASSETS:				EQUITY:			
Intangible assets	Note 5	207,524	237,797	CAPITAL AND RESERVES		1,072,089	983,394
Property, plant and equipment	Note 6	97,318	102,164	Endowment fund		601,012	601,012
Financial investments		6,955	6,955	Surpluses from prior years		382,382	291,250
TOTAL NON-CURRENT ASSETS		311,797	346,916	Surplus positive (negative) for the year		88,695	91,132
				Total equity	Note 10	1,072,089	983,394
				CURRENT LIABILITIES:			
CURRENT ASSETS:							
Users, sponsors and trade for activities and other receivables		6,976,351	7,307,967				
Users and trade receivables for sales and rendering of services	Note 7	861,015	2,890,185	Trade and other payables		6,999,215	7,646,592
Users, group companies and other related parties	Note 14.3	6,112,868	4,414,708	Suppliers and beneficiaries	Note 12	4,367,317	5,875,939
Receivable from employees	Note 7	2,468	3,074	Suppliers, group companies	Note 14.3	2,346,170	1,517,608
Financial investments	Note 8	129,030	243,089	Employee benefits payable		193,988	135,635
Accruals		310,621	225,541	Other payables to public administrations	Note 11.1	91,740	117,410
Cash and cash equivalents		1,704,862	978,719	Accruals		1,361,357	472,246
Total current assets		9,120,864	8,755,316	Total current liabilities		8,360,572	8,118,838
TOTAL ASSETS		9,432,661	9,102,232	TOTAL LIABILITIES		9,432,661	9,102,232

Notes 1 to 15 to the accompanying financial statements are an integral part of the balance sheet at June 30, 2020.

INCOME STATEMENT FOR THE YEAR ENDED JUNE 30, 2020

(Euros)

	Notes	2019/20	2018/19
CONTINUING OPERATIONS:			
Income from activities	Note 13.1	13,791,265	17,710,628
Income from promotions, sponsors and collaborators	Note 14.3	4,300,000	4,585,000
Donations and other income from activities		9,064,606	11,700,642
Grants, donations and other income		426,659	1,424,986
Aids granted and other expenses	Note 13.3	(5,621,949)	(9,203,023)
Cost of sales		(889,395)	(447,738)
Employee benefits expenses	Note 13.4	(1,752,975)	(1,604,213)
Wages and salaries		(1,345,474)	(1,242,392)
Social security costs		(407,501)	(361,821)
Other operating expenses		(5,348,606)	(6,284,725)
External services	Note 13.5	(5,348,224)	(6,284,319)
Taxes		(382)	(406)
Depreciation and amortization	Notes 5 & 6	(86,604)	(55,656)
OPERATING PROFIT/(LOSS)		91,736	115,273
Finance income		1,136	383
From marketable securities and other financial instruments		1,136	383
Finance costs-		-	(3,274)
Third-party borrowings		-	(3,274)
Exchange gains (losses)		(4,177)	(21,250)
FINANCE COST		(3,041)	(24,141)
PROFIT/(LOSS) BEFORE TAX		88,695	91,132
income tax	Note 11.2	-	-
PROFIT/(LOSS) FOR THE YEAR FROM CONTINUING OPERATIONS		88,695	91,132
POSITIVE SURPLUS FOR THE YEAR		88,695	91,132

Notes 1 to 15 to the accompanying financial statements are an integral part of the income statement for the year ended June 30, 2020.

STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED JUNE 30, 2020

A) STATEMENT OF RECOGNIZED INCOME AND EXPENSES

(Euros)

	Notes	2019/20	2018/19
PROFIT/(LOSS) FOR THE YEAR (I)		88,695	91,132
Income and expenses recognized directly in equity			
- Grants, donations and bequests received		-	-
TOTAL INCOME AND EXPENSES RECOGNIZED DIRECTLY IN EQUITY (II)		-	-
Amounts transferred to income statement:			
- Grants, donations and bequests received		-	_
TOTAL AMOUNTS TRANSFERRED TO INCOME STATEMENT (III)		-	-
TOTAL RECOGNIZED INCOME AND EXPENSES (I+II+III)		88,695	91,132

Notes 1 to 15 to the accompanying financial statements are an integral part of the statement of recognized income and expenses for the year ended June 30, 2020.

B) STATEMENT OF ALL CHANGES IN EQUITY

(Euros)

	Endowment fund	Surpluses from prior years	Surplus for the year	Total
Balance at 6/30/2018				
Distribution of surplus from prior year				
Distribution of surpluses from prior years	-	1,959	(1,959)	-
Total recognized income and expenses	-	-	91,132	91,132
Balance at 6/30/2019	601,012	291,250	91,132	983,394
Distribution of surplus from prior year				
Distribution of surpluses from prior years	-	91,132	(91,132)	-
Total recognized income and expenses	-	-	88,695	88,695
Balance at 6/30/2020	601,012	382,382	88,695	1,072,089

Notes 1 to 15 in the accompanying financial statements are an integral part of the statement of all changes in equity for the year ended June 30, 2020.

CASH FLOW STATEMENT FOR THE YEAR ENDED JUNE 30, 2020

(Euros)

	Notes	2019/20	2018/19
CASH FLOWS FROM OPERATING ACTIVITIES (I)			
Profit/(loss) for the year before tax		88,695	91,132
Adjustments to profit		23,512	7-1,-0-
- Depreciation and amortization	Notes 5 & 6	86,604	55.656
- Finance income		(1,136)	(383)
- Finance costs		-	3,274
- Exchange gains (losses)		4,177	21,250
- Assets accruals recognized in profit or loss, net		2,265,059	114,243
- Liabilities accruals recognized in profit or loss, net		(987,435)	(3,302,742)
Changes in working capital		(* - 1, 1-2,	(=,===,:=,
- Trade and other receivables	Note 7	327,437	(1,069,053)
- Inclusion of assets accruals		(2,350,139)	(141,402)
- Trade and other payables		(647,376)	1,036,764
- Inclusion of liabilities accruals		1,876,547	2,768,693
Other cash flows from operating activities		,,-	, , .
- Interest paid		_	(3,274)
- Interest received		1,136	383
Total operating activities		663,569	(425,459)
CASH FLOWS FROM INVESTING ACTIVITIES (II)			
Payments on investments		(51,485)	(191,845)
- Intangible assets		(51,485)	(129,337)
- Property, plant and equipment		-	(2,233)
- Other financial assets	Note 8	_	(60,275)
Proceeds from disposals		114,059	-
- Other financial assets	Note 8	114,059	-
Total investing activities		62,574	(191,845)
CASH FLOWS FROM FINANCING ACTIVITIES (III)			
Proceeds from and payments of financial liabilities		_	-
- Issue of other borrowings		_	-
- Repayment and redemption of other borrowings		-	-
Total financing activities		-	-
NET INCREASE/DECREASE IN CASH AND CASH EQUIVALENTS (I+II+III)		726,143	(617,304)
Cash and cash equivalents at July 1		978,719	1,596,023
Cash and cash equivalents at June 30		1,704,862	978,719

Notes 1 to 15 to the accompanying financial statements are an integral part of the cash flow statement for the year ended June 30, 2020.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2020

1. Foundation activity

Fundació Privada Futbol Club Barcelona (hereinafter, the Foundation) was incorporated on July 18, 1994 for an indefinite period of time and registered with the Registry of Foundations of Generalitat de Catalunya on October 18, 1994. It is domiciled in Barcelona at carrer Arístides Maillol, s/n. The Foundation was classified as a cultural charity foundation.

Its social purpose and main activity is the non-for-profit dissemination and promotion of the sports, cultural and social dimension of Futbol Club Barcelona within the sports and cultural community of society in general, as set forth in article 5 of the Foundation's bylaws. In this regard, and with a non-limiting nature, the activities and objectives to be pursued are as follows, among others:

- Foster the social projection of Futbol Club Barcelona.
- Collaborate as it is deemed possible and appropriate with Futbol Club Barcelona and other social, cultural, artistic, charity and sports institutions.
- Contribute to awards and/or aids for all types of studies and research on social, economic, cultural and sports issues in Catalonia.
- Create specific awards for acknowledging the most relevant Catalan sports figures.
- Foster the creation of scholarships and awards for young players with no means so that they can have access to any type of education or occupation.
- The performance of activities related to the principles and objectives of international cooperation for development.
- Prevent social exclusion and foster social benefits for children and teenagers who are in a position of vulnerability or at risk of social exclusion and their families.
- Foster and develop projects for supporting research into any type of disease.

1.1. Activities carried out during the year

The main activities carried out during the 2019/2020 season are as follows:

- Organization of activities that foster social action and the transmission of values.

During the year ended June 30, 2020 the Foundation continues to be organized around 3 cornerstones:

- Prevention of violence and conflict resolution
- Fight against social exclusion and discrimination
- Access to and reinforcement of education

During the current season the Foundation has responded extraordinarily to the COVID-19 emergency, reaching 34,000 beneficiaries.

Several alliances, collaborations and own programs, the purpose of which is to use sport as a tool for development, contributing to the integration of children and teenagers affected by violence, disease, inequality and discrimination.

In this regard, several awareness campaigns launched by the Foundation should be noted, such as the campaign for the Foundation's 25th anniversary, "Barça against Bullying", "Barça for Refugees" and the International Children's Day.

As for own programs, FutbolNet, the Foundation's main methodological tool contributed to foster socio-educational inclusion and to reduce violence, reaching 138,000 children and teenagers, by fostering the positive values derived from sport, in both

Catalonia and foreign countries. The Pediatric Emotional Well-Being program, through experiences (some of them virtual experiences such as Robot Pol) and delivery of materials and/or tickets, helped make the dreams of 121,000 ill or socially vulnerable children come true.

The Bullying program was launched in the 2017/18 season with the aim of helping to prevent school bullying, using sport as a pedagogical tool, especially among elementary school kids. It has continued growing and reaching more schools, teacher, coaches and children. Prevention against bullying is carried out in school and sports (coaches) settings. During the current season more than 69,000 children have benefited from this program.

- Communication

During the current year the Foundation has worked on increasing its prominence, positioning, credibility and transparency. Both online and offline communication has been reinforced. Three issues of the Foundation's magazine have been published, one of them focused on the Foundation's 25th anniversary and another one entirely on-line. Changes have been made to the website and through the several social media channels the Foundation has reached 5.2 million fans.

- Contributions to UNICEF

During the year ended June 30, 2020 the Foundation has made contributions to UNICEF to support programs and projects that help over 816,000 boys and girls have access to quality education, sport and play in China, Brazil, Ghana and South Africa. Funds were also allocated for humanitarian emergencies for Syrian refugees, joint research and workshops on the impact of sport on children's development (S4D).

1.2. Main financial backers and aids granted

Regarding the disclosure requirements set forth in Decree 125/2010 of September 14, the Foundation's Trustees state that the Foundation has made monetary contributions to UNICEF in accordance with the paragraph above during the year ended June 30, 2020.

Additionally, the most significant collaboration agreements and grants signed with third parties at June 30, 2020 are as follows:

Summary of collaboration agreements with third parties	Amount (Euros)	Foundation's rights and obligations arisen therefrom	
Futbol Club Barcelona	4,300,000	Amount received for foundational projects	
Stavros Niarchos Foundation	1,375,000	Amount received for implementing projects with refugees in Italy, Greece, Lebanon and Catalonia and contribution to the Pediatric Cancer Center for the COVID-19 emergency	
Scottia Bank	435,288	Amount received for implementing FutbolNet activities in Peru, Costa Rica and El Salvador	
Fundació Telmex	471,363	Amount received for implementing FutbolNet activities in Mexico	
Fundació Bancària La Caixa	600,000	Amount received for implementing the Bullying program in schools and inclusion of disabilities	

1.3. Information on users and beneficiaries of the activities, disclosing the information by gender and detailing the impact by activity on men and women

The Foundation's Trustees state that the activities performed by the Entity are mainly aimed at fostering equality and solidarity and do not discriminate between men and women.

1.4. Information on the actions carried out to foster equal treatment and opportunities between women and men during the year

The Foundation's recruitment policy is based on equal treatment and opportunities since objective principles of equality are used and no gender discrimination ever exists.

2. Basis of presentation of the financial statements

2.1. Regulatory framework for financial information applicable to the Foundation

At June 30, 2020 the regulatory framework for financial information applicable to the Foundation is established in:

- Decree 259/2008 of December 23, approving the Accounting Plan for Foundations and Associations subject to the legislation of Generalitat de Catalunya.
- Decree 125/2010 of September 14 modifying partially and some aspects of the Accounting Plan for Foundations and Associations (Decree 259/2008).
- The Catalan Civil Code and other mercantile law.
- Law 4/2008 of April 24 for Catalan Associations and Foundations.
- Instructions from the Department of Economy and Knowledge of the Generalitat de Catalunya and regulatory entities.
- Other statutory standards issued by the Spanish Accounting and Audit Institute (ICAC by its acronym in Spanish) implementing the Spanish General Accounting Plan and associated standards.
- Law 49/2002 of December 23 on the Tax Scheme for non-profit entities and tax incentives to patronage.
- The General Accounting Plan approved by Royal Decree 1514/2007 of November 16, modified in 2016 by Royal Decree 602/2016 of December 2 and sectorial adaptations.

2.2. True and fair view

The accompanying financial statements have been prepared from the Foundation's accounting records in accordance with the prevailing regulatory framework for financial information applicable to the entity and the accounting principles and criteria contained therein, to give a true and fair view of the Foundation's equity, financial position, statement of changes in equity, results, and cash flow statements during the corresponding year. The financial statements for the year ended June 30, 2019 were approved by the Board of Trustees on September 19, 2019.

2.3 Non-mandatory accounting policies applied

The Club has not applied any non-mandatory accounting policies. Additionally, the Board of Trustees has prepared these financial statements in accordance with all mandatory accounting principles and standards that have a material impact thereon. All mandatory accounting policies were applied.

2.4. Critical issues concerning the measurement and assessment of uncertainty

The accompanying financial statements were prepared using estimates made by the Foundation's Board of Trustees to measure the assets, liabilities, income, expenses, and commitments recognized therein. These estimates relate basically to the following:

- The useful lives of property, plant and equipment and intangible assets (Notes 4.1 and 4.2)
- The calculation of provisions (Note 4.6)
- The recognition of provisions (Note 4.9)

Although these estimates were made on the basis of the best information available at June 30, 2020, events may occur in the future that require prospective adjustments (upwards or downwards) in subsequent years.

2.5. Comparison of information

For comparative purposes, the information included in these notes relating to 2019/20 is presented with the information relating to 2018/19.

2.6. Groping of items

Certain items in the balance sheet, the income statement, the statement of changes in equity and the statement of cash flows have been aggregated to facilitate reader comprehension; however, whenever the amounts involved are material, the information is disclosed separately in the related notes.

3. Surplus for the year

Pursuant article 333.2 of Law 4/2008 for Catalan Associations and Foundations, the Foundation shall allocate to the performance of the foundational purpose at least 70% of the income obtained and other annual net revenues. The remaining amount shall be allocated to the deferred fulfillment of these purposes or increase the Foundation's capital and reserves.

The members of the Foundation's Board of Trustees propose allocating the surplus for the year ended June 30, 2020 and 2019 entirely to "Capital and Reserves".

Additionally, the breakdown of the allocation of the surplus for the year ended June 30, 2020 and 2019 is as follows:

	Euros	
	6/30/2020	6/30/2019
Total income for the year	13,862,042	17,724,432
Administrative expenses (Note 13.2)	(2,087,307)	(1,977,670)
Surplus prior to charges for the year	11,774,735	15,746,762
Surplus allocated to the foundational purpose (Note 13.2)	(11,686,040)	(15,655,630)
Surplus for the year	88,695	91,132

4. Recognition and measurement standards

The main accounting policies and measurement standards used by the Foundation in the preparation of its financial statements for the year ended June 30, 2020, in accordance with the applicable regulations, were as follows:

4.1. Intangible assets

As a general rule, intangible assets are initially recognized at acquisition or production cost. After initial recognition, these assets are carried at cost less accumulated amortization and any accumulated impairment. These assets are amortized over their useful lives. The Foundation's intangible assets include service concession arrangements and software that are amortized over a 50- and 4-year useful life, respectively.

4.2. Property, plant and equipment

Property, plant and equipment items are measured at acquisition cost, which includes the additional expenses incurred until they are put to use.

Replacements and renovations, as well as expenses for the extension, modernization and improvement which increase the productivity, capacity and efficiency, or prolong the useful life of the assets are capitalized as an increase in the value of the items. The replaced or renovated items are therefore derecognized. Additionally, periodical expenses for upkeep, maintenance and repairs are recognized in the income statement when incurred.

The "Property, plant and equipment" heading includes works of art acquired, mainly sculptures, which are measured at acquisition cost. These works of art are not depreciated since it is considered that they are not subject to impairment. The works of art donated to the Foundation have not been capitalized in the balance sheet since they did not generate any cost.

The other property, plant and equipment items are depreciated on a straight-line basis from the moment they are put to use, distributing the cost of the assets over their estimated useful lives, according to the following breakdown:

	Years of estimated useful life
Furniture	12.5
Data processing equipment	8
Technical installations	20

4.3. Financial Instruments

Financial assets

The financial assets of the Foundations are loans and receivables; financial assets arising on the sale of goods and the rendering of services in the course of the Foundation's trade operations; and financial assets that are neither equity instruments nor derivatives, not arising on trade transactions, with fixed or determinable payments, and which are not traded in an active market.

Loans and receivables are initially measured at the fair value of the consideration given plus directly attributable transaction costs. Subsequently, these financial assets are measured at amortized cost.

Financial assets are tested for impairment at least annually. Objective evidence of impairment exists if the recoverable value of a financial asset is less than its carrying amount. Any impairment losses are recognized in the income statement.

The Foundation derecognizes financial assets when the contractual rights to the cash flows from the financial asset expire or have been transferred, provided that substantially all the risks and rewards of ownership of the asset have been transferred.

However, when financial assets are transferred but related risks and rewards incidental to ownership are retained, the Foundation does not derecognize them. Instead, the Foundation recognizes a financial liability at an amount equal to the consideration received.

Financial liabilities

Financial liabilities include trade and other payables arising on the purchase of goods or services in the Foundation's trade operations, or those which, while not having commercial substance, cannot be considered as derivative financial instruments.

Trade and other payables are initially measured at the fair value of the consideration received, adjusted by directly attributable transaction costs. Subsequently, these financial liabilities are measured at amortized cost.

The Foundation derecognizes financial liabilities when the obligations are extinguished.

4.4. Income tax

By complying with the requirements set forth in Royal Decree 1270/2003 of October 10, the Foundation has availed itself to the tax benefits established in Title II of Law 49/2002 of December 23, which sets a 10% tax rate to be applied to the taxable income corresponding to income from non-exempt economic activities (Note 11.2).

The income tax calculated in accordance with the provisions of Law 30/1994, based on the surplus before tax adjusted by permanent differences according to tax criteria and considering the applicable reliefs and deductions, is recorded as an expense at each year end.

Income tax payable or receivable includes the amount related to the expense or income from current and deferred tax.

The current income tax is the amount that the Foundation pays as a result of the tax returns it files each year for corporate income tax purposes. Deductions and other tax relief applicable to payable taxes, excluding withholdings and payments on account, and tax loss carryforwards applied in the current reporting period are accounted for as a reduction in current tax.

Deferred tax expense or income relates to the recognition and settlement of deferred tax assets and liabilities. These include the temporary differences, measured at the amount expected to be payable or recoverable, between the carrying amounts of assets and liabilities and their tax bases, as well as the carryforward of unused tax credits. These amounts are measured by applying to the relevant temporary difference or tax credit the tax rate at which they are expected to be realized or settled.

Deferred tax liabilities are recognized for all taxable temporary differences, except to the extent that they arise from the initial recognition of goodwill or the initial recognition of an asset or liability in a transaction that is not a business combination and at the time of the transaction affect neither accounting profit nor taxable profit, as well as those related to investments in subsidiaries, associates and joint ventures where the Foundation has control over the time of reversal and it is probable that reversal will not occur in the foreseeable future.

Deferred tax assets are only recognized to the extent that it is considered probable that the Foundation will have future taxable income to enable their application.

Deferred tax assets and liabilities relating to items recognized directly in equity are recognized in equity.

Recognized deferred tax assets are reassessed at the end of each reporting period and the appropriate adjustments are made where there are doubts as to their future recoverability. Similarly, at each reporting date, the Foundation reassesses unrecognized deferred tax assets, recognizing a previously unrecognized deferred tax asset to the extent that it has become probable that taxable profit will be available against which the asset can be utilized.

4.5. Income and expenses

Revenue and expenses are recognized on an accrual basis, i.e. when the actual flow of the related goods and services occurs, regardless of when the resulting monetary or financial flow arises. Revenue is measured at the fair value of the consideration received, less discounts and taxes.

Revenue from the rendering of services is recognized based on the stage of completion of the transaction at the balance sheet date to the extent that the outcome of the transaction can be estimated reliably.

The amounts received pending recognition as income in the income statement are recorded at the nominal value received under the "Non-current accruals" and "Current accruals" headings depending on when they are taken to profit or loss and are recognized as income only in the year incurred in accordance with the accruals principle.

The Foundation's main revenues are due to the collaboration agreements with several entities and foundations.

Interest received on financial assets is recognized using the effective interest rate method. In any event, interest on financial assets accrued after acquisition is recognized as income in the income statement.

4.6. Provisions and contingencies

The members of the Foundation's Board of Trustees make the following distinction between:

- 1. Provisions: credit balances covering present obligations arising from past events, the settlement of which is likely to cause an outflow of resources, but which are uncertain as to their amount and/or timing.
- 2. Contingent liabilities: possible obligations arising from past events, and whose existence will be confirmed by the occurrence or non-occurrence of one or more future events not wholly within the control of the Foundation.

The financial statements recognize all provisions for which it is considered more likely than not that the corresponding obligation will have to be settled. Contingent liabilities are not recognized in the financial statements, but they are disclosed in the accompanying notes, unless the possibility of an outflow in settlement is considered to be remote.

Provisions are measured at the present value of the best estimate of the amount required to settle the obligation or transfer it, taking into account the information available on the event and its consequences. Adjustments arising from the discounting of the provision are recognized as a financial expense when accrued.

4.7. Termination benefits

In accordance with prevailing legislation, the Foundation is required to pay indemnities to employees whose contracts are terminated under certain circumstances. Reasonably quantifiable termination benefits for dismissals are therefore recognized as an expense in the year in which the decision to terminate employment is made and a valid expectation with respect to third parties has been created.

4.8. Environmental assets and liabilities

Environmental assets are deemed to be assets used on a lasting basis in the Foundation's operations whose main purpose is to minimize environmental impact and protect and restore the environment, including the reduction or elimination of future pollution.

Given the nature of its activities, the Foundation has no environmental liabilities, expenses, assets, provisions or contingencies that could have a significant effect on its equity, financial position and results. Consequently, these notes to the financial statements do not include specific disclosures related to information on environmental issues.

4.9. Grants, donations and bequests received

The Foundation uses the following criteria for the recognition of grants, donations and bequests received:

- 1. Non-repayable grants, donations and bequests: they are measured at the fair value of the amount or asset received depending on whether they are monetary or non-monetary grants, donations and bequests, and allocated to profit in proportion with the amortization or depreciation charges for those assets, or when the assets are disposed of or impaired, except for those received from partners or owners, which are recognized directly in equity and are not considered income.
- 2. Repayable grants: they are recognized as liabilities until they meet the criterion for being considered non-repayable.
- 3. Donations and grants related to income: taken to profit and loss when awarded, unless they are earmarked to finance operating losses for a future period, in which case they are recognized in those periods. Those awarded to finance specific expenses are recognized as the financed expenses are accrued.

4.10. Classification of current and non-current assets and liabilities

Current assets comprise assets associated with the normal operating cycle, which generally is considered to be one year, as well as those expected to mature, or to be sold or realized in the short term as from the reporting date, financial assets held for trading, except financial derivatives that will be settled in more than one year, and cash and cash equivalents. All other assets are classified as non-current.

Similarly, current liabilities are liabilities associated with the normal operating cycle, financial liabilities classified as held for trading, except financial derivatives that will be settled in more than one year, and, in general, all liabilities expected to fall due or to be extinguished in the short term. All other liabilities are classified as non-current.

4.11. Related-party transactions

The Foundation conducts all related-party transactions on an arm's length basis. In addition, transfer prices are adequately supported, so the Foundation's Board of Trustees considers that there are no material risks in this connection that could give rise to significant liabilities in the future.

5. Intangible assets

The movements in this heading in the balance sheets at June 30, 2020 and June 30, 2019 were as follows:

		Euros	
June 30, 2020	6/30/2019	Additions and Charge for the year	6/30/2020
Cost:			
Service concessions arrangements	3,681	-	3,681
Industrial property	4,153	-	4,153
Software	294,559	51,485	346,044
Total cost	302,393	51,485	353,878
Accumulated amortization:			
Service concessions arrangements	(1,360)	(73)	(1,433)
Industrial property	(4,153)	-	(4,153)
Software	(59,083)	(81,685)	(140,768)
Total accumulated amortization	(64,596)	(81,758)	(146,354)
Total net amount	237,797	(30,273)	207,524

7 70 0010	Euros				
June 30, 2019	6/30/2018	Additions and Charge for the year	6/30/2019		
Cost:					
Service concessions arrangements	3,681	-	3,681		
Industrial property	4,153	-	4,153		
Software	165,222	129,337	294,559		
Total cost	173,056	129,337	302,393		
Accumulated amortization:					
Service concessions arrangements	(1,286)	(74)	(1,360)		
Industrial property	(4,153)	-	(4,153)		
Software	(8,274)	(50,809)	(59,083)		
Total accumulated amortization	(13,713)	(50,883)	(64,596)		
Total net amount	159,343	78,454	237,797		

Additions in the year 2019/20 correspond to website expenses, whereas additions in the year 2018/19 corresponded to website expenses and expenses for the CRM (Customer Relationship Management) and a new ERP management system.

At June 30, 2020 and 2019 there are fully amortized intangible assets amounting to 4,153 euros.

6. Property, plant and equipment

The movements in this heading in the balance sheets at June 30, 2020 and June 30, 2019, as well as the most significant information affecting this heading, were as follows:

<u>June 30, 2020</u>		Euros				
	6/30/2019	Additions and charges	6/30/2020			
Cost:						
Other installations	12,639	-	12,639			
Furniture	23,528	-	23,528			
Data processing equipment	18,660	-	18,660			
Works of art	58,121	-	58,121			
Total cost	112,948	-	112,948			
Accumulated depreciation:						
Other installations	(1,527)	(632)	(2,159)			
Furniture	(3,724)	(1,882)	(5,606)			
Data processing equipment	(5,533)	(2,332)	(7,865)			
Total accumulated depreciation	(10,784)	(4,846)	(15,630)			
Total net amount	102,164	(4,846)	97.318			

<u>June 30, 2019</u>		Euros				
	6/30/2018	Additions and charges	6/30/2019			
Cost:						
Other installations	12,639	-	12,639			
Furniture	21,295	2,233	23,528			
Data processing equipment	18,660	-	18,660			
Works of art	58,121	-	58,121			
Total cost	110,715	2,233	112,948			
Accumulated depreciation:						
Other installations	(895)	(632)	(1,527)			
Furniture	(1,915)	(1,809)	(3,724)			
Data processing equipment	(3,201)	(2,332)	(5,533)			
Total accumulated depreciation	(6,011)	(4,773)	(10,784)			
Total net amount	104,704	(2,539)	102,164			

The most significant additions in the year 2018/19 mainly corresponded to the furniture and equipment of the Foundation's offices.

At June 30, 2020 there are no fully depreciated property, plant and equipment items in use (none at June 30, 2019, either).

7. Users, sponsors and trade for activities and other receivables

The breakdown of this heading in the balance sheet at June 30, 2020 and 2019 is as follows:

	Euros	
	6/30/2020 6/30/2019	
Users and trade receivables for sales and rendering of services	861,015	2,890,185
Receivable from employees	2,468	3,074
Total	863,483	2,893,259

The "Users and trade receivables for sales and rendering of services" heading at June 30, 2020 mainly includes the receivable balance derived from the collaboration agreements with the Stavros Foundation, UEFA Foundation for Children, Fundació Poma and several provincial and city councils.

8. Current financial investments

This caption in the balance sheet at June 30, 2020 includes a balance available for carrying out international projects, especially in the United States, for an amount of 129,030 euros (243,089 euros at June 30, 2019).

9. Information on the nature and extent of risks arising from financial instruments

The Foundation centralizes financial risk management in the Foundation's Board of Trustees, which has the necessary mechanisms in place to control exposure to fluctuations in interest and exchange rates, as well as to credit and liquidity risks. The main financial risks to which the Foundation is exposed are outlined below:

1. Credit risk

CIn general, the Foundation holds its cash and cash equivalents at financial entities with high credit ratings.

Additionally, there is no significant credit risk concentration with third parties, except for Futbol Club Barcelona. The Board of Trustees considers that these balances are guaranteed because of the relationship between the two parties.

2. Liquidity risk

In order to ensure liquidity and meet all payment commitments derived from its activity, the Foundation has cash and cash equivalents available as shown in its balance sheet.

3. Market risk (includes interest rate risk and foreign currency risk)

The Foundation's cash exposes it to interest rate risk, which could have an adverse impact on its earnings performance and cash flows. At the date these financial statements were authorized for issue there were no interest rate derivatives.

Foreign currency transactions are exposed to foreign currency risk. The value of monetary liabilities has been adjusted by applying the exchange rate prevailing at June 30, 2020 and the gains or losses from this measurement has been recorded in the "Exchange gains (losses)" heading.

10. Equity

At June 30, 2020 the Foundation's endowment fund amounts to 601,012 euros. This endowment fund was contributed by the founding entity Associació Pro-Fundació Privada Futbol Club Barcelona on July 18, 1994 as an initial endowment given free of charge.

Because of its foundational purpose and non-profit nature, the Foundation has no share capital and, consequently, no shares or equity securities, either.

11. Tax matters

11.1. Current balances with public administrations

The breakdown of current balances with public administrations at June 30, 2020 and 2019 is as follows:

	Euros		
Payable balances	6/30/2020	6/30/2019	
Personal income tax payable to tax authorities	66,694	88,789	
Payables to Social Security entities	25,046	28,621	
Total	91,740	117,410	

11.2. Corporate income tax expense

The income statements for the years ended June 30, 2020 and 2019 do not include any corporate income tax expense since all income obtained has been considered as exempt income.

Pursuant to Law 49/2002 on non-profit entity's tax profit, the taxable base only consists of income and expenses corresponding to non-exempt economic activities. Exempt activities are, among others, those derived from the revenue obtained with no consideration.

11.3. Years open to inspection and tax inspections

Under prevailing tax regulations, tax returns may not be considered final until they have either been inspected by tax authorities or until the four-year inspection period has expired. At June 30, 2020 the Foundation is open to inspection for the income tax and all other taxes to which it is liable for the last four years. The Foundation's Board of Trustees considers that the above-mentioned taxes have been appropriately settled and, therefore, despite discrepancies in the interpretation of the tax treatment applied to transactions, any potential liabilities that could arise would not have a significant impact on the accompanying financial statements.

12. Suppliers and beneficiaries

This heading in the balance sheet at June 30, 2020 includes the outstanding monetary contributions. The breakdown of outstanding balances at June 30, 2020 and 2019 is as follows:

	Euro	S
	6/30/2020	6/30/2019
Senior Soccer Association	2,476,706	2,298,428
Other suppliers and creditors	1,418,988	2,758,483
Roots for Sustainability, S.L.	65,674	159,724
Globalia Corporate Travel	140,263	140,263
Caliu, S.A.S	98,542	129,722
Eduvic, SCCL	11,990	50,070
Eleven Adworks, S.L.	30,455	36,190
Magmacultura, S.L.	3,117	32,923
Up to You Sports Mktg, S.L.	18,119	18,119
Gavà-Publi	35,028	-
Infinity Media Communications, S.L.	23,429	-
La Hispano Igualadina, S.L.	22,655	-
Vass Consultoría de Sistemas, S.L.	22,351	-
Mediapro Middle East FZ-LLC	-	171,375
Millennials Strategy Mark	-	80,642
Total	4,367,317	5,875,939

13. Income and expenses

13.1. Income from activities

The breakdown of the Foundation's income from activities for the years ended June 30, 2020 and 2019 is as follows:

	Euros		
Activities	2019/20	2018/19	
Income from promotions, sponsors and collaborators	4,300,000	4,585,000	
Donations and other income from activities	9,064,606	11,700,642	
Grants, donations and other income	426,659	1,424,986	
Total	13,791,265	17,710,628	

The income from promotions, sponsors and collaborators is due to the contributions made by Futbol Club Barcelona by virtue of the agreement signed with the Foundation, whereby the former donates up to 0.7% of its annual revenue to the Foundation.

Additionally, other donations and contributions have been recorded for an amount of 9 million euros, corresponding to several contributions made by private institutions and individuals, which are recorded in the income statement.

13.2. Expenses by activity

The breakdown of the expenses by activity for the years ended June 30, 2020 and 2019 is as follows:

2019/20:	Euros		
	Administration expenses (Note 3)	Foundational activity (Note 3)	Total
Cost of sales	25,221	864,174	889,395
Employee benefits expense	551,843	1,201,132	1,752,975
External services	1,290,227	4,057,997	5,348,224
Taxes	382	-	382
Monetary aids and other expenses	59,212	5,562,737	5,621,949
Charges to depreciation and amortization of assets	86,604	-	86,604
Exchange gains (losses)	73,818	-	73,818
Total Expenses	2,087,307	11,686,040	13,773,347

2018/19:	Euros		
	Administration expenses (Note 3)	Foundational activity (Note 3)	Total
Cost of sales	46,009	401,729	447,738
Employee benefits expense	461,178	1,143,035	1,604,213
External services	1,324,486	4,959,833	6,284,319
Taxes	406	-	406
Monetary aids and other expenses	53,525	9,149,498	9,203,023
Charges to depreciation and amortization of assets	55,656	-	55,656
Finance costs and similar expenses	1,813	1,461	3,274
Exchange gains (losses)	34,597	74	34,671
Total Expenses	1,977,670	15,655,630	17,633,300

Fundació Privada Futbol Club Barcelona has continued developing programs and projects worldwide, which are grouped into two large areas: those designed by the Foundation itself, called own programs, and those developed together with other institutions, such as the collaborations with UNICEF. The breakdown of this activity at June 30, 2020 and 2019 by concept is as follows:

	Eu	Euros		
	6/30/2020	6/30/2019		
Social purpose	11,686,040	15,655,630		
- Alliances	3,344,990	5,813,664		
- Collaborations	1,624,442	2,571,956		
- Communication	353,621	484,871		
- Own programs	6,056,850	6,011,538		
- Sport Lab	271,920	349,100		
- Campaigns	34,217	424,501		
TOTAL FOUNDATIONAL ACTIVITY	11,686,040	15,655,630		

13.3. Aids granted and other expenses

onetary aids at June 30, 2020 mainly correspond to the contribution to UNICEF, the contribution to Fundació Privada d'Antics Jugadors de Futbol and the contribution to the Leo Messi Foundation for an amount of 1.9, 1.7 and 0.7 million euros, respectively.

	Euros		
	2019/20	2018/19	
Monetary aids granted Other expenses	5,410,972 210,977	8,938,855 264,168	
Total	5,621,949	9,203,023	

13.4. Employee benefits expense

The breakdown of this heading for the year ended June 30, 2020 and 2019 is as follows:

	Eur	Euros		
	2019/20	2018/19		
Wages, salaries and other concepts	1,345,474	1,242,392		
Social security and other related costs	407,501	361,821		
Total	1,752,975	1,604,213		

13.5. External services

The breakdown of this heading is as follows:

	Eu	Euros		
	2019/20	2018/19		
Independent professional services	4,441,700	4,791,032		
Publicity, advertising and public relations	339,738	625,894		
Repairs and maintenance	68,396	90,816		
Other expenses	498,390	776,577		
Total	5,348,224	6,284,319		

The "Independent Professional Services" heading includes the costs related to the direct implementation of the Foundation's own programs through subcontracted companies or cooperative associations such as Eduvic with FutbolNet educators, Caliu for FutbolNet Internacional in Latin America, FutbolNet Festivals, Cross Cultures for the Refugees project or Magmacultura for Bullying.

13.6. Remuneration earned by the Foundation's Board of Trustees and Management

The members of the Board of Trustees of Fundació Futbol Club Barcelona have not earned any remuneration (wages and salaries, pension plans, allowances) for the performance of their duties or any other duty performed during the years ended June 30, 2020 and 2019.

Additionally, the remuneration earned by the Foundation's Management as wages at June 30, 2020 and June 30, 2019 amounts to 109,625 euros and 112,687 euros, respectively.

During the 2019/20 season trustees' liability insurance premiums for damages arising in the performance of the trustees' duties have been paid for an amount of 23,035 euros (30,326 euros in the prior year).

14. Other information

14.1. Headcount

The average headcount during the years ended June 30, 2020 and 2019 by categories is as follows:

	2019/20		201	8/19
Categories	Average headcount	Average number of employees with a disability >33% over total headcount	Número medio de personas empleadas	Average number of employees with a disability >33% over total headcount
Executive Committee	1	-	1	-
Engineers and technicians	12	1	11	1
Administration personnel	13	-	13	-
Head of department	3	-	3	-
Total	29	1	28	1

Additionally, the breakdown of headcount by gender and category at each year end is as follows:

<u>June 30, 2020</u>		6/30/2020		
Categories	Men	Women	Total	
Executive Committee	-	1	1	
Administration personnel	2	9	11	
Engineers and technicians	5	7	12	
Head of department	-	3	3	
Total	7	20	27	

June 30, 2019		6/30/2019			
Categories	Men	Men Women			
Executive Committee	-	1	1		
Administration personnel	4	11	15		
Engineers and technicians	4	7	11		
Head of department	-	3	3		
Total	8	22	30		

14.2. Audit fees

During the current year the fees for the audit services provided by the Foundation's auditor, Ernst & Young, S.L., amount to 13,550 euros and 3,000 euros have been invoiced for other concepts. In the prior year audit fees amounted to 13,450 euros and 3,000 euros were invoiced for other concepts.

14.3. Related-party transactions and balances

For the purposes of the disclosures to be included in this note, Futbol Club Barcelona and its associates are considered related parties. The breakdown of balances and transactions entered into with the Club during the years ended June 30, 2020 and 2019 is as follows:

	6/30/2020				6/30	/2019		
Entidad	Receivable balances	Payable balances	Contributions received	Services received	Receivable balances	Payable balances	Contributions received	Services received
Futbol Club Barcelona	6,112,868	2,179,717	4,300,000	734,278	4,414,708	1,445,439	4,585,000	737,351
Barça Licensing & Merchandising	-	207	-	-	-	1,754	-	-
FCB North America	-	166,246	-	230,218	-	70,415	-	-
Total	6,112,868	2,346,170	4,300,000	964,496	4,414,708	1,517,608	4,585,000	737,351

The services provided by Futbol Club Barcelona to the Foundation are general administrative services.

14.4. Members of the Board of Trustees

At the date these financial statements were authorized for issue, the members of the Board of Trustees are as follows:

Name	Position
Josep M. Bartomeu Floreta	Presidente
Jordi Cardoner i Casaus	Vice-Presidente
David Bellver Vives	Tesorero
Oriol Tomàs Carulla	Secretario
Xavier Aguilar Huguet	Vocal
Felip Boixareu Antolí	Vocal
Sor Lucia Caram	Vocal
Mohammed Chaib Akhdim	Vocal
Ramon Cierco Noguer	Vocal
Carles Cuní Llaudet	Vocal
Antoni Esteve Cruella	Vocal
Ramon Garriga Saperas	Vocal
Antoni Guil Román	Vocal
Rosa M. Lleal Tost	Vocal
Josep Maldonado Gili	Vocal
Xavier Pérez Farguell	Vocal
Enric Roca Mateo	Vocal
Antonio Tombas Navarro	Vocal
Joaquim Triadú Vila-Abadal	Vocal

14.5. Allocation of assets and liabilities and revenue to statutory purposes

The Foundation has met the conditions related to the revenue obtained and the grants awarded. Consequently, the 3-year period established to allocate at least 70% of income to the foundational activities will be fulfilled, as set forth in article 33 of Law 5/2001 of May 2 on Foundations passed by the Parliament of Catalonia.

Note 1 to the accompanying financial statements describes the main activities carried out by the Foundation during the year ended June 30, 2020. All of them are aimed at fulfilling the foundational purpose of the Foundation.

14.6. Information on the average payment period to suppliers

The information required by Additional Provision Three of Law 15/2010 of July 5 (modified by Final Provision Second of Law 31/2014 of December 3) prepared in accordance with the Resolution by ICAC of January 29, 2016 on the information to be included in the financial statements regarding the average payment period to suppliers in trade transactions.

	6/30/2020	6/30/2019
	Days	Days
Average payment period to suppliers	68	64
Ratio of transactions paid	69	63
Ratio of transactions pending payment	67	67

		Euros	Euros
1	Total payments made	4,967,109	2,700,627
Г	Total payments outstanding	1,148,695	2,157,027

^(*) No incluye les donaciones realizadas por la Fundació Privada Futbol Club Barcelona.

In accordance with the ICAC Resolution, the calculation of the average supplier payment period considered commercial transactions involving the delivery of goods and the rendering of services from the effective date of Law 31/2014, of December 3.

For the sole purpose of providing the information required by this Resolution, suppliers are trade creditors in respect of amounts due in exchange for goods and services supplied, which are included in the "Suppliers" heading of the current liabilities side in the balance sheet.

"Average payment period to suppliers" is the time elapsed between the delivery of the goods or the rendering of the services by the supplier and the actual payment of the transaction.

15. Subsequent events

No relevant events have occurred after June 30, 2020 that may have a significant impact on the accompanying financial statements.

FUNDACIÓN PRIVADA FUTBOL CLUB BARCELONA

MANAGEMENT REPORT FOR THE YEAR

(ended June 30, 2020)

REVENUE

The revenue obtained during the year 2019/2020 total 13,862,042 euros, 22% less than in the prior season. This reduction is mainly due to the impact of the COVID-19 crisis on such an unusual season.

	At 6/30/2020		At 6/30/2019	
	Euros	%	Euros	%
Contributions from the Club	4,300,000	31%	4,585,000	26%
Sports Donations	3,469,746	25%	4,898,969	28%
Sponsorship	0	0%	1,028,363	6%
Private donations	5,594,860	40%	6,801,672	38%
Governmental grants	426,659	3%	396,623	2%
Other income	0	0%	0	0%
Finance income	70,777	1%	13,805	0%
TOTAL REVENUE	13,862,042	100%	17,724,432	100%

The contribution made by Futbol Club Barcelona for an amount of up to 0.7% of annual turnover accounts for 31% of the Foundation's resources, 5 points more than in the prior year.

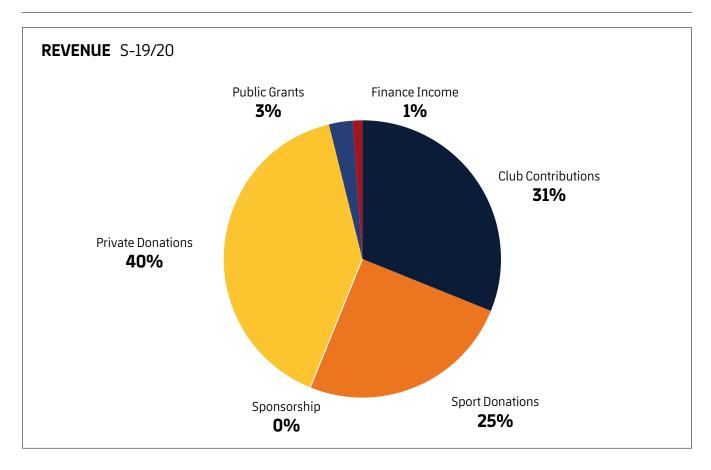
The donations made by the professional players and image management companies account for 25% of the foundational resources, 3 points less than in the prior year due to the impact of the COVID crisis on the players' wages.

As for donations from others than the Club or players, during the current year support from new companies and foundations has been obtained, extending and diversifying sources of financing and maintaining current ones. External income has decreased by 17.7% compared to the prior season because the projects linked to the several countries affected by COVID-19 could not be implemented, transferring income to the next season.

Additionally, the collaboration agreements with foundations and/or companies such as Stavros Niarchos Foundation, Fundació Bancària La Caixa, Fundació Mapfre, Fundació Telmex, and Scotiabank have been renewed. New agreements with companies and institutions such as Gran Tierra Energy, Fundació Poma and other entities and individuals have also been signed. During the current season five new collaborations with entities have been arranged. The renewals and new agreements account for 38% of income. Also, the Foundation has started negotiations with other entities that will consolidate next season.

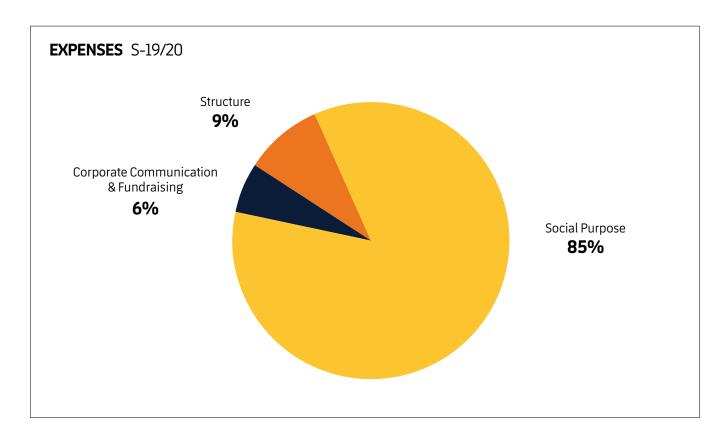
Special mention should be made to in kind donations received from several companies to contribute to the COVID-19 emergency for an amount of 727,876 euros.

The grants from public institutions have accounted for 3% of the current year's resources. The resources from Girona and Tarragona Provincial Councils and several City Councils have enabled us to fund social inclusion and prevention of violence activities within the framework of the FutbolNet methodology in Catalonia. Furthermore, in the current season a new grant from the European Union amounting to 374,570 euros has been received through the Erasmus Plus program to implement employability projects for Unaccompanied Children. This grant will have an impact for three seasons and the portion allocated to its implementation in the 19/20 season amounts to 142,502 euros.



EXPENSES

The Foundation's expenses amount to 13,773,347 euros and have decreased by 22% in comparison with the prior year, in line with the reduction in revenue, thus adopting a savings and cost containment strategy. Expenses are classified into three large group:



1. Social purpose

The expense related to the Social Purpose amounts to 11,686,040 euros, 85% of total expense. The impact of the COVID-19 pandemic has had repercussions on the implementation of scheduled programs, but many of them have adopted another format to ensure that our beneficiaries' needs are covered.

At the same time, the Foundation has refocused part of its activity on the response to the pandemic during the first months and has continued consolidating its several programs within three big areas: Social inclusion, prevention of violence and access to education.

Within social inclusion, the pediatric emotional well-being program, which seeks to bring positive emotions to sick children through different actions, has continued to organize private meetings with male and female players; Christmas visits to hospitals and the projects with other sports (It's Christmas all year round), the Illusions project and also the Robot Pol project, which allows children who are hospitalized or undergoing treatment from home to visit the Barça's Museum or the Camp Nou stadium. As from last March these activities were interrupted and virtual meetings had to be organized.

Additionally, one more year the program for refugees and migrants in Greece, Lebanon, Italy and Catalonia has been carried out, adapting the program to the pandemic situation and developing the employability program, especially in Catalonia, with unaccompanied children.

The diversity program has also been carried out in Catalonia, Japan and the United States, focused on disabled children, and the social inclusion programs in vulnerable populations in Catalonia and worldwide. Both programs mainly use the FutbolNet methodology, which adapts to different problems and contexts. In Catalonia, due to the pandemic restrictions, the program adopted an online format.

As for the prevention of violence, in Catalonia the program for the prevention of bullying stands out. This program has been made available to all schools for free. The Foundation has also organized workshops for families and given training in the prevention of bullying in sport. The publication of studies on this issue and the training currently offered by the Foundation in this topic have help consolidated this program as one of the Foundation's most innovative programs and one of greatest potential, especially for reducing bullying.

As for the prevention of violence, the Foundation has continued working in several Latin American countries (Brazil, Mexico, El Salvador, Peru, Colombia, Costa Rica and Argentina) in collaboration with several partners, achieving a highly positive impact and adapting to the pandemic situation as from last March.

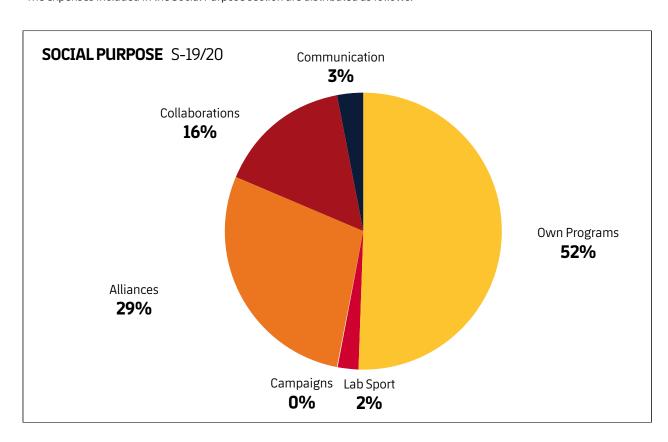
587 athletes from the 39 male and female training teams and 18 entities from 7 town have participated in the Masia Solidària project, in collaboration with Masia 360. 44 activities have been performed, 29 of which could be done in person and 15 were held virtually.

Over 1,580,000 children have benefited from the Foundation, 258,000 of whom live in Catalonia.

At international level programs have been implemented in 51 countries.

At a local level, activities have been carried out in most of Catalonia, in a total of 102 towns in 37 countries.

• The expenses included in the Social Purpose section are distributed as follows:



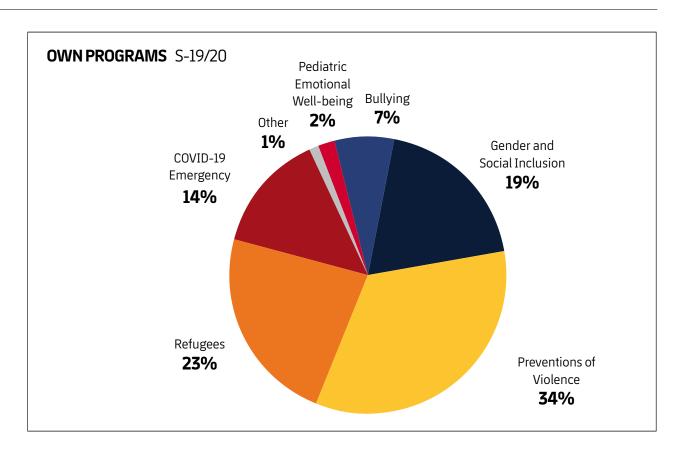
Own programs

52% of the social purpose expense has been allocated to the Foundation's own intervention programs, thus consolidating the entity's strategy for having a direct impact on its three areas of action, also fostering innovation and generation of knowledge.

The approach of the programs based on the Foundation's knowledge of the issues that it wants to address, the definition of objectives with an impact, the approach and creation of methodologies, and the analysis of results implies a great added value to the Foundation's work on the social arena, especially sport for development and its contribution to the SDGs and, more importantly, to achieve a stronger impact on the lives of the children who benefit from these programs.

Special mention should be made to the project created for the pandemic emergency, into which the Foundation and its team have thrown themselves, to help in this situation at both national and international level. The Foundation has coordinated donations of material (mainly medical equipment) and economic donations to help the different public and private institutions with which it usually collaborates, distributing more than 500,000 medical equipment items. It has also organized virtual meetings between players and sick children; prepared stay-at-home awareness content and activities together with the Club; and given advice for the prevention of bullying. Different types of supporting content has been created during lockdown, with a highly positive impact on the several groups of beneficiaries.

Having to adapt many in-person activities, because of the pandemic, has been another challenge that the Foundation has had to deal with during the current season and that will allow it to give continuity to the programs during the coming months.



OWN PROGRAMS	5,834,335
Pediatric Emotional Well-being	109,652
Bullying	425,870
Gender and Social Inclusion	1,125,662
Prevention of violence	1,974,614
Refugees	1,309,379
COVID-19 Emergency	829,202
Other	59,956

Alliances

The Foundation works with strategic and renowned allies for its activities to achieve greater impact. It does this through collaborations and joint actions that are consistent with the entity's purpose and strategic lines.

During this season the alliance with UNICEF has been notably developed and new joint initiatives at international level have consolidated within the field of sport for development (S4D). The Foundation has also worked on renewing this alliance for the next seasons.

It has continued working on its strategic alliances with Creu Roja, Open Arms, Leo Messi Foundation, Johan Cruyff Foundation, Liliam Thuram Foundation, Eric Abidal Foundation, Edmilson Foundation, Scholas Occurrentes and the IOC.

In the current season a new alliance has been created with the Gasol Foundation, led by Pau and Marc Gasol, whose objective is to work on the promotion of sport and healthy habits among children.

Lastly, it should be noted that the alliance with Sant Joan de Déu Hospital to raise funds for the new Pediatric Cancer Center finally reached 113,552 euros, thanks to the contribution of the Stavros Niarchos Foundation and the money raised at the Open Training Session.

Communication

Awareness of the issues affecting children is part of the Foundation's social purpose. Accordingly, communication actions are carried out through several channels, focused on several stakeholders.

During the current year the Foundation has continued to improve knowledge of its work on our country's and international media and enhance its relationship with them. Furthermore, the Foundation has continued working on a program of contents to strengthen engagement with social media and information on the Foundation's magazine.

The Foundation has continued holding informative meetings on its work with public figures from several social and business fields that, once again, have achieved major impact on said areas.

The Foundation's website has also been updated with the Club's new corporate image, and the structure and user navigation have been improved, as well as SEO positioning to make content more visible on the network.

During the current season the Foundation's activities have pivoted on its 25th anniversary. The pandemic forced the Foundation to refocus its communication activity on all new actions carried out during the month of March, which have been a key element in the entity's social activity and its involvement in this health crisis at both national and international level.

3 issues of the magazine have been published, one of which has been devoted to the commemoration of the Foundation's 25th anniversary. The commemorative book on these 25 years has been prepared and several events with the Foundation's members have been held.

During the current year the Foundation has been present at two awareness events: Barçaland and City of Dreams, it has participated in forums, congresses and conferences, including the EFDN event.

The Barça Fundació area, located at the Paris room in the Camp Nou stadium, has received in the current season 54,700 visitors. It should be noted that this space has been closed since mid-March due to COVID.

Collaborations

During the current year the Foundation has continued to support several projects and has prioritized collaborations aligned with its Social Purpose, as it has been doing for the past two seasons.

It should also be mentioned that the contribution to the Senior Soccer Players Association has been reduced because of the lower income received from Futbol Club Barcelona players.

2. Corporate communication and fundraising

The investment associated with the Foundation's corporate communication and development accounts for 6% of total expenses. During the first part of the season the Foundation has focused on promoting its 25th anniversary and since the pandemic it has been mainly involved in promoting the club's work during the emergency and channeling the contributions that donors have given to the people affected by the disease.

The number of followers on social media has consolidated during the current season and the level of follower interaction on the several Foundation's profiles has increased.

3. Structure

Structure expenses, which account for 9% of total expenses, have continued to improve the efficiency and effectiveness of the resources allocated to the programs. This heading includes expenses related to the offices and general services provided by Futbol Club Barcelona to its Foundation.

The income statement for the current season shows profit of 88,695 euros.

In conclusion, the current season has been influenced by the COVID-19 pandemic, with the Foundation being able to adapt its activity to keep responding to the needs of its beneficiaries through its regular programs and launching new specific emergency activities with the Club and its partners.

INFORMATION ON THE AVERAGE PAYMENT PERIOD TO SUPPLIERS

The average payment period to suppliers for the year ended June 30, 2020 is 68 days.

SUBSEQUENT EVENTS

No transactions or events have occurred after June 30, 2020 that have had a relevant impact on the financial statements.

Authorization for issue of the financial statements and management report for the year ended June 30, 2020

On October 8, 2020 the Foundation's Board of Trustees authorized the Foundation's President, Vice-president and General Manager, and the Secretary of the Board of Trustees to issue the financial statements and management report of Fundació Privada Futbol Club Barcelona for the year ended June 30, 2020, which have been drawn up on correlatively numbered government-issued stamped paper up to this page.

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