



**BARÇA  
FOUNDATION**

No **child** offside

**ANNUAL REPORT 2020/21**



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**DA CIÓ**  
**RÇA**

#Bar  
QUÈ PODEM FER?  
QUEDAR  
TOT





## A Word from the President

Taking stock of the 2020/21 season inevitably requires us to talk about the Covid-19 pandemic that has so changed our lives, as well as the efforts made by the Barça Foundation to continue to pursue its mission to address a range of issues, such as social inclusion, violence prevention and access to education. Work that is facilitated through the implementation of our own custom-designed programs, as well as through our partnerships with other prestigious entities, always with the resolute aim of promoting the equality and integration of children and young people through sport and the teaching of values. The pandemic has exacerbated the vulnerability of numerous children both in our own country and around the world, which is why our primary goal has been to continue to work to help generate significant changes in their lives.

This annual report reviews the work that has been carried out during the 2020/21 season, outlining its methods of implementation and allocation of the funds made available for these activities. It is important to note the efforts that have been made to continually adapt our programs in response to the changing pandemic situation and keep them running, thereby enabling us to continue to organise initiatives, such as opportunities for children being treated in various paediatric hospitals around Catalonia to meet players from our first teams and other sections of the Club, to name but one example. These actions have gone hand in hand with the work carried out by the Foundation, as part of its commitment to provide support to children and young people in vulnerable situations and at social risk.

To that end, it has continued to implement violence-prevention programs in Catalonia and various countries around the world, as well as to run the anti-bullying program it makes available to all primary schools in Catalonia and provide training on the prevention of bullying in youth sports.

FC Barcelona is an internationally recognised sports organisation that, since the very beginning,

has been committed to improving the social reality of children and young people. It has always pushed the boundaries, and along with its sporting achievements, has established its 'More than a Club' motto as an integral part of its essential spirit and its way of perceiving the world through sport.

Our determination to fight poverty and social injustice is global. Our sense of wellbeing at the Barça Foundation can only be achieved by standing side by side, without exception, with all those children and young people in vulnerable situations, both in Catalonia and worldwide.

Our organisation is committed to making the dreams of those most vulnerable come true, based on the belief that all children and young people have the right to equal opportunities.

We want to put those anonymous people who are universally ignored at the centre of the conversation and, through our projects, promote violence prevention and combat social exclusion. In short, to further and more emphatically demonstrate the transformative power of sport and the key role it has to play in the modern world. That is our commitment.

It is now time to give fresh impetus to the Barça Foundation under the leadership of its new Director-General, Dr Marta Segú, whose achievements in her previous spell in the role included forging an agreement with UNICEF, which now represents a key moment in our Club's great history. We are very proud of all that we have achieved to date and the knowledge and experience we have gained will enable us to further develop our own strategy for meeting the Sustainable Development Goals (SDGs).

Barça is 'More than a Club' all around the world and its Foundation is the standard bearer for the values that set us apart as an entity. We want to contribute to a fairer, freer society, with new programs that draw on the experience and know-how we have accumulated and in line with that which defines the current context, the United Nations 2030 Agenda for Sustainable Development.

Many thanks!



**Joan Laporta**

President of FC Barcelona and the Barça Foundation





## A New Era for the Foundation

Fuelled by a resolute commitment to positioning the Barça Foundation as a flagship entity in the world of sport, in terms of achieving the Sustainable Development Goals (SDGs) set out in the United Nations 2030 Agenda, I have once again taken up the mantle of Director-General, eleven years on, having previously had the privilege of contributing to the expansion of the FC Barcelona Foundation – from 2006 to 2010 – during one of the Club’s most brilliant periods. A time of brilliance that was also echoed within the social arena, marking the start of an emblematic and pioneering global charitable alliance with UNICEF.

The Foundation has continued to go from strength to strength, and our aim now is to build on the work that has been carried out to date and position ourselves as leaders in some of the areas in which our actions have been focused. We have set ourselves some ambitious goals and are eager to do our part to tackle some of the major challenges we face as a society, both at a local and global level.

There is no way we could present the actions implemented by the FCB Foundation during the 2020/21 season without mentioning the effects of the Covid-19 pandemic. The restrictions imposed by the health authorities everywhere around the world have obviously had an impact on our activities. Despite this, however, the Foundation has done everything in its power to continue to run its programs that benefit thousands of vulnerable children. As such, the Foundation has adapted to the relevant restrictions and continued to run its projects for 101,856 beneficiaries in 103 Catalan towns, as well as benefitting over a million children through the activities it has implemented in 34 countries worldwide. The Barça Foundation has provided support to a total of 1,102,614 children in Catalonia and around the world during the 2020/21 financial year.

Our goal within the Foundation for the coming years, in line with our aim to contribute to achieving a fairer and more equitable society and with particular emphasis on the children and young people who are our beneficiaries, will be to develop new programs

focused on three core areas: the United Nations SDGs, the Paris Agreements and the European Union’s Next Generation program.

How can we begin to safeguard the future world we want for our children without starting to tackle injustice? How can we address reality without the desire to transform it? In the words of the philosopher George Steiner, “revealing the contradictions of an unjust system is the first step to effecting change.”

Human evolution has always been linked to overcoming obstacles and adapting to changing contexts in order to survive. In recent decades, we have defined both emotional intelligence and solidarity as essential tools for collective survival. As such, those are values that we need to continue to promote. Barça and its Foundation possess enormous potential to mobilize people and we need to capitalise on that. We need to raise awareness among our children and young people in order to build a world in which there is less inequality, more respect for diversity and a firm commitment to the sustainability of our planet.

At the Barça Foundation, we also draw on the transformative power of sport, which we view as an incredibly valuable tool that works to promote development, violence prevention and conflict resolution, social inclusion in at-risk scenarios, gender equality and diversity in all its forms, as well as peace and solidarity.

We want to work together with our colleagues at Fútbol Club Barcelona. We want them to feel proud of the Foundation we share and become involved in initiatives that will make them grow both as people and as professionals. There is nothing more rewarding than giving to others.

With regard to the pursuit of that common goal, I would like to dedicate some special words of thanks to all our partners, entities, both public and private, volunteers, Foundation trustees, staff members and all those who emphatically believe in our mission. Ultimately, together we have learned that the only way to tackle the enormous challenges we face is by addressing them collectively.

Together we will make it happen!  
Thank you so much,



### Marta Segú

Director-General of the Barça Foundation

\* As of 20 July 2021



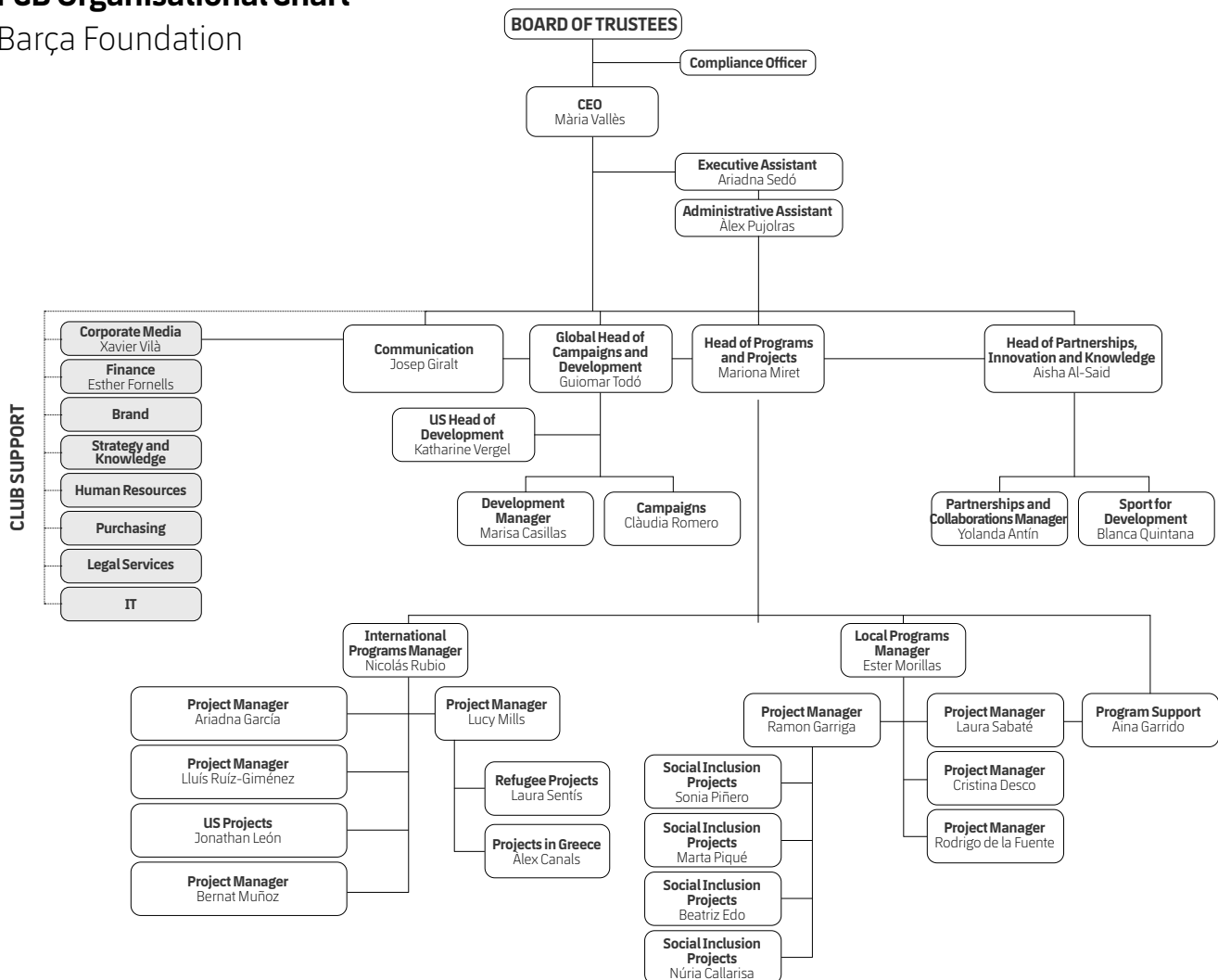


## MEMBERS OF THE BOARD OF TRUSTEES 2020/21

<b>PRESIDENT</b> JOSEP MARIA BARTOMEUI FLORETA	<b>TRUSTEE</b> RAMON ALFONSEDA I POUS	<b>TRUSTEE</b> CARLES CUNÍ I LLAUDET	<b>TRUSTEE</b> JOSEP MALDONADO I GILI
<b>1ST VICE-PRESIDENT</b> JORDI CARDONER I CASAU	<b>TRUSTEE</b> FELIP BOIXAREU I ANTOLÍ	<b>TRUSTEE</b> ANTONI ESTEVE I CRUELA	<b>TRUSTEE</b> XAVIER PÉREZ I FARGUELL
<b>SECRETARY</b> ORIOI TOMÀS I CARULLA	<b>TRUSTEE</b> SOR LUCÍA CARAM	<b>TRUSTEE</b> RAMON GARRIGA I SAPERAS	<b>TRUSTEE</b> ENRIC ROCA I MATEO
<b>TREASURER</b> DAVID BELLVER I VIVES	<b>TRUSTEE</b> MOHAMMED CHAIB I AKHDIM	<b>TRUSTEE</b> ANTONI GUIL I ROMÁN	<b>TRUSTEE</b> ANTONIO TOMBAS I NAVARRO
<b>SECRETARY</b> XAVIER AGUILAR I HUGUET	<b>TRUSTEE</b> RAMON CIERCO I NOGUER	<b>TRUSTEE</b> ROSA M. LLEAL I TOST	<b>TRUSTEE</b> JOAQUIM TRIADÚ I VILA-ABADAL

## FCB Organisational Chart

Barça Foundation





## The Foundation's Mission

The Barça Foundation works to generate real change for society's most vulnerable children and young people, using sport as a vehicle for change through personal and community development. Our goal is to contribute to a more egalitarian and inclusive society, promoting respect and working to combat social exclusion, inequality and violence.

The Club adopted the United Nations Millennium Development Goals in 2006, which marked the start of its commitment to donate 0.7% of its annual revenue to support the programs run by the Foundation. The players and professional coaching staff also subsequently joined this initiative in the 2010/11 season, agreeing to contribute 0.5% of their salaries to support the work carried out by the Foundation.

In parallel, the Barça Foundation works, in line with a strategic plan introduced in 2016, to establish itself as a global benchmark among sports foundations for its social contribution in support of children and young people





## How we work

The Barça Foundation promotes transformative social impact, generating tangible change among society's most vulnerable children and young people through sport and the teaching of values.

The Foundation implements a Strategic Plan characterised by four core areas of activity that are innovative within the global arena of sports institutions. The aim of this new strategic approach is to generate social change through sport, in order to contribute to a more egalitarian and inclusive society.

These core areas of activity are:

### Violence prevention

- Program working to combat youth violence
- Anti-bullying program

### Combatting social exclusion

- Children's wellbeing program
- Refugee program
- Program against social exclusion
- Diversity program

### Access to education

- Education access program

The Barça Foundation believes that sport has a vital role to play in promoting the health, happiness and emotional development of children. The above three areas of work are complementary to each other and focus on using sport as a tool that promotes overall development. Our intervention programs are designed to promote wellbeing and provide new tools and life skills for society's most vulnerable children and young people, those affected by poverty, disease, inequality and discrimination, in line with that set out in the UN Sustainable Development Goals.



### Foundation programs

Direct actions carried out by the Foundation through its programs and the application of its own specific methodologies to promote emotional wellbeing and the acquisition of new life skills and tools.

### Partnerships

Projects implemented alongside other organisations and entities with jointly defined goals.

### Advocacy, awareness and campaigns

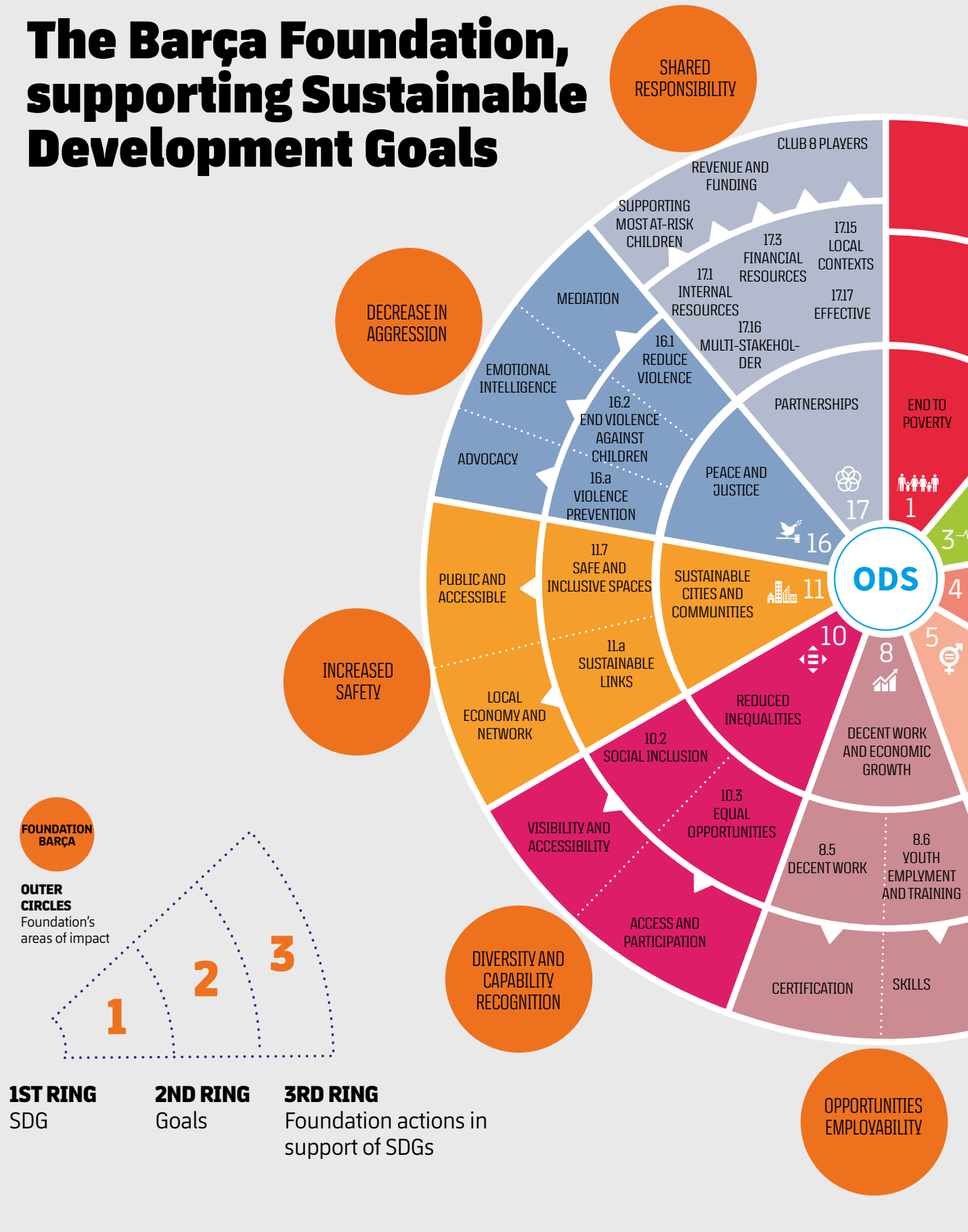
Advocacy, awareness and campaigns  
Actions aimed at generating changes on relevant issues related to our work by means of a range of communication and advocacy tools and position sport as one of the main actors in the service of social development. We carry out communication campaigns and actions to raise public awareness on issues related to our mission.

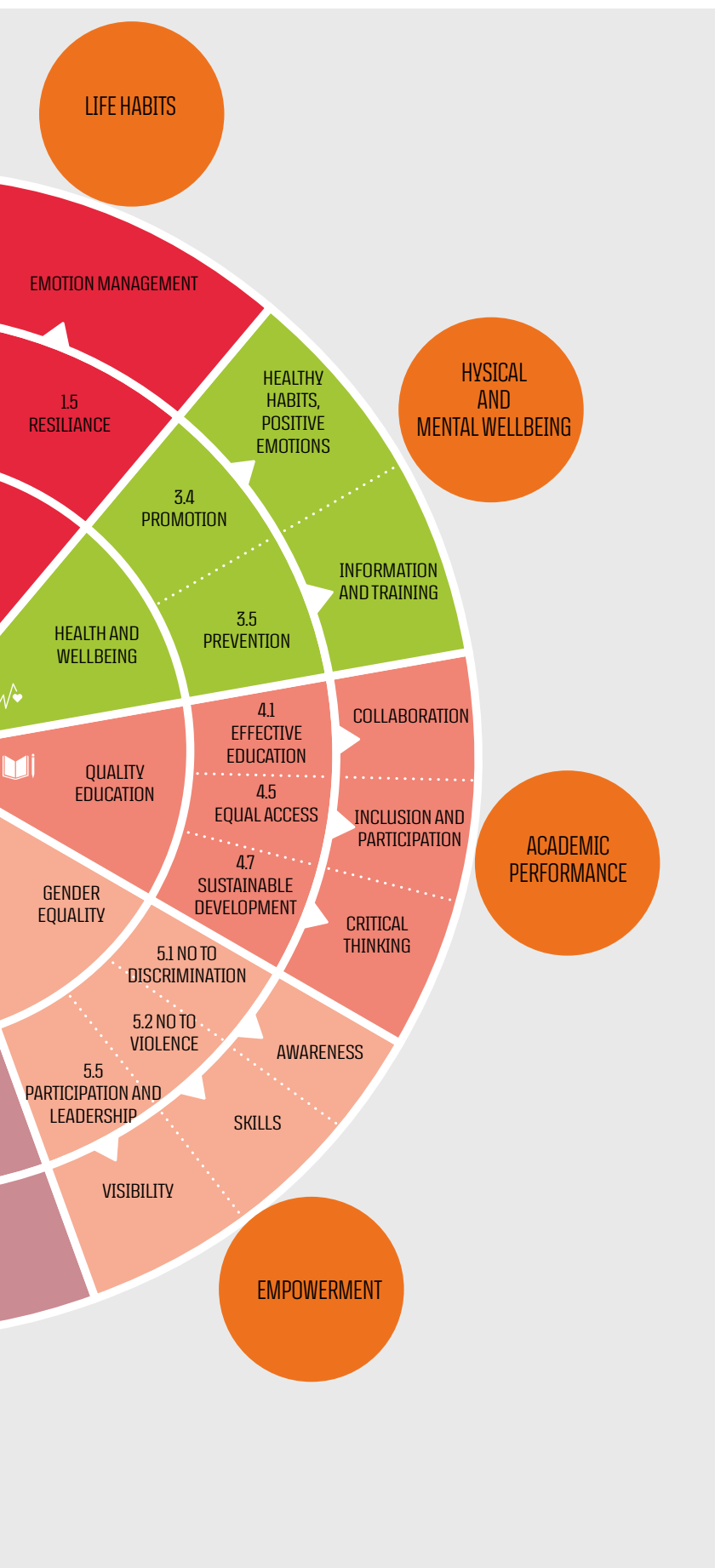
### Innovation and knowledge generation

We seek to offer the knowledge generated by the Foundation to support and influence social change through social innovation and our research projects, programs and methodologies.

# The Barça Foundation, supporting Sustainable Development Goals

12





# Sustainable Development Goals

The Barça Foundation is committed to promoting the 2030 Agenda for Sustainable Development, focusing on eight of the United Nations' Sustainable Development Goals (SDGs)

**ODS 1** "End poverty in all its forms everywhere"

**SDG 3** "Ensure healthy lives and promote wellbeing for all at all ages"

**SDG 4** "Ensure inclusive and equitable quality education and promote lifelong learning opportunities for all"

**SDG 5** "Achieve gender equality and empower all women and girls"

**SDG 8** "Promote sustained, inclusive and sustainable economic growth, full and productive employment and decent work for all"

**SDG 10** "Reduce inequality within and among countries"

**SDG 11** "Make cities and human settlements inclusive, safe, resilient and sustainable"

**SDG 16** "Promote peaceful and inclusive societies for sustainable development, provide access to justice for all and build effective, accountable and inclusive institutions at all levels"

**SDG 17** "Strengthen the means of implementation and revitalize the global partnership for sustainable development"

The Barça Foundation, through our programmes and in line with our philosophy of promoting sport as a tool for personal development, advocates respect and adaptation to the requirements of each context, showcases the normalisation of the diversity of individuals and their investment in physical and mental health and promotes peace and general wellbeing.

The use of sport as an agent of change and a tool for achievement and enjoyment, without competitive connotations, encourages the teaching of values and the provision of transferable life skills that are applicable to different contexts.





## Sport for Development

The Barça Foundation works to maximise the power of sport as a tool to foster social change, coexistence and peace. To that end, it develops its programs, alliances and campaigns through Sport for Development (S4D), a tool to prevent violence and facilitate social inclusion and access to education through sports activities.

The Barça Foundation has been working with UNICEF since 2016, on a mission to increase the knowledge on Sport for Development, with research not only into supporting programs that use sport as a development tool, but also into the criteria necessary for this type of action to generate a positive impact.

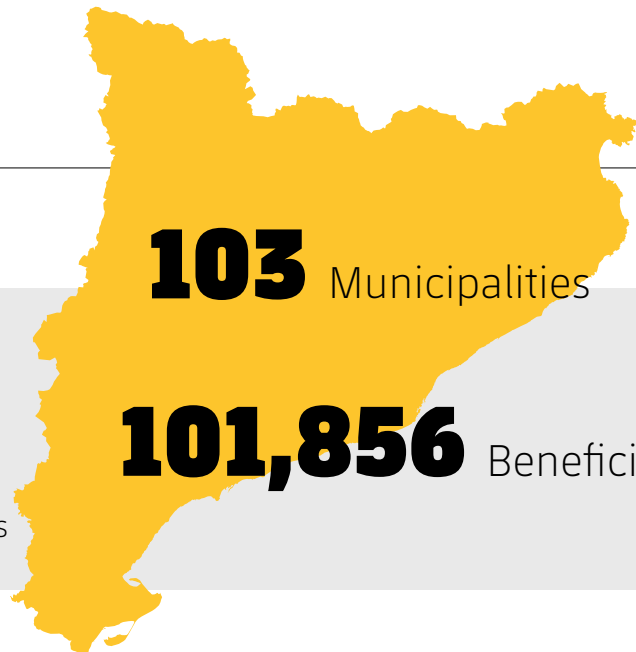
The two entities have continued to work together this

season, consolidating the working group of sector professionals, made up of 60 experts from more than 30 international organisations across five continents. The goal is to create tools to advise on the design, planning, monitoring, and evaluation of S4D-based programs and projects.

Work on the second stage of the *Getting into the Game* research project has also been ongoing in partnership with the UNICEF Innocenti Office of Research, with an analysis of the current situation and the data provided by organisations from different parts of the world, which will provide evidence to help organisations and governments develop programs and actions that have a positive impact on childrens' development through sport.

# THE FOUNDATION AT A GLANCE

## Catalonia



**103** Municipalities

**95,373**

Foundation Program Beneficiaries

**6,483**

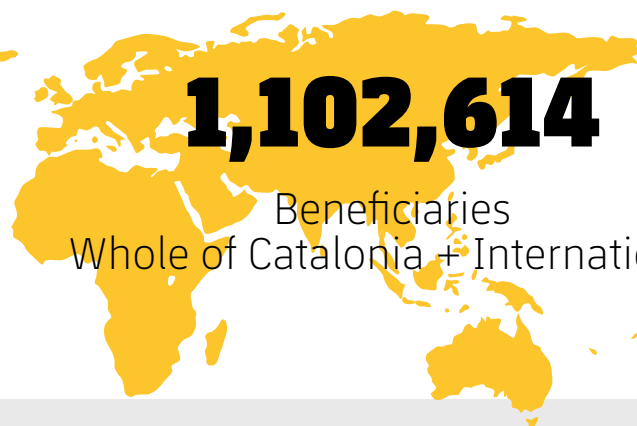
Partnership + Collaboration Beneficiaries

**101,856** Beneficiaries

## International



**34** Countries



**1,102,614**

Beneficiaries  
Whole of Catalonia + International

**63,376**

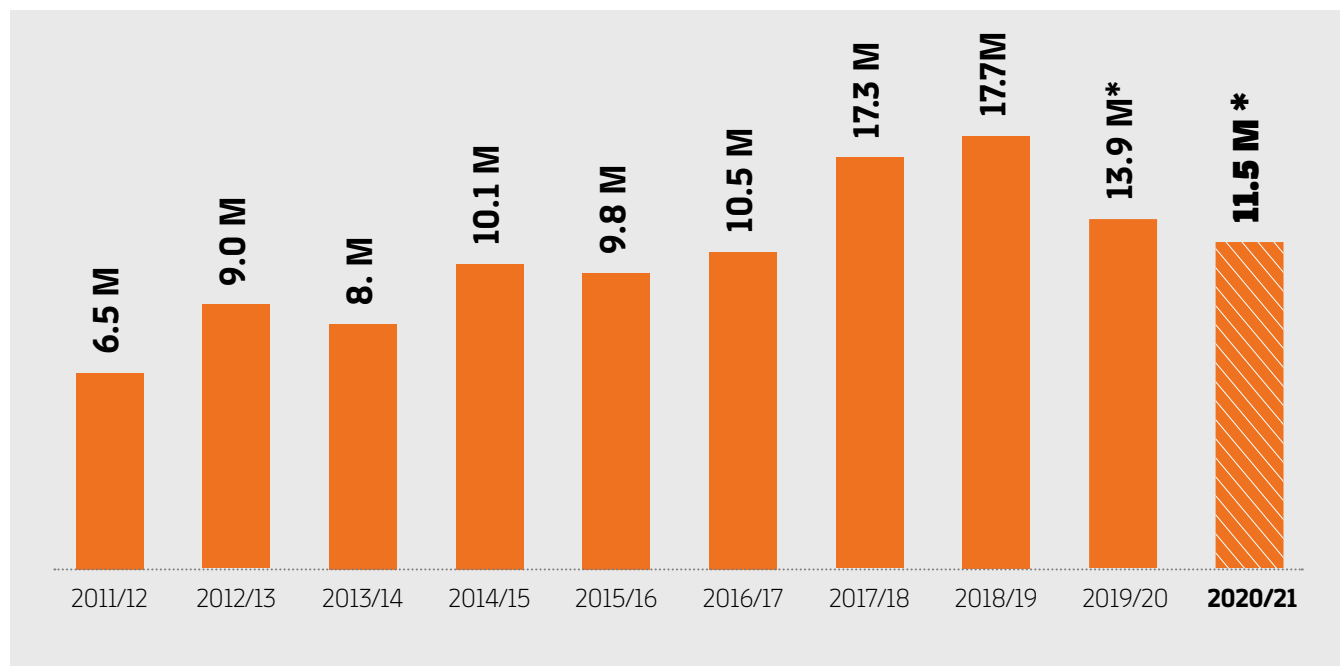
Foundation Program Beneficiaries

**937,382**

Partnership + Collaboration Beneficiaries

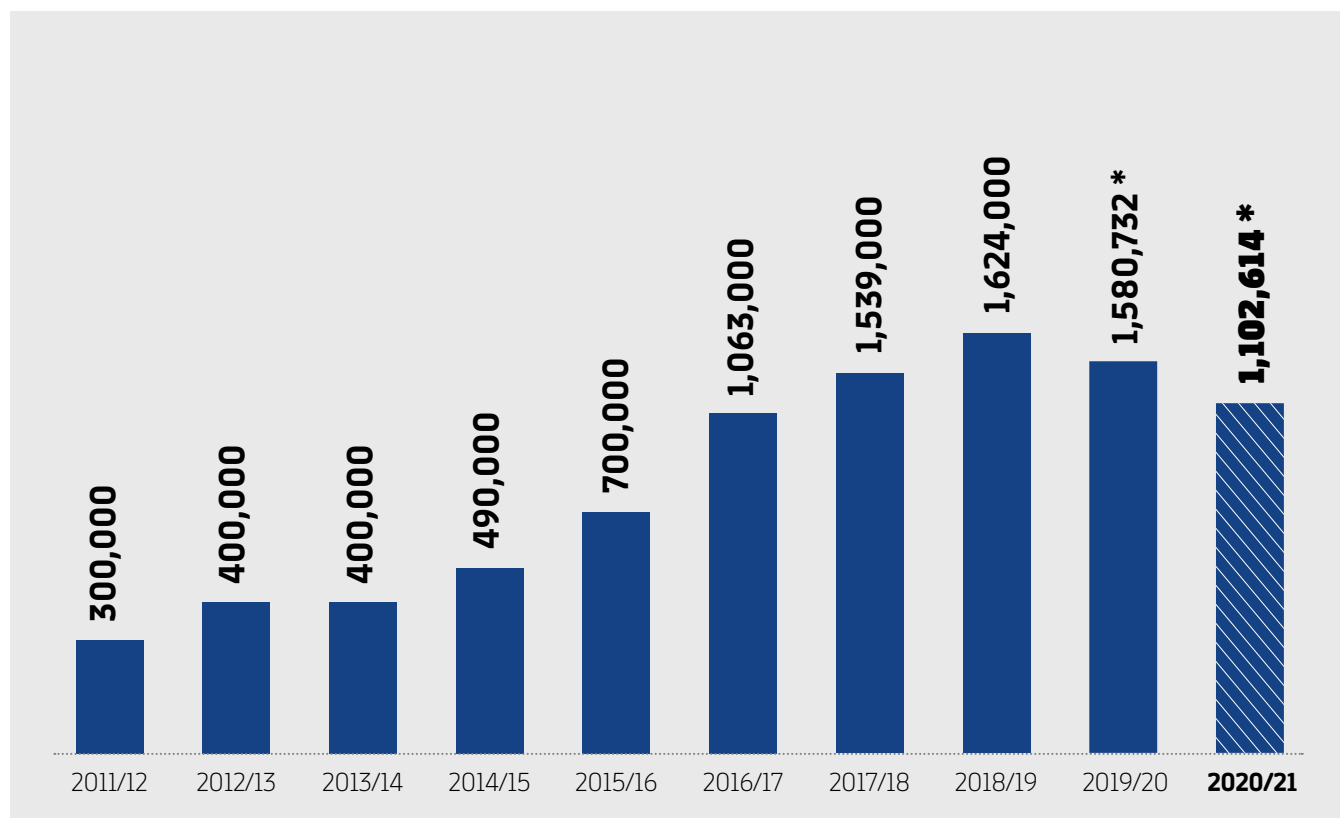


## REVENUE CHART



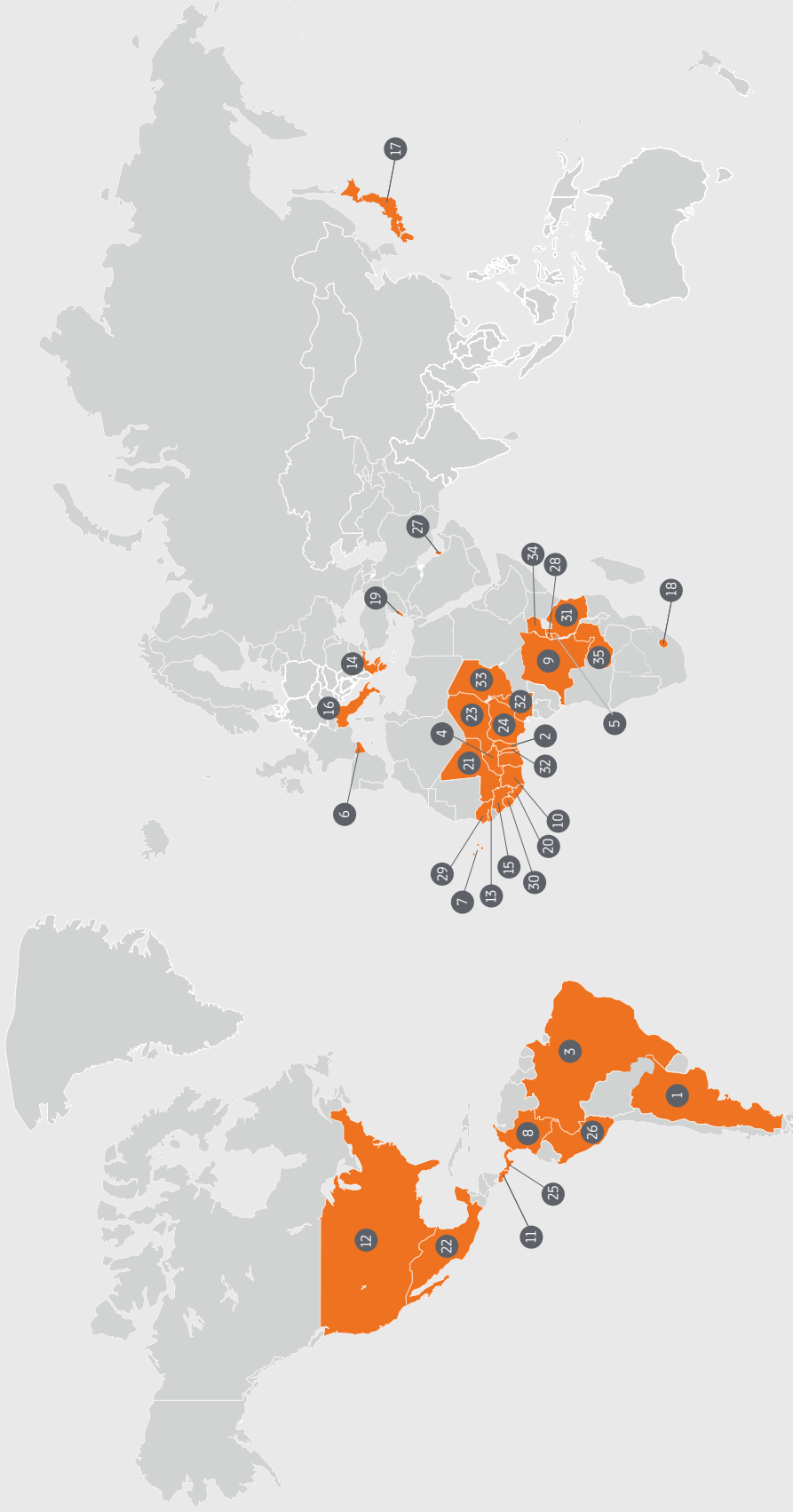
\* Due to Covid-19 impact

## BENEFICIARIES



\* Due to Covid-19 impact

# THE FOUNDATION WORLDWIDE



- 1. **ARGENTINA**  
VIOLENCE PREVENTION
- 2. **BENIN**  
SOCIAL INCLUSION
- 3. **BRAZIL**  
VIOLENCE PREVENTION
- 4. **BURKINA FASO**  
SOCIAL INCLUSION
- 5. **BURUNDI**  
INCLUSIÓ SOCIAL-AND  
VIOLENCE PREVENTION
- 6. **CATALONIA**  
SOCIAL INCLUSION
- 7. **CAPE VERDE**  
SOCIAL INCLUSION

- 8. **COLOMBIA**  
VIOLENCE PREVENTION
- 9. **CONGO**  
SOCIAL INCLUSION
- 10. **IVORY COAST**  
SOCIAL INCLUSION
- 11. **COSTA RICA**  
VIOLENCE PREVENTION
- 12. **UNITED STATES**  
SOCIAL INCLUSION
- 13. **GAMBIA**  
SOCIAL INCLUSION
- 14. **GREECE**  
SOCIAL INCLUSION

- 15. **GUINEA CONAKRI**  
INCLUSIÓ SOCIAL
- 16. **ITALY**  
INCLUSIÓ SOCIAL
- 17. **JAPAN**  
INCLUSIÓ SOCIAL
- 18. **LESOTHO**  
INCLUSIÓ SOCIAL
- 19. **LEBANON**  
INCLUSIÓ SOCIAL
- 20. **LIBERIA**  
INCLUSIÓ SOCIAL
- 21. **MALI**  
INCLUSIÓ SOCIAL

- 22. **MEXICO**  
VIOLENCE PREVENTION
- 23. **NIGER**  
SOCIAL INCLUSION
- 24. **NIGERIA**  
SOCIAL INCLUSION
- 25. **PANAMA**  
VIOLENCE PREVENTION
- 26. **PERU**  
VIOLENCE PREVENTION
- 27. **QATAR**  
SOCIAL INCLUSION
- 28. **RWANDA**  
SOCIAL INCLUSION

- 29. **SENEGAL**  
SOCIAL INCLUSION
- 30. **SIERRA LEONE**  
SOCIAL INCLUSION
- 31. **TANZANIA**  
SOCIAL INCLUSION
- 32. **TOGO**  
SOCIAL INCLUSION
- 33. **TXAD**  
SOCIAL INCLUSION
- 34. **UGANDA**  
SOCIAL INCLUSION
- 35. **ZAMBIA**  
SOCIAL INCLUSION

# THE FOUNDATION IN CATALONIA

1. **ALT CAMP**  
CABRA DEL CAMP – VP  
VALLS – IS
2. **ALT EMPORDÀ**  
FIGUERES – IS, VP  
ROSES – IS, VP  
VILAJUÏGA – VP
3. **ALT PENEDEès**  
VILAFRANCA DEL PENEDEès – IS, VP
4. **ALT URGELL**  
CASTELLCIUTAT – VP
5. **BAGES**  
MANRESA – SI, VP
6. **BAIX CAMP**  
LA SELVA DEL CAMP – VP, SI  
L'ALFORJA – SI  
L'HOSPITALET DE L'INFANT – SI, VP  
LES BORGES DEL CAMP – SI  
MIAMI PLATJA – SI  
MONT-ROIG DEL CAMP – SI  
MONTBRIÓ DEL CAMP – SI  
REUS – SI, VP  
RIUDOMS – SI
7. **BAIX EBRE**  
TORTOSA – SI, VP
8. **BAIX EMPORDÀ**  
LA BISBAL D'EMPORDÀ – SI  
TORROELLA DE MONTGRÍ – VP
9. **BAIX LLOBREGAT**  
CASTELDEFELS – VP  
CORNELLÀ DE LLOBREGAT – SI  
CORBERA DE LLOBREGAT – VP  
EL PRAT DE LLOBREGAT – VP  
ESPLUGUES DE LLOBREGAT – SI  
GAVÀ – VP  
MARTORELL – VP  
PALLEJÀ – VP  
SANT ESTEVE SESROVIERES – SI  
SANT FELIU DE LLOBREGAT – SI, VP  
SANT VICENÇ DELS HORTS – VP  
SANTA COLOMA DE CERVELLÓ – VP  
VILADECANS – SI, VP
10. **BAIX PENEDEès**  
CALAFELL – VP  
CUNIT – VP  
EL VENDRELL – VP  
L'ARBOÇ – VP
11. **BAIXA Cerdanya**  
PUIGCERDÀ – SI
12. **BARCELONÈS**  
BADALONA – SI  
BARCELONA – SI, VP  
L'HOSPITALET DE LLOBREGAT – VP  
VALLVIDRERA – SI
13. **BERGUEDÀ**  
BERGA – SI  
CASSERRES – VP  
GIRONELLA – SI  
PUIG-REIG – VP
14. **EL GARRAF**  
SANT PERE DE RIBES – VP  
VILANOVA I LA GELTRÚ – SI
15. **GIRONÈS**  
GIRONA – VP  
SALT – SI, VP  
SANT JORDI DESVALLS – VP

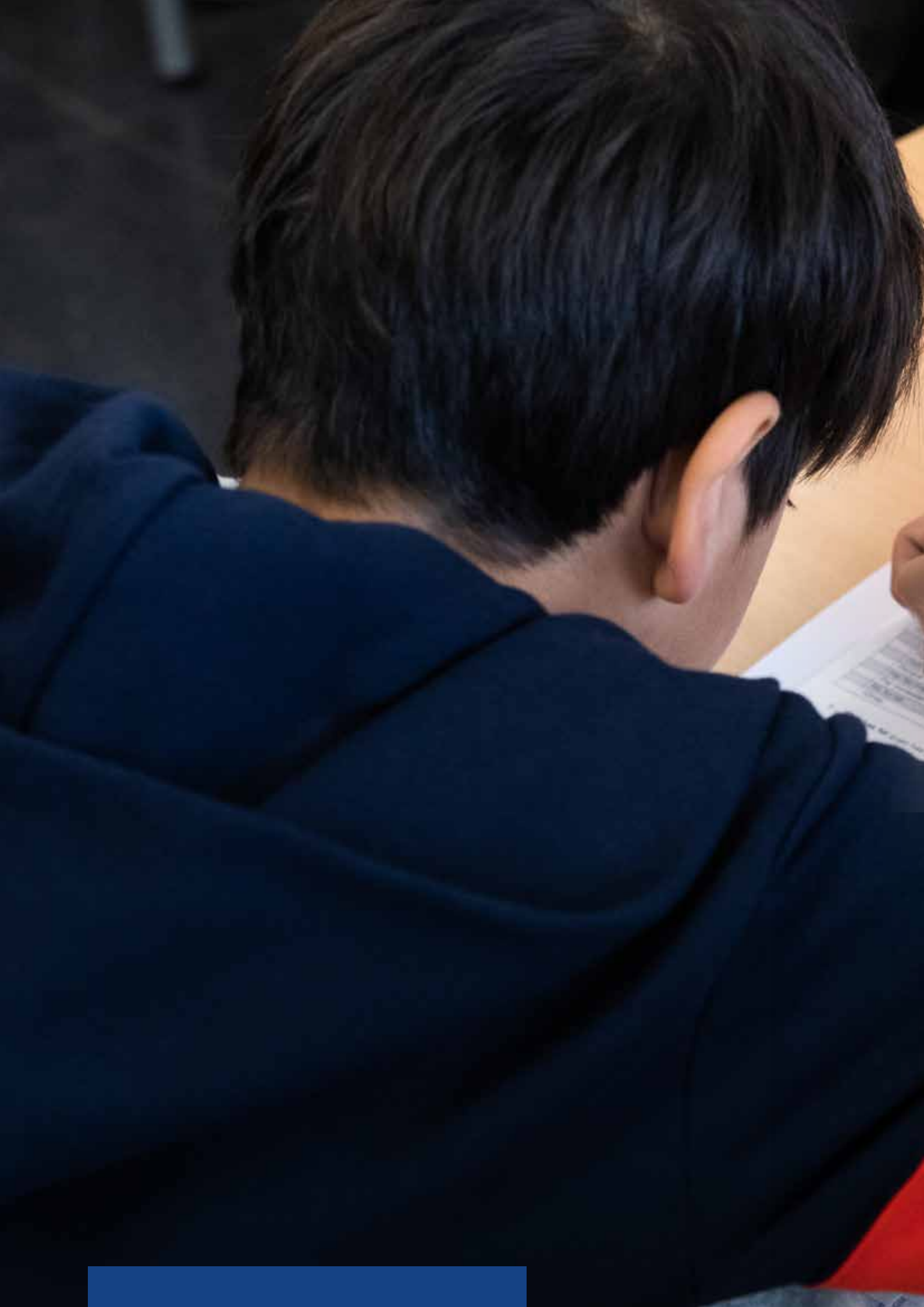


16. **L'ANOIA**  
EL BRUC – VP  
PIERA – SI  
STA. MARGARIDA DE MONTBUI – VP
17. **LA CERDANYA**  
LA MOLINA – SI
18. **LA GARROTXA**  
LES PLANES D'HOSTOLES – VP
19. **LA SEGARRA**  
GUISSONA – SI
20. **LA SELVA**  
BLANES – VP  
LLORET DE MAR – VP
21. **MARESME**  
ARENYS DE MAR – SI  
MATARÓ – SI, VP  
PINEDA DE MAR – VP  
PREMIÀ DE DALT – VP  
PREMIÀ DE MAR – VP  
SANT ANDREU DE LLAVANERES – SI  
SANT CEBRIÀ DE VALLALTA – VP  
TORDERA – VP
22. **MONTSIÀ**  
AMPOSTA – VP  
SANT CARLES DE LA RÀPITA – SI

- SANT JAUIME D'ENVEJA – VP  
SANTA BÀRBARA – SI
23. **OSONA**  
MANLLEU – SI, VP  
VIC – IS
24. **PALLARS JUSSÀ**  
LA POBLA DE SEGUR – SI
25. **PALLARS SOBIRÀ**  
LLAVORSÍ – VP  
RIALP – VP  
TÍRVIA – VP
26. **PLA D'URGELL**  
EL PALAU D'ANGLESOLA – VP  
MOLLERUSSA – VP
27. **PLA DE L'ESTANY**  
BANYOLES – SI
28. **PRIORAT**  
CORNUDELLA DE MONTSANT – VP
29. **RIBERA D'EBRE**  
FLIX – SI
30. **SEGARRA**  
CERVERA – VP
31. **SEGRITÀ**  
ALMACELLES – VP  
ARTESA DE LLEIDA – VP

- LLEIDA – VP, SI  
TORREFARRERA – VP
32. **SOLSONÈS**  
SOLSONA – SI
33. **TARRAGONÈS**  
ALTAFULLA – VP  
VILA-SECA – VP
34. **URGELL**  
BELLPUIG – VP
35. **VALLÈS ORIENTAL**  
CANOVELLES – VP  
GRANOLLERS – VP  
MOLLET DEL VALLÈS – VP  
ST. ESTEVE DE PALAUTORDERA – SI, VP
36. **VALLÈS OCCIDENTAL**  
MATADEPERA – VP  
MONTCADA I REIXAC – VP  
PALAU-SOLITÀ I PLEGAMANS – VP  
RUBÍ – SI  
SABADELL – VP, SI  
SANT CUGAT DEL VALLÈS – SI, VP  
TERRASSA – VP  
VILADECALLS – VP

\* SI: SOCIAL INCLUSION – VP: VIOLENCE PREVENTION – AE: EDUCATION AREA



A close-up, high-angle photograph of a student's hands writing in a notebook with a yellow pencil. The student is wearing a grey long-sleeved shirt with a red stripe at the cuff. The notebook is open on a wooden desk, and a blue pencil case is visible in the background. The text 'VIOLENCE PREVENTION' is overlaid in a white semi-transparent box in the center of the image.

# VIOLENCE PREVENTION

**Bullying**

# Sport, a tool for preventing bullying among peers

We consider sport to be a fundamental tool for eradicating violence in all its forms, particularly that which affects the lives of children and young people. One of the forms of violence

(both physical and emotional) that most impacts the emotional development of children and young people today is bullying.

## PREVENTION OF BULLYING IN SCHOOLS

The sessions run during the course of the 2020/21 season were adapted according to the health measures imposed for the pandemic. The sessions were able to be implemented on site and, for those needing to quarantine, provided online. A tutoring session was also added to reinforce the instruction given and online safety. 115 schools implemented the sessions, with 1,800 teachers and approximately 30,000 primary school children taking part.



### A program based on scientific evidence

According to the findings of the Barça Foundation report, *Bullying and Cyberbullying in Primary Schools in Catalonia* (2019), 30% of primary school children have, at some time, been victims of bullying. In light of this phenomenon of violence, the Barça Foundation has designed a methodology tailored to the primary school curriculum to provide training on how to identify and prevent bullying. The methodology uses fun, interactive dynamics with a sports focus to address this issue. The program includes the provision of training and pedagogical advice for teachers, who implement seven sessions per year, with a total of 42 sessions taught as part of their physical education, general tutoring and art classes.

### Implementation in 115 schools in Catalonia

Currently, the feedback from the 115 primary schools in Catalonia that implement the program has been extremely positive, with staff noting an increase in the degree of empathy the children show each other, as well as in their own levels of self-esteem, which consequently makes them more likely to speak up when faced with upsetting or difficult situations and intervene to prevent incidents of bullying.

The teachers also said they appreciated the training provided through the program's virtual campus, as it helps them to identify and monitor the phenomenon in classrooms and highlighted the sessions held as part of PE and art classes as those the children enjoyed the most.

Significantly, the impact analysis carried out for the 26 schools involved in the pilot scheme for the program showed it to be highly successful, with the 35.8% reduction in the rate of bullying and 60% drop in cyberbullying recorded proving its effectiveness.

### ACADEMIC YEAR

01

**School enrolment**  
(JUL-OCT)

02

**Participation agreement**  
(OCTOBER)

03

**Online training for teachers**  
(NOV-DEC)

04

**Primary school questionnaire and report**  
(DEC-JAN)

05

**Session implementation**  
(JAN-FEB)

06

**Primary school questionnaire and report**  
(MAY)

#SchoolsAgainstBullying Certification

### FIGURES ON THE ANTI-BULLYING PROGRAM IN CATALONIA

2020/21

**30,000**  
CHILDREN

**1,800**  
TEACHERS

**115**  
SCHOOLS

**PREVENTION OF BULLYING IN SPORT**

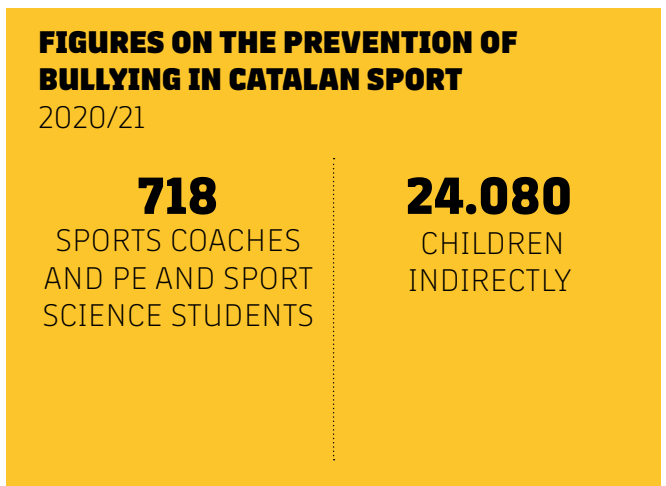
The training program has been adapted to the Covid-19 situation during the 2020/21 season, with the provision of online sessions: two videos and a manual available to download.

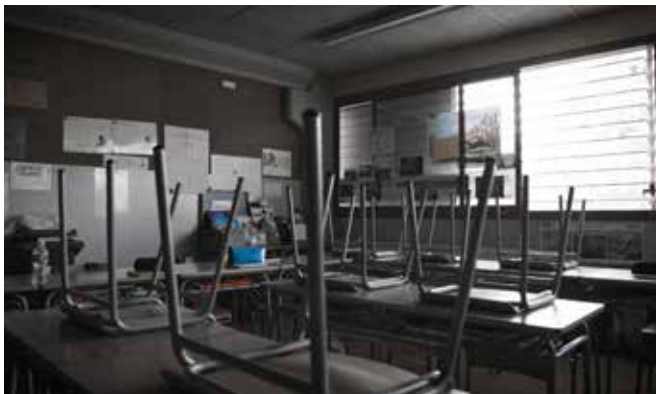
**Identifying and taking action against bullying in the sports arena**

Bullying occurs in spaces where children and adolescents interact and, as such, also in the sports arena. According to the Bullying and Cyberbullying in Youth Football in Catalonia (2019) study produced by the Barça Foundation, more than 58% of the children that train in football academies in Catalonia have encountered this kind of situation and more than 9% have themselves been victims.

The Barça Foundation has developed a training methodology to equip sports coaches and physical education and sports science students with the relevant tools to prevent, identify and act against bullying.

More than 2,800 coaches in Catalonia have received training on this prevention methodology over the past three years. Through the training, now openly available on the Barça Foundation website, they are also trained to spot potential bullying scenarios and provided with sports strategies and tools to prevent them occurring. The coaches, therefore, develop an awareness of their essential role as educators, that extends beyond merely teaching sporting skills to young athletes.





## Knowledge and awareness

The Foundation continues to work to raise awareness and educate children and young people, as well as reinforcing recommendations with regard to positive internet use and cyberbullying prevention. To that end, two online resources have been developed:

- The *Entra en joc* (Get in the Game) video, which illustrates a case of bullying and school violence in a way that is innovative and easy for young people to relate to.

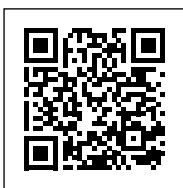
- The *El meu fill fa 'bullying'?* (Is My Child Bullying?) interactive guide for families, developed in conjunction with the newspaper, *Ara*, which has now generated 6,000 unique user views.

The results of the reports published by the Foundation in 2019 have also been disseminated through participation in a total of 11 conferences and a variety of publications.

According to the *Bullying and Cyberbullying Through the Eyes of Teenagers and Experts (2019)* and *Bullying and Cyberbullying in Primary Schools in Catalonia (2019)* reports, 54% of adolescents in Catalonia have been involved in incidents of school bullying either directly or indirectly, and 30% of primary school children have experienced it themselves.

In parallel, on 17 December 2020, an online open live talk on cyberbullying and other forms of violence affecting children was organised with experts in the field, in which the power of sport was highlighted as an innovative tool for the prevention of bullying.

*Interactive campaign with 'Ara' newspaper*







**ANTI-BULLYING AWARENESS CAMPAIGN**

To mark last year’s International Anti-Bullying Day, celebrated on 2 May, the Foundation released an audiovisual starring the then captain of the women’s first team, Vicky Losada, to raise awareness about this issue and its (totally free) bullying prevention program for primary schools and sports training centres, which has so far worked with more than 160,000 children around Catalonia since its launch in 2017. In the words of Vicky Losada, “We need to raise public awareness about the need to prevent bullying. We all have to work together to create a better and fairer society.”

An audiovisual piece was produced this year featuring Vicky Losada, two victims of bullying, a group of experts

and the heads of various schools. The purpose of this video was to raise awareness about bullying and help promote its prevention in the region, through the programs and resources that the Barça Foundation makes available to both the educational community and the world of sport.

Two victims of bullying, Sandra and Albert, shared their stories in the documentary to contextualise their experiences and highlight the repercussions of this form of violence. The video also included interviews with Juan Calmaestra, a Doctor of Psychology and Education at the University of Cordoba, as well as Silvana Ballbè, head of the Roureda School.



*Vicky Losada: 'SPEAK OUT, against Bullying'*

**ANTI-BULLYING ADVISORY COUNCIL**

The Anti-bullying Advisory Council remains committed to its original goals although, due to the pandemic, further meetings have yet to be scheduled.

The Advisory Council is made up of a group of 21 multi-disciplinary experts, who provide support across the entire program and have developed a roadmap outlining ten recommendations on this issue, as well as proposals for specific actions. Members include: Andrea Garcia, Assumpció Vilà, Carles Ventura, Carme Tello, Guillem Goset, Irene Montiel, Joaquim Puntí, Jordi Collell, Laura Ribó, Maica Gil, Marta Escoda, Marta Tena, Miquel Àngel Carreto, Mohamed El Amrani, Montse Conesa, Montserrat Escudé, Oriol Julià, Pilar Tintoré, Ramiro A. Ortegón, Sandra Nogués, Valentí Pineda.





A close-up, low-angle shot of a person's legs and feet as they run on a green and blue athletic track. The person is wearing blue shorts, bright red socks, and dark grey sneakers with tan soles. The background is slightly blurred, showing the track's lanes and a bright, sunny sky.

# VIOLENCE PREVENTION

**Programme for Youth Violence**



## Prevention of youth violence

The Barça Foundation works in contexts where violence against children and young people has become a structural phenomenon. Our programs use the FutbolNet methodology to help provide safe and healthy recreational spaces for participants, where they acquire skills and abilities that enable them to resolve conflicts peacefully.

This season, the youth violence prevention program has been running throughout the whole school year in Catalonia, Argentina, Brazil, Peru, Colombia, Costa Rica, El Salvador and Mexico. The Covid-19 health crisis has forced us to redefine and adapt the programs to new formats, to continue to provide support

and education in values to all the beneficiaries of the Barça Foundation's programs.

On-site activities have been running in Argentina since March 2021 and since September 2020 in Brazil, with the exception of Rio, where they remained online with support from the instructors, the sharing of resources and activities to do at home. In Sao Paulo: all last year. El Salvador: no projects or activities have been run during the 2020/21 season. In Mexico: a new long-term project launched in March 2021 has been successfully completed. In Campeche, with Scotiabank. The project with F. TELMEX has not been running since the pandemic started.



**COLOMBIA**

The Barça Foundation has been running a violence prevention program in Colombia for the past three years, creating safe recreational spaces in vulnerable and violent areas and preventing the recruitment of children and young people by criminal gangs within the context of the process of peace-building for reintegration and normalisation.

In these areas, the Foundation collaborates with Gran Tierra Energy and the agency that works to prevent the recruitment of young people in the country's border states.

**Putumayo**

The city of Puerto Asís, in the Colombian state of Putumayo, is one of the epicentres of cocaine production and trafficking and oil mining in Colombia. The project run by the Barça Foundation and Gran Tierra Energy in Putumayo, in which 40% of the participants are girls, aims to strengthen protective environments to reduce the risk of child recruitment.

The program's primary mission is to provide children with a chance to have fun and escape from family or social problems, allowing participants to enjoy being children. In a context of poor family cohesion, the project has provided adult role models and substituted involvement in other less positive activities. Similarly, the project's presence serves to move criminal activity away from community spaces, helping to reduce opportunities for child recruitment by criminal gangs.

The project was impacted by the pandemic in 2020, with the Colombian government closing all sports classes and activities. Since the suspension of the on-site program, activities have been carried out remotely with the aim of sharing collaborative games and online content. On-site activities resumed in 2021, and around 450 children from Puerto Asís and Villagarzón are currently enrolled in the program.



**MEXICO**

As part of the collaboration with Scotiabank, a new project has been launched in Mexico this season to implement long-term activities in the state of Campeche on the Yucatan Peninsula. The FutbolNet activities are run in the community spaces of ten rural communities in the municipality of Calakmul, characterised by a strong indigenous presence, and around 300 children are currently enrolled in the program.



**BRAZIL**

**Río de Janeiro**

The Barça Foundation has, with the support of the MAPFRE Foundation, been working in one of Rio de Janeiro's most vulnerable and violent districts, the Favela de Maré, since 2011. Around 5,000 children, whose lives are lived against a backdrop of armed gang clashes, shootings and military police incursions, have participated in this program.

During the 2020/21 season, activities were run without interruption at the Vila Olímpica de Maré from September 2020 until the end of the season. Close to 450 children have taken part in the activities, in a particularly difficult context where the immense social, health and economic impact of the pandemic has only added to the problems created in the community by the usual escalating incidents of violence associated with organised crime, drug trafficking and police interventions. Of all the favelas in Rio de Janeiro, the Maré is the group that has been most seriously impacted by Covid-19 in terms of infection rates and numbers of deaths.

In this context, the FutbolNet activities were able to restart in September 2020 thanks to the reopening of the Vila Olímpica da Maré and the rest of the municipal sports venues.



**Sao Paulo**

Also with the support of Fundación MAPFRE, the Foundation has collaborated with the Municipal Secretariats for Education of the municipalities in the State of Sao Paulo, to implement the FutbolNet methodology within the after-school activities run for children and young people at local schools, which have been opened up to the local community.

The project has continued to run in during the 2020/21 season in collaboration with the Municipal Secretariats for Education in Guarulhos and Diadema, in the Metropolitan Region of Sao Paulo. Training has been provided to a total of 90 instructors, which will enable them to reach almost 1,000 children.

The Foundation has been working on the Cidade na Escola (City at School) program in the municipality of Diadema since 2019, in which 18 schools and 5,800 children have participated. It also collaborates on the Escola 360 program organised by the Guarulhos Municipal Secretariat for Education, which operates in nine Unified Educational Centres (CEUs) in Guarulhos.

Due to the Coronavirus health crisis, which made it impossible to run on-site activities during the season, online methodological seminars were organised at the end of 2020 to train close to 200 instructors in Sao Paulo.

Among other resources, these courses provided educational teams with a range of tools and resources to enable them to conduct adapted FutbolNet sessions online, in order to maintain contact with participants in a context of acute social and emotional need, promote physical exercise and emotional wellbeing.



**ARGENTINA**

**Rosario**

The Barça Foundation, in partnership with the Leo Messi Foundation and in conjunction with the municipal governments of Rosario and Villa Gobernador Gálvez, has carried out various initiatives in a dozen neighbourhoods in these towns in situations of social emergency aggravated by the pandemic and affected by organised crime and drug trafficking.

The sessions, run at local sports centres, use the FutbolNet methodology to promote the acquisition of values, behaviours and skills aimed at fostering coexistence and participation among children and young people in the community. Close to 200 children and adolescents have participated in the program's activities across both towns during the season.

With the project unable to run on-site in 2020 due to

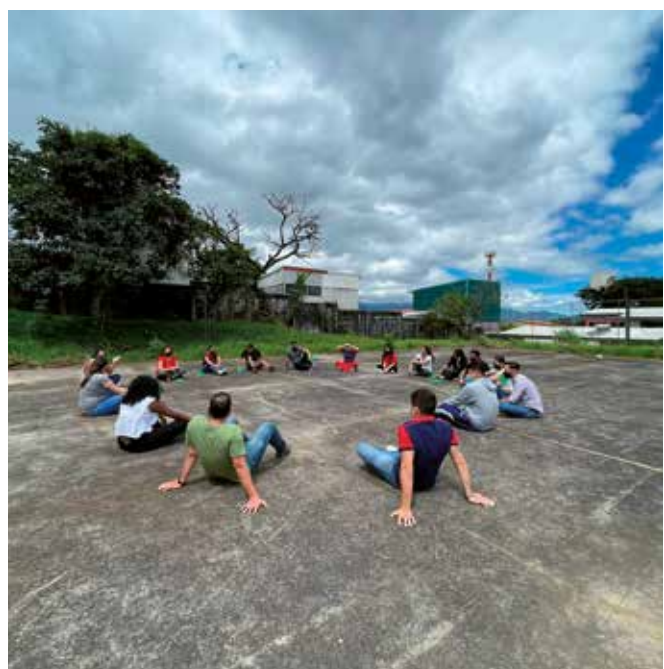


school closures and the suspension of activities at sports centres, among other Covid-19-related measures implemented in the municipality of Rosario, activities were able to resume at the start of the school year in February 2021.



**COSTA RICA**

A new long-term project was introduced for the 2020/21 season in conjunction with the NGO, Aldeas Infantiles. It was launched in June 2021 in the towns/cantons of Santa Ana, Tres Ríos and Limón, with 200 children from Aldeas Infantiles expected to take part in the FutbolNet activities.



PROGRAM BENEFICIARIES

**YOUTH VIOLENCE PREVENTION IN LATIN AMERICA**

TOTAL  
4,545







## Juvenile detention centres

### The social reintegration of young offenders in Catalonia: social skills acquisition and development tools

The juvenile detention centre project uses the Foundation's sports and educational methodology to aid the social reintegration of around 130 young offenders every year by helping to develop social skills that they can integrate into their lives.

During the 2020/21 season, the project has been implemented in the Montilivi and Alzina centres, as well as in the two units (Therapeutic and Girls) at Els Tilers. According to the external evaluations carried out, the key results of the program include serving to increase awareness among participants about their effective reality and giving them a better appreciation of their potential and options. The FutbolNet methodology has also helped users identify their own unique qualities, fostering respect for their individuality and promoting a sense of responsibility for their actions, nurturing their interests and acknowledging their differences and unique qualities in order to better identify the educational stimuli that the Foundation can provide them.

Through a range of education and service agreements, the Foundation works with the University of Barcelona to offer some of its students the opportunity to design and participate in the sessions every year.



This project is facilitated via an agreement with the Programs and Innovation Unit of the General Directorate of Community Criminal Enforcement and Juvenile Justice, which forms part of the Government of Catalonia's Ministry of Justice.



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# SOCIAL INCLUSION

**Children's emotional wellbeing**





## Children's emotional wellbeing

The diagnosis of a serious illness is a painful time for children and young people and implies a period of significant socio-emotional conflict for families. Our common goal is to work to minimise the psychological impact associated with the diagnosis and treatment of these diseases.

The Barça Foundation, aware of the capacity Barça and its players possess to inspire positive emotions, has developed a program to support these children and their families. During the course of the 2020/21 season, the Barça Foundation has supported more than 121,301 children through the organisation of visits, events and supply of materials.

### The Robot Pol project, a robot that makes dreams come true for children in hospital

Launched in 2017, this joint project coordinated by the Barça Foundation and the Abidal Foundation, aims, with the help of a robot, to provide children in hospital with a very special experience. The initiative is based on the use of an audio and video link device that allows children in hospital or undergoing treatment at home to enjoy the experience of visiting Barça by means of a remote-control robot directed by the children themselves.

The activity was devised thanks to the support of AWABOT, the company responsible for donating the robot, and is run with the collaboration and support of a team of volunteer members and former players, who act as on-site guides at the Museum, accompanying both the robot and the children. This experience is available to children in the hospitals with which the Foundation has agreements in place: Hospital Sant Joan de Déu, Hospital Vall d'Hebron, Hospital Sant Pau, Hospital Germans Trias i Pujol, Hospital Parc Taulí de Sabadell and the Barcelona Children's Hospital, as well as the Enriqueta Villavecchia Foundation.

Despite the pandemic, with the Barça Museum closed to the public and the hospitals working under enormous pressure, the Robot Pol project has been able to keep running thanks to the efforts of our volunteers and the staff at the various hospitals.

In some cases, hospital protocols meant that children's rooms were out of bounds and, as such, an alternative Live Tour weekly activity has been developed, offering a virtual tour of the Museum using a mobile phone and a stabilizer.

A total of 73 children were able to participate in the Robot Pol experience during the 2020/21 season, and 30 children enjoyed the Live Tour alternative.

All the beneficiaries said they had found the robot activity entertaining and that it had made them feel special or important. 100% of the beneficiaries enjoyed the Live Tour activity.





**The ‘Joy’ project, visits that mean the world**

Some moments are priceless and a sick child getting the chance to meet one of their Barça heroes is one of those. The Foundation’s Joy Project has helped to lift the spirits of 841 seriously ill children around the world by giving them the opportunity to meet players from the football and basketball first teams.

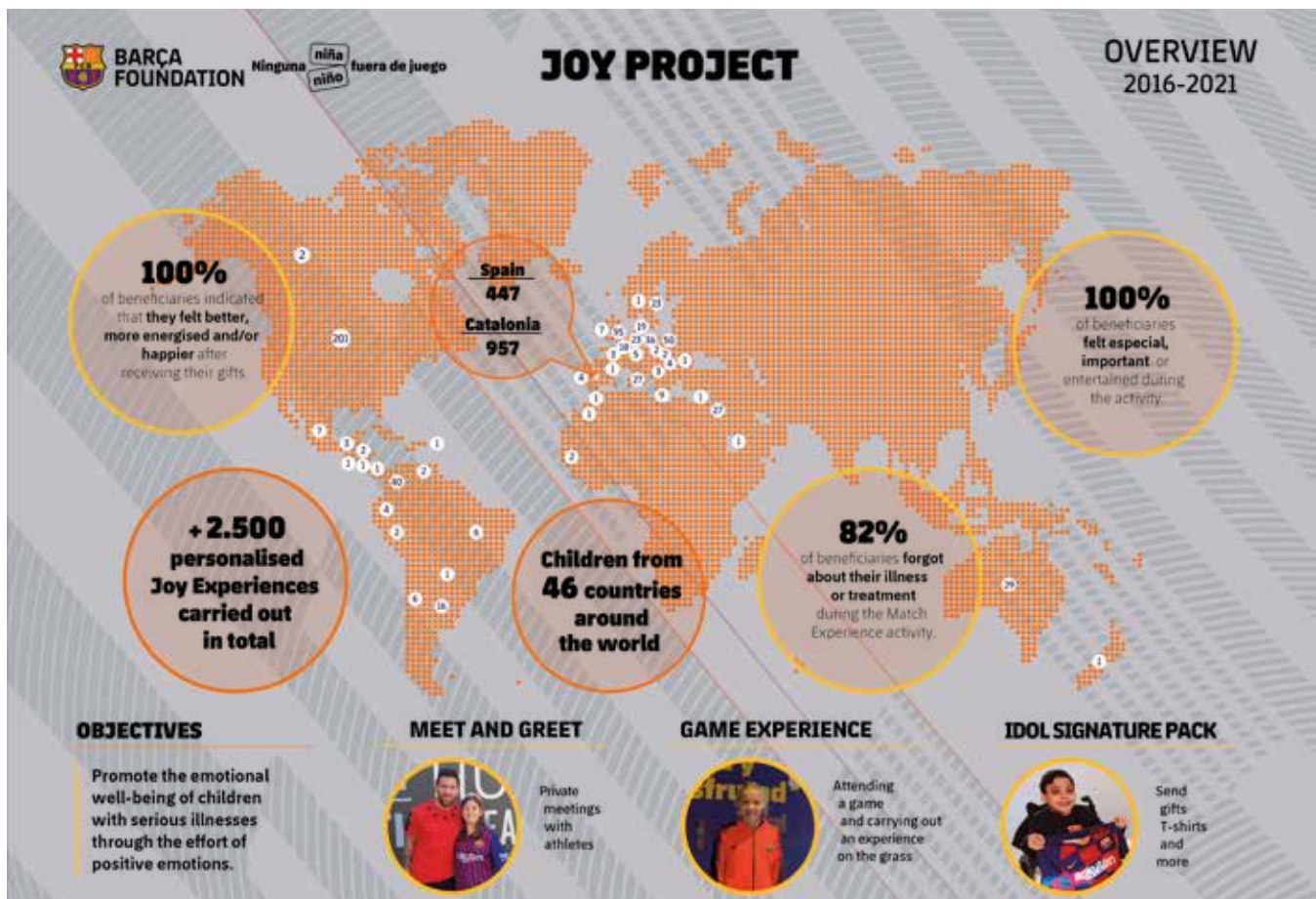
Many of these experiences are carried out as part of a collaboration agreement with the Make-A-Wish Foundation and the Pequeño Deseo Foundation.

98% of the beneficiaries said the gifts they had received had made them feel special, entertained and/or important.

Importantly, despite the Covid-19 pandemic, the Barça Foundation, with the support of the Pequeño Deseo Foundation, has continued to organise meetings for children who are ill with a variety of players in an online for-

mat. Eight children were able to enjoy this new format experience, with 86% of the beneficiaries indicating that they felt better or more energised after doing the activity.

Virtual Joy Project workshops have also been organised this season in conjunction with the Climent Guitart Foundation. A variety of workshops have been run, including an art workshop with Pilarín Bayés, storytelling with the singer Lucrecia, magic with the magician Màgic Andreu and his daughter Joana, cooking with the pastry chef Christian Escribà, and FutbolNet with the project’s methodological coordinator Sonia Piñero. A virtual meeting was also organised with the handball players, as well as a Live Tour with our volunteers. Most of the children were from the Enriqueta Villavecchia Foundation. A total of 48 children and young people have participated in these virtual workshops.





**The ‘Christmas all year round’ project**

The ‘Christmas all year round’ project involves members of FC Barcelona’s professional teams visiting hospitals, with the aim of bringing cheer to around 2,000 children a year during their hospital stay.

All of this year’s players visits have been virtual, including the traditional visit from the members of the first team, in

which every section of the men’s and women’s football first teams participated.

In addition to their Christmas visits, the players of the men’s and women’s football first teams, Barça B, and the professional sections of basketball, roller hockey, handball and futsal have also been helping to bring smiles to the faces of more than 1,000 children in hospital during the course of the year.



**Magic Memories takes the Camp Nou into hospitals**

This project, the result of a collaboration between the Barça Foundation and the Magic Memories company, enables - using a chroma key and Photoshop - patients to have their photograph alongside the first-team football players. The children are then given a copy of the photo as a souvenir. While they wait for their personalised booklet to be printed, the young beneficiaries can enjoy a virtual tour of Camp Nou using 3D goggles. This action is run as a voluntary initiative by Magic Memories staff members.

Although it has not been possible to go into hospitals this year, Magic Memories have donated sets of 3D goggles for the hospitals to use, thereby enabling a total of 165 children to enjoy the 3D activity using the virtual reality goggles during the 2020/21 season. After taking part in this activity, 92% of the children said they had felt as though they had really been at Camp Nou.






**‘Donations’ Project: clothes, merchandise and tickets to bring a smile to the faces of those most at risk**

The Donations project works alongside social organisations that provide support to children and young people in situations of risk. The aim is to promote the emotional wellbeing of children by raising their spirits through the distribution of Barça-branded sportswear and merchandise or tickets for matches and the Camp Nou Experience.

A total of 30,565 children suffering from some form of illness or in situations of social risk have benefitted from this project during the course of the 2020/21 season.



**OVERVIEW**  
2016-2021

**WELLBEING PROGRAM FOR CHILDREN IN HOSPITAL**

*"Positive emotions are key in the effective treatment of children who are ill and in aiding their recovery"*

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**OBJECTIVES**


To promote the emotional wellbeing of seriously ill children by reinforcing positive emotions

**ROBOT POL:**



Virtual tour of the Barça museum and stadium using a remote-control robot directed by the children

**VISITS:**



Christmas visit from the members of the men's and women's football teams. Visits from the professional sections of the club during the season, as part of "Christmas all year round" initiative

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**BENEFICIARIES**

**+ than 7,400 children directly benefit**

**Beneficiaries:**

**96%** feel better or more energised following their Barça experience

**Medical team:**

**83%** indicate that the activity helps the children forget about their illness and treatment

**Medical staff indicate that the visits :**


**Facilitan en un 100%** Fully promote positive emotions such as excitement and happiness.

---

**COVID YEAR:**

**+ than 1,000 children have taken part in virtual activities**

**MAGIC MEMORIES:**



Virtual Reality goggles, tour of Barça facilities

**Beneficiaries:**

**92%** of the children felt as though they were at Camp Nou

**Medical team:**

In certain cases, the levels of sedation have been able to be reduced for children being treated in the ICU.



BARÇA  
FOUNDATION

ΙΣΝ / ΣΝΦ

ΠΑΡΥΜΑ ΣΤΑΥΡΟΣ ΝΙΑ  
ΤΑΥΡΟΣ ΠΑΧΗ  
FOUNDATION

ON



A person wearing a red t-shirt and blue jeans is seen from the side, looking through a chain-link fence. The background is blurred, showing other people and what appears to be an outdoor setting. The fence is the primary focus, creating a sense of barrier and separation.

# SOCIAL INCLUSION

**Refugees and migrants**

# Refugee and migrant program

According to the latest figures published by the United Nations High Commissioner for Refugees (UNHCR), there are currently more than 82 million displaced people in the world, of whom more than 26 million are refugees. Half of these refugees are children who have been forced to leave their homes due to conflict, violence and persecution. Children and young people are the most vulnerable group in this extremely challenging context and are exposed to serious rights violations. Due to their age and their particular vulnerability, children suffer as a result of the lack of specific measures in place to facilitate their protection and shelter.

Thanks to the support of the Stavros Niarchos Foundation and the UEFA Foundation for Children, the Barça Foundation was able to continue to demonstrate its commitment to refugee children this season through the implementation of a sports-based education program aimed at children living in communities and centres hosting large numbers of refugees in Catalonia, Greece, Italy and Lebanon. The Foundation has collaborated with local partners in each country to imple-

ment its FutbolNet methodology across a wide range of contexts, such as refugee camps, informal settlements, community camps, youth centres and schools. The program works to promote the physical and emotional wellbeing of both refugee children and those from the host communities to help them cope with the realities of displacement, as well as to facilitate the social inclusion and integration of refugees within local communities. The Barça Foundation has trained a total of 93 instructors on how to implement the Barça Foundation's methodology this season.

A total of 3,227 children and young people have taken part in the program this season: 2,023 in Greece, 978 in Lebanon, 26 in Italy and 300 in Catalonia. The sessions run for two hours and the coaches teach, on average, two sessions per week (a total of 178 hours of activity per week).

The Barça Foundation and its implementing partners have organised more than 15 special events, trips and activities during the course of the season to complement the ongoing delivery of the program and increase its impact.



**GREECE**

The Foundation has organised weekly activities with a total of 2,023 children in refugee camps in Athens and Lesbos. The program was run with the support of nine coaches trained in the methodology and in collaboration with two implementing organisations: Organization Earth and Movement on the Ground.



**LEBANON**

During the 2020/21 season, regular weekly activities have been run at nine municipal football fields near the informal settlements, in which a total of 978 children participated. The program in Lebanon was run with the support of 58 instructors and implemented in collaboration with the Cross Cultures Project Association.



**ITALY**

The Foundation's program in Sicily consisted of activities run at hosting centres for unaccompanied minors managed by Italian government-funded social cooperatives, in which a total of 26 participants took part, with the support of two coaches to manage the activities implemented.



**CATALONIA**

The refugee program in Catalonia, run in conjunction with social cooperatives funded by the Catalan government, implemented activities for a total of 300 participants at hosting centres for unaccompanied minors. The program was managed by 24 instructors who ran regular weekly sessions with all the beneficiary participants.



**Measures established in response to COVID-19**

During the 2020/21 season, the Barça Foundation has provided training for coaches on the new FutbolNet COVID-19 manual outlining social distancing and health, safety and hygiene protocols. The programs were adapted to meet the relevant Covid-19 restrictions in place in each context. For example, in Lebanon, the number of sites was increased from six to nine in order to accommodate smaller groups, while maintaining the overall target number of beneficiaries.

Sanitary materials, such as masks and gel, have been provided at all program locations. The priority this season has been to re-establish safe routines and spaces for refugee children and young people to rebuild their physical and emotional wellbeing. There were times during the season

when the program was forced to stop.

In Italy, the program was severely disrupted and only a small group were able to attend the sessions on a regular basis. In Greece, the program was completely stopped in Athens due to a national lockdown from November 2020 to May 2021 but was able to continue in Lesbos for the majority of the time (except for brief periods in February/March 2021) because the management of the refugee camp gave permission for the activities to continue within the camp. In Lebanon, the program was only temporarily halted between January and March 2021 due to a nationwide lockdown. All program sites were able to continue to run the number of sessions originally planned once the activities were allowed to restart.



## Employability program for young migrants

Last season, the Barça Foundation developed a new sports-based employment methodology in partnership with the UEFA Foundation tailored to the needs of unaccompanied refugee minors, young migrants and refugees at high risk of exclusion. The Barça Foundation has continued working to implement the project in Catalonia, Greece and Italy this season.

### The methodology

The methodology is inspired by the Barça Foundation's FutbolNet methodology, with a sports-based approach to complement existing integration and employability strategies

and promote employment skills, as well as habits and skills for life. The methodology focuses on six skills related to youth employment.

› EMOTIONAL MANAGEMENT

› TEAMWORK

› INITIATIVE AND PROACTIVITY

› RESPONSIBILITY AND JOINT RESPONSIBILITY

› COMMUNICATION

› FLEXIBILITY

# Employability program for young migrants in Europe

## CATALONIA

**24** instructors at hosting centres for unaccompanied minors

**9** hosting centres for a total of **311** unaccompanied young migrants



Arenys de Mar  
Barcelona  
Gironella  
La Molina  
Piera  
Reus  
Sant Andreu de Llavaneres  
Sant Jaume d'Enveja  
Santa Margarida de Montbui  
Vallvidrera  
Vilanova i la Geltrú

## ITALY

**2** instructors at hosting centres for unaccompanied minors

**9** hosting centres for a total of **26** unaccompanied young migrants





**Erasmus+**

The Barça Foundation has continued its efforts in this new area of work during the 2020/21 season, working on the Erasmus+ program, in which the Foundation has been appointed to head up a joint project alongside four other European organisations to improve the development of employability skills for young people through sport (STEP4Youth).





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A person wearing a blue shirt and a yellow safety vest is partially visible on the left side of the frame, with their arm extended. The background consists of a green metal fence. In the foreground, there is a wooden basketball court floor with an orange traffic cone. The scene is brightly lit, suggesting an outdoor setting during the day.

# SOCIAL INCLUSION

**Social integration**



## Social inclusion programs

The Barça Foundation's social inclusion projects help to fight against different forms of exclusion and promote the creation of new opportunities through sport for groups of children and young people living in at-risk communities affected by problems such as disease, poverty, inequality and different forms

of discrimination. This has been achieved by drawing on four fundamental benefits offered by sport, namely its capacity to break down barriers and stigmas, increase child participation, promote integral development and encourage changes in attitude.



**DIVERSITY PROGRAM**

The Foundation is committed to ensuring that all its projects are inclusive resources (groups including children and young people both with and without functional diversity). A total of 250 children and young people have taken part in the inclusive projects organised by the Foundation during the 2020/21 season, of which 15 have functional diversity. As a result of the Covid-19 pandemic, the diversity programs in Catalonia, Japan and New York have also had to be adapted to a new format to ensure the continuity of these projects that help participants acquire different skills and abilities while playing sport in an inclusive environment.



**DIVERSITY PROGRAM IN CATALONIA**

Using the FutbolNet methodology in extracurricular format, the Barça Foundation also runs a project aimed at facilitating access to physical activity and sport for a group of 23 children and young people with functional diversity who, due to various barriers, had previously been prevented from enjoying this type of activity. A total of 189 children and young people have taken part in the project since 2015.

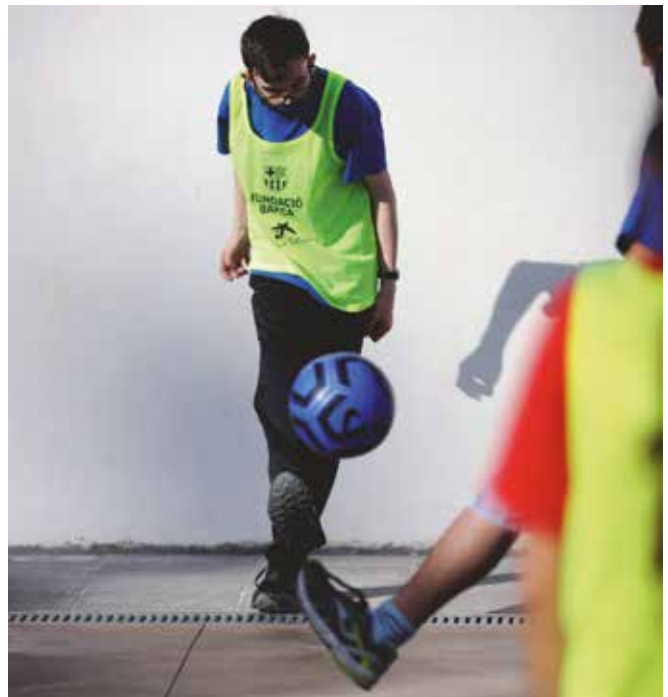
According to data obtained from the various external evaluations carried out, 89% of the family members surveyed either agree or strongly agree with the statement that the FutbolNet methodology has enabled their children to fully participate in physical activity on equal terms with any other child or young person. The project helps to improve the range of resources available for children and young people with disabilities to regularly enjoy organised physical and sports activities on an ongoing basis. Family members gave the project a score of 8.38 out of 10 in relation to its ability to reduce prejudices about people with functional diversity.

**Training on tools for the inclusion of functional diversity in physical activity sessions**

The Barça Foundation has designed a training session on the inclusion of people with functional diversity in online physical activity sessions for educational teams (formal and non-formal) who interact with children and adolescents through some form of physical activity.

**Inclusion protocol**

An inclusion protocol for functional diversity has been implemented this season. The inclusion protocol is a tool that facilitates the evaluation in real terms of the inclusion of people with disabilities within the groups that take part in FutbolNet methodology sessions around the world. This tool sets the Barça Foundation's programs apart from many other resources without the capacity to perform the kinds of evaluations permitted by this tool. The inclusion protocol conducts an honest and responsible analysis of the inclusion of people with functional diversity, as it considers the scenario that inclusion may not be possible depending on the profile and group.



**'One Team', youth reintegration.  
Basketball as a tool for social inclusion**

One Team is the social project organised by the basketball Euroleague, through which the Barça Foundation links the Barcelona basketball first team with its Functional Diversity Project. Barça first-team players Àlex Abrines and Leandro Bolmaro have acted as project ambassadors, together with former captain Rodrigo de la Fuente and women's team player Magatte Niang.

The project uses the One Team methodology which, together with the FutbolNet methodology applied to basketball, enables the 20 participants with Functional Diversity involved in the project run by the Barça Foundation in Barcelona's Les Corts district to take part in sports activities.

A variety of actions have been carried out during the 2020/21 season, including a virtual meeting between the ambassadors and participants and a social media draw for a chance to win two sweatshirts signed by the ambassadors to raise awareness about the project.





**DIVERSITY PROGRAM IN JAPAN**

With the support of Konami, the Barça Foundation has been implementing a project alongside a number of Japanese sports and social organisations since 2018, to help create a more egalitarian and inclusive society. A FutbolNet methodological transfer strategy supports local instructors and coaches as agents of social change, with the focus on using sport as a tool for the inclusion of people with functional diversity. The project involves the participation of sports federations affiliated with the Japanese Inclusive Football Federation and social organisations that work with children with functional diversity.

The project promotes the participation of girls and boys on equal terms, regardless of their individual skills and abilities, and seeks to create fully inclusive spaces for everyone, with or without functional diversity. More than 300 Japanese instructors and coaches have been able to receive training on the FutbolNet methodology during the 2020/21 season via an online platform.



**DIVERSITY PROGRAM IN NEW YORK**

The Barça Foundation has developed a program to promote the inclusion of children and adolescents with functional diversity in various neighbourhoods in New York City. The FutbolNet methodology is applied to physical education classes in state schools in the Queens, Bronx, Brooklyn and Manhattan districts. The aim is to provide support for students in situations of risk through the teaching of values and the development of social skills, with the aim of contributing to a more equitable and inclusive society.

This season, 30 physical education teachers from 20 state schools have received training on the FutbolNet methodology in order to promote student autonomy and emotional wellbeing, with more than 850 children able to benefit from the project.



# Program against social exclusion

These projects aim to promote equal opportunities for children and young people at risk of social exclusion, whether due to factors associated with socio-economic status, gender, ability or origin.



## PROGRAM AGAINST SOCIAL EXCLUSION IN CATALONIA

The program against social exclusion in Catalonia uses the FutbolNet methodology with the aim of breaking down stigmas associated with groups at risk of social exclusion, establishing bonds, developing personal skills and serving as an agent of community prevention.

Thanks to the support of Nike, through its 'Made To Play' initiative, and the Provincial Councils of Girona, Lleida and Tarragona, as well as the local councils in the towns where the program is run, some 1,150 children from 27 municipalities around Catalonia have taken part in the projects organised by the Barça Foundation.

The Covid-19 pandemic has meant that the sessions, and as such the methodology, has had to be adapted in order to continue to run the projects virtually, when required.



BARÇA  
FOUNDATION

No **child** offside

## PROVINCIAL COUNCILS AND THE BARÇA FOUNDATION

OVERVIEW 2012-2021

# 81

MUNICIPALITIES



# 111.712

BENEFICIARIES



Diputació  
Barcelona



Diputació de Lleida



Diputació de Girona



Diputació Tarragona

# PROGRAM AGAINST SOCIAL EXCLUSION IN CATALONIA

## OBJECTIVES

### GENERAL

To promote equal **opportunities** for children and young people in Catalonia

### SPECIFIC

To promote the **inclusion of children and young** people at risk of exclusion

To **facilitate the acquisition and development of social and emotional skills and abilities**

## FUTBOLNET METHODOLOGY

**Promoting sport as a tool that fosters inclusion, integral education and social change** based on equality and democracy

**FutbolNet** facilitates the acquisition of a range of competencies, social and emotional skills and healthy habits

## IMPACT

- **Greater social cohesion**
- **Boosts children's self-esteem**
- **Aids personal development**
- **Promotes the development of life skills**

## EVALUATION

The program is a resource **that helps to mitigate some of the factors that cause social exclusion** among children and young people

**100%** of the municipalities **confirm that the methodology meets the characteristic and needs of the target groups** and contextual circumstances

**95%**

of parents **feel that the program helps their children to develop as individuals**

**100%**

of the instructors are from the local area, **trained in the FutbolNet methodology**, accredited and certified by the University of Barcelona

## TESTIMONIALS

*"They teach us about attitudes, about respecting others, about the values we should have and, sometimes, about managing conflicts"*

*"We play football but we also learn about other sports, about playing as a team and being respectful"*

*"I like the work we do in order to be with my teammates and feel respected"*

# Program against social exclusion worldwide

Although a proportion of its beneficiaries are based in Catalonia, the Foundation also focuses a significant amount of its efforts on its program against social exclusion to provide support to children in various countries around the world.

A number of such projects have been carried out this year in the Middle East and Africa, the latter in collaboration with the International Olympic Committee (IOC) and, more specifically, its organisation Olympafrica.

The projects in Africa focused on children living in high-risk situations or affected by social exclusion, due to factors associated with gender or disability.

## PROJECT IN QATAR

With the support of Shell, more than 1,500 children between the ages of 6 and 12 from 30 schools have been able to enjoy the after-school activities organised by the Barça Foundation in Qatar. One of the defining characteristics of this project, known as Koora Time, is that, having run for nine years, it can now boast complete parity in term of participation between girls and boys. A total of 89 male and 120 female instructors have also received training on the FutbolNet methodology and its application in the promotion of healthy habits. y cómo aplicarla para promover los hábitos saludables.







**PROJECT IN AFRICA**

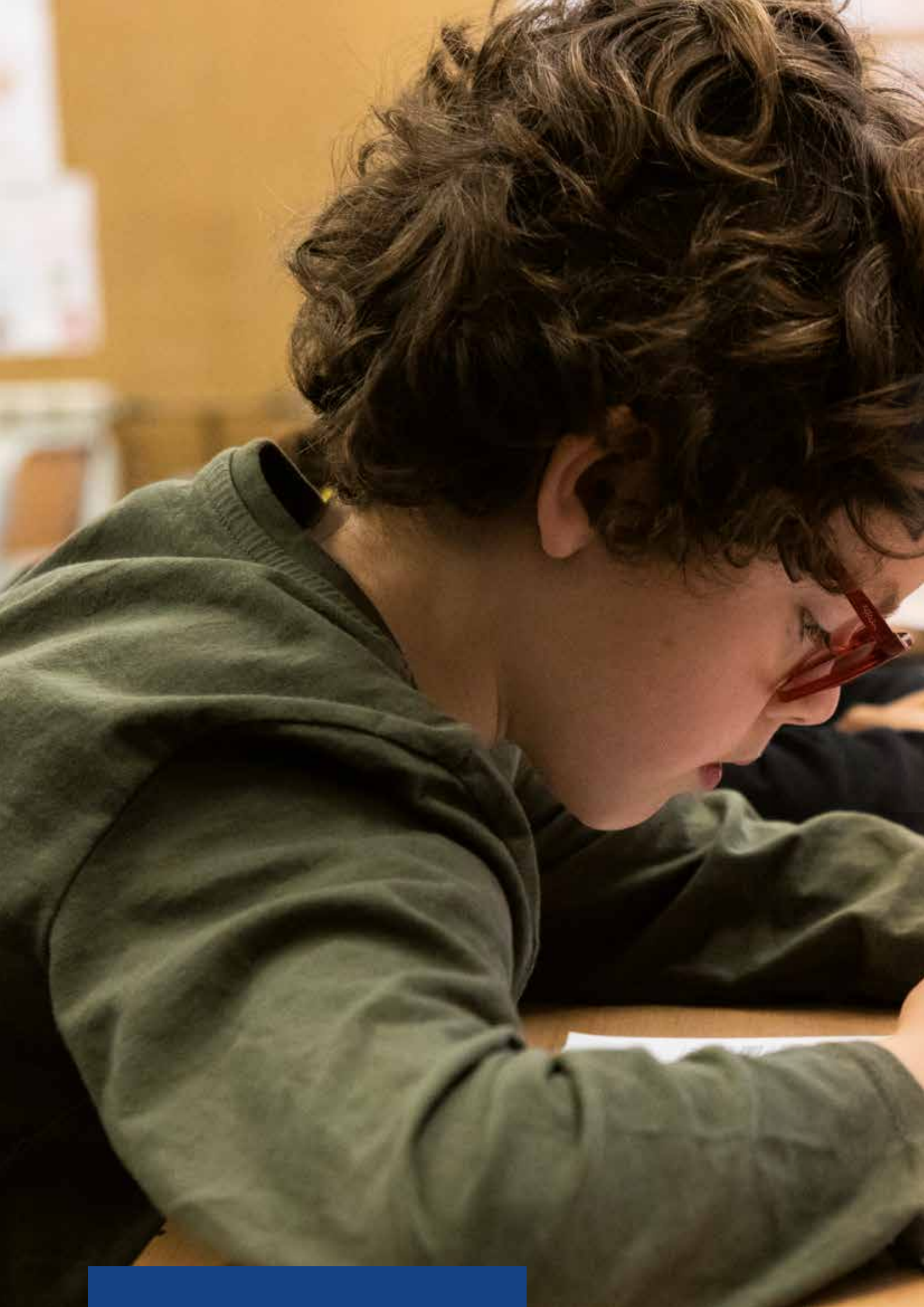
The Barça Foundation, the International Olympic Committee and the Olympafrica Foundation have been working together to promote the values of sport among African children since 2013.

The project is run as a regular after school activity in community centres (throughout the school year) in 20 countries: Senegal, Mali, Burundi, the Ivory Coast, Mo-

zambique, Lesotho, Zimbabwe, Gambia, Rwanda, Burkina Faso, Niger, Benin, Togo, Chad, Guinea, Tanzania, Zambia, Sierra Leone, Uganda, Liberia and Cape Verde.

The FutbolNet methodology is applied to the most popular sports in each region in order to promote the local culture, for example: korfbal, volleyball, athletics, basketball and football, among others.





A photograph of a student in a classroom, seen from the side, writing in a notebook. The student has dark, curly hair and is wearing a green long-sleeved shirt. They are holding a yellow pencil in their right hand and a white eraser in their left hand. The notebook is open on a wooden desk. In the background, other students are visible, but they are out of focus. The overall atmosphere is that of a quiet classroom. A semi-transparent white rectangular area is overlaid on the right side of the image, containing the word "EDUCATION" in a black, sans-serif font. An orange vertical bar is on the far right edge of the image.

EDUCATION



## Access to education

The Foundation is committed to education as a fundamental pillar of child development and, as such, carries out various projects in this field in partnership with UNICEF.

The Barça Foundation has been working alongside UNICEF since 2011, implementing projects based on the use of sport as an educational tool in South Africa, Brazil, Ghana and China.



# The Barça Foundation - UNICEF programs

The Barça Foundation and UNICEF partnership applies Sport for Development to promote access to education in rural areas and at-risk communities in Brazil, China, Ghana and South Africa. Children, young people and their teachers all benefit in their different ways from physical activity and sport, promoting inclusive and equitable education.

	BRAZIL		CHINA		GHANA	SOUTH AFRICA
Beneficiary group	Most at-risk and excluded children and adolescents		Most vulnerable communities in rural areas		Children and adolescents	Young school children in at-risk areas
Program	School Active Search Program (SAS)	ODI (Open Door for Inclusion) online course	Training	Child protection	Safe schools	SACO S4D
Objective	Methodology to improve school enrolment, attendance and learning in vulnerable areas	Sports-based inclusion program for people with disabilities in schools in vulnerable areas	Training of rural physical education teachers for the implementation of sport in schools	Program to establish community protection services for children and families	Children attend schools that are safe, inclusive, gender-equal spaces	Ensuring an inclusive and equitable education using sport as a tool for this – done online together with the department of basic education
N° beneficiaries	31,157	309,562 indirect	363,546	2,008	453,002 (children and teachers)	7,917
N° schools	3,214	6,193		603 child friendly spaces	3,575	
N° teachers impacted	1,310	12,485	1,676	2,500 child workers		236



# GENDER FOCUS

ULL PER ULL

I EL MÓN

QUEDARÀ CEC



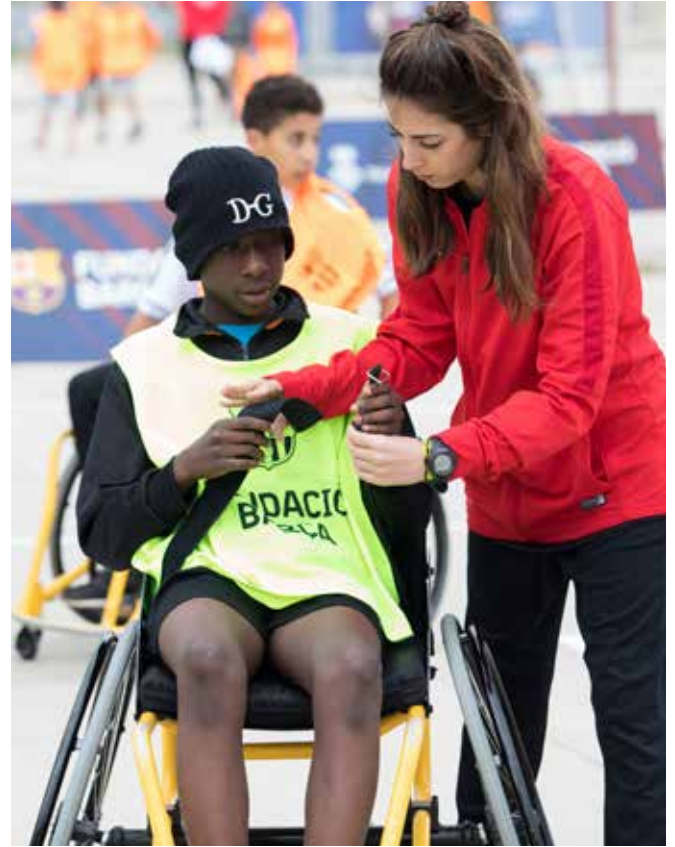
## Equality and gender perspective

According to UNESCO, gender equality is defined as equal rights, responsibilities and opportunities for women and men and girls and boys. Equality does not mean that men and women are the same, but that rights, responsibilities and opportunities should not relate to gender. The Barça Foundation's working group on gender equality, together with an external communications consultancy, has carried out a review of all internal and external communications materials and images and organised workshops and meetings for Foundation staff members.

Work has begun on the development of an inclusive and non-sexist language guide for the Barça Foundation.

A second key task undertaken this season has been the development of a guide containing strategies, advice and activities to promote the participation of girls in FutbolNet sessions.

The next steps to be implemented in the upcoming season include conducting training sessions on the guide to ensure it is effectively understood and applied. The programs team will also design a training module based on the content of the guide, to be distributed to the implementing coaches and organisations.







## 2020/21 Season results

The mixed sessions run as part of the Foundation's programs highlight a trend of increased tolerance in relation to girls' participation and the presence of female instructors in sports activities. 37% of the participants in the Foundation's long-running projects are girls and 40% of the instructors trained in implementing the FutbolNet methodology are women.





# PARTNERSHIPS



# Partnerships

## UNICEF

The partnership between Barça and the United Nations Children’s Agency, UNICEF, was established in 2006 and represents an innovative commitment that has been consolidated over the years.

This collaboration currently supports projects aimed at promoting access to education in Ghana, Brazil, South Africa and China. The two entities also work together to promote sport for development in a bid to harness the power of sport to fight against inequality.

In Brazil, with the focus on the protection of children and young people, sport and communication are used in a program of activities aimed at children with disabilities, who are marginalised within mainstream education. The project run in South Africa promotes physical education classes in schools as a tool to reduce violence and improve academic performance. The work carried out in Ghana uses sport to promote access to education and help children in disadvantaged areas develop their social skills. Lastly, FC Barcelona’s funds have helped to ensure that children and families living in remote and disadvantaged areas in China are able to access community, protection and welfare services and therefore benefit from living in a more supportive environment.

In parallel, a sport for development research project has also been implemented and the Barça Foundation has allocated part of its annual budget for this year to UNICEF, to support the agency’s emergency programs in Mozambique and Syria.



UNICEF ©SEVERINE FLORES



UNICEF ©QZM



UNICEF ©ADENIKE E. ADEMUYIWA



**Sport for development**

One of the key projects being developed within the framework of the Barça Foundation-UNICEF partnership is the 'Getting into the Game' research project, which looks at the impact of sport for development (S4D) on the lives of children and young people. Work on the second part of this project has continued this year, which illustrates the power of sport as a formidable vehicle for improving academic performance and skills development in children. A joint working group has also been set up, which draws on the knowledge and experience of 60 experts from the field of sport for development.



**World Children's Day**

Coinciding with this year's World Children's Day, the Barça Foundation and UNICEF launched their #ALLONE FOR CHILDREN advocacy campaign in support of Article 31 of the Convention on the Rights of the Child; the right to engage in play and recreational activities. Players, such as Sergiño Dest and Antoine Griezmann lent their support to the campaign to highlight the value of sport as a tool for empowerment, education and social inclusion.

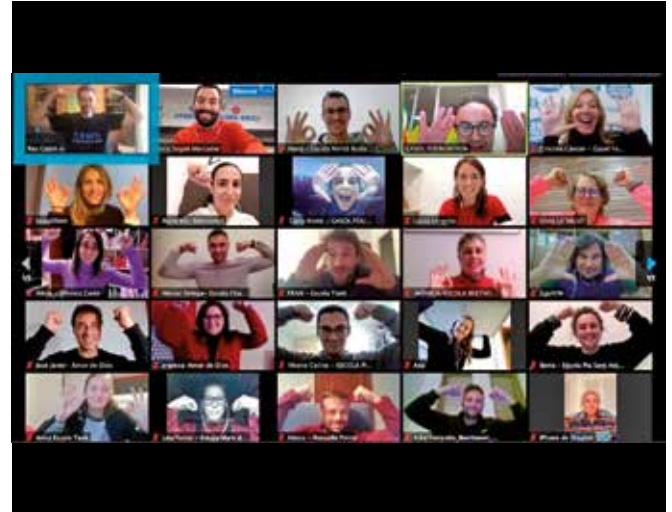


## PARTNERSHIPS

### GASOL FOUNDATION

The collaborative agreement between the Barça Foundation and the Gasol Foundation seeks to support children and youngsters from society's most vulnerable groups through the promotion of healthy practices, sport and values.

The Barça Foundation began working with the Gasol Foundation by participating in the PASOS study, an initiative spearheaded by the latter entity aimed at reducing childhood obesity figures by looking at physical activity levels, sedentarism and the lifestyles of children and adolescents in Spain and designing measures that promote the health of children. This season, the partnership has focused on the SISME program, which trains physical education teachers in Catalonia to contribute to the reduction of childhood obesity and health inequalities in vulnerable environments.



## RED CROSS CATALONIA

The Foundation's partnership with the Red Cross aims to raise awareness about the refugee crisis and improve reception in host cities and communities.

The two organisations are working together on a values education project for children called, Tant se val d'on venim (It's not important where you come from). As such,

an Escape Room has been designed and launched as an engaging way of conveying to young people the reality of the adolescents who have come to Catalonia as refugees. Vicky Losada and Francisco Trincão demonstrated their commitment to supporting the refugee cause by getting involved in publicising the Escape Room.





**OPEN ARMS**

The Barça Foundation has been working with the Open Arms Foundation since 2016. Over the course of the years, the Barça Foundation has supported the awareness campaigns being implemented by the organisation, under the leadership of Oscar Camps, in Catalonia.

One of the most recent agreements corresponds to supporting Open Arms' Origen program in Senegal, which works to promote the acquisition of abilities, knowledge and skills within local communities and among young people, in particular, in order to contribute to both their personal and community development.

This season, the two entities, together with the NEWTRAL production company, released a documentary entitled, Origen at the 10th edition of the Atlàntida Film Fest, which tells the story of various young Senegalese people who opted not to flee to Europe and are now pursuing careers or have set up businesses in their home country.

The Barça Foundation has continued to provide support for activities aimed at raising awareness of the plight of refugees and migrants.







## LEO MESSI FOUNDATION

The Barça Foundation's partnership with the Messi Foundation began in 2012 and promotes the social inclusion of children and young people around the world through sport, with particular focus on working to improve the circumstances and wellbeing of children affected by war, violence, poverty or disability, as well as of those suffering from serious illnesses.

In Argentina, the program focuses on supporting children at risk of social vulnerability and operates in ten districts of the city of Rosario and one district of Villa Gobernador Gálvez. All these areas meet priority criteria on the basis of their high rates of poverty and violence. The initiative, the result of the collaboration between the two foundations, is supported by both municipalities.

The Leo Messi and Barça Foundations also collaborate on various programs and campaigns specifically focused on the area of paediatric research and promoting the integration of vulnerable or disabled children, as well as working together on the Sant Joan de Déu Paediatric Cancer Centre project.





**JOHAN CRUYFF FOUNDATION**

The collaboration between the Barça Foundation and the Johan Cruyff Foundation began in 2015 with the aim of promoting the social integration of children and young people, particularly those at risk of social exclusion, through the adoption of healthy habits.

One of the initiatives implemented through this collaboration is the Cruyff Courts project in Catalonia, the aim of which is to establish a network of small football fields for public use to promote sport among children and young people, as a means of promoting values such as responsibility, personal resolve, integration and teamwork, as well as education in healthy habits to prevent sedentary lifestyles and childhood obesity.

Due to the coronavirus crisis, the Barça Foundation and the Cruyff Foundation were unable to open all the new Cruyff courts planned for the 2020/21 season, although the Jordi Alba Cruyff Court was opened in l’Hospitalet de Llobregat, as well as another in Vilanova del Camí.





**FONDATION LILIAN THURAM**

The Lilian Thuram Foundation was founded in 2008 to promote non-xenophobic education and stamp out racial prejudice. The partnership with the Barça Foundation focuses on eradicating racist behaviour both on and off the pitch.

In the 2020/21 season, Lilian Thuram has continued to work to raise awareness and educate against racism and advocate for the rights of refugees and migrants.

His new book, *La Pensée Blanche* [White Thinking], was published in October 2020 in France (Philippe Rey) and Canada (Inkwell memory). The book seeks to break down stereotypes through a historical analysis of racism.

The Lilian Thuram Foundation has developed a range of pedagogical tools and organised activities and events to promote non-racist education via parents, schools and sport.

Lilian Thuram has participated in actions at paediatric hospitals, schools, universities, conferences, seminars throughout the course of the 2020-2021 season, as well as taking part in round table sessions and speaking to a variety of different international media outlets.

The Lilian Thuram Foundation and the Barça Foundation took part in a webinar organised by *Bilbao City Council* entitled *Prevent racism in sport / Promote inclusion in sport*.



## PARTNERSHIPS

### ABIDAL FOUNDATION

The Barça Foundation and Abidal Foundation work together to promote the wellbeing of young cancer sufferers. One of the key joint actions the two entities are involved with is the Robot Pol initiative, which gives children in hospital the chance to visit Camp Nou, watch a training session or tour the Museum using a remote-controlled robot. The activity is carried out with support from AWABOT, the company which provides the robot's technology. This is an immersive experience that promotes the active participation of the child, who is able to take their mind off the hospital surroundings and enjoy their visit.

A total of 103 children have been able to visit the Camp Nou Museum this season (73 individually and 30 as part of the Live Tour).





### EDMÍLSON FOUNDATION

The Edmílson Foundation was founded in Brazil in 2006 by former footballer José Edmílson and is supported by the Barça Foundation. Its aim is to contribute to building a better future for children through education and workplace training, empowering them to, in turn, become multipliers in the promotion of social inclusion actions. The entity's Sembrando Sueños (Sowing Dreams) education program provides academic support and sports, computer and performing arts activities for children between the ages of 6 and 14.

The program of social and educational activities scheduled to enrich the learning of children and adolescents during the 2020/21 season was completed as planned.

José Edmílson also participated in a series of online motivational talks organised this year for the beneficiaries of the Barça Foundation's inclusion programs in Catalonia, Greece and Brazil.



## PARTNERSHIPS

### INTERNATIONAL OLYMPIC COMMITTEE

Since 2013, Barça Foundation and the International Olympic Committee (IOC) have worked together on social programs throughout Africa. This season, marked by the Covid-19 pandemic, the collaboration continued and local coaches were trained in how to adapt the program activities to physical distancing rules. In partnership with the OIympAfrica Foundation, annual training seminars are conducted for directors and coaches from 24 OlympAfrica centers in 21 different countries (Benin, Rwanda, Burki-

na Faso, Togo, Niger, Chad, Democratic Republic of Congo, Burundi, Mali, Ivory Coast, Guinea Conakry, Senegal, Tanzania, Lesotho, Zambia, Gambia, Sierra Leone, Uganda, Liberia, Cape Verde and Nigeria.)The directors and coaches are trained in the FutbolNet methodology in order to implement extracurricular activities with children aged 6 to 18 in their respective communities. OlympAfrica centers are usually located in rural areas and with less accessibility to resources for children.





## PEDIATRIC HOSPITALS

Barça Foundation has collaboration agreements with several leading pediatric hospitals in Catalonia with the aim of promoting the emotional well-being of girls and boys with serious illnesses. During the past season more than 1,000 children have enjoyed a variety of experiences, including virtual visits to the Museum and the Camp Nou with Robot Pol, visits to Barça's facilities with virtual reality glasses, a Christmas visit by the FC Barcelona men's and women's football teams, and "Christmas all year round" visits by Barça professional athletes throughout the season.

The hospitals involved in these activities are: Sant Joan de Déu, De la Santa Creu i Sant Pau, Vall d'Hebron, Germans Trias i Pujol, Fundació d'Investigació HM Hospitals i Parc Taulí de Sabadell, així com la Fundació Enriqueta Villavecchia.

### Pediatric Cancer Center

As part of the alliance with Sant Joan de Déu Hospital to raise funds for the construction of the new Pediatric Cancer Center, Stavros Niarchos Foundation contributed an additional € 100,000 to reach the desired fundraising target.





**INVULNERABLES**

The partnership between the Barça Foundation and the Catalan Government's Ministry of Social Welfare and Family Affairs, the La Caixa Foundation, the Santa Clara Convent Foundation and ten municipalities in Catalonia (Manresa, El Vendrell, Manlleu, Lleida, Tortosa, Salt, Figueres, Banyoles, Lloret de Mar and Ripoll) works with the aim of fighting poverty in our society.

The Foundation supports this alliance, led by one of the Foundation's patrons, Sister Lucía Caram, by providing its methodology for application as part of a whole range of sporting and socio-educational activities to help young people with their personal development, improve family relationships and promote a healthy and inclusive environment.

During the 2020/21 financial year, the #Invulnerables project and corresponding FutbolNet methodology has been implemented in the municipalities of Manresa, Salt, Banyoles, Tortosa, Lleida, Manlleu and Figueres.



**ENRIQUETA VILLAVECCHIA FOUNDATION**

The Enriqueta Villavecchia Children's Oncology Foundation was established in Barcelona in 1989. The organisation aims to provide integral support to cover the needs of children and young people undergoing cancer treatment in Catalonia, as well as to their families.

The Barça Foundation's collaboration with the Villavecchia Foundation forms part of its Children's Emotional Wellbeing Program. The promotion of social values to encourage the development of children and young people, as well as to facilitate

access to recreational and leisure spaces, are the main objectives pursued by the collaboration between the two entities.

Among the actions carried out in the 2020/21 season, seven fun workshops have been organised in online format due to the Covid-19 situation, as well as a further two on-site activities during which families were able to visit the Barça Museum. In the case of the online activities, children and young people from all over Catalonia were able to take part, either from home or hospital.



## SCHOLAS OCCURRENTES

Scholas Occurrentes is a worldwide network of schools supported by Pope Francis, which promotes the integration of educational communities around the world, with particular emphasis on the most disadvantaged. The Barça Foundation's partnership with this worldwide network of educational centres began in 2015, when Scholas Occurrentes launched its Scholas Ciudadania program in Tarragona.

The conferences scheduled for May this year had to be postponed and work has been carried out to develop a format to organise the conferences with students from the University of Barcelona.



## SPECIAL OLYMPICS CATALUNYA

The Barça Foundation has been collaborating on a variety of projects with Special Olympics Catalonia since 2009. As a result of this partnership, a range of joint collaborations have been implemented which promote physical activities and social inclusion for people with intellectual disabilities.

Although the planned program of events scheduled for the 2020/21 season was unable to go ahead due to the Covid-19 pandemic, other activities have been implemented, such as the Young Athletes Program, which aims to introduce students to the world of sport through games and activities.

There were also opportunities to take part in local events, with the promotion of participation in adapted and regular races, such as Barcelona's Cursa de la Mercè 10km run.

Unified Competitions have also been organised this season, involving athletes with and without intellectual disabilities competing together in the same teams and the creation of a unified category in 3v3 basketball. Other animal-assisted therapy activities have also been run in which horses and dogs are used to help children with intellectual disabilities improve their cognitive, psychomotor and physical abilities.



## PARTNERSHIPS



### CATALAN FOOTBALL FEDERATION FOUNDATION

The main objectives set out for this partnership include providing support to the (federated) futsal clubs run by the detention centres in Catalonia, the provision of special scholarships to all young players from disadvantaged backgrounds and the launch of the Football Solidarity Campus for children at risk of social exclusion.

As a result of the work done by the two foundations, 220 special Football for Everyone scholarships have been awarded to young players who are socially vulnerable or from disadvantaged backgrounds and the Football Solidarity Campus was run for children at risk of social exclusion.



### PORT AVENTURA

The partnership agreement between the Barça Foundation and the PortAventura Foundation was signed in October 2019, with the aim of improving the lives of seriously ill or vulnerable children. This agreement focuses on carrying out activities aimed at society's most vulnerable groups and the implementation of the Foundation's own sport-based methodology as part of the events program at the PortAventura Dreams Village, a space within the PortAventura World theme park that seeks to provide a unique experience for children and young people suffering from serious illnesses and their families.

The planned opening of the Cruyff Court that the Cruyff Foundation, with the support of the Barça Foundation, has built at PortAventura Dreams was unable to go ahead due to the pandemic. Nor has it been possible to carry out any sports for development activities with children and their families at the site.



## PROVINCIAL COUNCILS

The collaboration between the Barça Foundation and the councils of Barcelona, Girona, Lleida and Tarragona allows each year to carry out the social inclusion program with the Foundation's own FutbolNet methodology. Since 2012 and until now, it has reached 81 Catalan municipalities and in addition to 111,712 boys and girls at risk of social exclusion.

During this season, the social inclusion program with FutbolNet methodology was adapted to the health requirements due to the coronavirus. This adaptation has had full support from the county councils and city councils and the results have been very successful, in which the group activities with the participants, the feeling of bond and belonging to the program and the positive parenting sessions with the families of the children.



## JUVENILE DETENTION

The collaboration between the Ministry of Justice and the Barça Foundation facilitates the reintegration of young offenders into society through the teaching of values associated with playing sport, such as respect, teamwork and self-esteem. The FutbolNet methodology tool has been used at the Montilivi educational centre in Girona, as well as those of the Alzina in Palau-solità i Plegamans and Tilers in Mollet del Vallès.

The program works closely with the General Directorate of Community Criminal Enforcement and Juvenile Justice's Secretariat of Criminal Sanctions, Rehabilitation and Victim Support Innovation and Programs Unit, which forms part of the Government of Catalonia's Ministry of Justice, to help participants develop social skills, such as empathy and emotional management, improve self-esteem and im-

plement conflict resolution strategies through dialogue. In this context, the sports activities are focused on building group cohesion to promote fair play and respect for an opponent as indispensable attitudes on the sports field.

Key results achieved this season include the consolidation of the program and the positive impact it has had on the beneficiaries, as well as the University of Barcelona's involvement with the program.

The University of Barcelona students taking part in the program are all from the faculties of social science and education and for many of them this is their first experience of working in an area associated with their chosen career path. The program applies the FutbolNet methodology within the framework of the ApS (Learning Service) program.



# Partners

## Scotiabank

Scotiabank and the Barça Foundation have continued to work together to implement their joint program in Latin America, as part of the Youth Violence Prevention program, which has, this season, benefitted youngsters in Mexico, Colombia, Costa Rica, Peru and Panama. Due to the pandemic, the activities have been adapted to the different circumstances and restrictions of each country and digital resources have been developed that have made it possible to maintain contact with the participants in the most restrictive moments of the pandemic, during which on-site sessions were not permitted to be run.



## Konami

The support of Konami has provided continuity to the Diversity program in Japan, promoting the inclusion of children with functional diversity through sport, and allowed it to be widely implemented. This season, the methodological training has been delivered online and the children's sessions have been able to be run in a hybrid format, with some implemented on-site when the situation has allowed it and others offered on-line. Digital resources have been developed for both the educational team and the young participants and their families.



## Nike

For the third consecutive season, Nike has provided support for the social inclusion program in the city of Barcelona, with the Made to Play project, in which more than 200 children and young people from two secondary schools, four open centres and a primary school in different districts of the city have taken part. The program aims to get children involved in sports and games, with a particular focus on encouraging female participation.

Nike has also made a significant donation of official sports equipment and materials, amounting to a total of 20,000 items, for the beneficiaries of the Barça Foundation projects and collaborating entities.



## 'La Caixa' Bank Foundation

This season, the 'La Caixa' Foundation has supported the Barça Foundation to develop the Diversity and Inclusion project, across its three core areas: advisory team, inclusion-training sessions, and a working group involving children with various functional abilities in Barcelona's Les Corts district, where, through the application of the Barça Foundation's FutbolNet methodology, work is carried out to include people with functional diversity in physical activity sessions with an advisory team specialising in inclusion in two weekly sessions.



### Nou Cims Foundation

A program to prevent youth violence aimed at young people from vulnerable communities in Medellín in Colombia, considered one of the most violent cities in the world. This program works to improve the social skills of young people, provide pedagogical resources for coaches and instructors, promote peaceful conflict resolution and improve the academic performance of the children and adolescents who take part.

### Mapfre Foundation

The two foundations have been working together for the past ten years. Since its launch in 2011, the program has benefited more than 13,000 children and young people from various communities in Rio de Janeiro and Sao Paulo. More than 500 local educators have also received training on the Barça Foundation's FutbolNet methodology.

The primary objective of the violence prevention program implemented in Brazil is to provide support for children and young people from vulnerable communities, providing spaces and activities that use sport as a tool for teaching values, promoting social inclusion and cohesion, the empowerment of women and dialogue for peaceful conflict resolution.



### Climent Guitart Foundation

The partnership agreement with the Climent Guitart Foundation focuses on two groups of beneficiaries, with the corresponding objectives: to promote the social inclusion of young unaccompanied migrants and nurture emotional wellbeing in children who have overcome serious illnesses by means of reinforcing positive emotions.

### Gran Tierra

With the support of Gran Tierra Energy, the Barça Foundation has been able to continue running its project in the city of Puerto Asís in the Colombian region of Putumayo. This season, however, the pandemic has created a need to switch priorities and, for some weeks, the project focused on providing basic food and supplies to the families of the participating children. As soon as the Colombian government authorised it, the Barça Foundation once again resumed its program of activities with the children in the community spaces.

### CEAC

The CEAC vocational and technical distance training centre and the Barça Foundation have joined forces to launch the Together for Training project, designed to give young people in at-risk scenarios the opportunity to access online training and work towards their official Compulsory Secondary Education (ESO) qualification, a basic requisite in order to apply for other specialist regulated training, and to promote social and occupational integration. This season, the Barça Foundation has provided 50 CEAC courses to the young people participating in its social inclusion programs, as part of the Foundation's employment program with unaccompanied young migrants. lleva a cabo con jóvenes migrantes no acompañados.



### Stavros Niarchos Foundation

The Stavros Niarchos Foundation has been providing support for the Barça Foundation's refugee support program since 2016. This season, the collaboration has focused on supporting those refugees most affected by the ravages of the pandemic. Priority has been given to maintaining activities and active play for children who have not been able to attend school and have been forced to remain confined within refugee camps for weeks on end.

### UEFA Foundation For Children

Lesbos is the first island that refugees reach on their way to Europe. In this Greek island territory, the joint project between the UEFA Foundation for Children and the Barça Foundation has continued to work to provide support to refugees living in refugee camps. This season, they have not only been affected by the pandemic, but also by a fire that completely destroyed the former Moria refugee camp. A space has been identified at the new site set up for the refugees where the activities and games can continue to run, ensuring that the children have a place where they can have fun and learn.





+ ACTIVITIES



## Volunteer program

The Barça Foundation runs a volunteer program through which it offers club members the opportunity to play an active role and participate in their social projects. This program is aimed at people over the age of 18 who, motivated by a sense of altruism and a commitment to social transformation, would like to devote some of their time to creating a more egalitarian and inclusive scenario for society's most vulnerable children. The consolidation of this project has served to generate some extremely positive outcomes, such as promoting an increased sense of belonging among the Foundation's members, increasing the social impact of the Foundation's actions to help society's most vulnerable children and young people, and heightening the social awareness of its members.

The Barça Foundation views its team of volunteers as an essential ally for the successful fulfilment of its mission, where the volunteers, through their actions, become agents of social transformation and demonstrate the degree to which the combination of numerous small actions can change the lives of so many children.

### A season marked by the pandemic

A team of 25 volunteers provided their support to the Foundation's programs during the 2020/21 season. The effects of the pandemic have changed the way the programs have had to be

run, forcing the whole program of volunteer activities related to the FutbolNet methodology to be stopped completely last year.

However, thanks to the efforts of the management team at the Barça Museum, which had been closed for a long time, the decision was made to open the museum on an exclusive basis so that the Foundation's Robot Pol activity could continue.

Because of the complications associated with accessing hospitals, a new way of visiting the Museum, the Live Tour, was also launched, whereby, facilitated by the hospital staff and with one of the Foundation's volunteers acting as a guide on the phone, children were able to use one of the Foundation's laptops to enjoy a virtual tour of the Museum.

A total of 25 volunteers took part in the Foundation's initiatives this year (24 men and one woman). It is important to note, however, that a further 11 male and 6 female volunteers were also keen to take part but were prevented from doing so due to the pandemic. The 25 volunteers provided support for the Children's Emotional Wellbeing Program's Robot Pol Project, playing a key role as guides at the Museum and in hospital.

The 25 volunteers who were part of the project helped lift the spirits of 103 children, giving them the chance to forget about their illnesses for a short time and enjoy the Camp Nou Tour experience.



# Other Actions

## 'ORIGEN' DOCUMENTARY PREMIERE

The world premiere of the Origen documentary was held at the Atlàntida Film Festival in Palma de Mallorca in July, the result of a joint project between Open Arms, the Newtral production company and the Barça Foundation, which tells the story of various young Senegalese people who have opted not to flee to Europe and are now pursuing careers or have set up businesses in their home country. This is one of the most important online festivals in the world and was broadcast on the Filmin platform.

A seminar was organised prior to the premiere of the docu-

mentary to discuss the impact of immigration in Europe and the relationship between the two continents, which included the participation of: Open Arms founder, Óscar Camps; Barça Foundation CEO, Mària Vallès; founder of the Newtral production company, Ana Pastor; President of the Euro Africa Centre, Abde Oudrassi; and director of The Writer from a Country without Borders, Marc Serena. The seminar was moderated by Guillem Balboa, who is the coordinator of CNAAE Majorca, the Majorcan branch of the Black African and Afro-descendant Community in Spain.



## PARTICIPATION IN THE MINUTO 90 FOOTBALL AND FILM FESTIVAL

The documentaries on the Foundation's programs, Un joc anomenat esperança [A Game Called Hope] and Caminho do Sol [The Way of the Sun], were screened as part of the Minuto 90 Football Film Festival, which was held in online format in November and broadcast throughout South America.

Un joc anomenat esperança [A Game Called Hope] showcases the power of the work done by the Foundation through its FutbolNet methodology to change the lives of children living in contexts of violence, discrimination and poverty, using sport as a tool for social transformation. The film highlights five examples, which represent the more than one million children around the world who benefit from the Foundation's projects.

How is football, and Barça, able to help keep dreams alive for children living in the humblest of circumstances in a favela in Brazil? That is the central theme of the documentary Caminho do Sol [The Way of the Sun], made by Barça Studios, which takes us inside Maré, one of the most dangerous favelas in Rio de Janeiro, to discover the work being carried out by the Barça Foundation, which is showcased through the stories of some of the children and families who live there.

The Minuto 90 Festival revalues football through cultural activities such as cinema, literature, museum exhibitions and talks. The festival started out in Lima in 2015, and then toured other inland cities, such as Cusco and Arequipa. In 2017, it arrived in the Colombian cities of Bogotá and Barranquilla.





**VICKY LOSADA ANTI-BULLYING DOCUMENTARY**

The former captain of the women’s first team, Vicky Losada, appeared in an audiovisual produced by the Barça Foundation and Barça Studios to raise awareness about the problem of bullying and publicise the prevention program run by the Foundation in various primary schools and sports training clubs.

It includes personal accounts from two victims of bullying, Sandra and Albert, who talk about what they went

through and highlight the repercussions of this form of violence. It also features Juan Calmaestra, a Doctor of Psychology and Education at the University of Cordoba, as well as Silvana Ballbè, head of the Roureda School. It was circulated on the social media channels of both the Club and the Foundation and was broadcast on Barça TV on Sunday 2 May to coincide with World Anti-Bullying Day.



**FIRST TEAM SUPPORT ANTI-BULLYING CAMPAIGN**

On the occasion of World Anti-Bullying Day (2 May), the players of the first team supported the Barça Foundation’s campaign by wearing a shirt printed with the campaign’s ‘SPEAK OUT against Bullying’ message to raise awareness about this issue. All the players in the starting eleven wore the shirt with the slogan ahead of their match against Valencia CF, which was broadcast on television and was widely covered by the majority of the sports media.





### CAMPAIGN FOR THE APPROVAL OF NEW CHILD PROTECTION LAW

At the beginning of the year, the Barça Foundation launched its #StopViolenciaInfantil campaign, aimed at helping to speed up the approval of the Drafted Organic Law for the comprehensive protection of children and adolescents against violence. This initiative aimed to support a whole range of entities that have been campaigning to get this new law brought in for many years, such as the Federation of Associations for the Prevention of Child Abuse (FAPMI), the Catalan Association for Abused Children (ACIM), the Board on Children and Adolescents in Catalonia (TIAC) and the Catalan Children’s Platform (PINCAT).

The proposal for the new regulations aims to guarantee the rights of children and adolescents to physical, mental and moral integrity in the face of any form of violence, establishing comprehensive protection measures, including awareness, prevention, detection, protection and reparations.

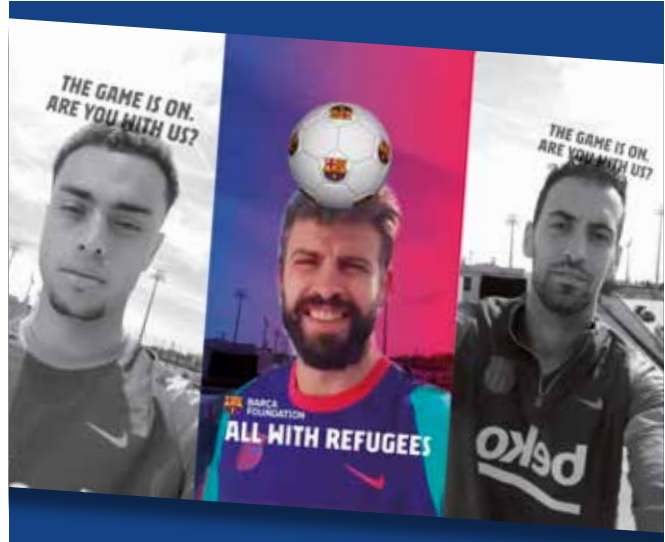
FC Barcelona men’s first-team player Pedri González and women’s first-team players Vicky Losada, Jenni Hermoso and Gio Queiroz lent their support to the campaign, with a series of videos asking people to raise awareness about the campaign on social media by using the hashtag #StopViolenciaInfantil (#StopViolenceAgainstChildren).

### PARTICIPATION IN THE 14TH EFDN CONFERENCE

The 14th Annual Conference of the EFDN (The European Football for Development Network) from 9 to 11 November 2020 brought together representatives of football club foundations from all over Europe. This year’s event, held online, focused on contributing to the 2030 Agenda set out by the United Nations.

The Barça Foundation’s CEO, Mària Vallès, took part in one of the sessions to explain the ways in which the Foundation works to contribute to the SDGs and present its report on this subject.

The EFDN aims to promote the power of football as a tool for social development and to support the efforts of the organisation’s members in their initiatives that promote the use of football as a development tool within their communities.



### CELEBRATION OF WORLD REFUGEE DAY

To mark World Refugee Day, celebrated on 20 June, the Foundation launched a filter on its Instagram account that had been specially designed for the occasion and was made available to all its followers and anyone wishing to use it. Many of the young beneficiaries of the Barça Foundation’s Refugees and Migrants program run at the refugee camps and settlements in Greece and Lebanon also took part in the actions organised. Barça’s own Gerard Piqué, Sergio Busquets, Sergiño Dest and Aitana Bonmatí were among the first to use the filters in their videos, hoping to prompt as many people as possible to support the campaign.

This action to launch the Foundation’s first Instagram filter generated significant results, with more than 6,000 people trying the filter and more than 2,000 people using it on their photos and videos.

In parallel, the players of FC Barcelona’s women’s first team also wore shirts promoting the campaign’s All with Refugees message as they headed out onto the pitch for their La Liga match that day against Real Sociedad.





### 'ONLINE' MEET AND GREET WITH SICK CHILDREN

Due to the pandemic, the first-team players' traditional Christmas hospital visit was conducted online for the first time in the 2020/21 season. A number of videos were circulated on social media channels belonging to the Club and Foundation.

This joint action between the Foundation, the men's and women's football teams and Barça Studios was carried out on 28 December, working together to facilitate this meet and greet once again, with close to 900 children in eight hospitals in the province of Barcelona.

The players connected to the hospitals via video link from the Ciutat Esportiva training ground. Their words of encouragement and support reached the Hospitals of Sant Joan de Déu, Vall d'Hebron, Sant Pau, Hospital de Barcelona, HM Children's Hospital, Germans Trias i Pujol University Hospital (Can Ruti), Parc Taulí in Sabadell and Cottolengo del Padre Alegre.

Some of the online visits involving the players Gerard Piqué, Sergi Roberto, Marc-André ter Stegen, Pedri and Riqui Puig were also recorded for circulation on the social media channels of the Club and Foundation. The aim was to raise awareness of the Foundation's Children's Emotional Well-being Program and illustrate the bravery of these children battling various diseases.

### 'MUNDO DEPORTIVO' RECOGNISES THE BARÇA FOUNDATION FOR ITS WORK DURING THE COVID-19 CRISIS

The Barça Foundation has been awarded the Charity Champions Trophy by Mundo Deportivo for its activities and for adapting its programs around the world to the context of the Covid-19 health pandemic. In Catalonia, the Foundation took an active role in obtaining medical supplies, particularly from China, and mobilised resources for the Red Cross. It also provided support for the awarding of free school meals for vulnerable families. In parallel, the entity also distributed more than 500,000 healthcare supplies and supported numerous social entities. The award recognises the Barça Foundation's efforts to adapt its projects in order to improve the wellbeing of society's most vulnerable children and young people during the pandemic.

The president of the FC Barcelona Management Committee, Carles Tusquets, picked up the award at a gala held at the Espai Lliure of the Teatre Lliure de Montjuïc in December last year, where other renowned Catalan sports personalities and institutions were also awarded for their charitable work.



### CARING GESTURE FROM CARLES PUYOL TO A BOY WITH CEREBRAL PALSY

Another key charitable action facilitated by the Foundation that attracted extensive interest was the video of the virtual meeting between the former FC Barcelona captain, Carles Puyol, and David, a 17-year-old boy diagnosed with hemiplegia at eight months old, who had made a big impression on him when the two had met ten years earlier during a visit organised by the Foundation.

Ten years on, his mother contacted the Foundation to see whether it would be possible for David to speak to Carles Puyol again to help motivate him in tackling the challenges he faces in the next stage in his life. The former Barça player agreed immediately, delighted to help, and the video of their reunion generated more than 100,000 views, with the story covered by numerous media outlets.





**TER STEGEN AND AITANA BONMATÍ SHOW THEIR SUPPORT FOR REFUGEE CHILDREN**

FC Barcelona women's and men's first team players, Aitana Bonmatí and Marc-André ter Stegen, lifted the spirits of two children living in the Moria refugee camp on the Greek island of Lesbos. The two players, lending their support to the Barça Foundation's Refugee and Migrant program, had the chance to listen to video messages from two of the children living in the largest refugee camp in Europe, providing them with a first-hand account of the current reality of the thousands of children who are currently confined there. They were also able to send them a message in return expressing support on behalf of themselves and the whole team at such a challenging time for everyone on the island in the wake of the fire at the Moria camp.



**THE BARÇA ANTHEM, AN EXPRESSION OF UNITY AND SUPPORT FROM THE PARTICIPANTS OF THE REFUGEE PROGRAM**

The Barça Foundation circulated an audiovisual piece on its social media channels, which featured children and instructors from the entity's refugee and migrant program singing the Club's anthem as an expression of support during the health-crisis situation being experienced around the world as a result of the Corona-



**CHARITY FUNDRAISING AUCTIONS**

The Barça Foundation organised various auctions and charitable actions in the 2020/21 season, in order to raise funds and resources for the Foundation's different projects to make sure that No Child Is Left Offside.

Both the men's and women's football first teams collaborated throughout the season with the donation of different items and the signing of shirts and boots for various charity auctions. The auctions were organised across a variety of platforms and both the players and the Club joined forces with the Foundation to publicise the actions on social media and other digital communication channels.

The Culers Membership loyalty program also donated €1 of each new subscription to the program, thereby raising awareness of the Foundation's projects among the program members.

Barça Licensing & Merchandising (BLM) provided support with the donation of Barça merchandising products and licensed products, which were distributed to different social entities that work with children and young people in vulnerable circumstances.



virus pandemic. A number of participants in the programs run in Catalonia, Greece and Lebanon appear in the video singing the Barça anthem as an element that represents a call for unity, for people everywhere to stand together to face this crisis, no matter where they are from.



## Communication and visibility

New content was created during the 2020/21 financial year, to communicate and publicise the Foundation's work in Catalonia and the rest of the world through various channels (magazine, website, social networks, conferences, Barça TV, external media...). A total of 41 videos and three issues of the magazine have been produced, 46 press releases distributed (twice as many as the previous season) and various studies and reports published. Reports have also been produced to publicise the Foundation's own events and the impact generated through its programs and partnerships with other entities.

### EVOLUTION OF THE NEW WEBSITE

Work has been ongoing to improve the Foundation's website, available in three languages (Catalan, Spanish and English), which was updated last season. These efforts have focused on a variety of areas, such as making it more intuitive, more comprehensive, easier to find (improving SEO positioning) and more compatible across all devices (responsive).

In terms of content, the different pages of the website were updated to provide access to the new audiovisual products created by the Foundation and increase the visibility of the relevant active campaigns and initiatives at any given time.



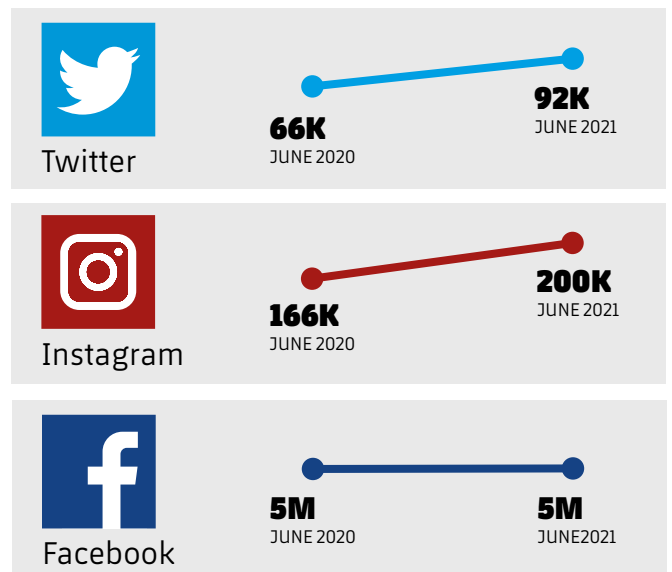
### SUCCESSFUL DIGITAL AND SOCIAL MEDIA STRATEGY

The Barça Foundation's social media presence has continued to grow, building on the trend seen in recent years. The increased number of Twitter and Instagram followers recorded, as well as rising numbers of impressions and engagement rates and the maintenance of the engagement rate (percentage of users who see a post and interact) indicates that the content being produced is generating greater interest among our followers and increased engagement in the digital audience with an interest in the organisation.

One of the Foundation's primary digital communication goals has been to establish links between the Barça Foundation and its followers across the different social media channels, that extends beyond an interest in our publications. Through a new digital strategy, we have increased the dialogue between the institution and its followers by creating emotionally charged content without compromising its informative element.

The impact generated by the Foundation's programs by means of testimonials from our beneficiaries and instructors, as well as the maintenance of activity in another season marked by the Covid-19 health crisis, have taken precedence in the content posted on social media.

This year's major social media campaigns include the dissemination of the video against bullying featuring the women's first-team captain, Vicky Losada, the Instagram filter created to mark World Refugee Day, and the Foundation's Takeover on Instagram featuring women's team player, Aitana Bonmatí.



mination of the video against bullying featuring the women's first-team captain, Vicky Losada, the Instagram filter created to mark World Refugee Day, and the Foundation's Takeover on Instagram featuring women's team player, Aitana Bonmatí.



**Extensive media and social media coverage**

One of the news items that attracted most attention on the Foundation’s media and social media channels was a video in which former Barça player, Lilian Thuram, expressed his outrage over the plight of the refugees in the wake of the fire at the Moria camp on the Greek island of Lesbos in late September.

In the video, recorded by the Foundation’s communications area and circulated on social media, Thuram condemned the treatment of these refugees, with an emphatic opening statement in which he said, “History will be our judge”.

The main national media outlets reported on the video and fierce criticisms expressed by the former Barça player via the Foundation’s channels.

**FUNDACIÓ MAGAZINE**

Three issues of the Foundation’s new digital-format corporate magazine were published during the 2019/20 season, which maintains the same number of pages and four-monthly publication schedule established during the previous season.

The first was a particularly significant issue that could indeed be considered historic: a special magazine outlining all the actions carried out by the Foundation and the Club to help combat the effects of Covid-19, particularly during the first wave of the crisis. This magazine, published at the beginning of July 2020, was the first issue to be produced in digital format.

The second issue of the season focused on the terrible situation unfolding in Europe’s largest refugee camp in Lesbos, Greece, in the wake of a fire that left more than 12,000 refugees without shelter. The Barça Foundation has been working with unaccompanied minors and other children in the camp for the past two years using the FutbolNet methodology program.



**Jordi Alba Cruyff Court Opening Ceremony**

Another of this season’s key events in terms of communication was the opening of the Jordi Alba Cruyff Court in l’Hospitalet de Llobregat on 1 June, one of the most widely covered media events this season, due to the presence of the FC Barcelona and Barça Foundation President, Joan Laporta. This was one of the President’s first official acts after winning the election and the story was reported on by almost all the national media in Spain.

The third issue of the Fundació Magazine, which was published in May, featured women’s first-team captain, Vicky Losada, who had appeared in a short documentary discussing the problem of bullying and the work being carried out by the program that the Foundation has been running since 2016.







# FINANCIAL STATEMENTS FOR THE YEAR

(ended june 30, 2021)

# AND MANAGEMENT REPORT, TOGETHER WITH THE AUDIT REPORT THEREON

*(Translation of financial statements and management report originally issued in Catalan. In the event of discrepancy, the Catalan-language version prevails)*





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Translation of a report originally issued in Catalan based on our work performed in accordance with prevailing audit regulations in Spain and of financial statements originally issued in Catalan and prepared in accordance with the regulatory framework for financial information applicable to the entity in Spain (see Note 2). In the event of discrepancy, the Catalan-language version prevails.

## AUDIT REPORT ON FINANCIAL STATEMENTS ISSUED BY AN INDEPENDENT AUDITOR

To the Board of Trustees of Fundació Privada Futbol Club Barcelona:

### Opinion

We have audited the financial statements of Fundació Privada Futbol Club Barcelona (the Foundation), which comprise the balance sheet at June 30, 2021, the income statement, the statement of changes in equity, the cash flow statement, and the notes thereto for the year then ended.

In our opinion, the accompanying financial statements give a true and fair view, in all material respects, of the equity and financial position of the Foundation at June 30, 2021 and of its financial performance and its cash flows for the year then ended, in accordance with the applicable regulatory framework for financial information in Spain (identified in Note 2 to the accompanying financial statements) and, especially, the accounting principles and criteria contained therein.

### Basis for opinion

We conducted our audit in accordance with prevailing audit regulations in Spain. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report.

We are independent of the Foundation in accordance with the ethical requirements, including those related to independence, that are relevant to our audit of the financial statements in Spain as required by prevailing audit regulations. In this regard, we have not provided any non-audit services nor have any situations or circumstances arisen that might have compromised our mandatory independence in a manner prohibited by the aforementioned requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Most relevant audit issues

Most relevant audit issues are those matters that, in our professional judgment, were the most significant assessed risks of material misstatements in our audit of the financial statements of the current period. These risks were addressed in the context of our audit of the financial statements as a whole, and in forming our audit opinion thereon, and we do not provide a separate opinion on these risks.



### Revenue recognition

**Description** As detailed in Note 13.1 to the accompanying financial statements, at June 30, 2021 the Foundation has recorded under the "Donations and other income from activities" and "Grants, donations and other income" headings in the income statement, the income from donations and contributions made by other institutions for an overall amount of 7,232,165 euros. Given the materiality of the amount, the accrual of this income, as well as the allocation of the contributions to their purpose in accordance with the agreements signed, has been a significant matter in our audit.

**Our response** As part of our audit work, we have analyzed the procedures established by the Foundation for revenue recognition. Additionally, within the framework for these procedures, we have requested the corresponding supporting documentation, including the agreements signed by the contributors, focusing on their correct booking and verifying that they have been allocated to their purpose as established in the abovementioned agreements and in the several projects carried out by the Foundation during the year ended June 30, 2021.

### Other information: Management report

Other information refers exclusively to the management report for the year ended June 30, 2021, the preparation of which is the responsibility of the Foundation's Board of Trustees and is not an integral part of the financial statements.

Our audit opinion on the financial statements does not cover the management report. In conformity with prevailing audit regulations in Spain, our responsibility in terms of the management report is to assess and report on the consistency of the management report with the financial statements based on the knowledge of the entity obtained during the audit, and to assess and report on whether the content and presentation of the management report are in conformity with applicable regulations. If, based on the work carried out, we conclude that there are material misstatements, we are required to disclose them.

Based on the work performed, as described in the above paragraph, the information contained in the management report is consistent with that provided in the financial statements for the year ended June 30, 2021 and their content and presentation are in conformity with applicable regulations.

### Responsibilities of the Board of Trustees for the financial statements

The Board of Trustees is responsible for the preparation of the accompanying financial statements so that they give a true and fair view of the equity, financial position and results of the Foundation, in accordance with the regulatory framework for financial information applicable to the entity in Spain, identified in Note 2 to the accompanying financial statements, and for such internal control as it determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Board of Trustees is responsible for assessing the Foundation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Board of Trustees either intends to liquidate the Foundation or to cease operations, or has no realistic alternative but to do so.



### Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with prevailing audit regulations in Spain will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with prevailing audit regulations in Spain, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- ▶ Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- ▶ Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control.
- ▶ Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Board of Trustees.
- ▶ Conclude on the appropriateness of the Board of Trustees' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Foundation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Foundation to cease to continue as a going concern.
- ▶ Evaluate the overall presentation, structure and contents of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the Board of Trustees of the entity regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

From the significant risks communicated with the Board of Trustees of the entity, we determine those that were of most significance in the audit of the financial statements of the current period and are therefore the most significant assessed risks.



We describe those risks in our auditor's report unless law or regulation precludes public disclosure about the matter.

ERNST & YOUNG, S.L.  
(Registered in Spain's Official Register of Auditors  
under No. S0530)

(Original in Catalan signed by Xavier Pujol Pamies, registered in Spain's Official Register of Auditors under No. 18302)

October 8, 2021





**BALANCE SHEET AT JUNE 30, 2021**

(Euros)

ASSETS	Notes	06/30/2021	30/06/2020	LIABILITIES	Notes	06/30/2021	06/30/2020
<b>NON-CURRENT ASSETS</b>				<b>EQUITY:</b>			
Intangible assets	Note 5	120,712	207,524	<b>CAPITAL AND RESERVES</b>		<b>1,699,731</b>	<b>1,072,089</b>
Property, plant and equipment	Note 6	92,471	97,318	Endowment fund		601,012	601,012
Financial investments		6,955	6,955	Surpluses from prior years		471,077	382,382
<b>TOTAL NON-CURRENT ASSETS</b>		<b>220,138</b>	<b>311,797</b>	Surplus positive (negative) for the year		627,642	88,695
				<b>Total equity</b>	Note 10	<b>1,699,731</b>	<b>1,072,089</b>
<b>CURRENT ASSETS</b>				<b>CURRENT LIABILITIES:</b>			
Users, sponsors and trade for activities and other receivables		7,268,765	6,976,351				
Users and trade receivables for sales and rendering of services	Note 7	562,443	861,015	<b>Trade and other payables</b>		<b>5,433,574</b>	<b>6,999,215</b>
Users, group companies and other related parties	Note 14.3	6,704,322	6,112,868	Suppliers and beneficiaries	Note 12	4,384,901	4,367,317
Receivable from employees	Note 7	2,000	2,468	Suppliers, group companies	Note 14.3	713,238	2,346,170
Financial investments	Note 8	101,676	129,030	Employee benefits payable		225,749	193,988
Accruals		273,450	310,621	Other payables to public administrations	Note 11.1	109,686	91,740
Cash and cash equivalents		933,649	1,704,862	<b>Accruals</b>		<b>1,664,373</b>	<b>1,361,357</b>
<b>Total current assets</b>		<b>8,577,540</b>	<b>9,120,864</b>	<b>Total current liabilities</b>		<b>7,097,947</b>	<b>8,360,572</b>
<b>TOTAL ASSETS</b>		<b>8,797,678</b>	<b>9,432,661</b>	<b>TOTAL LIABILITIES</b>		<b>8,797,678</b>	<b>9,432,661</b>

Notes 1 to 15 to the accompanying financial statements are an integral part of the balance sheet at June 30, 2021.



# INCOME STATEMENT OF THE YEAR ENDED JUNE 30, 2021

(Euros)

ACTIVO	Notes	06/30/2021	06/30/2020
<b>CONTINUING OPERATIONS</b>			
<b>Income from activities</b>	<b>Note 13.1</b>	<b>11,514,563</b>	<b>13,791,265</b>
Income from promotions, sponsors and collaborations	<b>Note 14.3</b>	4,282,398	4,300,000
Donations and other income from activities		6,848,891	9,064,606
Grants, donations and other income		383,274	426,659
<b>Aid granted and other expenses</b>	<b>Note 13.3</b>	<b>(3,905,870)</b>	<b>(5,621,949)</b>
<b>Cost of sales</b>		<b>(1,428,621)</b>	<b>(889,395)</b>
<b>Other income from activities</b>		<b>348</b>	<b>-</b>
Ancillary income and other		348	-
<b>Employee benefits expense</b>	<b>Note 13.4</b>	<b>(1,757,453)</b>	<b>(1,752,975)</b>
Wages and salaries		(1,332,136)	(1,345,474)
Socail security costs		(425,317)	(407,501)
<b>Other operating expenses</b>		<b>(3,628,979)</b>	<b>(5,348,606)</b>
External services	<b>Note 13.5</b>	(3,628,609)	(5,348,224)
Taxes		(370)	(382)
<b>Depreciation and amortization</b>	<b>Note 5 &amp; 6</b>	<b>(91,658)</b>	<b>(86,604)</b>
<b>OPERATING PROFIT/(LOSS)</b>		<b>702,330</b>	<b>91,736</b>
<b>Finance income</b>		<b>-</b>	<b>1,136</b>
From marketable securities and other financial instruments		-	1,136
<b>Finance costs</b>		<b>(84,290)</b>	<b>-</b>
Third-party borrowings	<b>Note 13.6</b>	(84,290)	-
<b>Exchange gains/(losses)</b>		<b>9,602</b>	<b>(4,177)</b>
<b>FINANCE COST</b>		<b>(74,688)</b>	<b>(3,041)</b>
<b>PROFIT/(LOSS) BEFORE TAX</b>		<b>627,642</b>	<b>88,695</b>
Income Tax	<b>Note 11.2</b>		
<b>PROFIT/(LOSS) FOR THE YEAR FROM CONTINUING OPERATIONS</b>		<b>627,642</b>	<b>88,695</b>
<b>POSITIVE SURPLUS FOR THE YEAR</b>		<b>627,642</b>	<b>88,695</b>

Notes 1 to 15 to the accompanying financial statements are an integral part of the income statement for the year ended June 20, 2021.

## STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED JUNE 30, 2021

### A) STATEMENT OF RECOGNIZED INCOME AND EXPENSES

(Euros)

	Notes	06/30/2021	06/30/2020
<b>PROFIT/(LOSS) FOR THE YEAR (I)</b>		<b>627,642</b>	<b>88,695</b>
Income and expenses recognized directly in equity			
- Grants, donations and bequests received		-	-
<b>TOTAL INCOME AND EXPENSES RECOGNIZED DIRECTLY IN EQUITY (II)</b>		<b>-</b>	<b>-</b>
<b>Amounts transferred to income statement:</b>			
- Grants, donations and bequests received		-	-
<b>TOTAL AMOUNTS TRANSFERRED TO INCOME STATEMENT (III)</b>		<b>-</b>	<b>-</b>
<b>TOTAL RECOGNIZED INCOME AND EXPENSES (I+II+III)</b>		<b>627,642</b>	<b>88,695</b>

Notes 1 to 15 to the accompanying financial statements are an integral part of the statement of recognized income and expenses for the year ended June 30, 2021.

### B) STATEMENT OF ALL CHANGES IN EQUITY

(Euros)

	Endowment fund	Surpluses from prior years	Surplus for the year	Total
<b>Balance at 6/30/2019</b>	<b>601,012</b>	<b>291,250</b>	<b>91,132</b>	<b>983,394</b>
Distribution of surplus from prior year				
- Distribution of surpluses from prior years	-	91,132	(91,132)	-
Total recognized income and expenses	-	-	88,695	88,695
<b>Balance at 6/30/2020</b>	<b>601,012</b>	<b>382,382</b>	<b>88,695</b>	<b>1,072,089</b>
Distribution of surplus from prior year				
- Distribution of surpluses from prior years	-	88,695	(88,695)	-
Total recognized income and expenses	-	-	627,641	627,641
<b>Balance at 6/30/2021</b>	<b>601,012</b>	<b>471,077</b>	<b>627,641</b>	<b>1,699,730</b>

Notes 1 to 15 in the accompanying financial statements are an integral part of the statement of all changes in equity for the year ended June 30, 2021.

## CASH FLOW STATEMENT FOR THE YEAR ENDED JUNE 30, 2021

(Euros)

	Notes	2020/21	2019/20
<b>CASH FLOWS FROM OPERATING ACTIVITIES (I)</b>		<b>627,642</b>	<b>88,695</b>
<b>Profit/(loss) for the year before tax</b>			
<b>Adjustments to profit</b>			
- Depreciation and amortization	<b>Notes 5 &amp; 6</b>	91,658	86,604
- Finance income		-	(1,136)
- Finance costs		84,290	-
- Exchange gains (losses)		(9,603)	4,177
- Assets accruals recognized in profit or loss, net		1,334,679	2,265,059
- Liabilities accruals recognized in profit or loss, net		(988,668)	(987,435)
<b>Changes in working capital</b>			
- Trade and other receivables	<b>Note 7</b>	(282,811)	327,437
- Inclusion of assets accruals		(1,297,507)	(2,350,139)
- Trade and other payables		(1,565,641)	(647,376)
- Inclusion of liabilities accruals		1,291,684	1,876,547
<b>Other cash flows from operating activities</b>			
- Interest paid		(84,290)	-
- Interest received		-	1,136
<b>Total operating activities</b>		<b>(798,567)</b>	<b>663,569</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES (II)</b>			
<b>Payments on investments</b>		-	<b>(51,485)</b>
- Intangible assets		-	(51,485)
- Property, plant and equipment		-	-
- Other financial assets	<b>Note 8</b>	-	-
<b>Proceeds from disposals</b>		<b>27,354</b>	<b>114,059</b>
- Other financial assets		27,354	114,059
<b>Total investing activities</b>		<b>27,354</b>	<b>62,574</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES (III)</b>			
<b>Proceeds from and payments of financial liabilities</b>		-	-
- Issue of other borrowings		-	-
- Repayment and redemption of other borrowings		-	-
<b>Total financing activities</b>		-	-
<b>NET INCREASE/DECREASE IN CASH AND CASH EQUIVALENTS (I+II+III)</b>		<b>(771,213)</b>	<b>726,143</b>
Cash and cash equivalents at July 1		1,704,862	978,719
Cash and cash equivalents at June 30		933,649	1,704,862

Notes 1 to 15 to the accompanying financial statements are an integral part of the cash flow statement for the year ended June 30, 2021.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2021

## 1. Foundation activity

Fundació Privada Futbol Club Barcelona (hereinafter, the Foundation) was incorporated on July 18, 1994 for an indefinite period of time and registered with the Registry of Foundations of Generalitat de Catalunya on October 18, 1994. It is domiciled in Barcelona at carrer Aristides Maillol, s/n. The Foundation was classified as a cultural charity foundation.

Its social purpose and main activity is the non-for-profit dissemination and promotion of the sports, cultural and social dimension of Futbol Club Barcelona within the sports and cultural community of society in general, as set forth in article 5 of the Foundation's bylaws. In this regard, and with a non-limiting nature, the activities and objectives to be pursued are as follows, among others:

- Foster the social projection of Futbol Club Barcelona.
- Collaborate as deemed possible and appropriate with Futbol Club Barcelona and other social, cultural, artistic, charity and sports institutions.
- Contribute to awards and/or aid for all types of studies and research on social, economic, cultural and sports issues in Catalonia, and publish, where appropriate, the results thereof.
- Create specific awards for acknowledging the most relevant Catalan sports figures.
- Foster the creation of scholarships and awards for young players with no means so that they can have access to any type of education or occupation.
- The performance of activities related to the principles and objectives of international cooperation for development.
- Prevent social exclusion and foster social benefits for children and teenagers who are in a position of vulnerability or at risk of social exclusion and their families.
- Foster and develop projects for supporting research into any type of disease.

### 1.1. Activities carried out during the year

The main activities carried out during the 2020/21 season are as follows:

- *Organization of activities that foster social action and the transmission of values.*

During the year ended June 30, 2021 the Foundation continues to be organized around 3 cornerstones:

- Prevention of violence and conflict resolution
- Fight against social exclusion and discrimination
- Access to and reinforcement of education

Several alliances, collaborations and own programs, the purpose of which is to use sport as a tool for development, have been done, contributing to the integration of children and teenagers affected by violence, disease, inequality and discrimination.

As for own programs, FutbolNet, the Foundation's main methodological tool contributed to foster socio-educational inclusion and to reduce violence, reaching 65,118 children and teenagers, by fostering the positive values derived from sport, in both Catalonia and other countries.

The Pediatric Emotional Well-Being program, through experiences (some of them virtual experiences with Robot Pol and virtual reality headsets) and delivery of material and equipment, helped make the dreams of over 32,000 ill or socially vulnerable children come true.

The Bullying program was launched in the 2017/18 season with the aim of helping to prevent school bullying, using sport as a pedagogical tool, especially among elementary school kids. It has continued growing and reaching more schools, teacher, coaches and children. Prevention against bullying is carried out in school and sports (coaches) settings in order to develop content and raise awareness of this problem. During the current season 54,920 children and 6,216 adults have benefited from this program.

#### - *Communication*

During the current year the Foundation has worked on increasing its prominence, positioning, credibility and transparency. Both online and offline communication has been reinforced.

#### - *Contributions to UNICEF*

During the year ended June 30, 2021 the Foundation has made contributions to UNICEF to support programs and projects that help over 881,000 boys and girls have access to quality education, sport and play in China, Brazil, Ghana and South Africa. The Foundation has also earmarked funds for producing a report on sport for development for children and a practical implementation guide (S4D).

## 1.2. Main financial backers and aid granted

In connection with the disclosure requirements set forth in Decree 125/2010 of September 14, the Foundation's Trustees state that during the year ended June 31, 2021 the Foundation has made monetary contributions to UNICEF, in accordance with the paragraph above, to Fundació Privada d'Antics Jugadors de Futbol and to Leo Messi Foundation (Note 13.3).

Additionally, the most significant collaboration agreements and grants signed with third parties at June 30, 2021 are as follows:

Summary of collaboration agreements with third parties	Amount (euros)	Rights and obligations arisen therefrom for the Foundation
Futbol Club Barcelona	4,382,398	Amount received for foundational projects
Stavros Niarchos Foundation	752,500	Amount received for implementing projects with refugees in Greece, Lebanon and Catalonia and contribution to the Pediatric Cancer Center
Scotia Bank	685,048	Amount received for implementing FutbolNet activities in Costa Rica, Colombia, Mexico and Panama
Fundació Mapfre	210,000	Amount received for implementing FutbolNet activities in Brazil
Fundació Bancària La Caixa	200,000	Amount received for implementing the project Diversity in Catalonia

## 1.3. Information on users and beneficiaries of the activities, disclosing the information by gender and detailing the impact by activity on men and women

The Foundation's Trustees state that the activities performed by the Entity are mainly aimed at fostering equality and solidarity and do not discriminate between men and women.

## 1.4. Information on the actions carried out to foster equal treatment and opportunities between women and men during the year

The Foundation's recruitment policy is based on equal treatment and opportunities since objective principles of equality are used and no gender discrimination ever exists.

## 2. Basis of presentation of the financial statements

### 2.1. Regulatory framework for financial information applicable to the Foundation

At June 30, 2021 the regulatory framework for financial information applicable to the Foundation is established in:

- Decree 259/2008 of December 23, approving the Accounting Plan for Foundations and Associations subject to the legislation of Generalitat de Catalunya.
- Decree 125/2010 of September 14 modifying partially and some aspects of the Accounting Plan for Foundations and Associations (Decree 259/2008).
- The Catalan Civil Code and other mercantile law.
- Law 4/2008 of April 24 for Catalan Associations and Foundations.
- Instructions from the Department of Economy and Finance of Generalitat de Catalunya and regulatory entities.
- Other statutory standards issued by the Spanish Accounting and Audit Institute (ICAC by its acronym in Spanish) implementing the Spanish General Accounting Plan and associated standards.
- Law 49/2002 of December 23 on the Tax Scheme for non-profit entities and tax incentives to patronage.
- The General Accounting Plan approved by Royal Decree 1514/2007 of November 16, modified in 2016 by Royal Decree 602/2016 of December 2 and sectorial adaptations.

### 2.2. True and fair view

The accompanying financial statements have been prepared from the Foundation's accounting records in accordance with the prevailing regulatory framework for financial information applicable to the entity and the accounting principles and criteria contained therein, to give a true and fair view of the Foundation's equity, financial position, statement of changes in equity, results, and cash flow statements during the corresponding year. The financial statements for the year ended June 30, 2020 were approved by the Board of Trustees on October 8, 2020.

### 2.3 Non-mandatory accounting policies applied

The Foundation has not applied any non-mandatory accounting policies. Additionally, the Board of Trustees has prepared these financial statements in accordance with all mandatory accounting principles and standards that have a material impact thereon. All mandatory accounting policies were applied.

### 2.4. Critical issues concerning the measurement and assessment of uncertainty

The accompanying financial statements were prepared using estimates made by the Foundation's Board of Trustees to measure the assets, liabilities, income, expenses, and commitments recognized therein. These estimates relate basically to the following:

- The useful lives of property, plant and equipment and intangible assets (Notes 4.1 and 4.2)
- The calculation of provisions (Note 4.6)
- The recognition of provisions (Note 4.9)

Although these estimates were made on the basis of the best information available at June 30, 2021, events may occur in the future that require prospective adjustments (upwards or downwards) in subsequent years.

### 2.5. Comparison of information

For comparative purposes, the information included in these notes relating to 2020/21 is presented with the information relating to 2019/20.

## 2.6. Grouping of items

Certain items in the balance sheet, the income statement, the statement of changes in equity and the statement of cash flows have been aggregated to facilitate reader comprehension; however, whenever the amounts involved are material, the information is disclosed separately in the related notes.

## 2.7. Effects of the COVID-19 pandemic on the Foundation's activity

On March 11, 2020 the World Health Organization labelled the public health emergency situation caused by the coronavirus (COVID-19) outbreak a global pandemic. The escalation of events, in both Spain and worldwide, has resulted in an unprecedented health crisis that has had an impact on the macroeconomic environment and business evolution. To tackle the issue, a set of measures have been adopted during 2020 to address the economic and social impact, including restrictions on movement, among others. Specifically, the Spanish Government declared, among other measures, a state of emergency through Royal Decree 463/2020, of March 14, which was lifted on July 1, 2020, and approved a set of extraordinary urgent measures to address the economic and social impact of COVID-19, through Royal Decree Law 8/2020 of March 17, among others. At the date these financial statements are authorized for issue the state of emergency declared by the Spanish Government through Royal Decree 926/2020, of October 25, is no longer in force. The Royal Decree was initially passed to last until November 9, 2020 and was subsequently extended until May 9, 2021 through Royal Decree 956/2020 of November 3.

The pandemic is having consequences for the economy in general and for the Foundation's activity, and its effects for the coming months are uncertain and will largely depend on its evolution and spread. In 2020/21 revenue has decreased by 16% compared to the prior year mainly due to the impact of COVID-19 on the contribution received from Futbol Club Barcelona and players and to the lack of revenue from donations in kind (medical equipment) to deal with the pandemic, and the political situation of Futbol Club Barcelona, with the resignation of the former board of directors, which was replaced by a managing board until the new board of directors was elected on March 17, 2021.

## 3. Surplus for the year

Pursuant article 333.2 of Law 4/2008 for Catalan Associations and Foundations, the Foundation shall allocate to the performance of the foundational purpose at least 70% of the income obtained and other annual net revenues. The remaining amount shall be allocated to the deferred fulfillment of these purposes or increase the Foundation's capital and reserves.

The members of the Foundation's Board of Trustees propose allocating the surplus for the year ended June 30, 2021 and 2020 entirely to "Capital and Reserves".

Additionally, the breakdown of the allocation of the surplus for the year ended June 30, 2021 and 2020 is as follows:

	Euros	
	06/30/2021	06/30/2020
Total income for the year	11,583,632	13,862,042
Administrative expenses (Note 13.2)	(1,884,660)	(2,087,307)
Surplus prior to charges for the year	9,698,972	11,774,735
Surplus allocated to the foundational purpose (Note 13.2)	(9,071,330)	(11,686,040)
<b>Surplus for the year</b>	<b>627,642</b>	<b>88,695</b>

## 4. Recognition and measurement standards

The main accounting policies and measurement standards used by the Foundation in the preparation of its financial statements for the year ended June 30, 2021, in accordance with the applicable regulations, were as follows:

### 4.1. Intangible assets

As a general rule, intangible assets are initially recognized at acquisition or production cost. After initial recognition, these assets are carried at cost less accumulated amortization and any accumulated impairment. These assets are amortized over their useful lives. The Foundation's intangible assets include service concession arrangements and software that are amortized over a 50- and 4-year useful life, respectively.

## 4.2. Property, plant and equipment

Property, plant and equipment items are measured at acquisition cost, which includes the additional expenses incurred until they are put to use.

Replacements and renovations, as well as expenses for the extension, modernization and improvement which increase the productivity, capacity and efficiency, or prolong the useful life of the assets are capitalized as an increase in the value of the items. The replaced or renovated items are therefore derecognized. Additionally, periodical expenses for upkeep, maintenance and repairs are recognized in the income statement when incurred.

The "Property, plant and equipment" heading includes works of art acquired, mainly sculptures, which are measured at acquisition cost. These works of art are not depreciated since it is considered that they are not subject to impairment. The works of art donated to the Foundation have not been capitalized in the balance sheet since they did not generate any cost.

The other property, plant and equipment items are depreciated on a straight-line basis from the moment they are put to use, distributing the cost of the assets over their estimated useful lives, according to the following breakdown:

	Years of estimated useful life
Furniture	12,5
Data processing equipment	8
Technical installations	20

## 4.3. Financial Instruments

### *Financial assets*

The financial assets of the Foundation are loans and receivables; financial assets arising on the sale of goods and the rendering of services in the course of the Foundation's trade operations; and financial assets that are neither equity instruments nor derivatives, not arising on trade transactions, with fixed or determinable payments, and which are not traded in an active market.

Loans and receivables are initially measured at the fair value of the consideration given plus directly attributable transaction costs. Subsequently, these financial assets are measured at amortized cost.

Financial assets are tested for impairment at least annually. Objective evidence of impairment exists if the recoverable value of a financial asset is less than its carrying amount. Any impairment losses are recognized in the income statement.

The Foundation derecognizes financial assets when the contractual rights to the cash flows from the financial asset expire or have been transferred, provided that substantially all the risks and rewards of ownership of the asset have been transferred.

However, when financial assets are transferred but related risks and rewards incidental to ownership are retained, the Foundation does not derecognize them. Instead, the Foundation recognizes a financial liability at an amount equal to the consideration received.

### *Financial liabilities*

Financial liabilities include trade and other payables arising on the purchase of goods or services in the Foundation's trade operations, or those which, while not having commercial substance, cannot be considered as derivative financial instruments.

Trade and other payables are initially measured at the fair value of the consideration received, adjusted by directly attributable transaction costs. Subsequently, these financial liabilities are measured at amortized cost.

The Foundation derecognizes financial liabilities when the obligations are extinguished.



#### 4.4. Income tax

By complying with the requirements set forth in Royal Decree 1270/2003 of October 10, the Foundation has availed itself to the tax benefits established in Title II of Law 49/2002 of December 23, which sets a 10% tax rate to be applied to the taxable income corresponding to income from non-exempt economic activities (Note 11.2).

The income tax calculated in accordance with the provisions of Law 30/1994, based on the surplus before tax adjusted by permanent differences according to tax criteria and considering the applicable reliefs and deductions, is recorded as an expense at each year end.

Income tax payable or receivable includes the amount related to the expense or income from current and deferred tax.

The current income tax is the amount that the Foundation pays as a result of the tax returns it files each year for corporate income tax purposes. Deductions and other tax relief applicable to payable taxes, excluding withholdings and payments on account, and tax loss carryforwards applied in the current reporting period are accounted for as a reduction in current tax.

Deferred tax expense or income relates to the recognition and settlement of deferred tax assets and liabilities. These include the temporary differences, measured at the amount expected to be payable or recoverable, between the carrying amounts of assets and liabilities and their tax bases, as well as the carryforward of unused tax credits. These amounts are measured by applying to the relevant temporary difference or tax credit the tax rate at which they are expected to be realized or settled.

Deferred tax liabilities are recognized for all taxable temporary differences, except to the extent that they arise from the initial recognition of goodwill or the initial recognition of an asset or liability in a transaction that is not a business combination and at the time of the transaction affect neither accounting profit nor taxable profit, as well as those related to investments in subsidiaries, associates and joint ventures where the Foundation has control over the time of reversal and it is probable that reversal will not occur in the foreseeable future.

Deferred tax assets are only recognized to the extent that it is considered probable that the Foundation will have future taxable income to enable their application.

Deferred tax assets and liabilities relating to items recognized directly in equity are recognized in equity.

Recognized deferred tax assets are reassessed at the end of each reporting period and the appropriate adjustments are made where there are doubts as to their future recoverability. Similarly, at each reporting date, the Foundation reassesses unrecognized deferred tax assets, recognizing a previously unrecognized deferred tax asset to the extent that it has become probable that taxable profit will be available against which the asset can be utilized.

#### 4.5. Income and expenses

Revenue and expenses are recognized on an accrual basis, i.e. when the actual flow of the related goods and services occurs, regardless of when the resulting monetary or financial flow arises. Revenue is measured at the fair value of the consideration received, less discounts and taxes.

Revenue from the rendering of services is recognized based on the stage of completion of the transaction at the balance sheet date to the extent that the outcome of the transaction can be estimated reliably.

The amounts received pending recognition as income in the income statement are recorded at the nominal value received under the "Non-current accruals" and "Current accruals" headings depending on when they are taken to profit or loss and are recognized as income only in the year incurred in accordance with the accruals principle.

The Foundation's main revenues are due to the collaboration agreements with several entities and foundations.

Interest received on financial assets is recognized using the effective interest rate method. In any event, interest on financial assets accrued after acquisition is recognized as income in the income statement.

#### 4.6. Provisions and contingencies

The members of the Foundation's Board of Trustees make the following distinction between:

1. Provisions: credit balances covering present obligations arising from past events, the settlement of which is likely to cause an outflow of resources, but which are uncertain as to their amount and/or timing.
2. Contingent liabilities: possible obligations arising from past events, and whose existence will be confirmed by the occurrence or non-occurrence of one or more future events not wholly within the control of the Foundation.

The financial statements recognize all provisions for which it is considered more likely than not that the corresponding obligation will have to be settled. Contingent liabilities are not recognized in the financial statements, but they are disclosed in the accompanying notes, unless the possibility of an outflow in settlement is considered to be remote.

Provisions are measured at the present value of the best estimate of the amount required to settle the obligation or transfer it, taking into account the information available on the event and its consequences. Adjustments arising from the discounting of the provision are recognized as a financial expense when accrued.

#### 4.7. Termination benefits

In accordance with prevailing legislation, the Foundation is required to pay indemnities to employees whose contracts are terminated under certain circumstances. Reasonably quantifiable termination benefits for dismissals are therefore recognized as an expense in the year in which the decision to terminate employment is made and a valid expectation with respect to third parties has been created.

#### 4.8. Environmental assets and liabilities

Environmental assets are deemed to be assets used on a lasting basis in the Foundation's operations whose main purpose is to minimize environmental impact and protect and restore the environment, including the reduction or elimination of future pollution.

Given the nature of its activities, the Foundation has no environmental liabilities, expenses, assets, provisions or contingencies that could have a significant effect on its equity, financial position and results. Consequently, these notes to the financial statements do not include specific disclosures related to information on environmental issues.

#### 4.9. Grants, donations and bequests received

The Foundation uses the following criteria for the recognition of grants, donations and bequests received:

1. Non-repayable grants, donations and bequests: they are measured at the fair value of the amount or asset received depending on whether they are monetary or non-monetary grants, donations and bequests, and allocated to profit in proportion with the amortization or depreciation charges for those assets, or when the assets are disposed of or impaired, except for those received from partners or owners, which are recognized directly in equity and are not considered income.
2. Repayable grants: they are recognized as liabilities until they meet the criterion for being considered non-repayable.
3. Donations and grants related to income: taken to profit and loss when awarded, unless they are earmarked to finance operating losses for a future period, in which case they are recognized in those periods. Those awarded to finance specific expenses are recognized as the financed expenses are accrued.

#### 4.10. Classification of current and non-current assets and liabilities

Current assets comprise assets associated with the normal operating cycle, which generally is considered to be one year, as well as those expected to mature, or to be sold or realized in the short term as from the reporting date, financial assets held for trading, except financial derivatives that will be settled in more than one year, and cash and cash equivalents. All other assets are classified as non-current.

Similarly, current liabilities are liabilities associated with the normal operating cycle, financial liabilities classified as held for trading, except financial derivatives that will be settled in more than one year, and, in general, all liabilities expected to fall due or to be extinguished in the short term. All other liabilities are classified as non-current.

#### 4.11. Related-party transactions

The Foundation conducts all related-party transactions on an arm's length basis. In addition, transfer prices are adequately supported, so the Foundation's Board of Trustees considers that there are no material risks in this connection that could give rise to significant liabilities in the future.

#### 4.12. Foreign currency translation

The Foundation's functional currency is the euro. Therefore, transactions in other currencies are considered to be denominated in foreign currency and are recognized at the exchange rates prevailing at the dates of the transactions.

At the end of each reporting period, monetary assets and liabilities denominated in foreign currencies are translated to euros at the rates then prevailing. Any resulting gains or losses are recognized directly in the income statement in the year in which they arise.

### 5. Intangible assets

The movements in this heading in the balance sheets at June 30, 2021 and June 30, 2020 were as follows:

June 30, 2021:	Euros		
	06/30/2020	Entradas y Dotaciones	06/30/2021
<b>Cost:</b>			
Service concessions arrangements	3,681	-	3,681
Industrial property	4,153	-	4,153
Software	346,044	-	346,044
<b>Total cost</b>	<b>353,878</b>	<b>-</b>	<b>353,878</b>
<b>Accumulated amortization:</b>			
Service concessions arrangements	(1,433)	(74)	(1,507)
Industrial property	(4,153)	-	(4,153)
Software	(140,768)	(86,738)	(227,506)
<b>Total accumulated amortization</b>	<b>(146,354)</b>	<b>(86,812)</b>	<b>(233,166)</b>
<b>Total net amount</b>	<b>207,524</b>	<b>(86,812)</b>	<b>120,712</b>

June 30, 2020:	Euros		
	06/30/2019	Entradas y Dotaciones	06/30/2020
<b>Cost:</b>			
Service concessions arrangements	3,681	-	3,681
Industrial property	4,153	-	4,153
Software	294,559	51,485	346,044
<b>Total cost</b>	<b>302,393</b>	<b>51,485</b>	<b>353,878</b>
<b>Accumulated amortization:</b>			
Service concessions arrangements	(1,360)	(73)	(1,433)
Industrial property	(4,153)	-	(4,153)
Software	(59,083)	(81,685)	(140,768)
<b>Total accumulated amortization</b>	<b>(64,596)</b>	<b>(81,758)</b>	<b>(146,354)</b>
<b>Total net amount</b>	<b>237,797</b>	<b>(30,273)</b>	<b>207,524</b>

Additions in 2019/20 corresponded to the website.

At June 30, 2021 and 2020 there are fully amortized intangible assets amounting to 4,153 euros.

## 6. Property, plant and equipment

The movements in this heading in the balance sheets at June 30, 2021 and June 30, 2020 were as follows:

June 30, 2021:	Euros		
	06/30/2020	Additions and charges	06/30/2021
<b>Cost:</b>			
Other installations	12,639	-	12,639
Furniture	23,528	-	23,528
Data processing equipment	18,660	-	18,660
Works of art	58,121	-	58,121
<b>Total cost</b>	<b>112,948</b>	<b>-</b>	<b>112,948</b>
<b>Accumulated depreciation:</b>			
Other installations	(2,159)	(633)	(2,792)
Furniture	(5,606)	(1,882)	(7,488)
Data processing equipment	(7,865)	(2,332)	(10,197)
<b>Total accumulated depreciation</b>	<b>(15,630)</b>	<b>(4,847)</b>	<b>(20,477)</b>
<b>Total net amount</b>	<b>97,318</b>	<b>(4,847)</b>	<b>92,471</b>

June 30, 2020:	Euros		
	06/30/2019	Additions and charges	06/30/2020
<b>Cost:</b>			
Other installations	12,639	-	12,639
Furniture	23,528	-	23,528
Data processing equipment	18,660	-	18,660
Works of art	58,121	-	58,121
<b>Total cost</b>	<b>112,948</b>	<b>-</b>	<b>112,948</b>
<b>Accumulated depreciation:</b>			
Other installations	(1,527)	(632)	(2,159)
Furniture	(3,724)	(1,882)	(5,606)
Data processing equipment	(5,533)	(2,332)	(7,865)
<b>Total accumulated depreciation</b>	<b>(10,784)</b>	<b>(4,846)</b>	<b>(15,630)</b>
<b>Total net amount</b>	<b>102,164</b>	<b>(4,846)</b>	<b>97,318</b>

At June 30, 2021 there are no fully depreciated property, plant and equipment items in use (none at June 30, 2020, either).

## 7. Users, sponsors and trade for activities and other receivables

The breakdown of this heading in the balance sheet at June 30, 2021 and 2020 is as follows:

	Euros	
	06/30/2021	06/30/2020
Users and trade receivables for sales and rendering of services	562,443	861,015
Receivable from employees	2,000	2,468
<b>Total</b>	<b>564,443</b>	<b>863,483</b>

The "Users and trade receivables for sales and rendering of services" heading at June 30, 2021 mainly includes the receivable balance derived from the collaboration agreements with Nike, the Stavros Foundation, UEFA Foundation for Children, Fundació Bancària La Caixa and several provincial and city councils.

## 8. Current financial investments

This caption in the balance sheet at June 30, 2021 includes a balance available for carrying out international projects, especially in the United States, for an amount of 101,676 euros (129,030 euros at June 30, 2020).

## 9. Information on the nature and extent of risks arising from financial instruments

The Foundation centralizes financial risk management in the Foundation's Board of Trustees, which has the necessary mechanisms in place to control exposure to fluctuations in interest and exchange rates, as well as to credit and liquidity risks. The main financial risks to which the Foundation is exposed are outlined below:

### 1. Credit risk

In general, the Foundation holds its cash and cash equivalents at financial entities with high credit ratings.

Additionally, there is no significant credit risk concentration with third parties, except for Futbol Club Barcelona. The Board of Trustees considers that these balances are guaranteed because of the relationship between the two parties.

### 2. Liquidity risk

In order to ensure liquidity and meet all payment commitments derived from its activity, the Foundation has cash and cash equivalents available as shown in its balance sheet.

### 3. Market risk (includes interest rate risk and foreign currency risk)

The Foundation's cash exposes it to interest rate risk, which could have an adverse impact on its earnings performance and cash flows. At the date these financial statements were authorized for issue there were no interest rate derivatives.

Foreign currency transactions are exposed to foreign currency risk. The value of monetary assets and liabilities has been adjusted by applying the exchange rate prevailing at June 30, 2021 and the gains or losses from this measurement has been recorded in the "Exchange gains (losses)" heading.

## 10. Equity

At June 30, 2021 the Foundation's endowment fund amounts to 601,012 euros. This endowment fund was contributed by the founding entity Associació Pro-Fundació Privada Futbol Club Barcelona on July 18, 1994 as an initial endowment given free of charge.

Because of its foundational purpose and non-profit nature, the Foundation has no share capital and, consequently, no shares or equity securities, either.

## 11. Tax matters

### 11.1. Current balances with public administrations

The breakdown of current balances with public administrations at June 30, 2021 and 2020 is as follows:

Saldos acreedores:	Euros	
	06/30/2021	06/30/2020
Personal income tax payable to tax authorities	77,480	66,694
Payables to Social Security entities	32,206	25,046
<b>Total</b>	<b>109,686</b>	<b>91,740</b>

## 11.2. Corporate income tax expense

The income statements for the years ended June 30, 2021 and 2020 do not include any corporate income tax expense since all income obtained has been considered as exempt income.

Pursuant to Law 49/2002 on non-profit entity's tax profit, the taxable base only consists of income and expenses corresponding to non-exempt economic activities. Exempt activities are, among others, those derived from the revenue obtained with no consideration.

## 11.3. Years open to inspection and tax inspections

Under prevailing tax regulations, tax returns may not be considered final until they have either been inspected by tax authorities or until the four-year inspection period has expired. At June 30, 2021 the Foundation is open to inspection for the income tax and all other taxes to which it is liable for the last four years. The Foundation's Board of Trustees considers that the above-mentioned taxes have been appropriately settled and, therefore, despite discrepancies in the interpretation of the tax treatment applied to transactions, any potential liabilities that could arise would not have a significant impact on the accompanying financial statements.

## 12. Suppliers and beneficiaries

This heading in the balance sheet at June 30, 2021 includes the outstanding monetary contributions. The breakdown of outstanding balances at June 30, 2021 and 2020 is as follows:

	Euros	
	30/06/2021	30/06/2020
Senior Soccer Association	2.751.935	2.476.706
Monetary contributions pending payment	1.228.346	1.373.295
Other suppliers and creditors	404.620	517.316
<b>Total</b>	<b>4.384.901</b>	<b>4.367.317</b>

## 13. Income and expenses

### 13.1. Income from activities

The breakdown of the Foundation's income from activities for the years ended June 30, 2021 and 2020 is as follows:

Activities	Euros	
	2020/21	2019/20
Income from promotions, sponsors and collaborations	4,282,398	4,300,000
Donations and other income from activities	6,848,891	9,064,606
Grants, donations and other income	383,274	426,659
<b>Total</b>	<b>11,514,563</b>	<b>13,791,265</b>

The income from promotions, sponsors and collaborations is mainly due to the contributions made by Futbol Club Barcelona by virtue of the agreement signed with the Foundation, whereby the former donates 0.7% of its annual revenue to the Foundation.

Additionally, other donations and contributions have been recorded for an amount of 6.9 million euros, corresponding to several contributions made by private institutions and individuals, which are recorded in the income statement.

### 13.2. Expenses by activity

The breakdown of the expenses by activity for the years ended June 30, 2021 and 2020 is as follows:

2020/21:	Euros		
	Expenses Administration (Note 3)	Activity Foundational (Note 3)	Total
Cost of sales	7,321	1,421,300	1,428,621
Employee benefits expense	475,192	1,282,261	1,757,453
External services	1,152,559	2,476,050	3,628,609
Taxes	370	-	370
Aid granted and other expenses	14,151	3,891,719	3,905,870
Depreciation and amortization	91,658	-	91,658
Exchange losses	59,119	-	59,119
Financial expenses	84,290	-	84,290
<b>Total Expenses</b>	<b>1,884,660</b>	<b>9,071,330</b>	<b>10,955,990</b>

2019/20:	Euros		
	Expenses Administration (Note 3)	Activity Foundational (Note 3)	Total
Cost of sales	25,221	864,174	889,395
Employee benefits expense	551,843	1,201,132	1,752,975
External services	1,290,227	4,057,997	5,348,224
Taxes	382	-	382
Aid granted and other expenses	59,212	5,562,737	5,621,949
Depreciation and amortization	86,604	-	86,604
Exchange losses	73,818	-	73,818
<b>Total Expenses</b>	<b>2,087,307</b>	<b>11,686,040</b>	<b>13,773,347</b>

Fundació Privada Futbol Club Barcelona has continued developing programs and projects worldwide, which are grouped into two large areas: those designed by the Foundation itself, called own programs, and those developed together with other institutions, such as the collaborations with UNICEF. The breakdown of this activity at June 30, 2021 and 2020 by concept is as follows:

	Euros	
	06/30/2021	06/30/2020
<b>Social purpose</b>	<b>9.071.330</b>	<b>11.686.040</b>
- Alliances	2.124.905	3.344.990
- Collaborations	1.532.635	1.624.442
- Communication	145.170	353.621
- Own programs	5.006.116	6.056.850
- Lab Sport	158.652	271.920
- Campaigns	103.852	34.217
<b>TOTAL FOUNDATIONAL ACTIVITY</b>	<b>9.071.330</b>	<b>11.686.040</b>

### 13.3. Aid granted and other expenses

Monetary aid at June 30, 2021 mainly corresponds to the contribution to UNICEF, the contribution to Fundació Privada d'Antics Jugadors de Futbol and the contribution to the Leo Messi Foundation for an amount of 0.8, 1.4 and 0.7 million euros, respectively.

	Euros	
	2019/21	2018/20
Monetary aid granted	3,869,884	5,410,972
Other expenses	35,986	210,977
<b>Total</b>	<b>3,905,870</b>	<b>5,621,949</b>

### 13.4. Employee benefits expense

The breakdown of this heading for the year ended June 30, 2021 and 2020 is as follows:

	Euros	
	2020/21	2019/20
Wages, salaries and other concepts	1,332,136	1,345,474
Social security and other related costs	425,317	407,501
<b>Total</b>	<b>1,757,453</b>	<b>1,752,975</b>

### 13.5. External services

The breakdown of this heading is as follows:

	Euros	
	2020/21	2019/20
Independent professional services	3,170,009	4,441,700
Publicity, advertising and public relations	176,589	339,738
Repairs and maintenance	112,307	68,396
Other expenses	169,704	498,390
<b>Total</b>	<b>3,628,609</b>	<b>5,348,224</b>

The "Independent professional services" heading includes the costs related to the direct implementation of the Foundation's own programs through subcontracted companies or cooperative associations such as Eduvic with FutbolNet educators, Caliu for FutbolNet Internacional in Latin America, Cross Cultures for the Refugees project in Lebanon or Magmacultura for Bullying.

### 13.6. Financial expenses

This heading includes late-payment interest related to legal proceedings that have been resolved during the year.

### 13.7. Foreign currency

The breakdown of foreign currency transactions (US dollars) is as follows:

	Euros	
	2020/21	2019/20
Income - Donations received	671,490	1,797,323
Aid granted and other expenses	68,033	153,619
Cost of sales	-	3,776
External services	606,140	1,256,980

The breakdown of assets and liabilities denominated in foreign currency (US dollars) is as follows:

	Euros	
	06/30/21	06/30/20
Current financial investments	101,676	129,030
Cash and cash equivalents	443,291	403,034
Trade and other payables	126,208	200,813

The impact of exchange gains/(losses) on the income statement for the year ended June 30, 2021 has been 9,602 euros positive (4,177 euros negative in the year ended June 30, 2020).



### 13.8. Remuneration earned by the Foundation's Board of Trustees and Management

The members of the Board of Trustees of Fundació Futbol Club Barcelona have not earned any remuneration (wages and salaries, pension plans, allowances) for the performance of their duties or any other duty performed during the years ended June 30, 2021 and 2020.

Additionally, the remuneration earned by the Foundation's Management as wages at June 30, 2021 and June 30, 2020 amounts to 118,616 euros and 109,625 euros, respectively. At June 30, 2021 accrued dismissal expenses to the Foundation's Management amounts to 103,000 euros (0 euros in the prior year).

During the year 2020/21 trustees' liability insurance premiums for damages arising in the performance of the trustees' duties are included in the insurance premiums taken out by Futbol Club Barcelona (23,025 euros in the prior year).

## 14. Other information

### 14.1. Headcount

The average headcount during the years ended June 30, 2021 and 2020 by categories is as follows:

Categories	2020/21		2019/20	
	Average headcount	Average number of employees with a disability >33% over total headcount	Average headcount	Average number of employees with a disability >33% over total headcount
Executive Committee	1	-	1	-
Engineers and technicians	12	1	13	1
Administration personnel	14	-	12	-
Head of department	2	-	3	-
<b>Total</b>	<b>29</b>	<b>1</b>	<b>29</b>	<b>1</b>

Additionally, the breakdown of headcount by gender and category at each year end is as follows:

Categories	06/30/2021		
	Men	Women	Total
Executive Committee	-	1	1
Administration personnel	3	10	13
Engineers and technicians	5	7	12
Head of department	-	2	2
<b>Total</b>	<b>8</b>	<b>20</b>	<b>28</b>

Categories	06/30/2020		
	Men	Women	Total
Executive Committee	-	1	1
Administration personnel	2	9	11
Engineers and technicians	5	7	12
Head of department	-	3	3
<b>Total</b>	<b>7</b>	<b>20</b>	<b>27</b>

## 14.2. Audit fees

During the current year the fees for the audit services provided by the Foundation's auditor, Ernst & Young, S.L., amount to 13,550 euros. 3,000 euros have been invoiced for other concepts. In the prior year audit fees amounted to 13,550 euros and 3,000 euros were invoiced for other concepts.

## 14.3. Related-party transactions and balances

For the purposes of the disclosures to be included in this note, Futbol Club Barcelona and its associates are considered related parties. The breakdown of balances and transactions entered into with the Club during the years ended June 30, 2021 and 2020 is as follows:

Entity	06/30/021				06/30/2020			
	Receivable balances	Payable balances	Contributions received	Services received	Receivable balances	Payable balances	Contributions received	Services received
Futbol Club Barcelona	6,704,322	670,067	4,282,398	720,047	6,112,868	2,179,717	4,300,000	734,278
Barça Licensing & Merchandising	-	60	-	2,458	-	207	-	-
FCB North America	-	43,111	-	192,670	-	166,246	-	230,218
<b>Total</b>	<b>6,704,322</b>	<b>713,238</b>	<b>4,282,398</b>	<b>915,175</b>	<b>6,112,868</b>	<b>2,346,170</b>	<b>4,300,000</b>	<b>964,496</b>

The services provided by Futbol Club Barcelona to the Foundation are general administrative services.

## 14.4. Members of the Board of Trustees

At the date these financial statements were authorized for issue, the members of the Board of Trustees are as follows:

Name	Position
Joan Laporta Estruch	President
Alfons Godall Martínez	Vice-President
Josep Cubells Ribé	Secretary
Ferran Olivé Cánovas	Treasurer
Antonio Tombas Navarro	Board member
Ramón Cierco Noguer	Board member
Carles Cuní Llaudet	Board member
Xavier Pérez Fargüell	Board member
Felip Boixareu Antolí	Board member
Maria Lucia Caram Padilla	Board member
Antoni Guil Roman	Board member
Xavier Aguilar Huguet	Board member
Mohammed Chaib Akhdim	Board member
Ramón Garriga Saperas	Board member
Josep Maldonado Gili	Board member
Enric Roca Mateo	Board member
Joaquim Triadó Vila-Abadal	Board member
Ramón Alfonseda Pous	Board member
Antoni Esteve Cruella	Board member

## 14.5. Allocation of assets and liabilities and revenue to statutory purposes

The Foundation has met the conditions related to revenue obtained and grants received and has allocated at least 70% of revenue obtained and other net annual income to the foundational purpose.

Note 1 to the accompanying financial statements describes the main activities carried out by the Foundation during the year ended June 30, 2021. All of them are aimed at fulfilling the foundational purpose of the Foundation.

#### 14.6. Information on the average payment period to suppliers

The information required by Additional Provision Three of Law 15/2010 of July 5 (modified by Final Provision Second of Law 31/2014 of December 3) prepared in accordance with the Resolution by ICAC of January 29, 2016 on the information to be included in the financial statements regarding the average payment period to suppliers in trade transactions.

	06/30/2021	06/30/2020
	Días	Días
Average payment period to suppliers	74	68
Ratio of transactions paid	74	69
Ratio of transactions pending payment	76	67

	Euros	Euros
Total payments made	2,015,121	4,967,109
Total payments outstanding	235,737	1,148,695

(\*) It does not include the donations made by Fundació Privada Futbol Club Barcelona.

In accordance with the ICAC Resolution, the calculation of the average supplier payment period considered commercial transactions involving the delivery of goods and the rendering of services from the effective date of Law 31/2014, of December 3.

For the sole purpose of providing the information required by this Resolution, suppliers are trade creditors in respect of amounts due in exchange for goods and services supplied, which are included in the "Suppliers" heading of the current liabilities side in the balance sheet.

"Average payment period to suppliers" is the time elapsed between the delivery of the goods or the rendering of the services by the supplier and the actual payment of the transaction.

#### 15. Subsequent events

No relevant events have occurred after June 30, 2021 that may have a significant impact on the accompanying financial statements.



# FUNDACIÓ FUTBOL CLUB BARCELONA

## MANAGEMENT REPORT FOR THE YEAR

(ended June 30, 2021)

### REVENUE

The revenue obtained during the year 2020/21 total 11,583,632 euros, 16% less than in the prior year. This reduction is mainly due to the impact of the COVID-19 crisis on the contribution received from the Club and players, the lack of revenue from donations in kind (medical equipment) to deal with the pandemic, which amounted to 727,876 euros in the prior year, and the political situation of the Club, with the resignation of the board of directors, creation of the managing board and the elections.

	06/30/2021		06/30/2020	
	Euros	%	Euros	%
Club contributions	4,282,398	37%	4,300,000	31%
Sports Donations	3,023,264	26%	3,469,746	25%
Sponsorship	0	0%	0	0%
Private donations	3,825,626	33%	5,594,860	40%
Public grants	383,274	3%	426,659	3%
Other income	348	0%	0	0%
Finance income	68,722	1%	70,777	1%
<b>TOTAL REVENUE</b>	<b>11,583,632</b>	<b>100%</b>	<b>13,862,062</b>	<b>100%</b>

The contribution made by Futbol Club Barcelona for an amount of up to 0.7% of annual turnover accounts for 37% of the Foundation's resources, 6 points more than in the prior year, even though it has been 17,602 euros lower in absolute values.

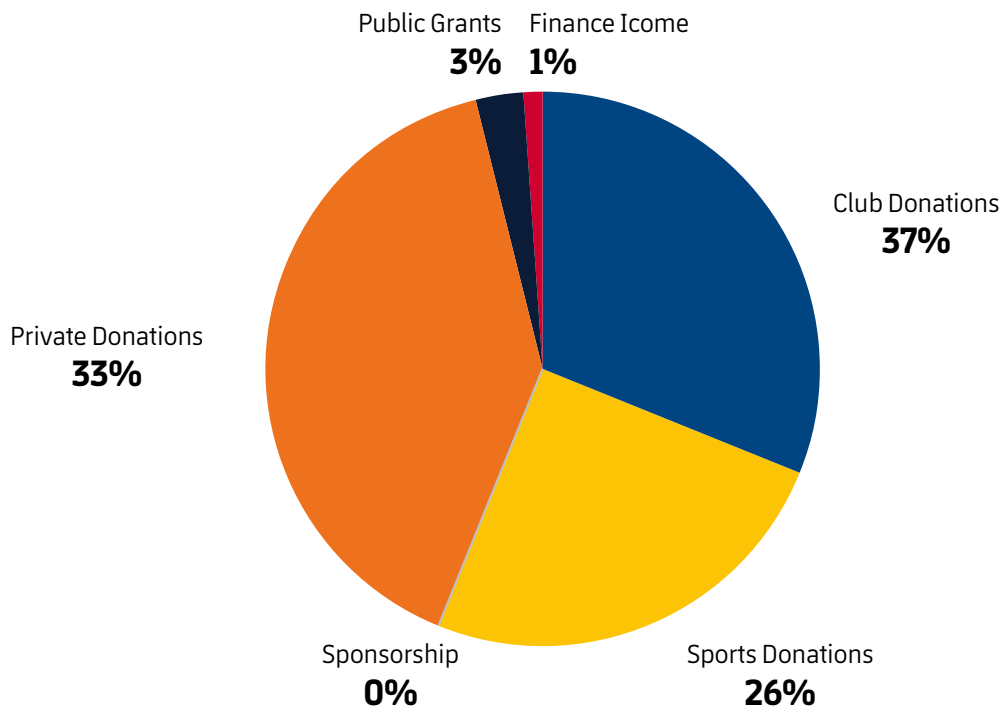
The donations made by the professional players and image management companies account for 26% of the foundational resources, 1 point more than in the prior year, even though it has been 446,482 lower in absolute values.

As for donations from others than the Club or players, during the current year support from new companies and foundations has been obtained, extending and diversifying sources of financing and maintaining many of the current ones. External income has decreased by 32% compared to the prior year because the projects linked to the several countries affected by COVID-19 could not be implemented, transferring income to the next season. Should income from COVID donations not be considered, external income would be decreased by 21%.

Additionally, the collaboration agreements with foundations and/or companies such as Stavros Niarchos Foundation, Fundació Bancaria La Caixa, Fundación Mapfre, Konami, Nike and Scotiabank have been renewed. New agreements with companies and institutions such as Alwaleed Philantropies, Fundación Abertis and Fundació Nous Cims have also been signed. The renewals and new agreements account for 33% of income. Also, the Foundation has started negotiations with other entities that will consolidate next season.

The grants from public institutions have accounted for 3% of the current year's resources. The resources from Girona, Tarragona and Lleida Provincial Councils and several City Councils have enabled us to fund social inclusion and prevention of violence activities within the framework of the FutbolNet methodology in Catalonia. Furthermore, in the current season a new grant from the European Union amounting to 374,570 euros has been received through the Erasmus Plus program to implement 4 employability projects for Unaccompanied Children and gender-related projects. This grant will have an impact for three seasons and the portion allocated to its implementation in the 20/21 season amounts to 108,768 euros.

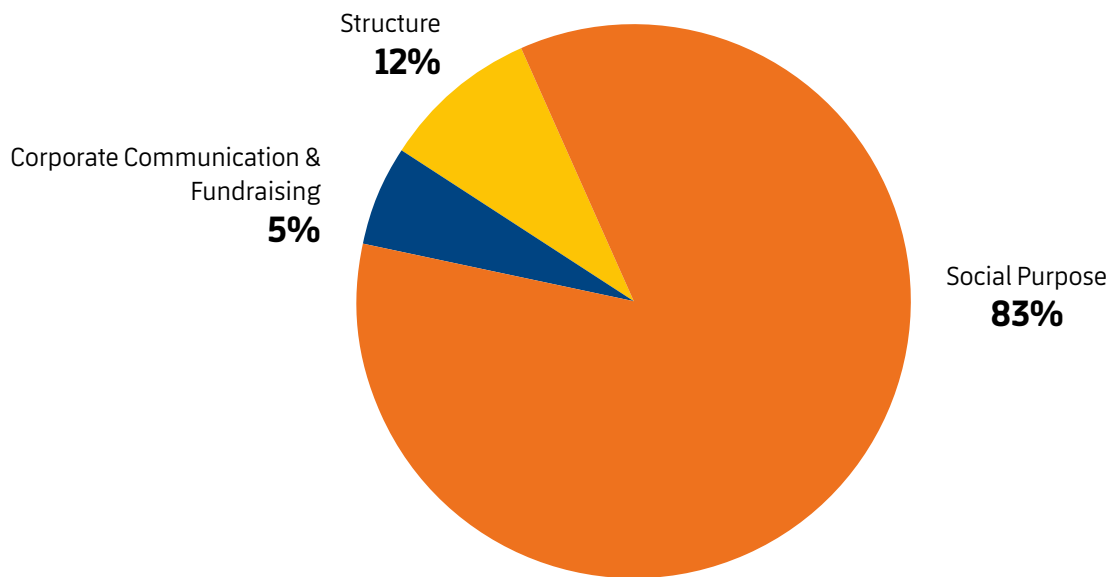
**REVENUE S-2020/21**



**EXPENSES**

The Foundation's expenses amount to 10,955,990 euros and have decreased by 20% in comparison with the prior year, in line with the reduction in revenue (16%), thus adopting a savings and cost containment strategy. Expenses are classified into three large group:

**EXPENSES S-2020/21**



## 1. Social Purpose

The expense related to the Social Purpose amounts to 9,071,330 euros, 83% of total expense. The impact of the COVID-19 pandemic has had repercussions on the implementation of scheduled programs, especially international programs, but many of them adopted another format to ensure that our beneficiaries' needs are covered.

At the same time, the Foundation has continued consolidating the several programs already launched in the big three areas: Social inclusion, prevention of violence and access to education.

Within social inclusion, the pediatric emotional well-being program, which seeks to bring positive emotions to sick children through different actions, has continued to organize private meetings with male and female players; Christmas virtual visits to hospitals; the Illusions project and also the Robot Pol project, which allows children who are hospitalized or undergoing treatment from home to visit the Barça's Museum or the Camp Nou stadium. This activity was adapted to meetings where virtual reality headsets were used.

Additionally, one more year the program for refugees and migrants in Greece, Lebanon, Italy and Catalonia has been carried out, adapting the program to the pandemic situation and developing the employability program, especially in Catalonia, with unaccompanied children.

The diversity program has also been carried out in Catalonia, Japan and the United States, focused on disabled children, and the social inclusion programs in vulnerable populations in Catalonia and worldwide. Both programs mainly use the FutbolNet methodology, which adapts to different problems and contexts. In Catalonia, due to the pandemic restrictions, the program adopted an online format. A new gender-related program was launched in Greece, Catalonia, Denmark and Germany starting with the preparation and Best Practices Needs Assessment.

As for the prevention of violence, in Catalonia the program for the prevention of bullying stands out. This program has been made available to all schools. The Foundation has also organized workshops for families and given training in the prevention of bullying in sport. All these programs are free. Also, the publication of studies on this issue and the training currently offered by the Foundation in this topic have helped consolidating it as one of the Foundation's most innovative programs and one of greatest potential, especially for reducing bullying.

As for the prevention of violence, the Foundation has continued working in several Latin American countries (Brazil, Mexico, Panama, Peru, Colombia, Costa Rica and Argentina) in collaboration with several partners, achieving a highly positive impact and complete adaptation to the pandemic situation.

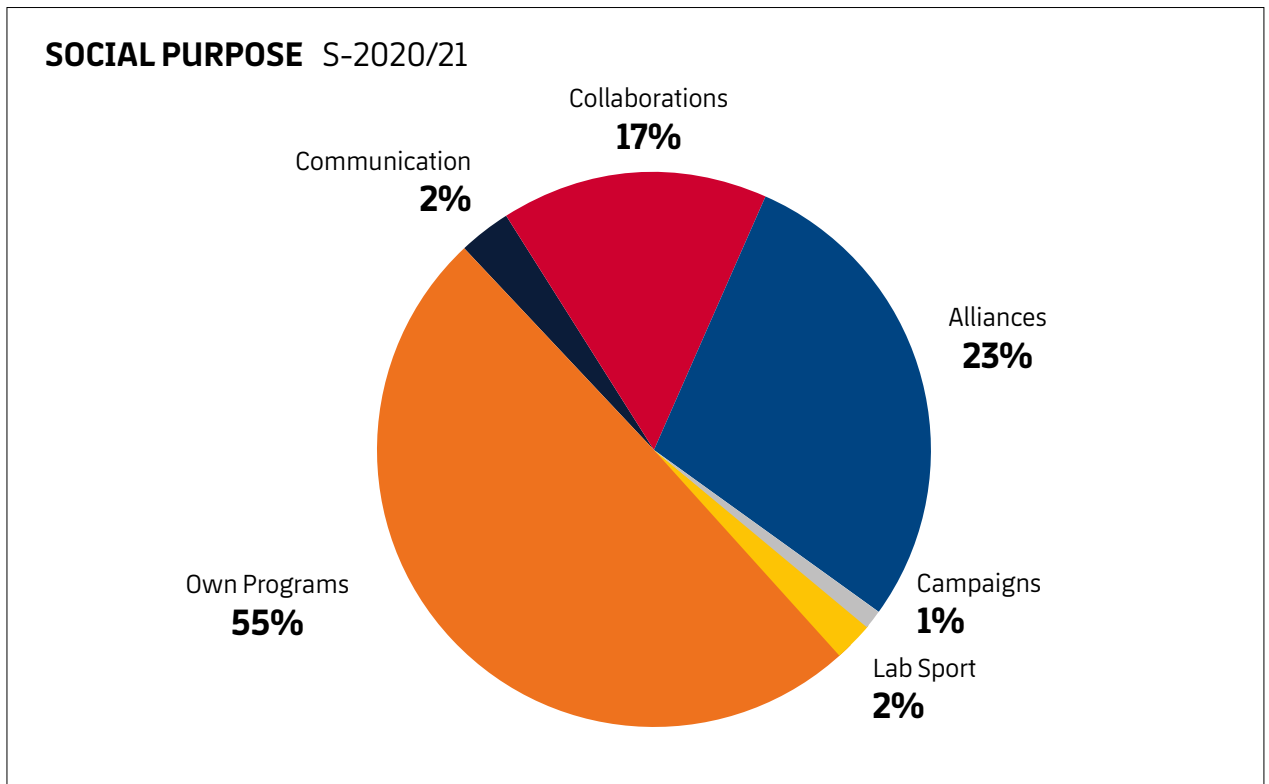
Due to the pandemic, the Masia Solidària project, in collaboration with Masia 360, had to be suspended.

1,102,614 children have benefited from the Foundation, 101,856 of whom live in Catalonia.

At international level programs have been implemented in 34 countries.

At a local level, activities have been carried out in most of Catalonia, in a total of 103 towns in 36 counties.

- The expenses included in the Social Purpose section are distributed as follows:



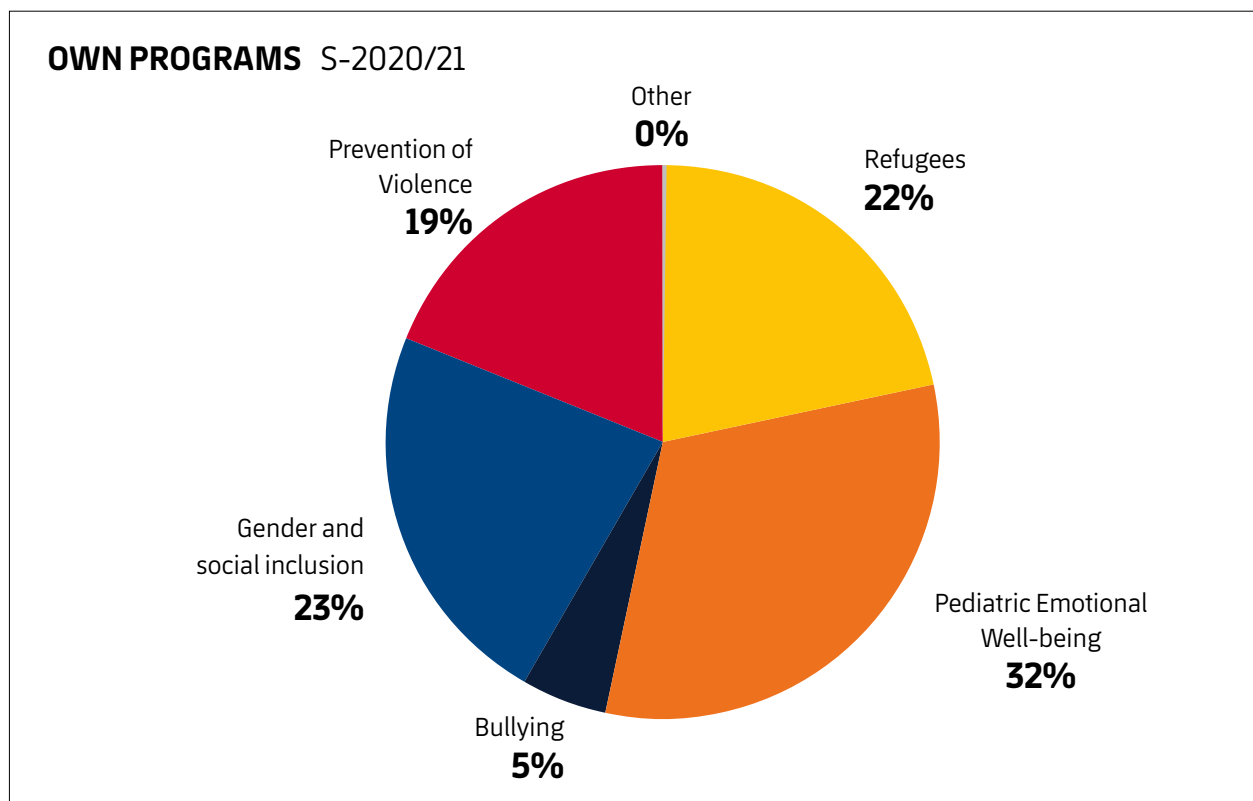
Own programs

55% of the social purpose expense has been allocated to the Foundation's own intervention programs, thus consolidating the entity's strategy for having a direct impact on its three areas of action, also fostering innovation and generation of knowledge.

The approach of the programs based on the Foundation's knowledge of the issues that it wants to address, the definition of objectives with an impact, the approach and creation of methodologies, and the analysis of results implies a great added value to the Foundation's work on the social arena, especially sport for development and its contribution to the SDGs and, more importantly, to achieve a stronger impact on the lives of the children who benefit from these programs.

Having to adapt many in-person activities, because of the pandemic, has been another challenge that the Foundation has had to deal with during the current season and that will allow it to give continuity to the programs during the coming months.





OWN PROGRAMMS	4,572,818	100%
Pediatric Emotional Well-being	1,447,627	32%
Bullying	237,302	5%
Gender and Social Inclusion	1,035,754	23%
Prevention of Violence	846,409	19%
Refugees	1,001,524	22%
Other	4,203	0%

**Note:** The table above does not include structure expenses from own programs (433,298 euros).

#### Alliances

The Foundation works with strategic and renowned allies for its activities to achieve greater impact. It does this through collaborations and joint actions that are consistent with the entity's purpose and strategic lines.

During this season the alliance with UNICEF has been notably developed and new joint initiatives at international level have consolidated within the field of sport for development (S4D).

It has continued working on its strategic alliances with Creu Roja, Leo Messi Foundation, Johan Cruyff Foundation, Liliam Thuram Foundation, Eric Abidal Foundation, Edmilson Foundation, Scholas Occurrentes and Gasol Foundation.

Due to budget restrictions, no new alliance has been entered into this season.

Lastly, it should be noted that the alliance with Sant Joan de Déu Hospital to raise funds for the new Pediatric Cancer Center finally reached 100,000 euros, thanks to the contribution of the Stavros Niarchos Foundation.

### Communication

Awareness of the issues affecting the most vulnerable children is part of the Foundation's social purpose. Accordingly, communication actions are carried out through several channels, focused on several stakeholders.

During the current year the Foundation has continued to improve knowledge of its work on our country's and international media and enhance its relationship with them. Furthermore, the Foundation has continued working on a program of contents to strengthen engagement with social media and information on the Foundation's website and magazine, which this season has only been carried out online.

Because of COVID, no information sessions on the Foundation's work could be organized with public figures of the social and business community that had produced such positive results.

The Foundation's website has also been updated with the Club's new corporate image, and the structure and user navigation have been improved, as well as SEO positioning to make content more visible on the network.

3 issues of the magazine have been published, one of which has been devoted to the commemoration of the Foundation's 25th anniversary.

8 articles have also been published about the Foundation's work on sport for development and the Foundation's contribution to SDGs, based on the new "Fundació Esport and agenda 2030" report.

During the current year, several Foundation representatives have participated in 32 meetings, talks, congresses and conferences. Because of COVID, these participations have been online.

Lastly, it should be noted that the Barça Fundació area located in the Paris room at Camp Nou has been closed due to COVID.

### Collaborations

During the current year the Foundation has continued to support several projects and has prioritized collaborations aligned with its Social Purpose, as it has been doing for the past three seasons.

It should be mentioned that the contribution to the Barça Players Association has been reduced because of the lower income received from Futbol Club Barcelona players.

## **2. Corporate communication and fundraising**

The investment associated with the Foundation's corporate communication and development accounts for 5% of total expenses.

As for the fundraising activity, it should be noted that in the current season the official permits for the incorporation of the Foundation in the United States were obtained, which will make it easier to get new donors and cooperation in the US market.

Additionally, the number of followers on social media has consolidated during the current season and the level of follower interaction on the several Foundation's profiles has increased.

## **3. Structure**

Structure expenses, which account for 12% of total expenses, have continued to improve the efficiency and effectiveness of the resources allocated to the programs. This heading includes expenses related to the offices and general services provided by Futbol Club Barcelona to its Foundation (6%).

The income statement for the current season shows profit of 627,642 euros.

In conclusion, the current season has been influenced by the COVID-19 pandemic and the political and financial situation of the Club; however, the Foundation has been able to adapt its activity and keep responding to the needs of its beneficiaries through its regular programs.

**INFORMATION ON THE AVERAGE PAYMENT PERIOD TO SUPPLIERS**

The average payment period to suppliers for the year ended June 30, 2021 is 74 days. The maturities of invoices from suppliers will be thoroughly monitored in order to reduce this period.

**SUBSEQUENT EVENTS**

No transactions or events have occurred after June 30, 2021 that have had a relevant impact on the financial statements.

**Authorization for issue of the financial statements and management report for the year ended June 30, 2021**

On October 7, 2021 the Foundation's Board of Trustees authorized the Foundation's President, Vice-president, General Manager, and the Secretary of the Board of Trustees to issue the financial statements and management report of Fundació Privada Futbol Club Barcelona for the year ended June 30, 2021, which have been drawn up on correlatively numbered government-issued stamped paper up to this page.



**EDIT**

FC Barcelona Foundation · FC Barcelona - June 2021

**TEXTS AND PRODUCTION**

FC Barcelona Foundation · FC Barcelona Communication Department

**DESIGN AND LAYOUT**

FC Barcelona Communication Department

**PHOTOGRAPHY**

FC Barcelona Foundation and FC Barcelona photo archive  
FC Barcelona Foundation collaborating partners photo archive

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**PRINTING**

Industrias Gráficas Jiménez Godoy, S.A.

**PAPER**

Inside: Magno Satin de 115 G (chlorine free)  
Cover: Magno Satin de 300 G (chlorine free)



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